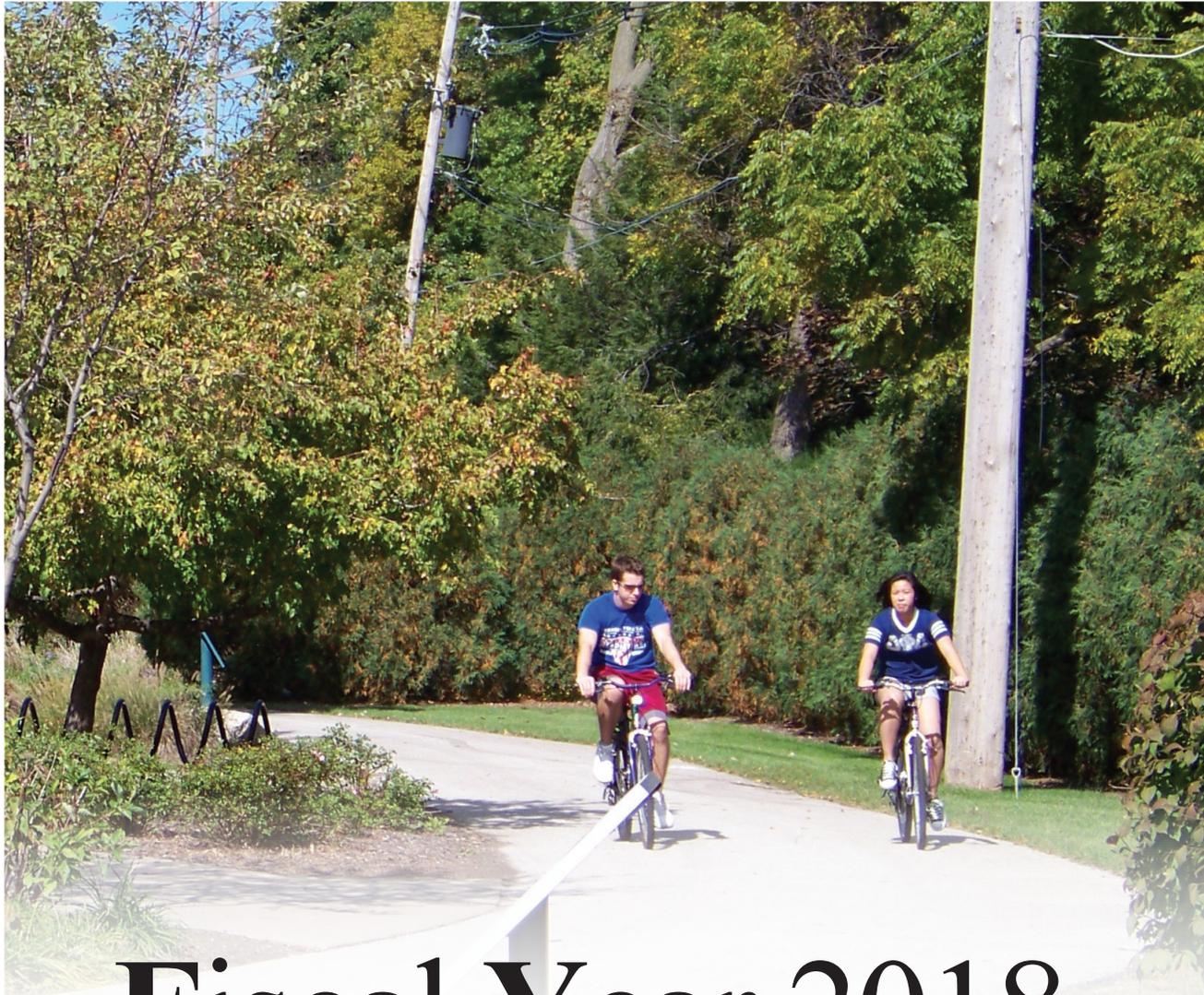


PROPOSED GENERAL FUND BUDGET



Fiscal Year 2018
MAY 1, 2017 - APRIL 30, 2018



CITY OF
Bloomington
ILLINOIS

VOLUME 1

City of Bloomington, Illinois
109 E. Olive Street, Bloomington, IL 61701
www.cityblm.org

Photos & Cover
City Staff Members compiled by Nora Dukowitz, 2017



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Bloomington

Illinois

For the Fiscal Year Beginning

May 1, 2016

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to the City of Bloomington for its annual budget for the fiscal year beginning May 1, 2016. In order to receive this award, a governmental unit must publish a budget document that meets the program criteria as a policy document, as an operations guide, as a financial plan and as a communications device. The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to the GFOA to determine its eligibility for another award.

City of Bloomington Mayor and Council Members Elected to Four Year Terms



Mayor Tari Renner
(2013-2017)



Ward 1—Kevin Lower
(2013—2017)



Ward 2—David Sage
(2015—2019)



Ward 3—Mboka Mwilambwe
(2013—2017)



Ward 4—Amelia Buragas
(2015—2019)



Ward 5—Joni Painter
(2014-2017)



Ward 6—Karen Schmidt
(2015—2019)



Ward 7—Scott Black
(2013—2017)



Ward 8—Diana Hauman
(2015—2019)



Ward 9—Jim Fruin
(2013—2017)

CITY OF BLOOMINGTON STAFF

City Manager	David A. Hales
Assistant City Manager	Stephen Rasmussen
City Clerk	Cherry Lawson
Community Development	Tom Dabareiner
Corporation Counsel	Jeffrey R. Jurgens
Finance	Patti-Lynn Silva
Fire	Brian Mohr
Human Resources	Nicole Albertson
Information Services	Scott Sprouls
Parks, Recreation & Cultural Arts	Jay Tetzloff
Police	Brendan Heffner
Public Works	Jim Karch
Water Director	Bob Yehl

Bloomington Public Library Board of Trustees

<u>Trustee</u>	<u>Term Expires</u>
Van Miller	April 30, 2016
Alicia Henry	April 30, 2016
Julian Westerhout	April 30, 2016
Alicia Whitworth	April 30, 2017
Alex Cardona	April 30, 2017
Whitney Roberson	April 30, 2017
Mike Raikes	April 30, 2018
Carol Koos	April 30, 2018
Robert Porter	April 30, 2018

Library Director Jeanne Hamilton

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INTRODUCTION



INTRODUCTION

- How the City Budget is Organized
- City Manager Budget Message
- City of Bloomington Narrative
- Map of Bloomington
- City of Bloomington Organization Chart

HOW THE CITY BUDGET IS ORGANIZED

The City of Bloomington budget is organized into two books, “Budget Overview and General Fund” and “Other Funds and Capital Improvement Program”. There are sixteen sections in total, seven in book one and nine in book two. Each section is described below.

Book One-Budget Overview & General Fund

Introduction

This section includes How the City Budget is organized, the City Manager’s budget message, the City of Bloomington narrative, a map of Bloomington and the City’s organization chart.

Demographics

This section includes details on demographic and economic statistics, principal employers, capital asset statistics by function/program, assessed value and estimated actual value of taxable property and direct and overlapping property tax rates.

Procedural Information

This section includes information on the City’s Financial Policies and Strategies, Long-Term Financial Plan, City Budget Process, City of Bloomington Rates, and Full Time Employees by Department.

Budget Overview

This section reports on all funds and their department/fund relationship used by the City for operations and includes the following:

- Fund Structure chart for FY 2018 Budget
- Fund Structure narrative including definitions
- Basis of Budgeting and Accounting
- Overall summary of all revenues and expenditures
- Fund Balance Summary
- Fund Balance Notes

Revenue Summary

This section provides insight into the City’s overall revenues and includes the following:

- Major Revenue Analysis
- Revenue comparison by department/fund
- Statement of Proposed Property Tax Levy

Expenditure Summary

This section details the City’s overall expenditures including:

- Expenditure Overview
- Interfund Transfer Summary
- General Fund Expenditure Comparison
- Expenditure Comparison by Department/Fund

General Fund Departments

This section includes a narrative for all General Fund departments including performance measures and line item budget details on revenue and expenditures by department.

Book Two-Other Funds & Capital Improvement Program

Special Revenue Funds

This section budgets for Motor Fuel Tax (MFT), Board of Elections, Drug Enforcement Funds, Community Development, Library and Park Dedication.

Debt Service Funds

This section includes a description of the City's debt and budgets for the payment of principal and interest.

Capital Project Funds

Narratives and line item budgets for all Funds related to Capital Projects. These include the Capital Improvement Fund (CIF), Capital Lease Fund and the Central Bloomington (Downtown) Tax Increment Financing District (TIF).

Enterprise Funds

This section includes narratives with performance measures and line item account budgets for City Funds accounted for and reported in the same manner as a private entity. Examples include Water, Sanitary Sewer, Storm Water, Solid Waste, Golf Courses and the U.S. Cellular Coliseum.

Internal Service Funds

This section includes narratives, performance measures and line item account budget information for the Casualty Insurance, Employee Group Health Insurance and Employee Retiree Group Health Insurance Funds.

Fiduciary Funds

This section includes narratives, performance measures and line item account budget information for the John M. Scott Health Resources.

Appendix

This section includes the City of Bloomington employee count by department and the budget glossary.

Capital Equipment

This section provides a list of capital equipment proposed for all funds. Included is a proposed list of items that the City will pay cash for and items that the City is proposing as part of a capital lease.

Capital Improvement Program

This section includes detailed project list by fund for every proposed Capital project for FY 2018. Also included is a detailed list of projects and whether or not the project is recurring or non-recurring. Finally, a detailed project sheet is provided explaining why the project is needed, cost and a picture if applicable.

**The City Manager Budget Message will be included in the FY 2018
Adopted Budget Book**

The City of Bloomington

General Information

The City of Bloomington, incorporated in 1856, is a home rule unit of government under the 1970 Illinois Constitution. The City of Bloomington is located in the heart of Central Illinois, approximately 125 miles southwest of Chicago, 155 miles northeast of St. Louis, and 64 miles Northeast of Springfield, the State Capital. The City of Bloomington is the County Seat of McLean County, the largest county in Illinois (approximately 762,240 acres). The results of the 2010 Census shows the City now has a population of 76,610 citizens.

History

Prior to the 1820s, the area of today's Bloomington was at the edge of a large grove enjoyed by the Kickapoo people before the first Euro-American settlers arrived in the early 1820s. Springing from the settlement of Keg Grove, later called Blooming Grove, Bloomington was named as county seat on December 25, 1830, when McLean County was created. When the County of McLean was incorporated a county seat was established; however, the legislation stated the site of Bloomington would be located later. James Allin, who was one of the promoters of the new county, offered to donate 60 acres of his own land for the new town. His offer was accepted and Bloomington was laid out. Its lots were sold at a big party on the 4th of July 1831. At this time there were few roads, but rich soils brought new farmers who began commerce by conducting their business in the newly formed county. People came from all over to trade and do business at the town's center, known today as Downtown Bloomington, including Abraham Lincoln who was working as a lawyer in nearby Springfield. In 1856, the City of Bloomington incorporated.

City Organization

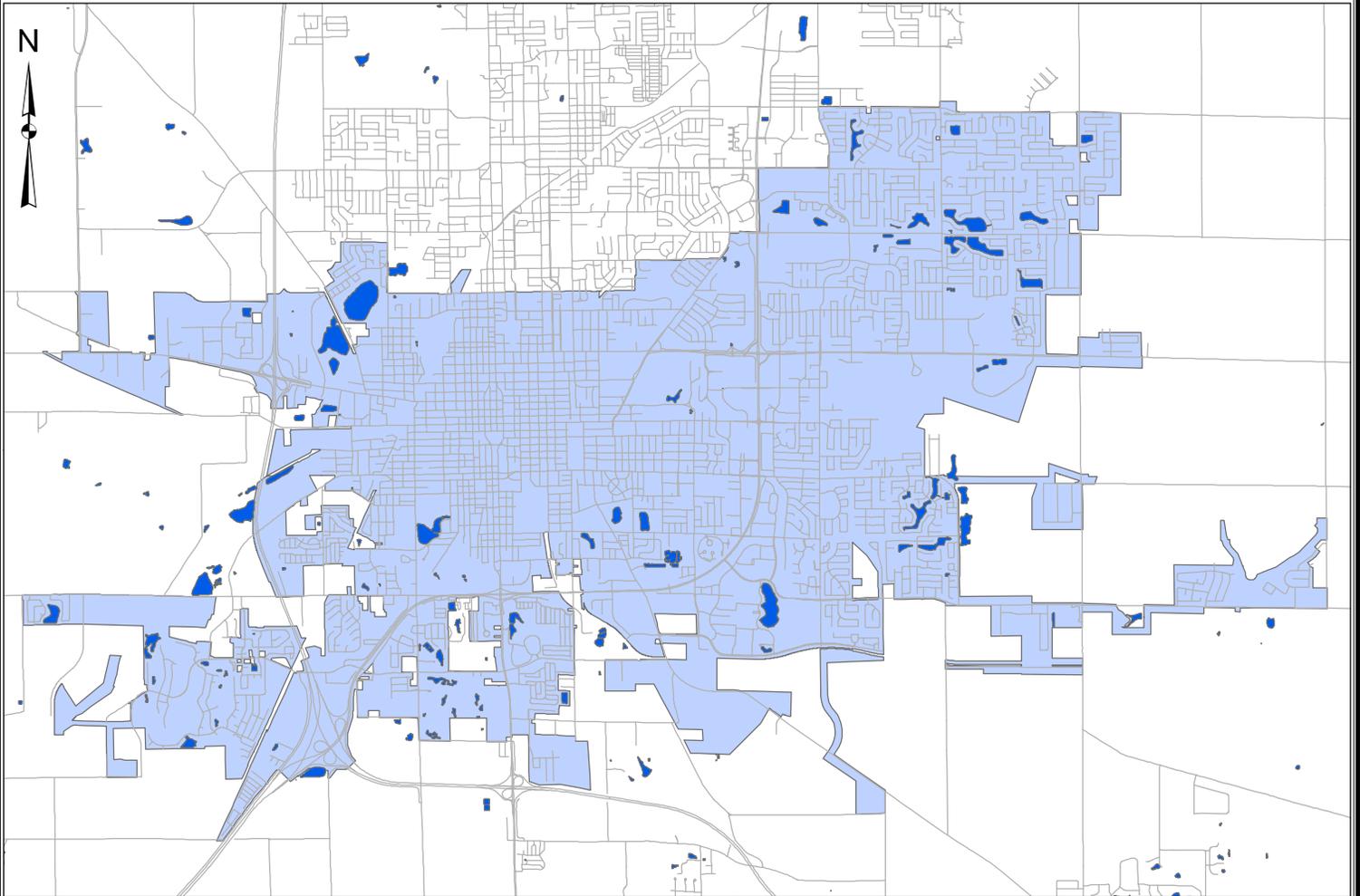
The City is governed by a City Council elected on a non-partisan basis composed of nine Council members and a Mayor. The City Council is responsible to enact ordinances, resolutions, and regulations which govern the City, adopt the annual budget, as well as appoint members of various statutory and ordinance boards. The City's manager is responsible to carry out the policies and ordinances established by City Council, oversee the day-to-day operations of the City, and appoint the department heads of the City's departments. The Council is elected to four-year staggered terms, while the Mayor is elected to a four-year term. The Mayor is elected at large, the Council members by ward.

Economic Environment

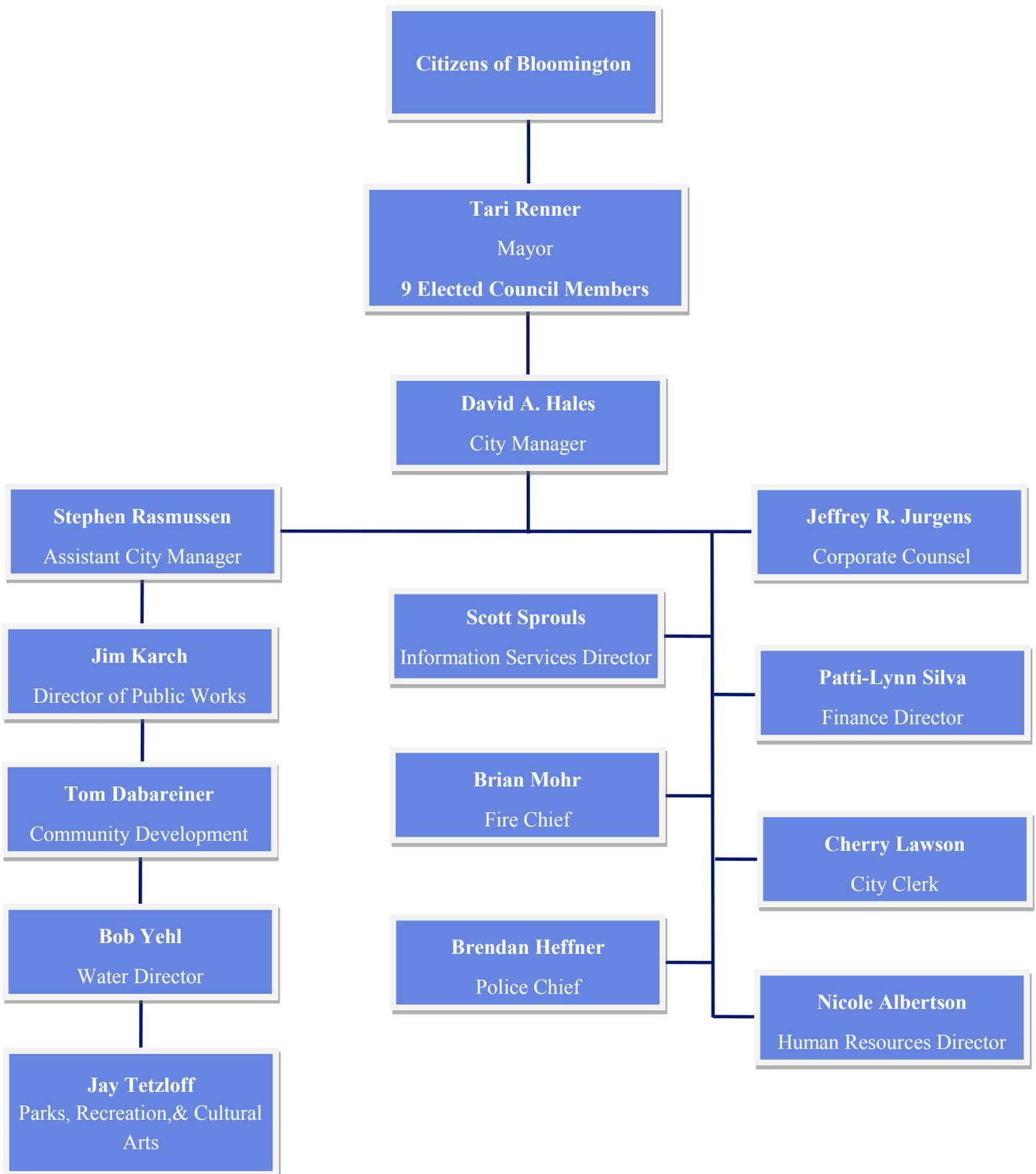
The economic strength of the Bloomington-Normal metropolitan area is well diversified with no single dominating industry, although there are many substantial medium sized business and institutions. Diverse and stable employment sources include State Farm, Illinois State University, Illinois Wesleyan University, Country Financial, Bromenn Medical Center, and OSF St Joseph Medical Center. Multiple mid-size and small companies have insulated the Bloomington-Normal economy from severe economic swings that other communities have experienced and this has allowed the community to maintain steady, balanced growth.



CITY OF
Bloomington
ILLINOIS



CITY OF BLOOMINGTON ORGANIZATION CHART



DEMOGRAPHICS



DEMOGRAPHICS

- Demographic and Economic Statistics
- Principal Employers
- Capital Asset Statistics by Function/Program
- Assessed Value and Estimated Actual Value of Taxable Property
- Direct and Overlapping Property Tax Rates

CITY OF BLOOMINGTON, ILLINOIS

**DEMOGRAPHIC AND ECONOMIC STATISTICS
Last Ten Calendar Years
(Unaudited)**

Calendar Year	Population (1)	Per Capita (2) Personal Income	Total Personal Income (thousands) (2)	Median Age (1)	School Enrollment (1)	Median House Costs (1)	Unemployment Rate (1)	Annual Airport Usage (1)
2007	74,975	\$ 35,546	\$ 2,665,061	31	7,685	\$ 171,859	4.00%	269,839
2008	74,975	\$ 36,082	\$ 2,705,248	31	7,324	\$ 177,194	5.00%	261,609
2009	74,975	\$ 38,985	\$ 2,922,900	31	5,304*	\$ 166,533	7.10%	242,834
2010	74,975	\$ 38,695	\$ 2,901,158	31	5,250*	\$ 176,909	7.70%	273,589
2011	76,610	\$ 41,816	\$ 3,203,524	32	5,414 *	\$ 169,413	7.20%	284,116
2012	77,071	\$ 41,816	\$ 3,222,801	32.3	5,338*	\$ 171,991	6.90%	238,697
2013	77,733	\$ 43,429	\$ 3,402,995	32.3	5,428 *	\$ 173,539	7.30%	210,730
2014	78,730	\$ 45,342	\$ 3,569,776	32.2	5,415 *	\$ 169,318	5.60%	203,217
2015	78,730	\$ 44,397	\$ 3,495,376	33	5,455 *	\$ 170,899	4.90%	185,452

Sources:

- (1) Bloomington-Normal 2015 Economic Development Council Demographic Profile.
- (2) US Commerce Department - Bureau of Economic Analysis. Data gathered for Bloomington/Normal region, as separate information is not disclosed.

* Private school enrollment is no longer provided as of calendar year 2009

Unemployment Rate Comparison-United States, State of Illinois and Bloomington, Illinois

<u>Year</u>	<u>United States</u>	<u>State of Illinois</u>	<u>City of Bloomington</u>
2007	4.62%	5.06%	4.00%
2008	5.80%	6.39%	5.00%
2009	9.28%	10.02%	7.10%
2010	9.63%	10.43%	7.70%
2011	8.93%	9.69%	7.20%
2012	8.20%	8.90%	6.20%
2013	7.60%	9.10%	7.30%
2014	5.60%	6.40%	5.60%

CITY OF BLOOMINGTON, ILLINOIS

**PRINCIPAL EMPLOYERS
Current Year and Nine Years Ago
(Unaudited)**

<u>Employer</u>	<u>2016</u>			<u>2007</u>		
	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Employment</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Employment</u>
State Farm Insurance Company	14,282	1	15.7%	14,653	1	16.0%
Illinois State University	3,320	2	3.6%	3,121	2	3.4%
Country Insurance and Financial Services	1,910	3	2.1%	2,158	3	2.4%
Unit 5 Schools	1,654	4	1.8%	1,785	5	2.0%
Advocate BroMenn Medical Center	1,402	5	1.5%	1,514	6	1.7%
OSF-St. Joseph Medical Center	1,364	6	1.5%	956	8	1.0%
McLean County Government	829	7	0.9%	870	9	1.0%
Afni, Inc.	765	8	0.8%	1,217	7	1.3%
District 87 Schools	657	9	0.7%	675	10	0.7%
Heritage Enterprises	596	10	0.7%			
Mitsubishi Motor Manufacturing				1,800	4	2.0%
Total top 10 employers	<u>26,779</u>		29.4%	<u>28,749</u>		31.5%
Total Labor Force	91,110			91,382		

Source: Bloomington-Normal 2016 Economic Development Demographic Profile

Note: Data includes employers throughout the Bloomington-Normal Metropolitan Statistical Area.

CITY OF BLOOMINGTON, ILLINOIS

**Capital Asset Statistics By Function/Program
Last Ten Fiscal Years
(Unaudited)**

Function/Program	2007	2008	2009	2010	2011
Police:					
Stations	1	1	1	1	1
Zone Offices	-	-	-	-	-
Fire, Fire Stations	4	4	4	4	4
Refuse Collection:					
Collection Trucks	11	11	11	11	11
Other Public Works	37	37	37	51	51
Streets (Miles)	300	311	320	321	321
Traffic Signals	134	138	141	153	145
Parks & Recreation:					
Acreage	594	594	594	594	594
Parks	52	62	52	52	52
Golf Course	3	3	3	3	3
Baseball/Softball Diamonds	26	26	26	26	26
In-line Hockey Rinks	1	1	1	1	1
Soccer/Football Fields	22	22	22	22	22
Basketball Courts	45	45	45	45	45
Tennis Courts	20	20	20	20	20
Swimming pools	2	2	2	2	2
Parks with Playground Equipment	31	31	31	31	31
Picnic Shelters	37	37	37	37	37
Community Centers	1	1	1	1	1
Library:					
Facilities	1	1	1	1	1
Volumes	240,869	243,635	258,982	272,237	283,576
Water:					
Lakes	2	2	2	2	2
Maximum Daily Production (MGD)	21	21	21	21	21
Average Daily Consumption (MGD)	12	12	11	11	11
Peak Consumption (MGD)	24	20	16	16	16
Wastewater:					
Sanitary Sewers (miles)	250	250	293	295	297
Storm Sewers (miles)	200	200	240	246	248
Combination Sanitary and Storm (miles)	100	100	88	88	88

Source: Various City Departments

CITY OF BLOOMINGTON, ILLINOIS

**Capital Asset Statistics By Function/Program
Last Ten Fiscal Years
(Unaudited)**

	2012	2013	2014	2015	2016
1	1	1	1	1	1
-	-	-	-	-	-
5	5	5	5	5	5
11	10	21	21	18	
51	51	52	52	65	
321	321	322	323	324	
145	145	145	145	145	
594	640	640	640	640	
52	46	46	46	46	
3	3	3	3	3	
26	27	28	28	24	
1	1	1	0	1	
22	22	23	23	23	
45	52	53	53	31	
20	26	26	26	26	
2	2	2	2	2	
31	31	32	33	32	
37	42	43	44	44	
1	1	1	1	1	
1	1	1	1	1	
295,496	291,406	299,628	307,261	316,319	
2	2	2	2	2	
21	21	21	21	21	
11	11	11	10	10	
16	16	16	11	15	
297	299	301	264	265	
248	316	317	255	256	
88	88	88	85	85	

CITY OF BLOOMINGTON, ILLINOIS

**ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
Last Ten Fiscal Years
(Unaudited)**

<u>Fiscal Year</u>	<u>Tax Year</u>	<u>Residential Property</u>	<u>Commercial Property</u>	<u>Industrial Property</u>	<u>Farm Property</u>	<u>Railway Property</u>
2008	2006	978,715,852	569,998,938	9,928,152	382,422	415,532
2009	2007	1,045,491,797	610,915,300	10,537,721	283,509	434,478
2010	2008	1,096,691,125	620,940,813	10,383,824	295,521	476,611
2011	2009	1,138,287,680	622,816,511	10,247,265	393,358	582,005
2012	2010	1,152,480,233	636,484,972	9,098,042	447,824	653,488
2013	2011	1,161,010,532	629,450,497	8,368,378	614,629	690,246
2014	2012	1,135,803,071	616,446,829	8,088,718	626,174	739,773
2015	2013	1,127,217,408	619,594,728	13,294,216	654,109	811,342
2016	2014	1,155,580,583	625,651,790	12,738,347	674,550	830,183
2017	2015	1,171,670,602	626,317,035	11,989,029	690,292	951,400

Source: County of McLean Tax Extension Office

Note: There is no personal property tax (on cars or jewelry); only real property is taxed. The above information presents the information for each period for which it is levied. A tax levy provides taxes remitted in the following year. The farmland value is based upon productivity instead of actual market value.

CITY OF BLOOMINGTON, ILLINOIS

**ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
Last Ten Fiscal Years
(Unaudited)**

<u>Total Taxable Assessed Value</u>	<u>Percent Growth</u>	<u>Total Direct Tax Rate</u>	<u>Actual Taxable Value</u>	<u>Value as a Percentage of Actual Value</u>
1,559,440,896	4.71%	1.2683	4,678,322,688	33.33%
1,667,662,805	6.94%	1.2727	5,002,988,415	33.33%
1,728,787,894	3.67%	1.2565	5,186,363,682	33.33%
1,772,326,819	2.52%	1.3308	5,316,980,457	33.33%
1,799,164,559	1.51%	1.3112	5,397,493,677	33.33%
1,800,134,282	0.05%	1.3103	5,400,402,846	33.33%
1,761,704,565	-2.13%	1.3161	5,285,113,695	33.33%
1,761,571,803	-0.01%	1.3181	5,284,715,409	33.33%
1,795,475,453	1.92%	1.3211	5,386,426,359	33.33%
1,811,618,358	0.90%	1.3283	5,434,855,074	33.33%

CITY OF BLOOMINGTON, ILLINOIS

**DIRECT AND OVERLAPPING PROPERTY TAX RATES
Last Ten Fiscal Years**

City Direct Rates										
Levy Year	General Fund	Fire Pension Fund	Police Pension Fund	Illinois Municipal Retirement Fund	Judgment Fund	Bond and Interest Fund	Public Benefit Fund	Public Library Fund	Audit Fund	Total Direct
2007	0.44664	0.15129	0.14515	0.09960	0.00607	0.14342	0.00940	0.26601	0.00508	1.27266
2008	0.41939	0.13747	0.18257	0.11137	0.00578	0.12610	0.00897	0.26108	0.00376	1.25649
2009	0.41474	0.17583	0.21686	0.14122	-	0.12300	-	0.25467	0.00451	1.33083
2010	0.38496	0.18942	0.22558	0.13914	-	0.12118	-	0.25090	-	1.31118
2011	0.44285	0.17285	0.18370	0.13904	-	0.12111	-	0.25073	-	1.31028
2012	0.44838	0.16509	0.18060	0.14207	-	0.12376	-	0.25620	-	1.31610
2013	0.35680	0.22400	0.21333	0.14208	-	0.12376	-	0.25811	-	1.31808
2014	0.35006	0.23370	0.22323	0.13940	-	0.12143	-	0.25323	-	1.32105
2015	0.36593	0.23162	0.22124	0.13816	-	0.12034	-	0.25098	-	1.32827
2016	0.41930	0.22494	0.21486	0.09948	-	0.11687	-	0.25105	-	1.32648

Source: County of McLean Tax Extension Office

Notes: As a home rule unit of local government, the City of Bloomington, Illinois has no statutory tax limit

Overlapping rates are those of local and county governments that apply to property owners within the City. Not all overlapping rates apply to all City property owners, although the county property tax rates apply to all City property owners; the Airport Authority rates apply to the property owners within that Authority's geographic boundaries.

*Rate presented is for Bloomington School District #87. City of Bloomington taxpayers in other school districts will have different rates. Other school districts that overlap with the City include: Normal School District #5, Tri-Valley Community Unit School District #3, and Olympia Unit #16.

N/A- At the time of printing, McLean County did not have the overlapping rate for 2016. This will be added to the final approved budget document.

CITY OF BLOOMINGTON, ILLINOIS
DIRECT AND OVERLAPPING PROPERTY TAX RATES
Last Ten Fiscal Years

Overlapping Rates

School District*	McLean County	Township	Water Reclamation District	Airport Authority	Cemetery	Heartland Community College	Total Overlapping Rates	Total All Rates
4.51459	0.90098	0.22080	0.15871	0.10781	-	0.44423	6.34712	7.6198
4.58085	0.89659	0.18683	0.16036	0.11008	-	0.45473	6.38944	7.6459
4.69289	0.90687	0.18217	0.16476	0.08546	-	0.45910	6.49125	7.8221
4.76383	0.91673	0.17309	0.16391	0.09855	-	0.47361	6.58972	7.9009
4.65741	0.91571	0.12829	0.16390	0.15486	-	0.47584	6.49601	7.8063
4.72322	0.91165	0.14145	0.16402	0.12745	-	0.48255	6.55034	7.8664
4.83486	0.90375	0.12243	0.17011	0.12736	-	0.50667	6.66518	7.9833
4.95303	0.90133	0.12541	0.17216	0.13655	-	0.50469	6.79317	8.1142
5.15877	0.91836	0.13366	0.17446	0.13572	-	0.54046	7.06143	8.3897
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

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PROCEDURAL INFORMATION



PROCEDURAL INFORMATION

- Overview of Financial Policies and Strategies
- Long-Term Financial Plan
- City of Bloomington Budget Process
- City of Bloomington Rates
- City of Bloomington Full Time Employee Count by Department/Fund

City of Bloomington, Illinois
2018 Budget
Overview of Financial Policies and Strategies

Budgeting and Revenue Management

1. Maintain a diversified revenue structure.
2. Maintain a General Fund balance 10 to 15% of expenditures.
3. Maintain a balanced General Fund budget (i.e., expenditures less than or equal to revenues) except for planned drawdowns of the fund balance when the fund balance exceeds the target expressed in item 2 above.
4. The budget of a fund shall be considered "**balanced**" if the fund's budgeted expenditures for the year do not exceed the total of its budgeted revenues and unreserved, undesignated fund balance at the beginning of the fiscal year.
5. Contribute to the Illinois Municipal Retirement Fund, Bloomington Firefighters' Pension Fund, and Bloomington Police Pension Fund the full amounts recommended each year by independent actuaries for employer contributions so as to ultimately achieve funded ratios as required by statute or local ordinance.
6. Impose moderate annual water and sewer rate increases so as to avoid large increases at irregular intervals.
7. Update the five-year Capital Improvement Plan on an annual basis.
8. Budget for items that will be capitalized for financial reporting purposes in distinct expenditure accounts to facilitate the preparation of the Comprehensive Annual Financial Report.

Debt Management

1. Limit the period during which debt is outstanding to a time period not greater than the useful life of the asset financed by the debt.
2. In general, for debt issued after 2009, the City will strive to maintain a debt structure under which 50% of the outstanding principal will be repaid within ten years.
3. Sell bonds through competitive, rather than negotiated, sales whenever possible.
4. To provide assistance in debt issuances, the City will select a financial advisor and/or investment banker and bond counsel on a competitive basis. These advisors will be retained for several years to provide continuity and allow these professionals to develop an understanding of the City's needs. The City will abide by the Municipal Security Rulemaking Board (MSRB) standards in selecting a financial advisor.
5. The City will follow a policy of full disclosure on every financial report and bond prospectus (Official Statement), voluntarily following disclosure guidelines provided by the Governmental Finance Officers Association unless the cost of compliance with the higher standard is unreasonable.
6. Consider the refunding of outstanding debt when a goal of at least a 4% net present value savings can be obtained.

Cash Management and Investments

1. Require that all bank deposits not insured by the Federal Deposit Insurance Corporation be collateralized with high-quality securities having a market value of 102% of the underlying deposits.
2. Deposit on-hand cash no later than the next business day.
3. Maintain liquidity adequate to promptly pay financial obligations.
4. Purchase only those investments allowable under the Illinois Public Funds Investment Act.
5. Place all investment securities with a third-party custodian for safekeeping.
6. Earn a market rate of return on investments. The benchmark for short-term investments is the three-month Treasury Bill.

Procurement

1. Conduct a formal competitive bidding process for purchases in excess of \$25,000; unless exempt under procurement regulations.
2. Conduct competitive quotation process for purchases up to \$25,000.
3. Obtain City Manager approval for all proposed purchases up to \$50,000 after application of bidding regulations.
4. Obtain City Council approval for all proposed purchases in excess of \$50,000 after application of bidding regulations.
5. P-Cards (purchasing credit cards) are used where appropriate.

Accounting and Financial Reporting

1. Issue a Comprehensive Annual Financial Report within 180 days of the end of each fiscal year that complies with generally accepted accounting principles.
2. Capitalize building improvements, land improvements, and infrastructure with a purchase price of \$100,000 or more. Capitalize vehicles, machinery, furniture, and equipment with a purchase price of \$5,000 or more.
3. Controlled non-capital items (e.g., police weapons, audio-visual equipment) will be physically inventoried as required by law or as directed by the responsible department head, but shall not be inventoried less frequently than once each year.

Interim Financial Reporting:

1. The Finance Department provides the City Council and City Management a monthly financial report that illustrates the following information:
 - Financial summary of all fund activity;
 - Detailed information on the General Fund year to date budget to actual performance by department;
 - Detailed information on major revenue as compared to the budget expectation; and
 - Detailed information on the City's investment portfolio.

LONG-TERM FINANCIAL PLAN

The City of Bloomington's long-term financial plan is closely tied to the budget process. Annually, the City develops a 5 year budget for operating and capital. The first year of this budget, after revisions, is the budget that the City Council adopts and the City Staff implements on the citizen's and City Council's behalf. The 4 (future or out years) of the budget serve as a planning process for operating and capital expenditures with staffing, capital assets and projects on the radar for the future. The City has developed a 10 year fleet replacement plan. This is revised yearly, as is vehicle replacement priority, other options such as electric vehicles and cost. The City is developing a 20 year plan for major Capital Projects. These include streets, parks, water mains, sewer mains and storm water management. This plan allows Council to prioritize future needs with funds that are expected to be available. This, in turn, allows staff to identify available federal or state grants and future bond issues or bond refinancing, which provide an additional option to fund Capital Projects. The City's Strategic Plan, a long term planning document, runs through 2025. The City revisits the Strategic Plan each year to help develop a yearly Action Plan. There are six goals in the City's Strategic Plan. This plan was unanimously approved by the City Council on January 15, 2010. The Strategic Plan is tied to the basis of long-term planning, budgeting and daily operations. The goals include what they mean to you as a citizen, objectives, and challenges and opportunities.

Strategic Plan

Goal 1: Financially Sound City Providing Quality Basic Service

Goal 2: Upgrade City Infrastructure and Facilities

Goal 3: Grow the Local Economy

Goal 4: Strong Neighborhoods

Goal 5: Prosperous Downtown Bloomington

Goal 6: Great Place to Live-Livable, Sustainable City

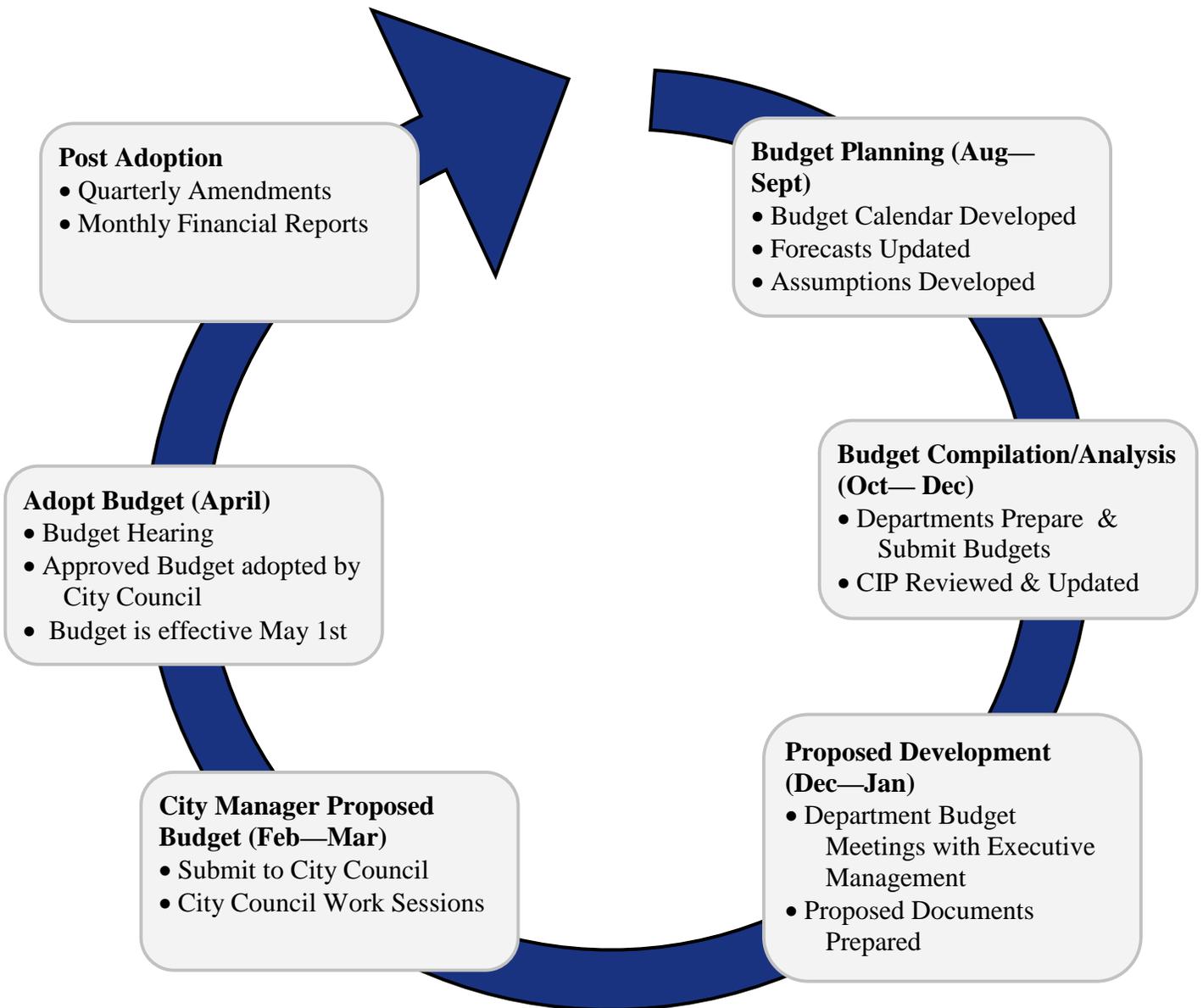
More information on the City of Bloomington's Strategic Plan is accessible through the City website. The path to the Strategic Plan is: [**http://www.cityblm.org/index.aspx?page=426**](http://www.cityblm.org/index.aspx?page=426)

City of Bloomington, Illinois

2018 Budget

Budget Process

Background - The City of Bloomington adopts a legally binding annual budget in accordance with Chapter 65 of the Illinois Compiled Statutes. The City’s Fiscal Year runs from May 1st to April 30th. The City’s budget serves as a roadmap for the fiscal year’s expenditures and reflects the goals and priorities of the City’s elected officials. The budget is formulated with the aid, support and input of the Citizens of Bloomington, City staff and various Boards and Committees. The City’s Budget process begins in August with the formation of a budget calendar and ends in April with the final budget adoption. Formulation of the budget is a critical and difficult decision. The process involves analyzing citizen input and data, projecting available revenue sources, identifying priorities, allocating resources and expenditures, reviewing City performance data, negotiating and deliberating department budgets and establishing the fees, charges and taxes necessary to provide adequate levels of services to the Citizens of Bloomington.



Budgetary Control - The City maintains budgetary control throughout the year by encumbrance accounting. All purchase orders and contracts are entered into the City's Financial System which shows the dollar amount entered as a commitment versus the current year budget. This allows departments to determine the budget dollars available throughout the fiscal year. Open encumbrances at year end are reported as assigned fund balances. The level of budgetary control is at the fund level.

Budget Amendments – The annual budget may be amended by a two-thirds vote of the City Council. On a quarterly basis as needed, budget staff will prepare an itemized register of recommended budget amendments. Council must vote to amend the operating budget if the following circumstances exist within any fund: increase in the overall expenditure of the fund, or a new source of revenue is identified.

Balanced Budget - The City's budget is considered to be balanced if the proposed expenditures do not exceed the available resources, including proposed revenue and fund balance.

Legal Debt Limit - The City of Bloomington is a Home Rule form of government. Under the Illinois Revised Statutes, Home Rule governments may issue notes in excess of any statutory limitation and they shall not reduce the debt incurring power otherwise authorized for any such unit of government. **Thus, the City of Bloomington has no statutory debt limit.**

Fund Balance - The difference between revenues and expenditures reported within a fund.

CITY OF BLOOMINGTON RATES

Current Sales Tax Rate within City Corporate Limits

Illinois	5.00%
Municipality	1.00%
Local	2.50%
County	<u>.25%</u>
Total:	8.75%

- Last increase was in 2016 when the Local portion increased by 1.00%.

City Water Rate

Inside the City-per month

May 1, 2017 \$4.01 per 100 cubic feet for first 2,300 cubic feet
 \$3.87 per 100 cubic feet for next 11,700 cubic feet above 2,300 cubic feet
 \$3.42 per 100 cubic feet for next 486,000 cubic feet above 14,000 cubic feet
 \$2.69 per 100 cubic feet for over 500,000 cubic feet

Outside the City-per month

May 1, 2017 \$9.06 per 100 cubic feet for first 2,300 cubic feet
 \$8.86 per 100 cubic feet for next 11,700 cubic feet above 2,300 cubic feet
 \$7.75 per 100 cubic feet for next 486,000 cubic feet above 14,000 cubic feet
 \$6.12 per 100 cubic feet for over 500,000 cubic feet

Monthly Service Charge		
	Inside City	Outside City
5/8 x 1/2" meters	\$1.25	\$2.75
5/8 x 3/4" meters	\$5.00	\$6.50
3/4" meters	\$6.00	\$7.50
1" meters	\$8.00	\$10.00
1.5" meters	\$10.50	\$13.00
2" meters	\$16.00	\$20.00
3" meters	\$28.00	\$39.00
4" meters	\$46.00	\$66.00
6" meters	\$92.00	\$131.00
8" meters	\$146.00	\$196.00
<i>(City Code Ch. 27 Sec. 27) 7.48 Gallons = 1 cubic foot</i>		

Fire Protection Charges

Effective January 1, 2012 the monthly rate for private fire protection, in the form of a fire booster pump, sprinkler system, private fire hydrants or any other fire suppression equipment connected to the City's water system, shall be charged the rate of \$6.80 per inch, or fraction thereof rounded to the next highest inch, of fire service connection. Fire suppression systems that utilize a combined domestic and fire service line shall be calculated using the size of the combined line connection at the water main for determining the proper charge.

City Sewer Rate-per month

May 1, 2017 \$1.60 per 100 cubic feet
Minimum monthly bill is \$1.50

Bloomington-Normal Water Reclamation District

May 1, 2017 \$1.31 per 100 cubic feet
Minimum monthly bill is \$6.50

Storm Water Rate-per month

May 1, 2017

Single Family Residential:

Gross area less than or equal to 7,000 square feet \$2.90/month
Gross area greater than 7,000 square feet and less than 12,000 square feet \$4.35/month
Gross area over 12,000 square feet \$7.25/month

Parcels other than Single Family Residential:

Charge per Impervious Area Unit (IAU) \$1.45/month
Parcels less than 4,000 square feet will be charged a flat rate equivalent to (4)
IAUs=\$5.80/month

Garbage Collection Rate-per month

Monthly Garbage Rates	
Starting May 1, 2014	
35 Gallon Cart	\$16.00
65 Gallon Cart	\$18.00
95 Gallon Cart	\$20.00
Starting May 1, 2015	
35 Gallon Cart	\$16.00
65 Gallon Cart	\$20.00
95 Gallon Cart	\$23.00
Starting May 1, 2016	
35 Gallon Cart	\$16.00
65 Gallon Cart	\$21.00
95 Gallon Cart	\$25.00

CITY OF BLOOMINGTON FULL TIME EMPLOYEE COUNT BY DEPARTMENT/FUND

DEPARTMENT/FUND	FULL TIME BUDGET ADOPTED FY 2016	FULL TIME BUDGET ADOPTED FY 2017	FULL TIME BUDGET PROPOSED FY 2018
ADMINISTRATION	6.00	6.00	6.00
CITY CLERK	4.00	4.00	4.00
HUMAN RESOURCES	9.00	11.00	11.00
FINANCE	13.00	12.00	12.00
INFORMATION SERVICES	10.00	11.00	11.00
LEGAL	4.00	5.00	5.00
PARKS, RECREATION & CULTURAL ARTS ADMINISTRATION ¹	7.00	7.00	7.00
PARKS MAINTENANCE	20.00	20.00	20.00
RECREATION	4.00	4.00	4.00
AQUATICS - seasonal only	0.00	0.00	0.00
BLOOMINGTON CENTER FOR THE PERFORMING ARTS	11.00	11.00	11.00
MILLER PARK ZOO ²	9.00	9.00	9.00
PEPSI ICE CENTER	3.00	3.00	3.00
SOAR FUND	2.00	2.00	2.00
POLICE	143.00	144.00	144.00
COMMUNICATION CENTER	17.00	17.00	18.00
FIRE	117.00	118.00	118.00
PACE/BUILDING SAFETY	12.00	10.00	13.00
PLANNING DIVISION	1.00	1.00	2.00
CODE ENFORCEMENT	12.00	14.00	11.00
FACILITY MANAGEMENT	3.00	4.00	5.00
PARKING FUND M & O	5.00	5.00	5.00
PUBLIC WORKS ADMIN.	3.00	4.00	4.00
STREET MAINTENANCE	19.00	19.00	19.00
ENGINEERING	9.00	7.00	8.00
FLEET MANAGEMENT	9.00	9.00	9.00
ECONOMIC DEVELOPMENT	1.00	1.00	1.00
TOTAL GENERAL FUND	453.00	458.00	462.00
HIGHLAND PARK	3.00	2.00	2.00
PRAIRIE VISTA GOLF COURSE	2.00	2.00	2.00
THE DEN	3.00	3.00	3.00
TOTAL OF GOLF COURSES:	8.00	7.00	7.00
SOLID WASTE MANAGEMENT	40.00	34.00	34.00
BOARD OF ELECTIONS	1.00	2.00	2.00
CASUALTY	1.00	1.00	1.00
LIBRARY MAINTENANCE & OPERATIONS	45.00	45.00	45.00
WATER			
ADMINISTRATIVE AND GENERAL	9.00	9.00	8.00
TRANSMISSION AND DISTRIBUTION	16.00	15.00	14.00
PURIFICATION	15.00	15.00	16.00
LAKE MAINTENANCE	3.00	3.00	3.00
WATER METER BILLING SERVICES	7.00	8.00	8.00
TOTAL WATER FUND	50.00	50.00	49.00
SEWER FUND	13.00	14.00	15.00
STORM WATER FUND	9.00	10.00	10.00
ABRAHAM LINCOLN GARAGE	1.00	1.00	1.00
TOTAL PERSONNEL YEARS ALL FUNDS	621.00	622.00	626.00

Note: Excludes 45 part-time and all seasonals.

4 new positions added: Comm Center Supervisor, Assistant Planner, Facilities Utility Worker, Traffic Engineer.

The Water Fund reclassified a Support Staff position from Water Admin to Purification. The Water Fund also reclassified an Engineer II position to the Sewer Fund. There were 3 positions that were reclassified to PACE from Code Enforcement.

BUDGET OVERVIEW



BUDGET OVERVIEW

- City of Bloomington 2018 Budget Fund Structure-Chart
- City of Bloomington Fund Structure Narrative
- Basis of Budgeting and Accounting
- Revenue FY 2017 Budget versus FY 2018 Budget
- Expenditures FY 2017 Budget versus FY 2018 Budget
- Summary of Revenues all Funds by Source and by Fund Type
- Summary of Expenditures all Funds by Classification and by Fund
- 2018 Budget Summary of Revenues and Expenditures and Changes in Fund Balance

City of Bloomington, Illinois

2018 Budget

Fund Structure Chart

General Funds

- 1001 General
 - * Sister City
 - * SOAR
 - * BCPA
 - * BCPA Capital Campaign
 - * BCPA Community Foundation
 - * Parking Fund
 - * Police Pension
 - * Fire Pension

Special Revenue

- 2030 Motor Fuel Tax
- 2070 Board of Elections
- 2090 Drug Enforcement
- 2240 Community Development
- 2250 IHDA Grants
- 2310 Library
- 2320 Library Fixed Assets
- 2410 Park Dedication
- 2510 Empire St Corridor TIF

Debt Service Funds

- 3010 General Bond & Interest
- 3060 2004 Coliseum Bond Redemption Fund
- 3062 2004 Multi-Project Bond Redemption Fund

Capital Projects

- 4010 Capital Improvement
- 4011 Capital Lease Funds

Enterprise Fund

- 5010 Water
- 5110 Sewer
- 5310 Storm Water
- 5440 Solid Waste
- 5560 Abraham Lincoln Parking Facility
- 5640 Golf
- 5710 Coliseum

Internal Service

- 6015 Casualty Insurance
- 6020 Employee Group Health Care
- 6028 Retiree Group Health Care

Fiduciary

- 7210 J M Scott

* These funds are now departments in the General Fund per GASB Statement #54.
 All funds listed in this chart are appropriated and audit funds.

City of Bloomington, Illinois

Fiscal Year 2018 Budget

Fund Structure

The accounts of the City are organized on the basis of funds, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts which comprise its assets, liabilities, reserves, fund balance/net assets, revenues, and expenditures as appropriate.

Funds are classified in the following categories: governmental, proprietary, and fiduciary. Below is a list of funds and brief descriptions that are included within the City's financial statements. Many funds are composed of multiple divisions (ex. General, Debt Service, Water, etc) and these divisions are consolidated for the purpose of financial statement preparation.

Governmental Funds – are those funds through which most governmental functions typically are financed.

Major Governmental Funds

- General – The General Fund is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- Library – The Library Fund accounts for the tax and other resources used to provide library services to operate the Bloomington Public Library.
- Debt Service – The Debt Service Fund accounts for the servicing of the general long-term debt not financed by a specific source. The Debt Service Fund is composed of the General Bond and Interest Fund, Market Square TIF Bond Redemption Fund, 2004 Coliseum Bond Redemption Fund, and the 2004 Multi-Project Bond Redemption Fund.

Non-Major Governmental Funds

- Motor Fuel Tax – The Motor Fuel Tax Fund accounts for the revenue and expenditures related to projects financed by the Motor Fuel Tax funds collected and distributed by the State of Illinois.
- Board of Election – The Board of Election Fund accounts for the tax resources used to provide for the Election Commission expense.
- Drug Enforcement – The Drug Enforcement Fund accounts for police department revenues from drug raids.
- Community Development – The Community Development Fund accounts for the federally funded block grant program designed to assist low and moderate income families and eliminate slum and blight conditions.
- IHDA Grants – The IHDA Grants Fund accounts for the state funded grant program for single family rehabilitation projects for low to moderate income households.

- Park Dedication – The Park Dedication Fund accounts for collections to be used for future park development.
- Capital Improvement – The Capital Improvement Fund accounts for the receipts and disbursements of monies used for the acquisition of capital facilities.
- Capital Lease – The Capital Lease Fund accounts for equipment purchased with proceeds from capital leases.

Proprietary Funds – are used to account for government’s on-going organizations and activities which are similar to and often found in the private sector.

Enterprise Funds – are used to account for those operations that are financed and operated in a manner similar to private business or where the City has decided that the determination of revenues earned, costs incurred, and/or net income is necessary for management accountability.

- Water – The Water Fund accounts for the operation of the City’s water treatment facilities and services.
- Sewer - The Sewer Fund accounts for the operation of the City’s waste disposal activities.
- Storm Water – The Storm Water Fund accounts for the operation of the City’s storm water management activities.
- Solid Waste - The Solid Waste Fund accounts for the activities of operating the City’s Solid Waste Program.
- Abraham Lincoln Parking Facility – The Abraham Lincoln Parking Facility Fund accounts for the activities of operating a parking facility owned by the McLean County Public Building Commission.
- Golf – The Golf Fund accounts for the activities of operating the City’s three golf courses.
- US Cellular Coliseum – The US Cellular Coliseum Fund accounts for the activities of operating the City’s Downtown sports and entertainment facility.

Internal Service Funds – are used to finance and account for services and commodities provided by designated departments or agencies to other department and agencies of the City.

- Casualty Insurance – The Casualty Insurance Fund accounts for the premiums and payments of claims for insurance for the City.
- Employee Group Healthcare – The Employee Insurance and Benefits Fund accounts for the premiums and claims of all covered City employees and their covered dependents and Township employees.
- Retiree Group Healthcare – The Retiree Group Healthcare Fund accounts for the premiums and claims of all covered City retirees and their covered dependents.

Fiduciary Funds – are used to account for assets held on behalf of outside parties, including other governments, or on behalf of other funds within the government.

- J M Scott – The J M Scott Fund accounts for health services, supplies, medical equipment, special nutritional support and health care programs in McLean County for indigent area residents. These costs are funded through a private trust.

Identification of Unbudgeted Funds

The City has a fund which is included in the audited financial statements but is not included in the budget; the Foreign Fire Insurance Board (FFIB), which is considered outside the normal operations of the City.

BASIS OF BUDGETING AND ACCOUNTING

Fund number	Fund Name	Fund Type	Organization number	Organization Name	Program	Basis of Budgeting	Basis of Accounting
1001	General	General	10010010	Non-Departmental	General Government	Modified Cash	Modified Accrual
1001	General	General	10011110	Administration	General Government	Modified Cash	Modified Accrual
1001	General	General	10011310	City Clerk	General Government	Modified Cash	Modified Accrual
1001	General	General	10011410	Human Resources	General Government	Modified Cash	Modified Accrual
1001	General	General	10011510	Finance	General Government	Modified Cash	Modified Accrual
1001	General	General	10011610	Information Services	General Government	Modified Cash	Modified Accrual
1001	General	General	10011710	Legal	General Government	Modified Cash	Modified Accrual
1001	General	General	10014105	Parks Administration	Culture and Recreation	Modified Cash	Modified Accrual
1001	General	General	10014110	Parks Maintenance	Culture and Recreation	Modified Cash	Modified Accrual
1001	General	General	10014112	Recreation	Culture and Recreation	Modified Cash	Modified Accrual
1001	General	General	10014120	Aquatics	Culture and Recreation	Modified Cash	Modified Accrual
1001	General	General	10014125	Bloomington Center for Performing Arts	Culture and Recreation	Modified Cash	Modified Accrual
1001	General	General	10014130	BCPA Capital Campaign	Culture and Recreation	Modified Cash	Modified Accrual
1001	General	General	10014133	BCPA Community Foundation	Culture and Recreation	Not budgeted	Modified Accrual
1001	General	General	10014136	Miller Park Zoo	Culture and Recreation	Modified Cash	Modified Accrual
1001	General	General	10014160	Pepsi Ice Center	Culture and Recreation	Modified Cash	Modified Accrual
1001	General	General	10014170	Special Olympics and Recreation	Culture and Recreation	Modified Cash	Modified Accrual
1001	General	General	10015110	Police Administration	Public Safety	Modified Cash	Modified Accrual
1001	General	General	10015111	Police Pension	Public Safety	Modified Cash	Modified Accrual
1001	General	General	10015118	Communication Center	Public Safety	Modified Cash	Modified Accrual
1001	General	General	10015210	Fire	Public Safety	Modified Cash	Modified Accrual
1001	General	General	10015211	Fire Pension	Public Safety	Modified Cash	Modified Accrual
1001	General	General	10015410	Building Safety	Public Safety	Modified Cash	Modified Accrual
1001	General	General	10015420	Planning	Public Safety	Modified Cash	Modified Accrual
1001	General	General	10015430	Code Enforcement	Public Safety	Modified Cash	Modified Accrual
1001	General	General	10015480	Facilities Maintenance	General Government	Modified Cash	Modified Accrual
1001	General	General	10015485	Government Center	General Government	Modified Cash	Modified Accrual
1001	General	General	10015490	Parking Maintenance & Operations	Downtown Parking-General	Modified Cash	Modified Accrual
1001	General	General	10016110	Public Works Administration	Highways and Streets	Modified Cash	Modified Accrual
1001	General	General	10016120	Street Maintenance	Highways and Streets	Modified Cash	Modified Accrual
1001	General	General	10016124	Snow and Ice Removal	Highways and Streets	Modified Cash	Modified Accrual
1001	General	General	10016210	Engineering Administration	Highways and Streets	Modified Cash	Modified Accrual
1001	General	General	10016310	Fleet Management	General Government	Modified Cash	Modified Accrual
1001	General	General	10019110	Contingency	General Government	Modified Cash	Modified Accrual
1001	General	General	10019160	Sister City	General Government	Modified Cash	Modified Accrual
1001	General	General	10019170	Economic Development	General Government	Modified Cash	Modified Accrual
1001	General	General	10019180	General Fund Transfers	General Government	Modified Cash	Modified Accrual
1001	General	General	10019190	Public Transportation	General Government	Modified Cash	Modified Accrual
2030	Motor Fuel Tax	Special Revenue	20300300	Motor Fuel Tax	Highways and Streets	Modified Cash	Modified Accrual
2070	Board of Elections	Special Revenue	20700700	Board of Elections	General Government	Modified Cash	Modified Accrual
2090	Drug Enforcement	Special Revenue	20900900	Drug Enforcement	Public Safety	Modified Cash	Modified Accrual
2090	Drug Enforcement	Special Revenue	20900910	DARE	Public Safety	Modified Cash	Modified Accrual
2090	Drug Enforcement	Special Revenue	20900920	DUI Enforcement	Public Safety	Modified Cash	Modified Accrual
2090	Drug Enforcement	Special Revenue	20900930	Marijuana Leaf Testing	Public Safety	Modified Cash	Modified Accrual
2090	Drug Enforcement	Special Revenue	20900940	Federal Drug Enforcement	Public Safety	Modified Cash	Modified Accrual
2090	Drug Enforcement	Special Revenue	20900950	Project Safe Neighborhood	Public Safety	Modified Cash	Modified Accrual
2090	Drug Enforcement	Special Revenue	20900960	Cyber Crime Grant	Public Safety	Modified Cash	Modified Accrual
2240	Community Development	Special Revenue	22402410	Community Development Administration	Community Development	Modified Cash	Modified Accrual
2240	Community Development	Special Revenue	22402430	Community Development Rehabilitation	Community Development	Modified Cash	Modified Accrual
2240	Community Development	Special Revenue	22402440	Community Development Capital Improvement	Community Development	Modified Cash	Modified Accrual
2240	Community Development	Special Revenue	22402450	Community Development Community Service	Community Development	Modified Cash	Modified Accrual
2240	Community Development	Special Revenue	22402460	Community Development Continuum of Care	Community Development	Modified Cash	Modified Accrual
2250	Single Family Owner Occupied Rehab	Special Revenue	22502520	Single Family Owner Occupied Rehab	Community Development	Modified Cash	Modified Accrual
2310	Library Maintenance and Operations	Special Revenue	23103100	Library Maintenance and Operations	Culture and Recreation	Modified Cash	Modified Accrual
2310	Library Maintenance and Operations	Special Revenue	23103110	Library Maintenance and Operations Next Generation Grant	Culture and Recreation	Modified Cash	Modified Accrual
2320	Library Fixed Asset Replacement	Special Revenue	23203200	Library Fixed Asset Replacement	Culture and Recreation	Modified Cash	Modified Accrual
2410	Park Dedication	Special Revenue	24104100	Park Dedication	Culture and Recreation	Modified Cash	Modified Accrual
2510	Empire Street Corridor TIF	Special Revenue	25105100	Empire Street Corridor TIF	Community Development	Modified Cash	Modified Accrual
3010	General Bond and Interest	Debt Service	30100100	General Bond and Interest	Interest Long Term Debt	Modified Cash	Modified Accrual
3060	2004 Coliseum Bond Redemption	Debt Service	30600600	2004 Coliseum Bond Redemption	Interest Long Term Debt	Modified Cash	Modified Accrual
3060	2004 Multi-Project Bond Redemption	Debt Service	30620620	2004 Multi-Project Bond Redemption	Interest Long Term Debt	Modified Cash	Modified Accrual
4010	Capital Improvements	Capital Projects	40100100	Capital Improvements	Other	Modified Cash	Modified Accrual
4011	Capital Lease	Capital Projects	40110110	FY 2012 Capital Lease	Interest Long Term Debt	Modified Cash	Modified Accrual

BASIS OF BUDGETING AND ACCOUNTING

Fund number	Fund Name	Fund Type	Organization number	Organization Name	Program	Basis of Budgeting	Basis of Accounting
4011	Capital Lease	Capital Projects	40110120	FY 2013 Capital Lease	Interest Long Term Debt	Modified Cash	Modified Accrual
4011	Capital Lease	Capital Projects	40110130	FY 2014 Capital Lease	Interest Long Term Debt	Modified Cash	Modified Accrual
4011	Capital Lease	Capital Projects	40110131	FY 2015 Capital Lease	Interest Long Term Debt	Modified Cash	Modified Accrual
4011	Capital Lease	Capital Projects	40110133	FY 2016 Capital Lease	Interest Long Term Debt	Modified Cash	Modified Accrual
4011	Capital Lease	Capital Projects	40110135	FY 2017 Capital Lease	Interest Long Term Debt	Modified Cash	Modified Accrual
4011	Capital Lease	Capital Projects	40110137	FY 2018 Capital Lease	Interest Long Term Debt	Modified Cash	Modified Accrual
4011	Capital Lease	Capital Projects	40110139	FY 2019 Capital Lease	Interest Long Term Debt	Modified Cash	Modified Accrual
4011	Capital Lease	Capital Projects	40110141	FY 2020 Capital Lease	Interest Long Term Debt	Modified Cash	Modified Accrual
4011	Capital Lease	Capital Projects	40110143	FY 2021 Capital Lease	Interest Long Term Debt	Modified Cash	Modified Accrual
4011	Capital Lease	Capital Projects	40110145	FY 2022 Capital Lease	Interest Long Term Debt	Modified Cash	Modified Accrual
5010	Water	Enterprise	50100110	Water Administration	Water Utility	Modified Cash	Accrual
5010	Water	Enterprise	50100120	Water Transmission and Distribution	Water Utility	Modified Cash	Accrual
5010	Water	Enterprise	50100130	Water Purification	Water Utility	Modified Cash	Accrual
5010	Water	Enterprise	50100140	Lake Maintenance	Water Utility	Modified Cash	Accrual
5010	Water	Enterprise	50100150	Water Meter Service	Water Utility	Modified Cash	Accrual
5110	Sewer	Enterprise	51101100	Sanitary Sewer Operations	Sewer Utility	Modified Cash	Accrual
5310	Storm Water	Enterprise	53103100	Storm Water Operations	Storm Water Utility	Modified Cash	Accrual
5440	Solid Waste	Enterprise	54404400	Solid Waste Management	Solid Waste	Modified Cash	Accrual
5560	Abraham Lincoln Parking	Enterprise	55605600	Abraham Lincoln Parking Deck	Downtown Parking-Proprietary	Modified Cash	Accrual
5640	Golf	Enterprise	56406400	Golf Operations-Highland	Golf Courses	Modified Cash	Accrual
5640	Golf	Enterprise	56406410	Golf Operations-Prairie Vista	Golf Courses	Modified Cash	Accrual
5640	Golf	Enterprise	56406420	Golf Operations-Den at Fox Creek	Golf Courses	Modified Cash	Accrual
5710	City Coliseum	Enterprise	57107110	City Coliseum	US Cellular Coliseum	Modified Cash	Accrual
5710	U.S. Cellular Coliseum	Enterprise	57107120	U.S. Cellular Coliseum	US Cellular Coliseum	Modified Cash	Accrual
6015	Casualty Insurance	Internal Service	60150150	Casualty Insurance	Other	Modified Cash	Accrual
6020	Employee Health Insurance	Internal Service	60020210	Blue Cross/Blue Shield	Other	Modified Cash	Accrual
6020	Employee Health Insurance	Internal Service	60200220	2017 Blue Cross/Blue Shield	Other	Modified Cash	Accrual
6020	Employee Insurance & Benefits	Internal Service	60200230	Police Plan	Other	Modified Cash	Accrual
6020	Employee Insurance & Benefits	Internal Service	60200232	Health Alliance HMO	Other	Modified Cash	Accrual
6020	Employee Insurance & Benefits	Internal Service	60200233	Blue Cross/Blue Shield HMO	Other	Modified Cash	Accrual
6020	Employee Insurance & Benefits	Internal Service	60200240	Dental	Other	Modified Cash	Accrual
6020	Employee Insurance & Benefits	Internal Service	60200250	Vision	Other	Modified Cash	Accrual
6020	Employee Insurance & Benefits	Internal Service	60200290	Miscellaneous Benefits	Other	Modified Cash	Accrual
6028	Retiree Health Care	Internal Service	60280210	Blue Cross/Blue Shield	Other	Modified Cash	Accrual
6028	Retiree Health Care	Internal Service	60280230	Police Plan	Other	Modified Cash	Accrual
6028	Retiree Health Care	Internal Service	60280232	Health Alliance HMO	Other	Modified Cash	Accrual
6028	Retiree Health Care	Internal Service	60280240	Dental	Other	Modified Cash	Accrual
6028	Retiree Health Care	Internal Service	60280250	Vision	Other	Modified Cash	Accrual
6028	Retiree Health Care	Internal Service	60280290	Miscellaneous Benefits	Other	Modified Cash	Accrual
7210	J.M. Scott Health Care	Fiduciary	72102100	J.M. Scott Health Care	Health and Welfare	Modified Cash	Accrual
	Foreign Fire Insurance Board(FFIB)			Foreign Fire Insurance	Public Safety	Not budgeted	Modified Accrual

CITY OF BLOOMINGTON, IL
Revenue
FY 2017 Adopted Budget vs FY 2018 Proposed Budget

Fund	FY 2017 Adopted Budget	FY 2018 Proposed Budget	Dollar Increase/(Decrease)	Percentage Increase/(Decrease)
General Fund:				
General Fund	\$ 104,794,506	\$ 105,429,897	\$ 635,391	0.61%
General Fund Total:	\$ 104,794,506	\$ 105,429,897	\$ 635,391	0.61%
Special Revenue:				
Motor Fuel Tax ¹	\$ 4,900,000	\$ 9,621,000	\$ 4,721,000	96.35%
Board of Elections ¹	\$ 649,556	\$ 727,415	\$ 77,859	11.99%
Drug Enforcement ¹	\$ 367,585	\$ 331,524	\$ (36,061)	-9.81%
Community Development	\$ 902,424	\$ 905,769	\$ 3,345	0.37%
Library ¹	\$ 5,491,500	\$ 5,750,461	\$ 258,961	4.72%
Park Dedication ¹	\$ 275,000	\$ 75,000	\$ (200,000)	-72.73%
Special Revenue Total:	\$ 12,586,065	\$ 17,411,169	\$ 4,825,104	38.34%
Debt Service:				
General Bond & Interest ¹	\$ 4,849,910	\$ 4,613,129	\$ (236,781)	-4.88%
2004 Coliseum Bond Redemption	\$ 1,326,868	\$ 1,443,805	\$ 116,937	8.81%
2004 Multi-Project Bond Redemption ¹	\$ 1,130,000	\$ 1,203,250	\$ 73,250	6.48%
Debt Service Total:	\$ 7,306,778	\$ 7,260,184	\$ (46,594)	-0.64%
Capital Project:				
Capital Improvement	\$ 8,110,984	\$ 7,072,762	\$ (1,038,222)	-12.80%
Capital Lease	\$ 6,169,846	\$ 7,835,514	\$ 1,665,668	27.00%
Capital Project Total:	\$ 14,280,830	\$ 14,908,276	\$ 627,446	4.39%
Enterprise:				
Water Fund ¹	\$ 22,832,398	\$ 21,530,067	\$ (1,302,331)	-5.70%
Sewer Fund	\$ 6,915,425	\$ 5,207,291	\$ (1,708,135)	-24.70%
Storm Water Fund ¹	\$ 3,271,735	\$ 3,257,203	\$ (14,532)	-0.44%
Solid Waste Fund ¹	\$ 7,472,283	\$ 6,902,172	\$ (570,111)	-7.63%
Abraham Lincoln Parking Deck ¹	\$ 482,954	\$ 479,549	\$ (3,405)	-0.71%
Golf Courses ¹	\$ 3,176,715	\$ 2,674,380	\$ (502,335)	-15.81%
US Cellular Coliseum Fund	\$ 5,796,519	\$ 6,615,729	\$ 819,210	14.13%
Enterprise Total:	\$ 49,948,028	\$ 46,666,390	\$ (3,281,638)	-6.57%
Internal Service Fund:				
Casualty Insurance ¹	\$ 4,088,968	\$ 4,530,817	\$ 441,849	10.81%
Employee Insurance and Benefits ¹	\$ 11,598,599	\$ 14,404,889	\$ 2,806,290	24.20%
Employee Retiree Group Healthcare	\$ 2,516,779	\$ 2,719,265	\$ 202,486	8.05%
Internal Service Fund Total:	\$ 18,204,346	\$ 21,654,970	\$ 3,450,624	18.95%
Fiduciary:				
John M. Scott Healthcare Services	\$ 500,000	\$ 500,000	\$ -	0.00%
Fiduciary Fund Total:	\$ 500,000	\$ 500,000	\$ -	0.00%
Total:	\$ 207,620,553	\$ 213,830,887	\$ 6,210,333	2.99%

¹ - Includes use of Fund Balance in FY 2018

CITY OF BLOOMINGTON, IL
Expenditures
FY 2017 Adopted Budget vs FY 2018 Proposed Budget

Fund	FY 2017 Adopted Budget	FY 2018 Proposed Budget	Dollar Increase/(Decrease)	Percentage Increase/(Decrease)
General Fund:				
General Fund ¹	\$ 104,794,506	\$ 105,429,897	\$ 635,391	0.61%
General Fund Total:	\$ 104,794,506	\$ 105,429,897	\$ 635,391	0.61%
Special Revenue:				
Motor Fuel Tax	\$ 4,900,000	\$ 9,621,000	\$ 4,721,000	96.35%
Board of Elections	\$ 649,556	\$ 727,415	\$ 77,859	11.99%
Drug Enforcement	\$ 367,585	\$ 331,524	\$ (36,061)	-9.81%
Community Development	\$ 902,424	\$ 905,769	\$ 3,345	0.37%
Library	\$ 5,491,500	\$ 5,750,461	\$ 258,961	4.72%
Park Dedication	\$ 275,000	\$ 75,000	\$ (200,000)	-72.73%
Special Revenue Total:	\$ 12,586,065	\$ 17,411,169	\$ 4,825,104	38.34%
Debt Service:				
General Bond and Interest	\$ 4,849,910	\$ 4,613,129	\$ (236,781)	-4.88%
2004 Coliseum Bond Redemption ¹	\$ 1,326,868	\$ 1,443,805	\$ 116,937	8.81%
2004 Multi-Project Bond Redemption	\$ 1,130,000	\$ 1,203,250	\$ 73,250	6.48%
Debt Service Total:	\$ 7,306,778	\$ 7,260,184	\$ (46,594)	-0.64%
Capital Project:				
Capital Improvement	\$ 8,110,984	\$ 7,072,762	\$ (1,038,222)	-12.80%
Capital Lease	\$ 6,169,846	\$ 7,835,514	\$ 1,665,668	27.00%
Capital Project Total:	\$ 14,280,830	\$ 14,908,276	\$ 627,446	4.39%
Enterprise:				
Water Fund	\$ 22,832,398	\$ 21,530,067	\$ (1,302,331)	-5.70%
Sewer Fund ¹	\$ 6,915,425	\$ 5,207,291	\$ (1,708,135)	-24.70%
Storm Water Fund	\$ 3,271,735	\$ 3,257,203	\$ (14,532)	-0.44%
Solid Waste	\$ 7,472,283	\$ 6,902,172	\$ (570,111)	-7.63%
Abraham Lincoln Parking Deck	\$ 482,954	\$ 479,549	\$ (3,405)	-0.71%
Golf Courses ¹	\$ 3,176,715	\$ 2,674,380	\$ (502,335)	-15.81%
US Cellular Coliseum Fund ¹	\$ 5,796,519	\$ 6,615,729	\$ 819,210	14.13%
Enterprise Total:	\$ 49,948,028	\$ 46,666,390	\$ (3,281,638)	-6.57%
Internal Service Fund:				
Casualty Insurance	\$ 4,088,968	\$ 4,530,817	\$ 441,849	10.81%
Employee Insurance and Benefits	\$ 11,598,599	\$ 14,404,889	\$ 2,806,290	24.20%
Employee Retiree Group Healthcare ¹	\$ 2,516,779	\$ 2,719,265	\$ 202,486	8.05%
Internal Service Fund Total:	\$ 18,204,346	\$ 21,654,970	\$ 3,450,624	18.95%
Fiduciary:				
John M. Scott Healthcare Services ¹	\$ 500,000	\$ 500,000	\$ -	0.00%
Fiduciary Fund Total:	\$ 500,000	\$ 500,000	\$ -	0.00%
Total:	\$ 207,620,553	\$ 213,830,887	\$ 6,210,333	2.99%

¹ - Includes contribution to Fund Balance in FY 2018

CITY OF BLOOMINGTON, IL

2018 BUDGET

Summary of Revenues - All Funds

					Increase (Decrease)	
	FY 2016	FY 2017	FY 2017	FY 2018	2018 Proposed Budget vs.	
Revenue (By Source)	Actual	Adopted	Projected	Proposed	2017 Adopted Budget	% change
Property Taxes	\$ 23,709,179	\$ 24,063,066	\$ 24,005,543	\$ 24,744,495	\$ 681,429	2.8%
Home Rule & State Sales Taxes	\$ 29,699,250	\$ 37,986,194	\$ 38,751,606	\$ 38,176,125	\$ 189,931	0.5%
Other Taxes	\$ 33,479,508	\$ 32,599,992	\$ 32,174,263	\$ 31,843,245	\$ (756,747)	-2.3%
License & Permits	\$ 1,314,282	\$ 1,200,443	\$ 1,195,843	\$ 1,258,143	\$ 57,700	4.8%
Intergovernmental Revenue	\$ 4,098,216	\$ 3,885,344	\$ 3,689,708	\$ 5,080,593	\$ 1,195,250	30.8%
Charges for Services	\$ 62,727,169	\$ 66,318,085	\$ 62,842,971	\$ 65,362,083	\$ (956,002)	-1.4%
Fines & Forfeitures	\$ 1,784,788	\$ 1,631,312	\$ 2,135,767	\$ 1,559,812	\$ (71,500)	-4.4%
Investment Income	\$ 338,588	\$ 706,633	\$ 840,757	\$ 753,563	\$ 46,930	6.6%
Miscellaneous Revenue	\$ 2,562,993	\$ 3,598,974	\$ 1,822,654	\$ 2,859,065	\$ (739,909)	-20.6%
Sale of Capital Assets	\$ 93,582	\$ 22,000	\$ 37,477	\$ 22,000	\$ -	0.0%
Capital Lease Proceeds	\$ 3,925,020	\$ 6,169,846	\$ 10,151,413	\$ 7,835,514	\$ 1,665,668	27.0%
Transfers In	\$ 13,946,114	\$ 15,249,318	\$ 16,098,590	\$ 17,182,434	\$ 1,933,116	12.7%
Use of Fund Balance	\$ -	\$ 14,189,347	\$ -	\$ 17,153,814	\$ 2,964,467	20.9%
Total Revenue:	\$177,678,689	\$ 207,620,553	\$ 193,746,594	\$213,830,887	\$ 6,210,334	2.99%
Revenue (By Fund Type)						
General	\$ 96,667,120	\$ 104,794,506	\$ 104,309,429	\$ 105,429,897	\$ 635,391	0.6%
Special Revenue	\$ 9,790,459	\$ 12,586,065	\$ 9,490,102	\$ 17,411,169	\$ 4,825,104	38.3%
Debt Service	\$ 6,685,959	\$ 7,306,778	\$ 6,963,997	\$ 7,260,184	\$ (46,594)	-0.6%
Capital Projects	\$ 7,236,668	\$ 14,280,830	\$ 13,652,635	\$ 14,908,276	\$ 627,446	4.4%
Enterprise	\$ 40,912,885	\$ 49,948,028	\$ 41,683,277	\$ 46,666,390	\$ (3,281,638)	-6.6%
Internal Service	\$ 16,285,472	\$ 18,204,346	\$ 17,147,154	\$ 21,654,970	\$ 3,450,624	19.0%
Fiduciary	\$ 100,125	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	0.0%
Total Revenue:	\$177,678,689	\$ 207,620,553	\$ 193,746,594	\$213,830,887	\$ 6,210,333	2.99%

Explanation of Significant Revenue Variances

1. Income Tax revenues are estimated to decrease based on retroactive changes to the federal tax code in calendar 2016. Based on trend food & Beverage revenue has been lowered by \$100K and Telecommunications utility tax by \$231K.
2. A state grant is expected for \$ 1.45M to offset costs for the Fox Creek Road Bridge & road improvement project using savings in the state motor fuel fund.
3. Multiple Charges for Services revenue has been revised down: BCPA revenue estimates \$244K based on trend, Special Police Services \$220K due to discontinued contracts, Abraham Lincoln Garage \$220K for use of fund balance and Ambulance Services \$263K after analyzing actual historical trends and adjusting projected estimates from the service provider.
4. Non-Departmental Fines down \$55K and Water Other Penalties are down \$30K.
5. Miscellaneous revenue is down compared to FY 2017 due to capital project funding changes.
6. Capital Lease proceeds fluctuate with the estimated value of equipment or vehicles being purchased each year.
7. \$2.2M is being transferred from Employee Health fund balance to pay cash for General Fund and Coliseum capital projects.
8. Use of Fund Balance revenue account represents the amount of fund savings to be used for planned projects or one time transfers.

CITY OF BLOOMINGTON, IL						
2018 BUDGET						
Summary of Expenditures - All Funds						
					Increase/ (Decrease)	
	FY 2016	FY 2017	FY 2017	FY 2018	2018 Proposed Budget vs	
	Actual	Adopted	Projected	Proposed	2017 Adopted Budget	% change
Expenditures (By Classification)						
Salaries	\$ 47,561,617	\$ 50,906,796	\$ 49,825,231	\$ 53,758,853	\$ 2,852,057	5.6%
Benefits	\$ 14,633,829	\$ 15,569,338	\$ 15,568,198	\$ 15,566,014	\$ (3,324)	0.0%
Contractuals	\$ 38,528,709	\$ 48,371,060	\$ 42,660,801	\$ 47,607,538	\$ (763,522)	-1.6%
Commodities	\$ 13,313,272	\$ 15,898,648	\$ 14,152,262	\$ 15,093,753	\$ (804,895)	-5.1%
Capital Expenditures	\$ 12,981,579	\$ 24,666,430	\$ 23,883,095	\$ 30,803,826	\$ 6,137,396	24.9%
Principal Expense	\$ 12,851,182	\$ 11,344,490	\$ 10,342,410	\$ 9,977,733	\$ (1,366,757)	-12.0%
Interest Expense	\$ 2,852,662	\$ 3,125,109	\$ 2,743,660	\$ 2,840,299	\$ (284,810)	-9.1%
Intergovernmental	\$ 12,215,924	\$ 15,827,552	\$ 15,906,474	\$ 15,270,254	\$ (557,298)	-3.5%
Other	\$ 3,835,367	\$ 6,661,812	\$ 4,263,828	\$ 5,730,181	\$ (931,630)	-14.0%
Transfers Out	\$ 13,946,114	\$ 15,249,318	\$ 16,098,590	\$ 17,182,434	\$ 1,933,116	12.7%
Total Expenditures:	\$ 172,720,255	\$ 207,620,553	\$ 195,444,548	\$ 213,830,887	\$ 6,210,333	3.0%
Expenditures (By Fund)						
General	\$ 92,333,276	\$ 104,794,506	\$ 104,309,429	\$ 105,429,897	\$ 635,391	0.6%
Special Revenue	\$ 8,906,548	\$ 12,586,065	\$ 10,721,365	\$ 17,411,169	\$ 4,825,104	38.3%
Debt Service	\$ 9,082,756	\$ 7,306,778	\$ 7,118,648	\$ 7,260,184	\$ (46,594)	-0.6%
Capital Projects	\$ 7,274,482	\$ 14,280,830	\$ 13,473,545	\$ 14,908,276	\$ 627,446	4.4%
Enterprise	\$ 39,791,014	\$ 49,948,028	\$ 43,715,292	\$ 46,666,390	\$ (3,281,638)	-6.6%
Internal Service	\$ 15,114,563	\$ 18,204,346	\$ 15,877,702	\$ 21,654,970	\$ 3,450,624	19.0%
Fiduciary	\$ 217,615	\$ 500,000	\$ 228,567	\$ 500,000	\$ -	0.0%
Total Expenditures:	\$ 172,720,255	\$ 207,620,553	\$ 195,444,548	\$ 213,830,887	\$ 6,210,333	3.0%

Explanation of Significant Expenditure Variances

1. Decreases to contractals are from Architectural and Engineering in the Capital Improvement Fund and Water Fund for FY 2018 which fluctuate with timing and amount of capital projects.
2. Commodities are decreasing due to mild weather and energy usage savings lowering the Electricity budget by \$198K in FY2018, and Water Meters, Hydrants and Carbon Reactive Services are down \$622K due to current inventory on-hand.
3. Capital Expenditures are increasing due to the Hamilton Road project and Capital Lease purchases are up \$2.2M to keep rolling stock and some projects moving forward.
4. Debt service is decreasing from the FY 2011 and FY 2012 leases being paid off in the amount \$300K and \$1.2M.
5. Intergovernmental was reduced by changes from a large intergovernmental agreement.
6. Contributions to Fund Balance are down \$1.1M in FY 2018 budget.
7. Transfers Out are up \$2.2M due to a one time transfer from the Employee Health fund balance to pay cash for General Fund capital projects.

**EXHIBIT 2 - CITY OF BLOOMINGTON, IL
2018
PROPOSED BUDGET
SUMMARY OF REVENUES, EXPENDITURES AND CHANGE IN FUND BALANCES BY FUND
(ALL FIGURES PROVIDED ARE ESTIMATES)**

Fund	Budgetary Fund Balance 4/30/2016 ¹	FY 2017 Projected Revenues	FY 2017 Projected Expenditures	Projected Budgetary Fund Balance 4/30/2017 ¹	FY 2018 Proposed Revenues	FY 2018 Proposed Expenditures	Net Changes to Fund Balance ²	Projected Fund Balance Ending 4/30/2018 ¹	Proposed Fund Balance Percent	Proposed Fund Balance Percent Change 17-18
General Fund	13,638,617	104,309,429	104,309,429	13,638,617	\$ 105,429,897	\$ 105,429,897	\$ 319,628	\$ 13,958,245	13.24%	2.34%
General Fund Total:	13,638,617	104,309,429	104,309,429	13,638,617	\$ 105,429,897	\$ 105,429,897	\$ 319,628	\$ 13,958,245	13.24%	2.34%
Special Revenue:										
Motor Fuel Tax	7,718,273	1,903,190	3,230,648	6,390,815	\$ 9,621,000	\$ 9,621,000	\$ (6,351,000)	\$ 39,815	0.41%	-99.38%
Board of Elections	671,174	548,227	778,106	441,295	\$ 727,415	\$ 727,415	\$ (183,856)	\$ 257,439	35.39%	-41.66%
Drug Enforcement	535,498	729,886	289,085	976,300	\$ 331,524	\$ 331,524	\$ (191,024)	\$ 785,276	236.87%	-19.57%
Community Development	15,608	891,332	858,339	48,601	\$ 905,769	\$ 905,769	\$ -	\$ 48,601	5.37%	0.00%
IHDA Single Family Owner Occupied Rehabilitation	38	0	0	38	\$ -	\$ -	\$ -	\$ 38	100.00%	0.00%
Library	3,966,992	5,270,932	5,113,087	4,124,837	\$ 5,435,361	\$ 5,435,361	\$ -	\$ 4,124,837	75.89%	0.00%
Library Fixed Asset	812,299	124,604	162,100	774,803	\$ 315,100	\$ 315,100	\$ (99,156)	\$ 675,647	214.42%	-12.80%
Park Dedication	925,749	22,096	290,000	657,845	\$ 75,000	\$ 75,000	\$ (53,497)	\$ 604,348	805.80%	-8.13%
Empire St. Corridor TIF	(52,906)	(166)	1,870	(54,942)	\$ -	\$ -	\$ -	\$ (54,942)	0.00%	0.00%
Special Revenue Total:	14,592,726	9,490,102	10,723,235	13,359,592	\$ 17,411,169	\$ 17,411,169	\$ (6,878,533)	\$ 6,481,059	37.22%	-51.49%
Debt Service:										
General Bond and Interest	4,715,014	4,768,511	4,849,910	4,633,615	\$ 4,613,129	\$ 4,613,129	\$ (583,547)	\$ 4,050,068	87.79%	-12.59%
2004 Coliseum Bond Redemption	1,318,686	1,285,704	1,326,868	1,277,522	\$ 1,443,805	\$ 1,443,805	\$ 166,862	\$ 1,444,385	100.04%	13.06%
2004 Multi-Project Bond Redemption	1,697,508	909,782	940,000	1,667,291	\$ 1,203,250	\$ 1,203,250	\$ (489,630)	\$ 1,177,661	97.87%	-29.37%
Debt Service Total:	7,731,208	6,963,997	7,116,778	7,578,428	\$ 7,260,184	\$ 7,260,184	\$ (906,314)	\$ 6,672,114	91.90%	-11.96%
Capital Projects:										
Capital Improvement	1,313,492	6,098,880	7,454,140	(41,768)	\$ 7,072,762	\$ 7,072,762	\$ -	\$ (41,768)	-0.59%	0.00%
Capital Lease	(1,581,291)	7,553,755	6,019,405	(46,941)	\$ 7,835,514	\$ 7,835,514	\$ -	\$ (46,941)	-0.60%	0.00%
Capital Project Total:	(267,799)	13,652,635	13,473,545	(88,709)	\$ 14,908,276	\$ 14,908,276	\$ -	\$ (88,709)	-0.60%	0.00%
Enterprise:										
Water	24,999,936	15,448,824	18,128,995	22,319,764	\$ 21,530,067	\$ 21,530,067	\$ (5,916,824)	\$ 16,402,941	76.19%	-26.51%
Sewer	2,603,446	5,217,509	6,181,998	1,638,957	\$ 5,207,291	\$ 5,207,291	\$ 145,817	\$ 1,784,774	34.27%	8.90%
Storm Water	1,052,659	2,858,900	3,438,777	472,782	\$ 3,257,203	\$ 3,257,203	\$ (418,550)	\$ 54,233	1.67%	-88.53%
Solid Waste	549,676	7,660,674	7,203,796	1,006,553	\$ 6,902,172	\$ 6,902,172	\$ (400,487)	\$ 606,066	8.78%	-39.79%
Abraham Lincoln Parking Deck	(154,060)	757,780	466,413	137,307	\$ 479,549	\$ 479,549	\$ (94,549)	\$ 42,758	8.92%	-68.86%
Golf Courses	388,212	2,980,833	2,581,945	787,100	\$ 2,674,380	\$ 2,674,380	\$ (19,366)	\$ 767,734	28.71%	-2.46%
US Cellular Coliseum	(39,083)	6,758,757	5,713,368	1,006,306	\$ 6,615,729	\$ 6,615,729	\$ 192,138	\$ 1,198,444	18.12%	19.09%
Enterprise Total:	29,400,785	41,683,277	43,715,292	27,368,770	\$ 46,666,390	\$ 46,666,390	\$ (6,511,821)	\$ 20,856,950	44.69%	-23.79%
Internal Service Fund:										
Casualty Insurance	2,278,525	4,090,694	4,031,528	2,337,691	\$ 4,530,817	\$ 4,530,817	\$ (1,198)	\$ 2,336,493	51.57%	-0.05%
Employee Insurance and Benefits	2,824,160	11,199,890	10,231,770	3,792,280	\$ 14,404,889	\$ 14,404,889	\$ (2,325,949)	\$ 1,466,331	10.18%	-61.33%
Employee Retiree Group Healthcare	(5)	1,856,569	1,614,404	242,160	\$ 2,719,265	\$ 2,719,265	\$ 144,113	\$ 386,273	14.21%	59.51%
Internal Service Fund Total:	5,102,680	17,147,154	15,877,702	6,372,131	\$ 21,654,970	\$ 21,654,970	\$ (2,183,034)	\$ 4,189,097	19.34%	-34.26%
Fiduciary:										
JM Scott Total	5,527,612	500,000	228,567	5,799,045	\$ 500,000	\$ 500,000	\$ 145,973	\$ 5,945,018	1189.00%	2.52%
Fiduciary Fund Total:	5,527,612	500,000	228,567	5,799,045	\$ 500,000	\$ 500,000	\$ 145,973	\$ 5,945,018	1189.00%	2.52%
Total:	75,725,829	193,746,594	195,444,548	74,027,874	\$ 213,830,887	\$ 213,830,887	(16,014,101)	\$ 58,013,773	27.13%	-21.63%

1 Budgetary Fund Balance is similar to cash basis except short term payables and receivables are taken into account.
2 Net use of fund balance column depicts uses or additions to fund balance reserves.

City of Bloomington, Illinois
FY 2018 Budget Fund Balance Notes
For projected changes of 10% or higher or with negative balances

1. **Motor Fuel Tax** – Fund balance has been accumulating for capital projects which is budgeted to be spent through fiscal FY2018.
2. **Board of Elections** – This is a planned use of fund balance to continue replacing voting machines and equipment.
3. **Drug Enforcement** –Accumulated funds earned through drug seizures will be spent in accordance with federal guidelines which include DUI enforcement.
4. **Library Fixed Asset Fund** – A small use of fund balance planned in FY 2018.
5. **Park Dedication** – Fund balance has been accumulating for capital projects related to park improvements.
6. **General Bond & Interest** – The principal is increasing and the interest decreasing as the amortization of bonds continues to mature. There is sufficient fund balance to cover the following fiscal year’s bond payment.
7. **2004 Coliseum Bond Redemption** – The 2014B Bond pays principal every other year in the early years of amortization which results in a varying fund balance each fiscal year.
8. **2004 Multi-Project Bond Redemption** – The principal is increasing and the interest decreasing as the amortization of bonds continues to mature. There is sufficient fund balance to cover the following fiscal year’s bond payment.
9. **Water Fund** – Accumulating fund balance will decrease while completing critical capital water projects.
10. **Storm Water** –Storm Water pays an administrative fee to the Water Fund for their portion of billing and collection of storm water fees affecting fund balance. Both Sewer and Storm Water rates need updates.
11. **Solid Waste** – Solid waste is using a portion of its fund balance for operations.
12. **Abraham Lincoln Parking Fund Deck** – Fund balance is being used to offset principal and interest payments made from the FY 2016 Capital Lease.
13. **Golf Fund** – A small use of fund balance is budgeted for capital projects at Prairie Vista and The Den at Fox Creek Golf Course.
14. **Coliseum Fund** – A small contribution to fund balance is planned in FY 2018.
15. **Casualty Insurance Fund** – A small use of fund balance planned in FY 2018.
16. **Employee Health Insurance** – Beginning in Calendar 2017, the City has joined the IBPC Health Insurance pool to limit the risk of self-insurance and will result in cheaper insurance rates. The pool allows entities to build reserves over time, therefore a large health insurance reserve is no longer needed. A one-time transfer of \$2.2M, is being transferred to pay cash for some FY2018 capital projects.
17. **Retiree Group Health Insurance** – Contribution to fund balance of \$144K will bring the ending FY 2018 fund balance in line with City policy of 15%.

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REVENUE SUMMARY



REVENUE SUMMARY

- Major Revenue Analysis
- Municipal Tax Rate Comparison
- Revenue Comparison by Department/Fund
- Statement of Adopted Property Tax Levy

Major Revenue Analysis

This section of the document provides detail and discussion on each of the City's eighteen major sources of revenue. These revenues totaling \$127.5 million is 60% of total city revenue. Another 32% are miscellaneous revenues which include charges for services, federal and state grants, miscellaneous fees, and reimbursements for City expenditures which are not specifically addressed in this section. The remaining 8% is the proposed use of fund balance or savings mainly used for capital projects. The following table summarizes major revenue sources:

Source	FY 2016 Actual	FY 2017 Projected	FY 2018 Proposed	Percentage to total revenue
Property Tax Levy	\$ 23,709,179	\$ 24,005,543	\$ 24,744,495	11.57%
Home Rule Sales Tax	\$ 16,000,560	\$ 24,518,451	\$ 24,407,625	11.41%
Water Utility	\$ 14,644,754	\$ 14,000,000	\$ 14,000,000	6.55%
State Sales Tax	\$ 13,698,690	\$ 14,233,155	\$ 13,768,500	6.44%
Income Tax	\$ 8,164,515	\$ 7,252,506	\$ 7,252,506	3.39%
Utility Tax	\$ 6,842,999	\$ 6,694,280	\$ 6,692,920	3.13%
Solid Waste Refuse Fee	\$ 5,955,205	\$ 6,027,767	\$ 6,027,267	2.82%
Sewer Fee	\$ 4,792,364	\$ 5,020,793	\$ 5,020,793	2.35%
Ambulance Fee	\$ 4,876,371	\$ 4,934,606	\$ 4,483,847	2.10%
Food & Beverage Tax	\$ 4,462,657	\$ 4,299,463	\$ 4,300,463	2.01%
Storm Water Fee	\$ 2,936,615	\$ 2,753,811	\$ 2,753,811	1.29%
Golf Operations	\$ 2,806,690	\$ 2,980,833	\$ 2,718,927	1.27%
Local Motor Fuel Tax	\$ 2,494,265	\$ 2,486,026	\$ 2,400,000	1.12%
Franchise Fee	\$ 2,057,918	\$ 2,242,626	\$ 2,083,975	0.97%
Motor Fuel Tax	\$ 2,039,982	\$ 1,871,626	\$ 1,800,000	0.84%
Replacement Tax	\$ 1,716,229	\$ 1,760,979	\$ 1,760,979	0.82%
Local Use Tax	\$ 1,763,051	\$ 1,764,573	\$ 1,700,000	0.80%
Hotel & Motel Tax	\$ 1,675,766	\$ 1,595,524	\$ 1,600,000	0.75%
Total Major Revenue	\$ 120,637,810	\$ 128,442,563	\$ 127,516,108	59.63%
Other Revenue	\$ 57,040,878	\$ 65,304,031	\$ 69,160,964	32.34%
Use of Fund Balance	\$ -	\$ -	\$ 17,153,814	8.02%
Total All Revenues	\$ 177,678,689	\$ 193,746,594	\$ 213,830,887	100.00%

Revenue Projection Approach -All revenue accounts are projected by the Finance Department and carefully reviewed by the City Budget Review Committee. The Committee consists of the City Manager, Finance Director, Budget Manager, Budget Analyst and Accountants. The City projects annual revenues five years into the future through the use of an analytical and objective process.

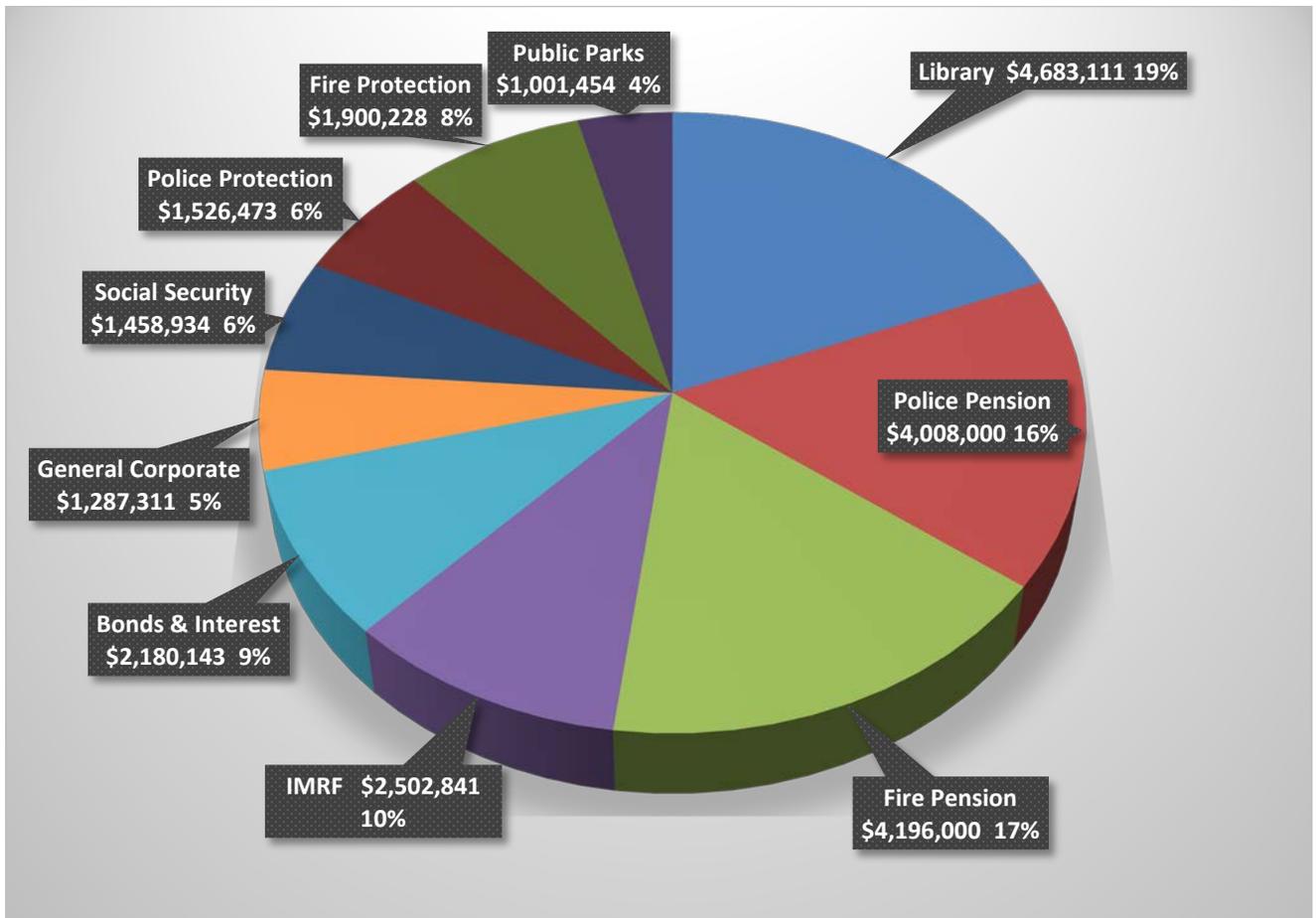
This process includes the examination of local, state (Illinois Municipal League) and national economic forecasts, in addition to legislative issues and rate changes when applicable. The City closely reviews historical data and trends, leading indicators and specific performance of retail, including any new businesses or entities that may have opened or closed during the previous budget year. All City revenues are estimated in a conservative manner. The Finance Department reviews revenue and expense data on a monthly basis for adjustments that may need to occur during the fiscal year.

Bloomington's 2016 Adopted Property Tax Levy

The tax rate resulting from the 2016 adopted tax levy is 1.3264 which is a .001% decrease in the property tax rate from the 2015 levy. The council approved \$24,744,495 for the 2016 levy which incorporates a \$681,429 increase in the overall property tax levy to fund Fire Protection and Library.

Property taxes are used for a variety of purposes and the amounts levied are governed by various policies. In the 2016 adopted tax levy, pension funding needs to account for 33% of the total City and Library Tax Levy. This amount is based on actuarial recommendations for each of the three Pension Funds. The Library Levy comprises 19% of the total Levy and serves as the primary revenue source for the Library. Bond and Interest expenditures are 9% of the total. The remaining 42% is spread throughout the general corporate fund. The graph below shows the amount of the levy adopted by the City Council and how it is allocated to different purposes.

2016 Property Tax Levy
\$24,744,495

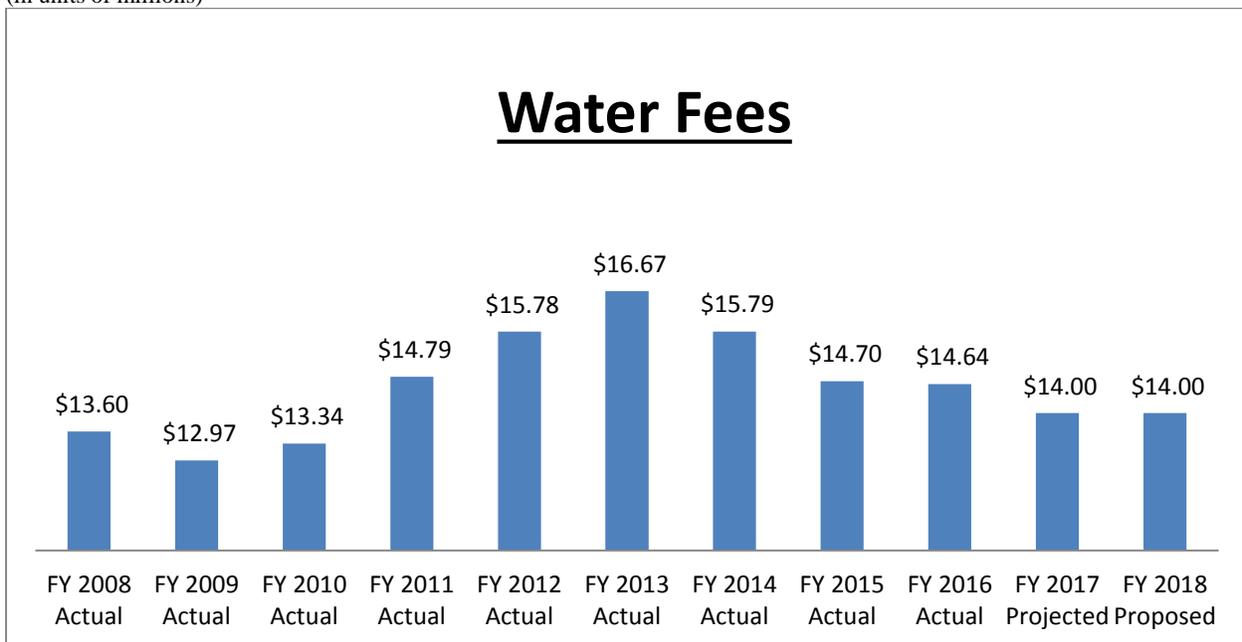


Water

Background - Revenues generated by the City's water rates fluctuate due to rate increases, consumption, weather conditions, and population growth. Water rates are charged in two ways. First, a flat rate is charged by the size of the meter being used on the property. The second rate is based on consumption for every 100 cubic feet of water used by a resident or business. Water rates are charged to support the operations and capital needs of the Water Fund. For budgetary purposes, water consumption is tracked and used for trend to project revenues.



(in units of millions)



Authority - Water rates are established through local ordinance. The current water rates were instituted per Ordinance 2008-24 passed by City Council on March 24, 2008.

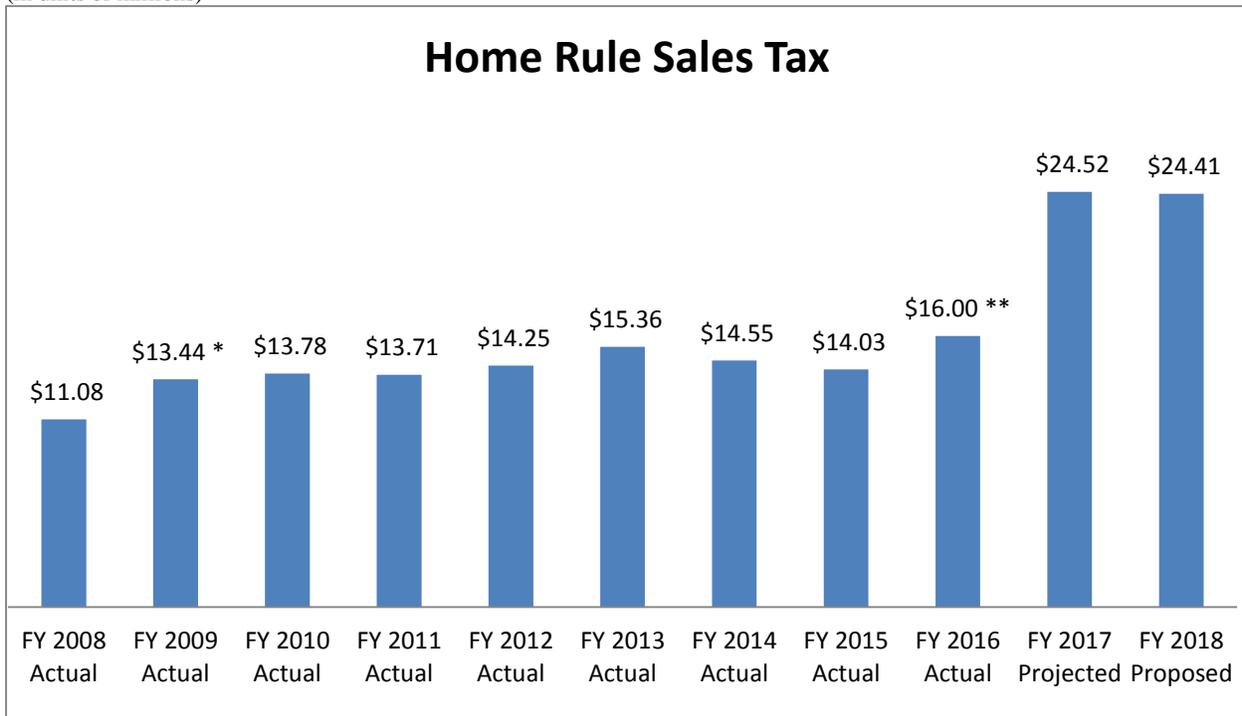
** *Water consumption has been decreasing since FY2014 but appears to be leveling off.*

Home Rule Sales Tax

Background – Home Rule Units (cities with elected officials and more than 25,000 people) have the authority to impose a tax upon all persons who are in the business of selling tangible personal property at retail in their jurisdiction. The Home Rule Sales Tax rate is decided by the City however the actual revenue is collected by the State. The 2.50% rate does not apply to groceries, drugs, and personal property licensed through the Secretary of State's Office (vehicles, campers, trailers, motorcycles, etc.). The last increase approved by City Council took effect last fiscal year, FY 2016. Home Rule Sales tax is earmarked for the debt service and operation of the BCPA, debt service related to the U.S.Cellular Coliseum, and for the Street Resurfacing Program and to McLean County for Mental Health. The projection below is based upon historical trends and economic indicators in conjunction with deterministic techniques.



(in units of millions)



Statutory – The corporate authorities of a home rule unit (municipality or county) may impose a tax upon all persons who are in the business of selling tangible personal property at retail in their jurisdiction. The City of Bloomington’s Home Rule Sales Tax is 2.50% and was established by local ordinance. (**Chapter 39: Article XI**)

**In FY2009, a .25 rate increase was enacted to offset the debt service of the U.S. Cellular Coliseum.*

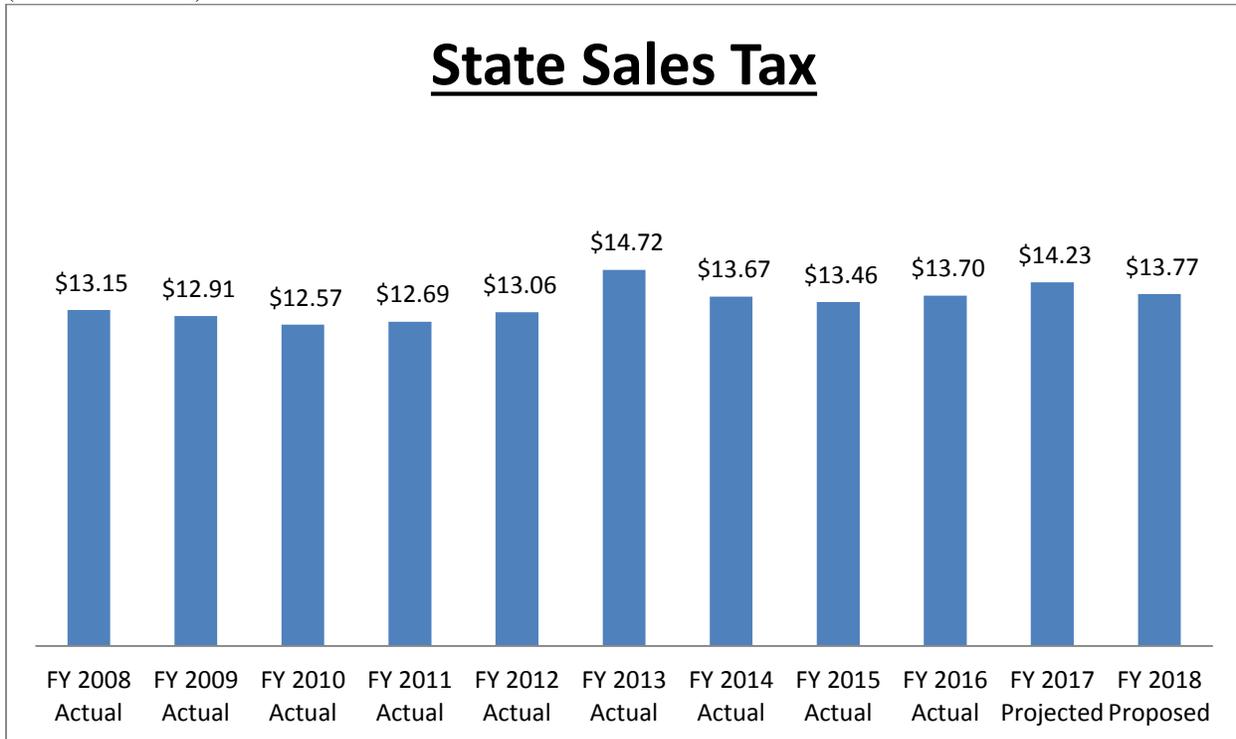
***On January 1, 2016 a 1.00% rate increase was adopted.*

State Sales Tax

Background – The state sales tax is 6.25% of which the City shares in 1.00% of sales made in Bloomington. There are four different types of sales taxes: Retailers’ Occupations Act (ROT), the Service Occupations Tax Act (SOT), the Service Use Tax Act (SUT), and the Use Tax Act (UT). The ROT is imposed on Illinois businesses that make retail sales of tangible personal property for use of consumption. The SOT is imposed on service persons who sell or transfer tangible personal property as an incident to performing their service. The SUT is imposed on service persons who sell or transfer tangible personal property as an incident to performing their service and whose supplier is out of state. UT is imposed on the user of tangible personal property purchased at retail. The State Sales Tax is collected by the State and distributed to the City. In FY 2018, this tax is projected to remain relatively flat. State Sales Tax is allocated to the General Fund. This projection is based upon historical trends and economic indicators in conjunction with deterministic techniques and informed/expert judgment.



(in units of millions)



Statutory – The State sales tax established by State Statute is 6.25% overall. The State retains 5%, the City receives 1%, and the County receives 0.25%. **(35 ILCS: 105, 110, 115, 120)**

Income Tax

Background - The State of Illinois taxes the income of individuals and corporations at the rate of 3.75% and 5.25%, respectively, and shares 6% of the net tax collections with cities and counties. The amount each locality receives is based on its population in proportion to the total state population. Projections were based on estimates provided by the Illinois Municipal League (IML).



(in units of millions)



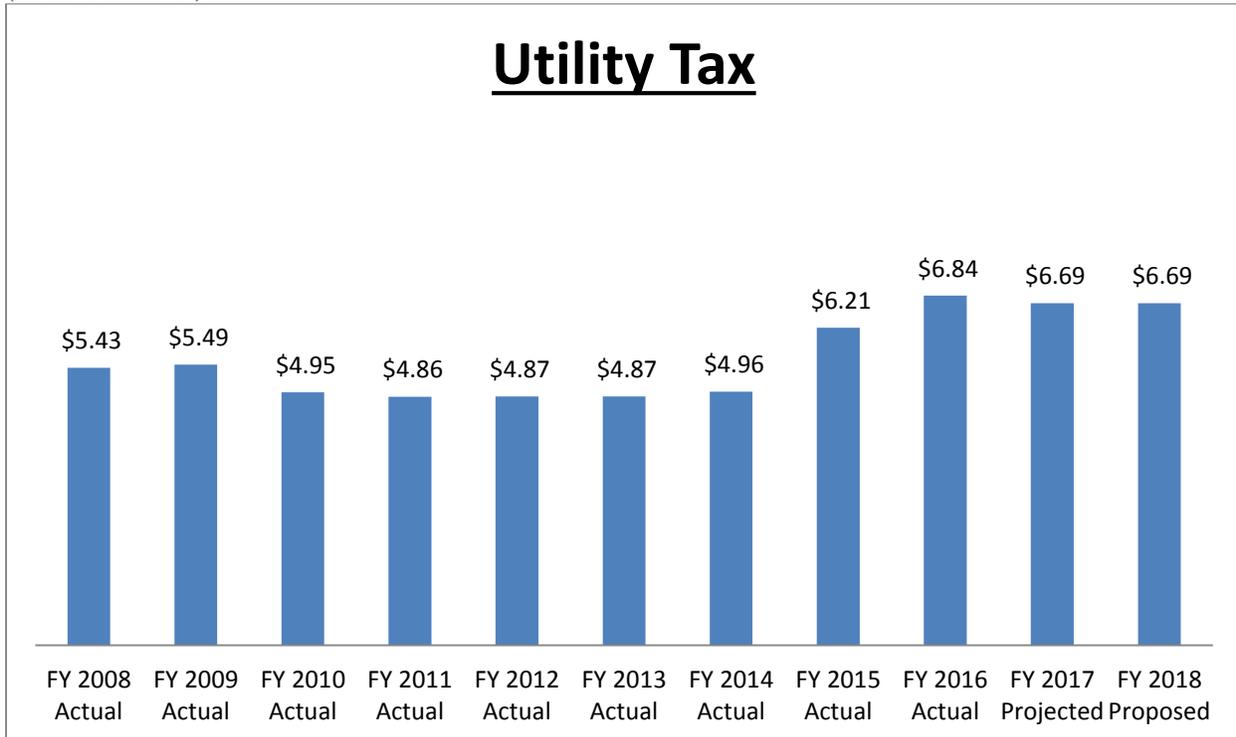
Statutory – (35 ILCS 5/) Illinois Income Tax Act

Utility Taxes

Background – The City’s utility taxes are broken into four components: natural gas, electric, telecommunications, and water. Over the past decade, revenues from the utility tax have remained flat. On April 28, 2014 the City Council adopted and increase in each component of the utility tax which remains earmarked for Police and Fire pensions.



(in units of millions)



Statutory – The City’s utility tax rates are set by City ordinance. (**Chapter 39: Article II; Article IX; and Article X**)

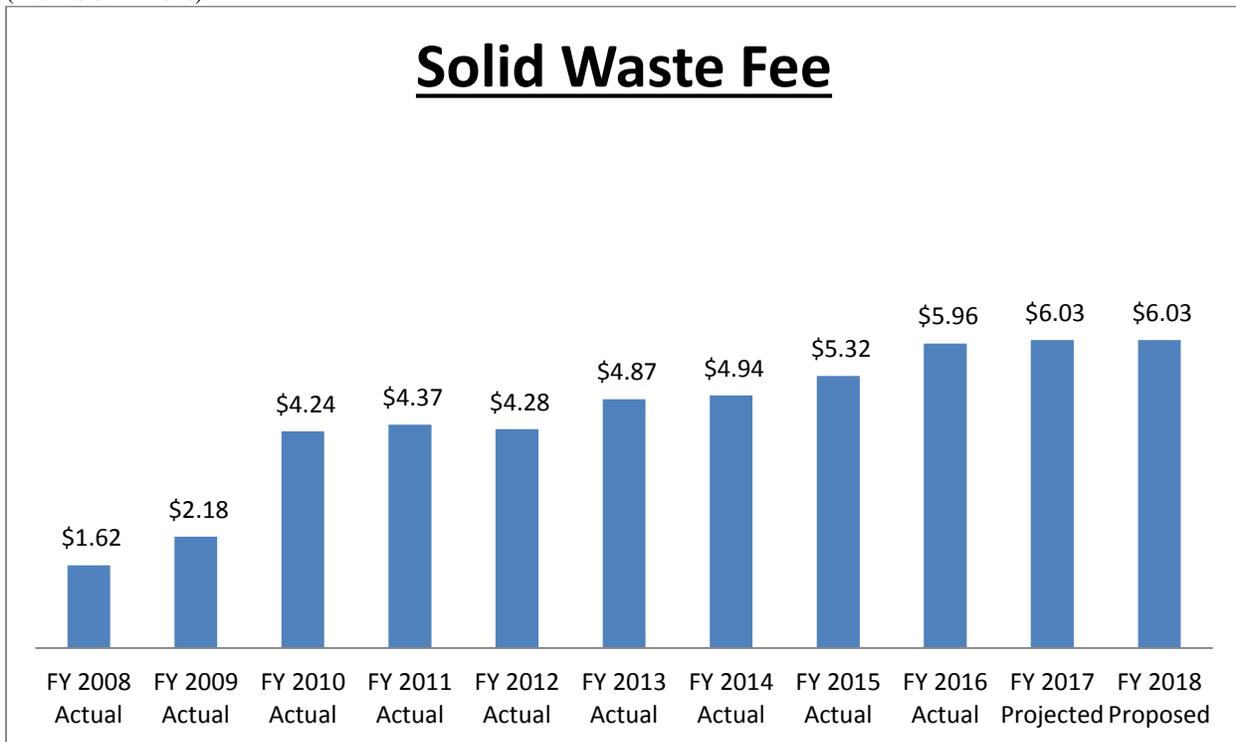
Note: Utility tax rate increases went into effect in FY2015.

Solid Waste Fees

Background – The City’s Solid Waste Program is accounted for within the Solid Waste fund. A phased in rate structure went into effect on May 1, 2014 based on a cart structure. Bloomington residents have the option of choosing from a 35, 65, or 95 gallon cart, priced at \$16, \$21, and \$25 per month respectively for the 2018 Fiscal Year. The City also introduced a ‘Pay as You Throw’ sticker program where residents can pay \$3.00 for each additional bag of garbage over the size of the cart charged. Also, for bulk waste there is a \$25.00 fee for the 2nd bucket loader of bulk waste. Currently, there are no charges for brush and leave pickup or recycling.



(in units of millions)



Statutory – The City’s refuse fees are set by City ordinance. (**Chapter 21: Section 301.6**)

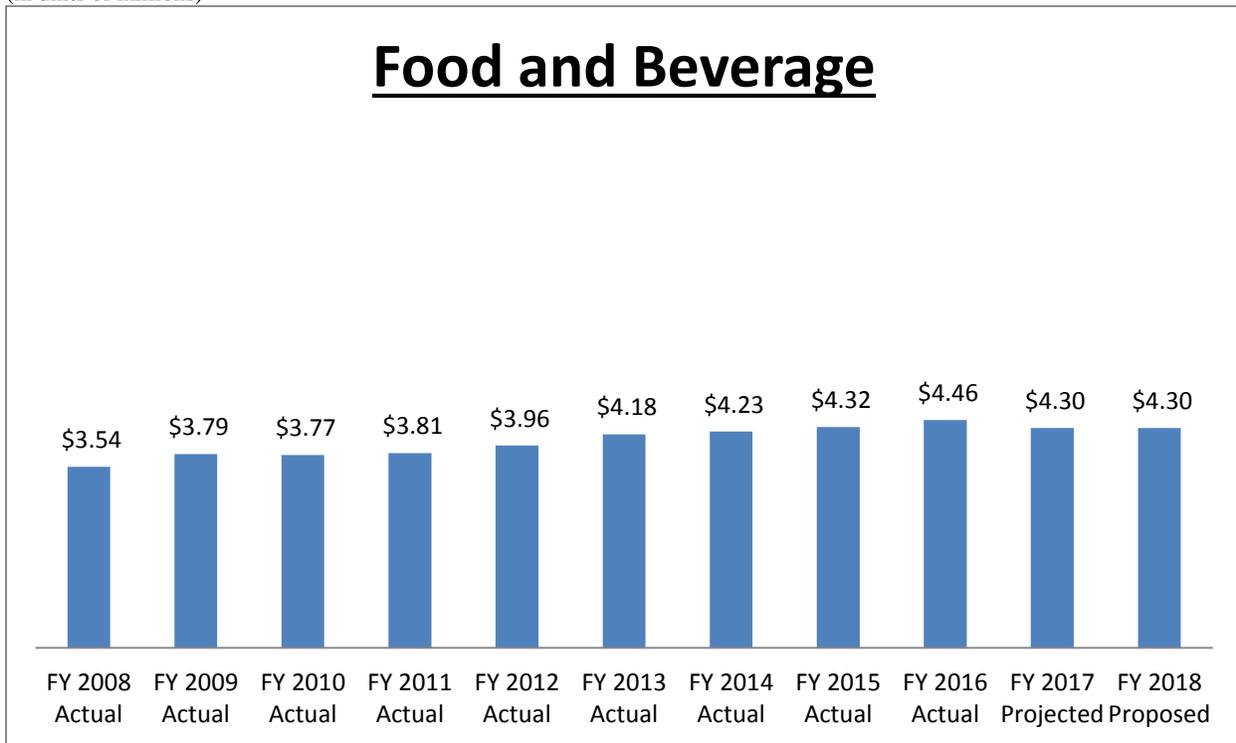
**Increases relate to the new rate structure which took effect on May 1, 2014 and increased for 3 years through May 1, 2016.*

Food and Beverage Tax

Background – This 2% tax is imposed on prepared food and beverages served within the City’s corporate limits. Increases and/or decreases in tax are determined by customer demand at any point in time. The Food and Beverage tax has remained steady over the nine previous years and FY 2018 budget and is projected accordingly. The Food and Beverage Tax is used to offset expenditures within the General Fund.



(in units of millions)



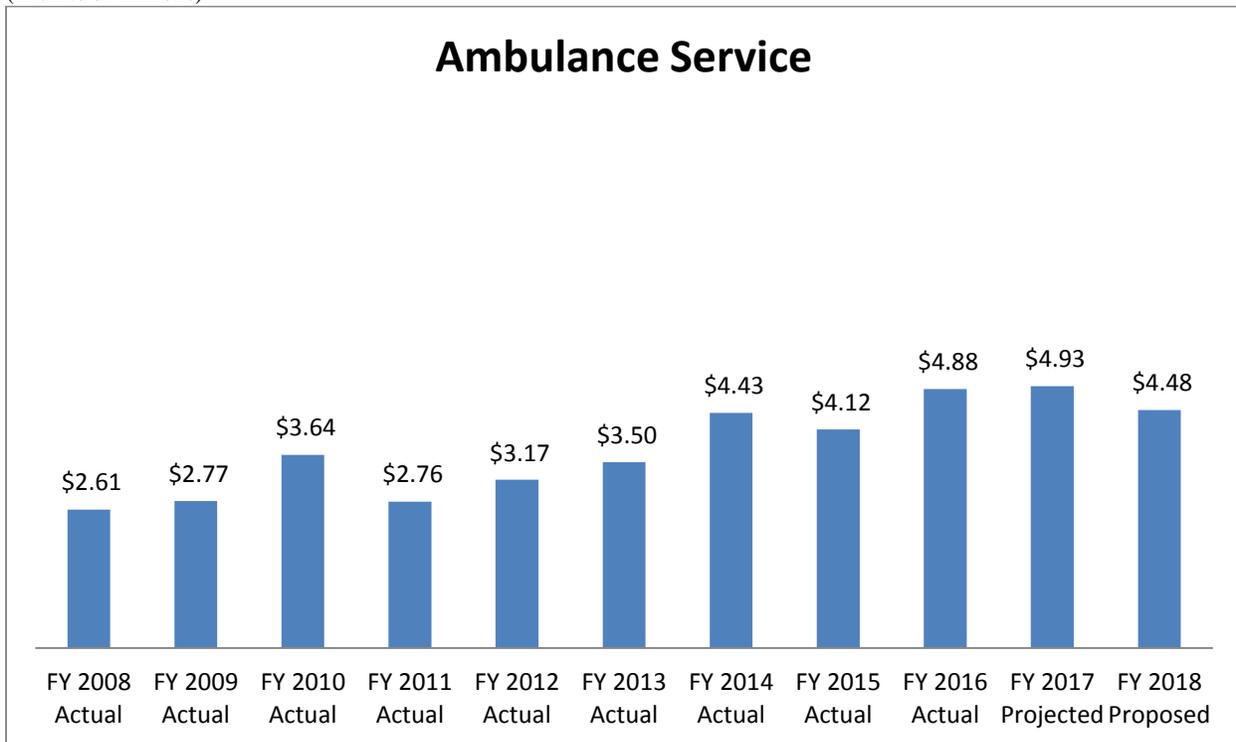
Statutory – The City’s food & beverage tax rates are set by City ordinance. (**Chapter 39: Article XVI**)

Ambulance Service

Background – The City began to provide ambulance service in FY 2006 after the closure of the areas private ambulance service. The City provides basic and advanced life support to Bloomington locations and bills for these services. The City does not provide transport services between nursing homes and physician offices. Ambulance Fees are used to offset expenditures within the Fire Department and automatically increase by 3% annually. Ambulance fee revenues are offset by approximately half due to industry insurance write offs and bad debt expenses, which are reflected in the Fire Department expenditures.



(in units of millions)



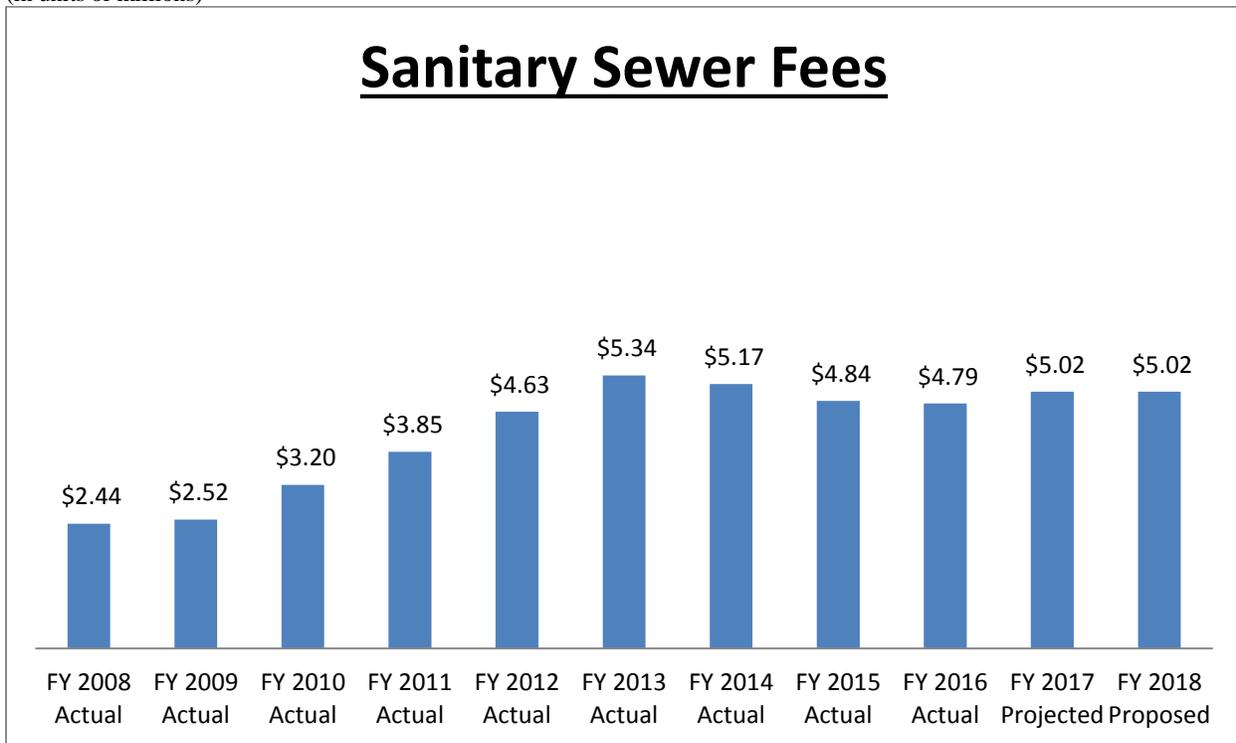
Statutory – The City’s ambulance fees are set by City ordinance. (**Chapter 17: Section 92 Ordinance 2011-28**).

Sanitary Sewer Fees

Background – Revenues from this fee are allocated to the Sewer Fund to support the maintenance and rehabilitation of the City’s sanitary sewer system. Sewer rates were last increased in FY 2012; without contemplation of capital needs which were unknown at that time. The City completed a sewer and storm water master plan which identified approximately \$134 million in capital needs over the next 20 years. A Sewer and Storm Water rate study has addressed funding strategies for needed infrastructure improvements.



(in units of millions)



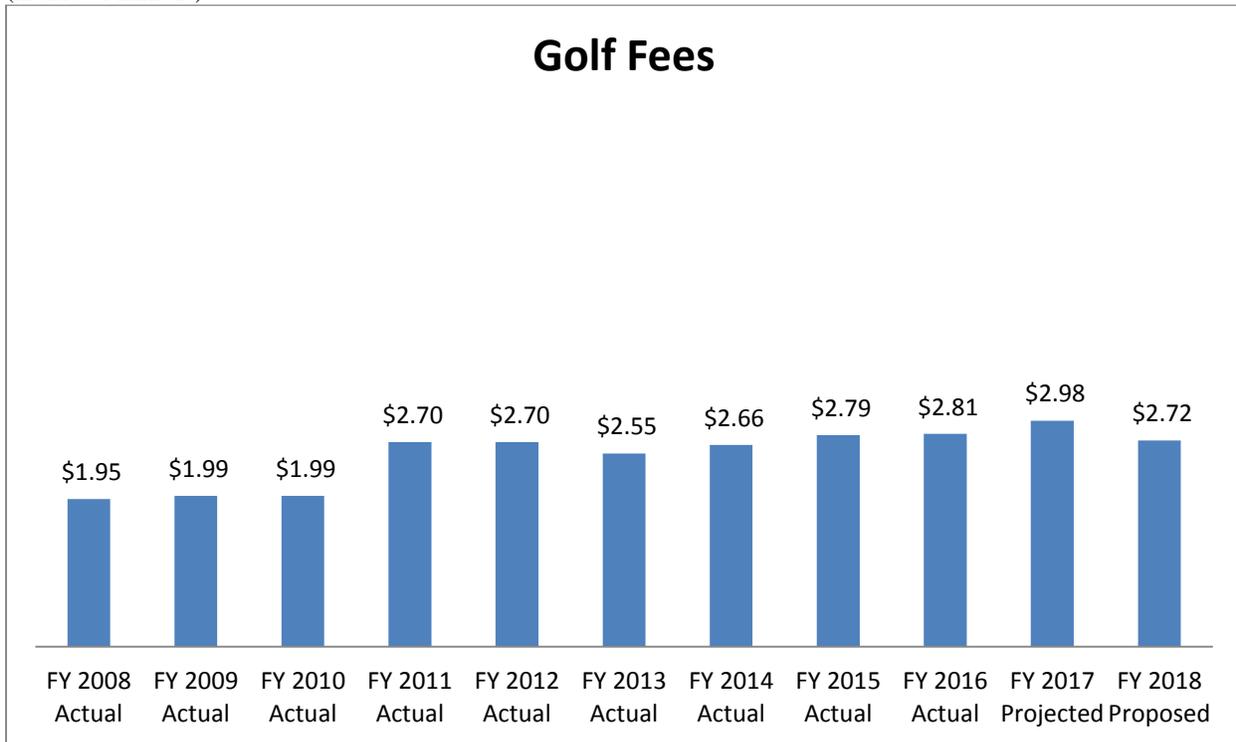
Statutory – The City’s sanitary sewer fees are set by City ordinance. (**Chapter 37: Article IV**).

Golf Related Revenue

Background – Revenue from golf fees are allocated to the Golf Course Fund which supports the operating and capital needs of three City owned golf courses. The budget for fiscal year 2018 remains relatively flat. Revenue is budgeted through golf trends in Central Illinois.



(in units of millions)



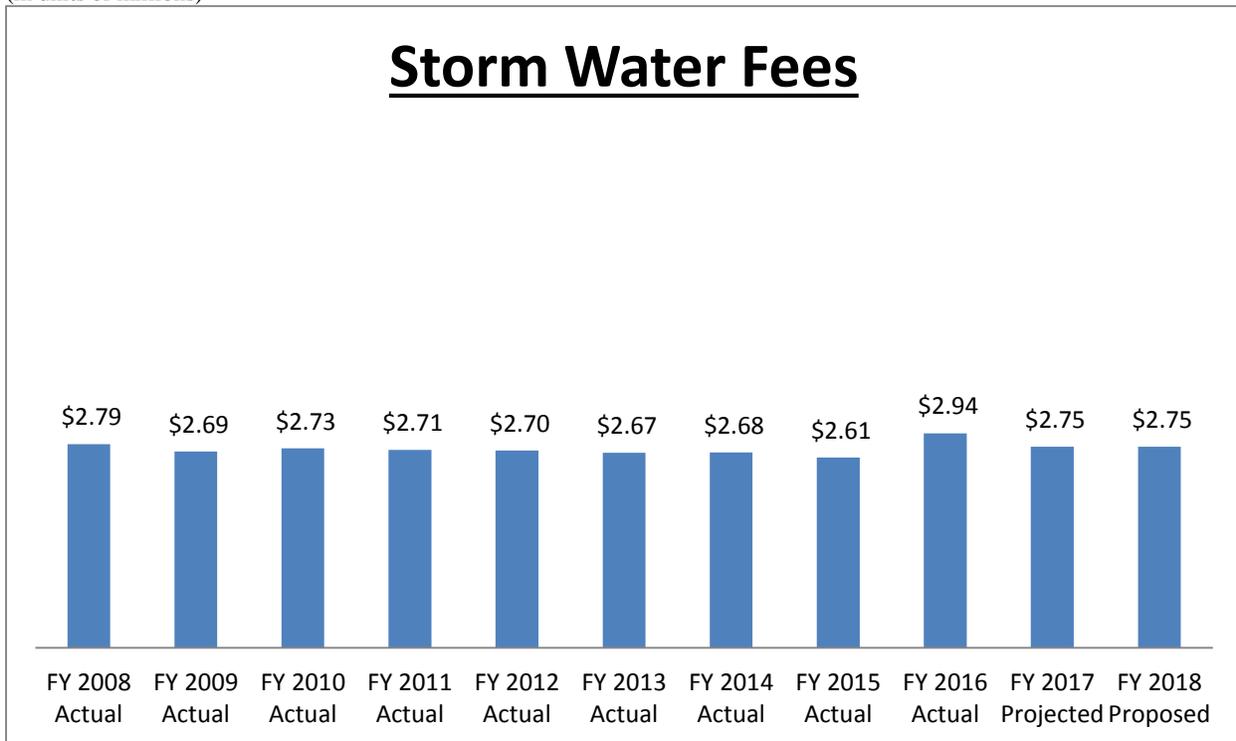
Statutory – Golf rates are examined and reviewed at the end of each season.

Storm Water Management Fee

Background – Revenue from this fee is allocated to the Storm Water Fund to support the maintenance and rehabilitation of the City’s storm water system. The City’s Storm Water fee is a flat monthly fee of between \$2.90 and \$7.25 depending on gross area of single family residential parcel or parcels other than single family which has not been increased since FY 2004. The City completed a Sewer and Storm Water master plan which identified that approximately \$134 million in capital needs over the next 20 years. A Sewer and Storm Water rate study is currently underway to address these needs.



(in units of millions)



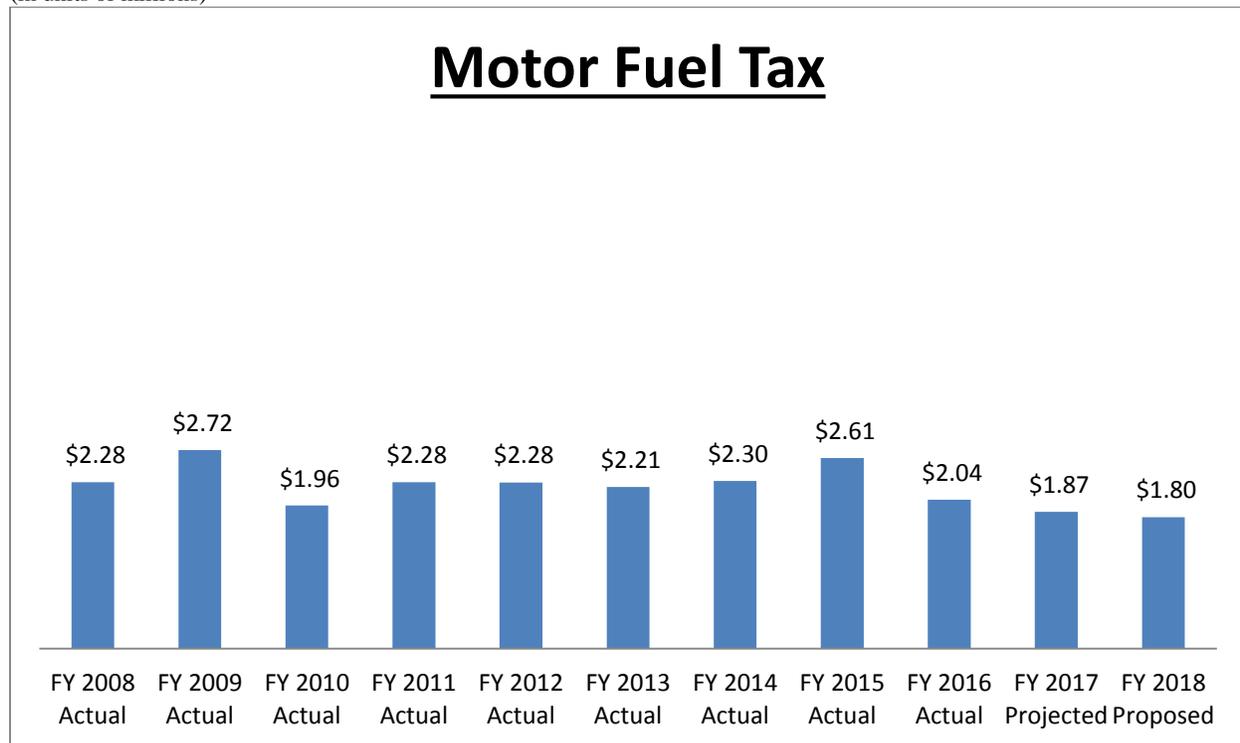
Statutory – In accordance with **Chapter 37 Article V Ordinance No. 2004-23**, there is an established monthly storm water rate.

State Motor Fuel Tax

Background – The State of Illinois imposes a tax on motor fuel to build and maintain roads and highways. When gasoline is purchased in Illinois, a portion of the motor fuel tax (MFT) goes to the State of Illinois for distribution. The State divides these tax dollars to cities based upon population. Each unit of local government receives these tax dollars to provide improvements or maintenance to the roadways under their jurisdiction. State Motor Fuel tax is 19 cents a gallon for gasoline and 21.5 cents a gallon for diesel. Staff incorporates the recommendations of the Illinois Municipal League to project this source of revenue.



(in units of millions)



Statutory – Statutory regulations in the Illinois Compiled Statutes can be found at **35 ILCS 505/13a**.

Hotel/Motel Tax

Background – The City of Bloomington has incorporated a 6% Hotel/Motel Tax. The City will use \$545K of this tax to fund the Convention & Visitors Bureau (CVB). The CVB uses these funds to attract tourist/travel to our area. The balance of tax funds used to offset expenditures within the General Fund. The FY 2018 budget for hotel/motel tax is based upon analytical trends, staff expertise, and an economic forecast prepared by City staff.



(in units of millions)



Statutory – In accordance with **Ordinance No. 2002-93**, there is an established hotel/motel tax.

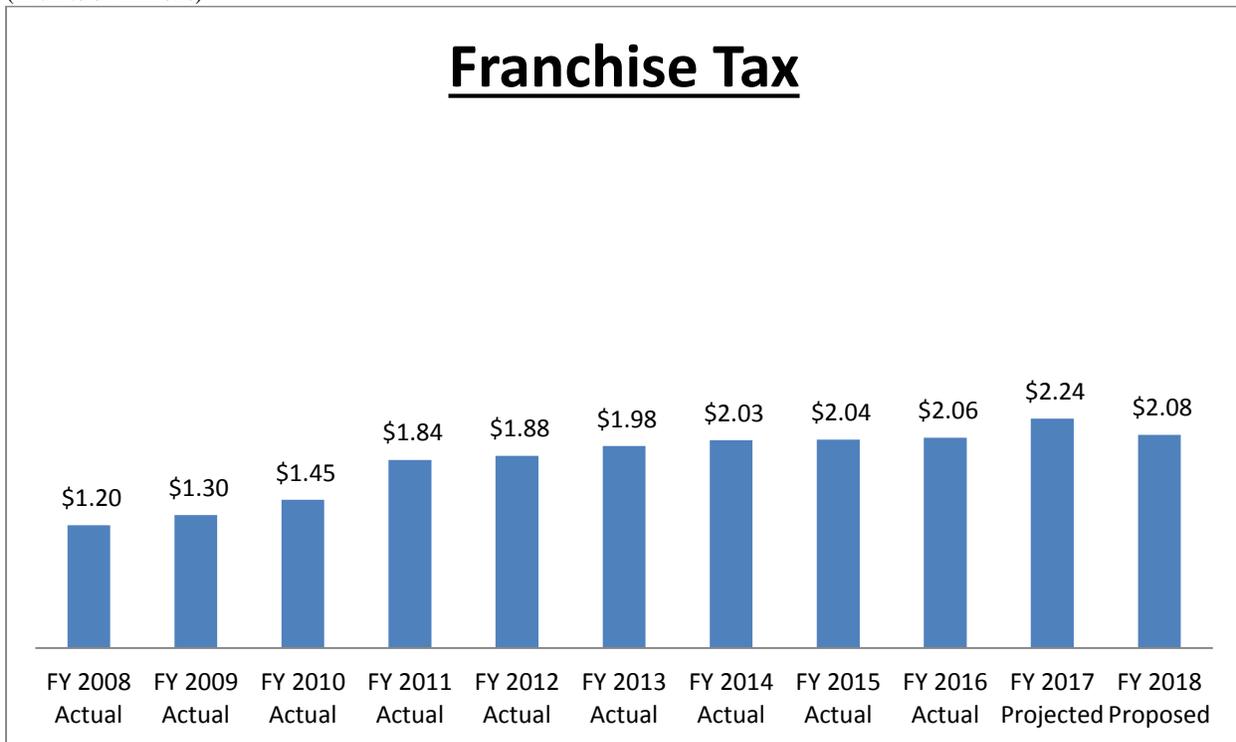
*The reason for the lower amount projected starting in FY2016 is competition from newer hotels in communities adjacent to Bloomington.

Franchise Tax

Background – The City of Bloomington’s current franchise tax rate is 5%. Comcast (cable television), ITV (television), Ameren Illinois (electric), and Corn Belt (electric) currently pay a franchise tax to the City. Comcast and Ameren Illinois disburse this fee to the City on a monthly basis, while Corn Belt disburses the fee to the City each January. The Franchise Tax is used to offset expenditures within the General Fund. The FY 2018 budget for franchise tax is based upon analytical trends, staff expertise, and an economic forecast prepared by City staff; it is projected to remain the same.



(in units of millions)



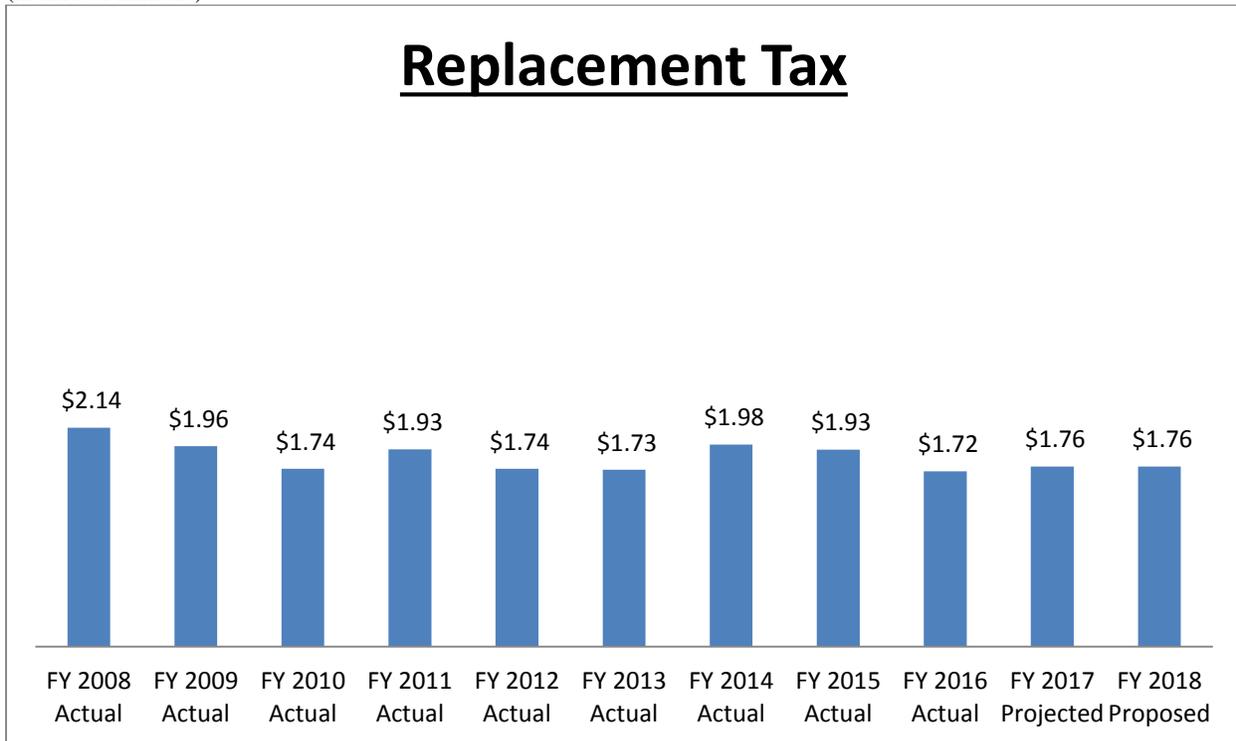
Statutory – The City’s Franchise Tax is set in accordance with State Regulations. **(805 ILCS 5/15.05)**

Corporate Personal Property Replacement Tax (CPPRT)

Background - Replacement Tax are taxes on the income or invested capital of corporations, partnerships, trusts and public utilities. Replacement taxes are collected by the State of Illinois and paid to local governments and given to replace the money lost by local government when local government's power to impose personal property taxes on corporations, partnerships, and other business entities was eliminated on January 1, 1971. The Replacement Tax is allocated between the General Fund, Debt Service Fund, Library Fund, and Pension Funds. Staff incorporated the revenue recommendations of the Illinois Municipal League to project this revenue for budgetary purposes.



(in units of millions)



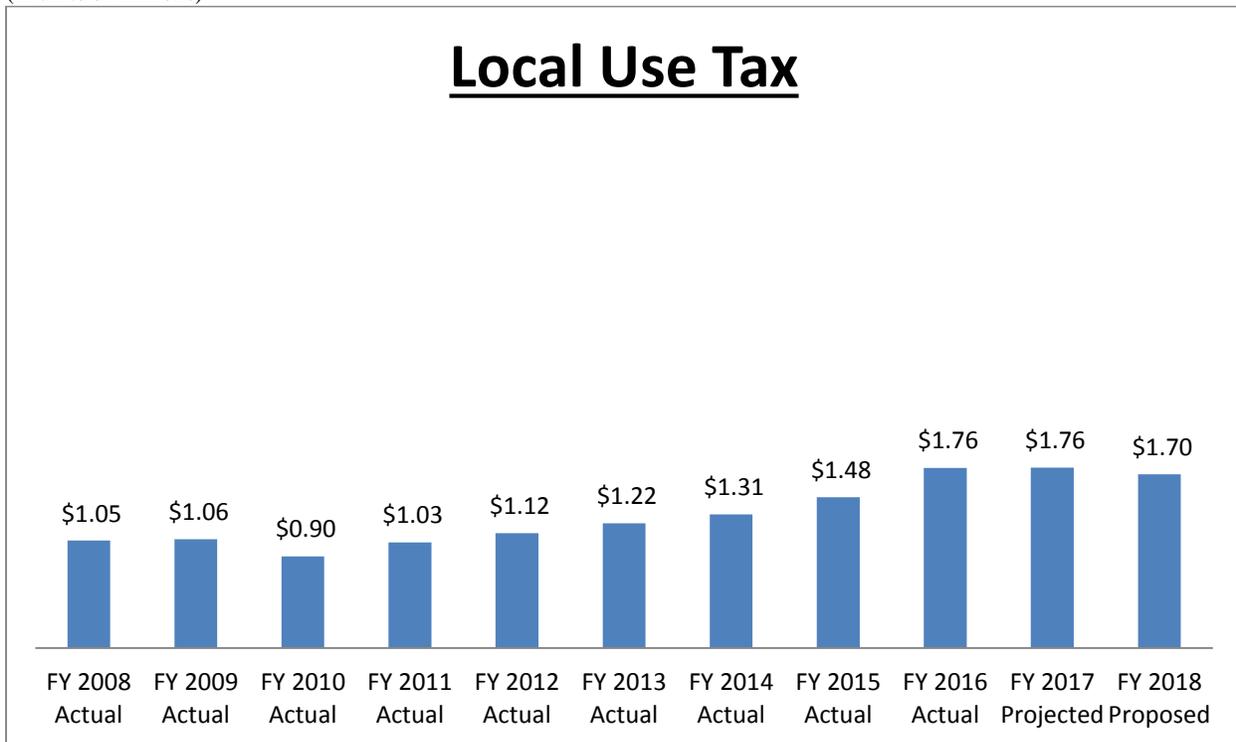
Statutory – The Replacement Tax is set by State Statute (**35 ILCS 5/201**).

Local Use Tax

Background - In 1955, the General Assembly passed the Use Tax Act. Use Tax is a sales tax that requires purchasers of tangible goods bought for use in for use in Illinois to report and pay the attributable taxes of 6.25% (state sales tax rate). This was intended to cover tax made on purchases from out of state by catalog or mail order sales. This law now applies to internet purchases. Staff incorporated the recommendations of the Illinois Municipal League to project this revenue for budgetary purposes.



(in units of millions)



Statutory – The Replacement Tax is set by State Statute (**35 ILCS 105/1 to 105/22**).

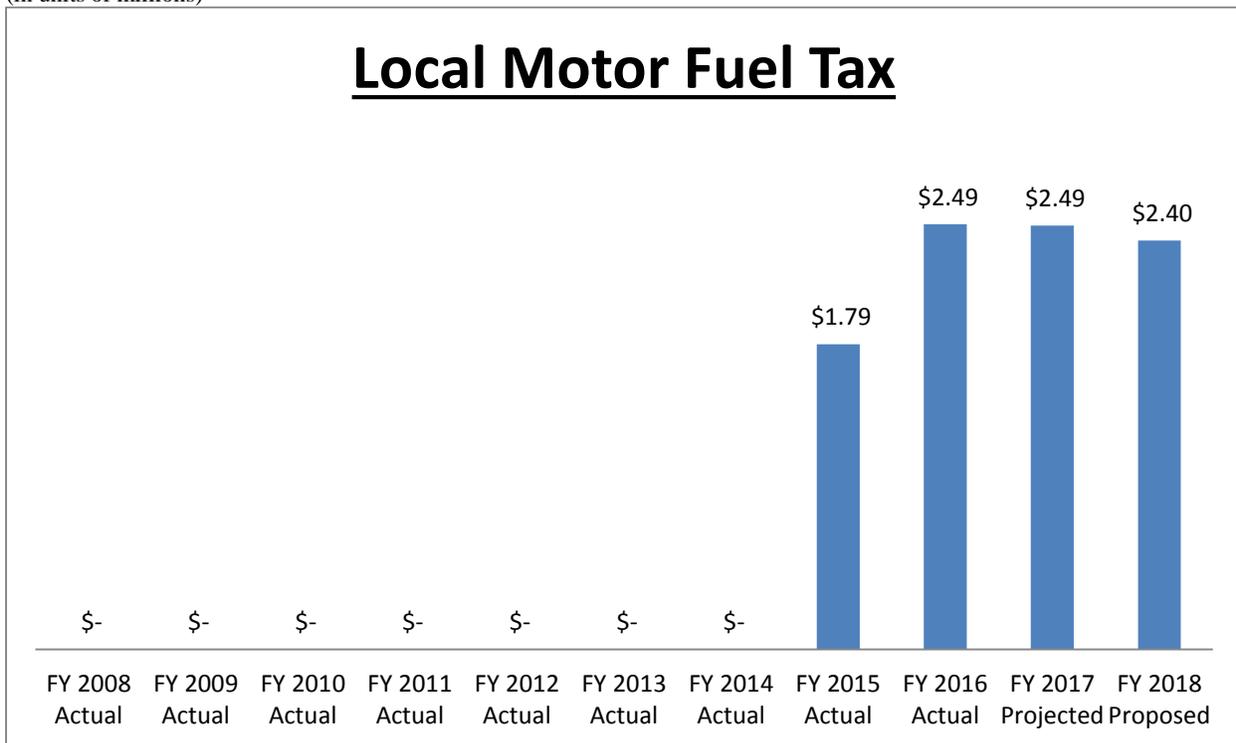
Local Motor Fuel Tax

Background - The Local Motor Fuel Tax is a four cent (\$0.04) per gallon tax on all gasoline and diesel products effective August 1, 2014. This tax is separate from the (20.1¢) per gallon Motor Fuel tax that the state levies. The revenues generated by the local motor fuel tax will be used to fund the City’s street resurfacing program.

The Local Motor Fuel Tax took effect August 1, 2014.



(in units of millions)



Statutory – The Local Motor Fuel Tax rates are set by City ordinance. (**Chapter 39: Article XVIII**)

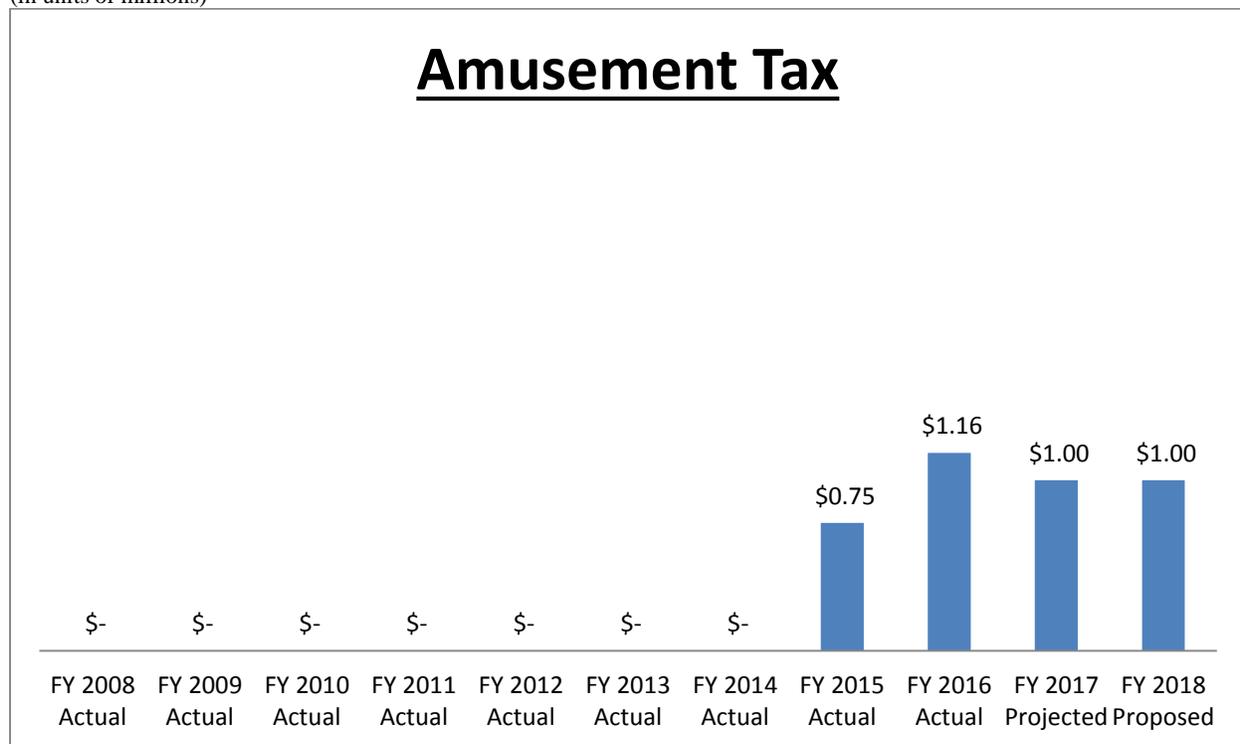
Amusement Tax

Background – On April 21st, 2014 the City adopted a four percent (4%) Amusement tax levied on exhibitiv entertainment, including, but not limited to, sports spectating, theatrical, dramatic, musical or artistic performance; motion picture shows or movies; video or videotape; digital versatile disk (DVD) rentals; and subscription video programming services (such as Cable TV). Tax exemptions apply for most tax exempt organizations, youth organizations and public or private universities *hosting* events. The Amusement Tax took effect August 1, 2014 and is used for general operations.

Amusement Tax is not a major revenue of the City but is shown here for information purposes since it is a new tax.



(in units of millions)



Statutory – The Amusement Tax rates are set by City ordinance. (**Chapter 39: Article XIX**)

Municipal Tax Rate Comparison

Municipality	Population	SALES TAX					Total Sales Tax Rate	Food & Beverage Tax	Vehicle Use Tax	Packaged Liquor Tax	Municipal Motor Fuel Tax	Hotel/Motel Tax
		2016 Property Tax Rate ¹	Home Rule Sales Tax	Sales Tax Rate ²	County Public Safety Tax	County School Facility Tax						
Bloomington	76,610	1.3264	2.50%	6.25%	0.00%	0.00%	8.75%	2.00%	0.75%	4.00%	\$.04 per gallon	6.00%
Champaign ³	81,055	1.3152	1.50%	6.25%	0.25%	1.00%	9.00%	0.50%	-	-	\$.04 per gallon	5.00%
Decatur ³	76,122	1.6350	1.50%	6.25%	0.25%	1.00%	9.00%	2.00%	-	-	\$.05 per gallon	8.00%
Normal	52,497	1.4028	2.50%	6.25%	0.00%	0.00%	8.75%	2.00%	0.75%	4.00%	\$.04 per gallon	6.00%
Peoria ³	115,007	1.4116	1.75%	6.25%	0.50%	0.00%	8.50%	2.00%	-	-	\$.05 per gallon	8.00%
Springfield ³	116,250	0.9385	2.25%	6.25%	0.00%	0.00%	8.50%	-	1.00%	-	-	7.00%
Urbana ³	41,250	1.3152	1.50%	6.25%	0.25%	1.00%	9.00%	1.00%	-	1.00%	\$.05 per gallon	7.00%

¹ - Springfield does not include the Library in their Property Tax Levy

² - Peoria & Springfield have a Business District with an additional 1.00% sales tax rate.

³ - Champaign, Decatur, Peoria, Springfield and Urbana have a separate Park District which has their own property tax levy.

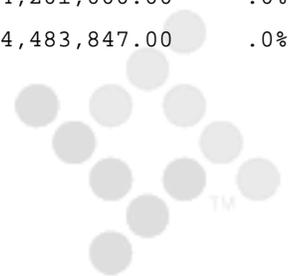
Revenue Comparison by Department/Fund

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

1001 General Fund	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10010010 Non Departmen	-70,200,070.12	-77,568,271.59	-77,853,271.59	-55,472,587.40	-77,835,013.06	-77,356,390.48	-.6%
10011110 Administratio	.00	.00	.00	.00	.00	.00	.0%
10011310 City Clerk	-10,452.95	-7,585.00	-7,585.00	-7,380.39	-12,470.00	-8,340.00	10.0%
10011410 Human Resourc	-13,915.99	-24,250.00	-24,250.00	-17,392.13	-20,500.00	-20,500.00	-15.5%
10011510 Finance	-8,774.32	-9,382.00	-9,382.00	-7,782.16	-9,382.00	-9,382.00	.0%
10011610 Information S	-166,967.10	-148,250.00	-148,250.00	-112,570.09	-148,400.00	-149,000.00	.5%
10011710 Legal	-17,489.00	-15,000.00	-15,000.00	-19,046.00	-21,700.00	-22,000.00	46.7%
10014105 Parks Adminis	-90,031.37	-96,500.00	-96,500.00	-71,870.90	-90,700.00	-92,150.00	-4.5%
10014110 Parks Mainten	-99,652.70	-43,000.00	-43,000.00	-25,726.05	-23,976.05	-63,000.00	46.5%
10014112 Recreation	-350,151.25	-360,037.56	-360,037.56	-308,677.72	-358,669.31	-368,094.00	2.2%
10014120 Aquatics	-140,681.37	-130,300.00	-130,300.00	-158,707.31	-157,751.90	-142,900.00	9.7%
10014125 BCPA	-2,752,258.87	-3,372,644.00	-3,372,644.00	-1,997,672.25	-3,056,296.00	-3,185,227.00	-5.6%
10014130 BCPA Capital	-41.56	.00	.00	-31.37	-42.00	.00	.0%
10014133 BCPA Communit	551.91	.00	.00	.00	.00	.00	.0%
10014136 Miller Park Z	-758,909.90	-729,720.00	-729,720.00	-608,942.77	-758,900.00	-770,650.00	5.6%
10014160 Pepsi Ice Cen	-1,094,163.10	-968,586.25	-968,586.25	-825,749.80	-975,700.00	-1,055,620.00	9.0%
10014170 SOAR	-298,653.25	-297,495.00	-297,495.00	-265,876.63	-298,944.00	-312,603.00	5.1%
10015110 Police Admini	-1,092,455.66	-985,700.00	-985,700.00	-726,701.24	-857,046.01	-687,389.00	-30.3%
10015111 Police Pensio	-4,011,382.57	-4,013,000.00	-4,013,000.00	-4,003,401.46	-4,003,377.63	-4,013,000.00	.0%
10015210 Fire	-4,991,279.68	-4,800,294.00	-4,800,294.00	-3,052,210.30	-5,022,128.51	-81,150.00	-98.3%
10015211 Fire Pension	-4,199,290.74	-4,201,000.00	-4,201,000.00	-4,190,990.48	-4,190,965.53	-4,201,000.00	.0%
10015212 Fire - Ambula	.00	.00	.00	.00	.00	-4,483,847.00	.0%



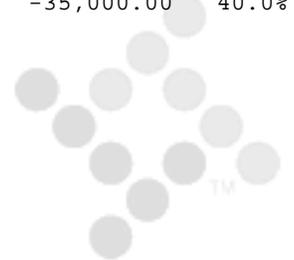
Revenue Comparison by Department/Fund

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

1001 General Fund	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10015410 Building Safe	-1,099,892.03	-1,002,100.00	-1,002,100.00	-884,317.21	-1,009,550.00	-1,028,550.00	2.6%
10015420 Planning	25.00	-6,000.00	-6,000.00	125.00	-2,000.00	-5,000.00	-16.7%
10015430 Code Enforcem	-180,923.60	-330,327.00	-330,327.00	-291,814.73	-316,752.00	-313,252.00	-5.2%
10015480 Facilities Ma	-2,375.00	.00	-40,000.00	-37,346.87	-39,982.60	-40,000.00	.0%
10015485 Gov Center Bl	.00	.00	.00	.00	.00	.00	.0%
10015490 Parking Opera	-432,093.80	-413,800.00	-413,800.00	-255,810.17	-378,803.60	-369,560.00	-10.7%
10016110 Public Works	.00	.00	.00	.00	.00	.00	.0%
10016120 Street Mainte	-338,592.33	-309,753.80	-309,753.80	-310,635.72	-311,712.91	-311,708.88	.6%
10016124 Snow & Ice Re	-10,755.90	-10,609.00	-10,609.00	.00	-10,609.00	-10,609.00	.0%
10016210 Engineering A	-266,425.20	-224,554.30	-224,554.30	-173,102.41	-224,554.30	-224,554.30	.0%
10016310 Fleet Managem	-2,254,700.96	-2,869,829.98	-2,869,829.98	-1,752,513.09	-2,316,985.85	-2,297,515.88	-19.9%
10019160 Sister City	-27,326.00	-29,201.00	-29,201.00	-22,225.78	-29,201.00	-29,201.00	.0%
10019170 Economic Deve	-127,744.22	-126,676.61	-126,676.61	-1,096.34	-126,676.61	-126,676.61	.0%
10019180 General Fund	-1,630,246.71	-1,700,639.33	-1,700,639.33	-1,506,582.51	-1,700,639.33	-3,651,027.00	114.7%
TOTAL 1001 General Fund	-96,667,120.34	-104,794,506.42	-105,119,506.42	-77,108,636.28	-104,309,429.20	-105,429,897.15	.3%
20300300 Motor Fuel Ta	-2,102,155.51	-4,900,000.00	-4,900,000.00	-1,576,209.34	-1,903,190.00	-9,621,000.00	96.3%
TOTAL 2030 Motor Fuel Tax Fu	-2,102,155.51	-4,900,000.00	-4,900,000.00	-1,576,209.34	-1,903,190.00	-9,621,000.00	96.3%
20700700 Board of Elec	-868,420.87	-649,556.21	-649,556.21	-515,659.92	-548,226.81	-727,414.93	12.0%
TOTAL 2070 Board of Election	-868,420.87	-649,556.21	-649,556.21	-515,659.92	-548,226.81	-727,414.93	12.0%
20900900 Drug Enforcem	-142,004.10	-342,085.00	-342,085.00	-622,288.43	-686,886.34	-295,524.00	-13.6%
20900910 DARE	.00	.00	.00	.00	.00	.00	.0%
20900920 DUI Enforceme	-42,800.25	-25,000.00	-25,000.00	-36,604.14	-42,000.00	-35,000.00	40.0%



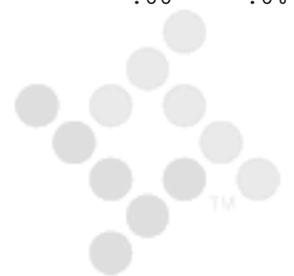
Revenue Comparison by Department/Fund

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

2090 Drug Enforcement Fund	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
20900930 Marijuana Lea	-933.61	-500.00	-500.00	-388.70	-1,000.00	-1,000.00	100.0%
20900940 Federal Drug	-6,312.29	.00	.00	.00	.00	.00	.0%
20900950 Project Safe	.00	.00	.00	.00	.00	.00	.0%
20900960 Cyber Crime G	.00	.00	.00	.00	.00	.00	.0%
TOTAL 2090 Drug Enforcement	-192,050.25	-367,585.00	-367,585.00	-659,281.27	-729,886.34	-331,524.00	-9.8%
22402410 CD - Administ	-720,487.55	-540,547.00	-540,547.00	-483,930.44	-520,107.00	-540,544.00	.0%
22402430 CD - Rehabili	-46,304.17	-30,038.00	-30,038.00	-18,932.71	-31,001.00	-31,001.00	3.2%
22402440 CD - Capital	.00	.00	.00	.00	.00	.00	.0%
22402450 CD - Communit	.00	.00	.00	.00	.00	.00	.0%
22402460 CD - Continuu	-325,187.86	-331,839.00	-331,839.00	-244,410.19	-340,224.00	-334,224.00	.7%
TOTAL 2240 Community Develop	-1,091,979.58	-902,424.00	-902,424.00	-747,273.34	-891,332.00	-905,769.00	.4%
22502520 Single Family	-7,795.04	.00	.00	-.41	.00	.00	.0%
TOTAL 2250 IHDA Grant Fund	-7,795.04	.00	.00	-.41	.00	.00	.0%
23103100 Library Maint	-5,303,016.59	-5,356,696.00	-5,356,696.00	-5,238,888.38	-5,270,932.39	-5,435,361.00	1.5%
23103110 Next Generati	-6,250.00	-12,500.00	-12,500.00	.00	.00	.00	-100.0%
TOTAL 2310 Library Maint & O	-5,309,266.59	-5,369,196.00	-5,369,196.00	-5,238,888.38	-5,270,932.39	-5,435,361.00	1.2%
23203200 Library FA Re	-205,045.71	-122,304.00	-122,304.00	-124,998.83	-124,604.00	-315,100.00	157.6%
TOTAL 2320 Library FA Replac	-205,045.71	-122,304.00	-122,304.00	-124,998.83	-124,604.00	-315,100.00	157.6%
24104100 Park Dedicati	-13,745.71	-275,000.00	-275,000.00	-19,278.64	-22,096.00	-75,000.00	-72.7%
TOTAL 2410 Park Dedication F	-13,745.71	-275,000.00	-275,000.00	-19,278.64	-22,096.00	-75,000.00	-72.7%
25105100 Empire St Cor	.00	.00	.00	120.90	166.00	.00	.0%
TOTAL 2510 Empire St Corrido	.00	.00	.00	120.90	166.00	.00	.0%



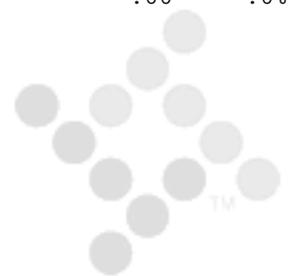
Revenue Comparison by Department/Fund

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

3010 General Bond & Interest Fund	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
30100100 General Bond	-4,788,681.51	-4,849,910.01	-4,849,910.01	-4,121,416.02	-4,768,511.13	-4,613,128.76	-4.9%
TOTAL 3010 General Bond & In	-4,788,681.51	-4,849,910.01	-4,849,910.01	-4,121,416.02	-4,768,511.13	-4,613,128.76	-4.9%
30600600 2004 Coliseum	-976,388.74	-1,326,867.50	-1,326,867.50	-964,255.73	-1,285,703.91	-1,443,804.75	8.8%
TOTAL 3060 2004 Coliseum Bo	-976,388.74	-1,326,867.50	-1,326,867.50	-964,255.73	-1,285,703.91	-1,443,804.75	8.8%
30620620 2004 Multi-Pr	-920,888.42	-1,130,000.00	-1,130,000.00	-694,580.60	-909,782.24	-1,203,250.00	6.5%
TOTAL 3062 2004 Multi-Proj B	-920,888.42	-1,130,000.00	-1,130,000.00	-694,580.60	-909,782.24	-1,203,250.00	6.5%
40100100 Capital Impro	-3,656,658.23	-8,110,984.00	-8,110,984.00	-4,472,843.84	-6,098,880.20	-7,072,762.00	-12.8%
TOTAL 4010 Capital Improve	-3,656,658.23	-8,110,984.00	-8,110,984.00	-4,472,843.84	-6,098,880.20	-7,072,762.00	-12.8%
40110110 FY 2012 Capit	-227.57	.00	.00	.00	.00	.00	.0%
40110120 FY 2013 Capit	.00	.00	.00	.00	.00	.00	.0%
40110130 FY 2014 Capit	.00	.00	.00	.00	.00	.00	.0%
40110131 FY 2015 Capit	-3,579,782.47	.00	.00	-3,997.51	-1,681.28	.00	.0%
40110133 FY 2016 Capit	.00	.00	.00	-3,981,567.39	-1,382,227.47	.00	.0%
40110135 FY 2017 Capit	.00	-6,169,846.00	-6,169,846.00	.00	-6,169,846.00	.00	-100.0%
40110137 FY 2018 Capit	.00	.00	.00	.00	.00	-7,835,514.46	.0%
40110139 FY 2019 Capit	.00	.00	.00	.00	.00	.00	.0%
40110141 FY 2020 Capit	.00	.00	.00	.00	.00	.00	.0%
40110143 FY 2021 Capit	.00	.00	.00	.00	.00	.00	.0%
40110145 FY 2022 Capit	.00	.00	.00	.00	.00	.00	.0%
TOTAL 4011 Capital Lease Fun	-3,580,010.04	-6,169,846.00	-6,169,846.00	-3,985,564.90	-7,553,754.75	-7,835,514.46	27.0%
40750750 Ice Center Ca	.00	.00	.00	.00	.00	.00	.0%
TOTAL 4075 Pepsi Ice Center	.00	.00	.00	.00	.00	.00	.0%



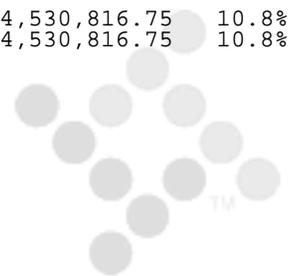
Revenue Comparison by Department/Fund

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

5010 Water Fund	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
50100110 Water Adminis	-15,598,238.32	-22,599,397.65	-22,599,397.65	-13,348,307.38	-15,168,788.00	-21,293,066.69	-5.8%
50100120 Water Transmi	-30,686.18	.00	.00	-33,474.12	-30,000.00	-10,000.00	.0%
50100130 Water Purific	-2,175.00	.00	.00	-8,910.00	-7,785.00	-500.00	.0%
50100140 Lake Maintena	-205,314.75	-173,000.00	-173,000.00	-69,608.23	-182,251.00	-164,500.00	-4.9%
50100150 Water Meter S	-62,951.87	-60,000.00	-60,000.00	-56,280.80	-60,000.00	-62,000.00	3.3%
TOTAL 5010 Water Fund	-15,899,366.12	-22,832,397.65	-22,832,397.65	-13,516,580.53	-15,448,824.00	-21,530,066.69	-5.7%
51101100 Sewer Operati	-5,400,988.60	-6,915,425.12	-6,915,425.12	-4,138,099.48	-5,217,509.33	-5,207,290.57	-24.7%
TOTAL 5110 Sewer Fund	-5,400,988.60	-6,915,425.12	-6,915,425.12	-4,138,099.48	-5,217,509.33	-5,207,290.57	-24.7%
53103100 Storm Water O	-3,057,679.63	-3,271,734.61	-3,271,734.61	-2,167,845.78	-2,858,900.14	-3,257,202.78	-.4%
TOTAL 5310 Storm Water Fund	-3,057,679.63	-3,271,734.61	-3,271,734.61	-2,167,845.78	-2,858,900.14	-3,257,202.78	-.4%
54404400 Solid Waste O	-7,648,972.01	-7,472,283.24	-7,472,283.24	-5,762,500.75	-7,660,673.74	-6,902,172.35	-7.6%
TOTAL 5440 Solid Waste Fund	-7,648,972.01	-7,472,283.24	-7,472,283.24	-5,762,500.75	-7,660,673.74	-6,902,172.35	-7.6%
55605600 Abraham Linco	-375,013.96	-482,954.00	-482,954.00	-422,638.94	-757,780.00	-479,548.97	-.7%
TOTAL 5560 Abraham Lincoln P	-375,013.96	-482,954.00	-482,954.00	-422,638.94	-757,780.00	-479,548.97	-.7%
56406400 Golf Operatio	-762,457.00	-584,100.00	-584,100.00	-403,534.07	-549,435.99	-599,285.56	2.6%
56406410 Golf Operatio	-968,755.79	-1,105,264.52	-1,105,264.52	-803,402.06	-1,022,569.52	-986,882.00	-10.7%
56406420 Golf Operatio	-1,075,476.96	-1,487,350.00	-1,487,350.00	-1,081,415.08	-1,408,827.57	-1,088,212.02	-26.8%
TOTAL 5640 Golf Fund	-2,806,689.75	-3,176,714.52	-3,176,714.52	-2,288,351.21	-2,980,833.08	-2,674,379.58	-15.8%
57107110 City Coliseum	-2,377,005.21	-1,971,377.99	-1,971,377.99	-1,481,518.14	-3,210,147.97	-3,680,009.17	86.7%
57107120 USCC	-3,347,169.46	-3,825,141.00	-3,245,708.00	-2,134,608.88	-3,548,609.00	-2,935,720.00	-9.6%
TOTAL 5710 City Coliseum Ope	-5,724,174.67	-5,796,518.99	-5,217,085.99	-3,616,127.02	-6,758,756.97	-6,615,729.17	26.8%
60150150 Casualty Insu	-3,854,255.64	-4,088,968.00	-4,088,968.00	-3,071,759.87	-4,090,694.00	-4,530,816.75	10.8%
TOTAL 6015 Casualty Insuranc	-3,854,255.64	-4,088,968.00	-4,088,968.00	-3,071,759.87	-4,090,694.00	-4,530,816.75	10.8%



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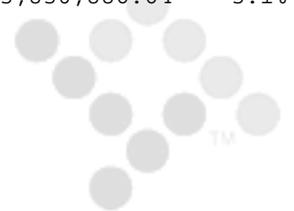
Revenue Comparison by Department/Fund

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

6020 Employee Insurance & Benefits	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
60200210 Blue Cross/Bl	-5,198,967.82	-5,322,457.00	-5,322,457.00	-4,248,684.00	-3,730,332.59	-2,838,438.67	-46.7%
60200220 Blue Cross Bl	.00	.00	.00	.00	-2,113,793.32	-5,924,558.10	.0%
60200230 Police Plan	-2,369,418.91	-3,059,576.00	-3,059,576.00	-1,929,292.62	-2,800,283.73	-2,982,595.13	-2.5%
60200232 HAMP - HMO	-1,940,173.18	-2,565,188.00	-2,565,188.00	-1,326,184.56	-1,466,520.40	-557,137.33	-78.3%
60200233 Blue Cross Bl	.00	.00	.00	-99,371.45	-456,708.48	-1,414,093.87	.0%
60200240 Dental	-440,090.13	-490,511.00	-490,511.00	-344,272.18	-493,662.06	-523,984.77	6.8%
60200250 Vision	-84,933.51	-86,858.00	-86,858.00	-65,262.43	-94,242.29	-99,449.34	14.5%
60200290 Miscellaneous	-60,938.29	-74,009.00	-74,009.00	-43,956.63	-44,347.48	-64,632.00	-12.7%
TOTAL 6020 Employee Insuranc	-10,094,521.84	-11,598,599.00	-11,598,599.00	-8,057,023.87	-11,199,890.35	-14,404,889.21	24.2%
60280210 Blue Cross/Bl	-1,579,930.03	-1,769,918.00	-1,769,918.00	-605,552.04	-556,384.62	.00	-100.0%
60280220 Blue Cross Bl	.00	.00	.00	.00	-278,285.00	-1,728,601.98	.0%
60280230 Police Plan	-311,553.10	-385,114.00	-385,114.00	-183,606.67	-265,117.00	-423,625.40	10.0%
60280232 HAMP - HMO	-58,842.48	-75,954.00	-75,954.00	-45,788.00	-45,983.00	.00	-100.0%
60280233 BCBS HMO IL	.00	.00	.00	-2,412.00	-22,992.00	-73,802.18	.0%
60280240 Dental	-84,675.00	-97,146.00	-97,146.00	-70,276.58	-95,226.00	-102,003.30	5.0%
60280250 Vision	-19,627.92	-20,567.00	-20,567.00	-15,948.21	-21,513.00	-21,184.01	3.0%
60280260 RET Medicare	-143,439.20	-168,080.00	-168,080.00	-148,960.01	-218,095.00	-224,637.85	33.6%
60280290 Miscellaneous	-138,627.00	.00	.00	.00	-352,973.60	-145,409.80	.0%
TOTAL 6028 Retiree Healthcar	-2,336,694.73	-2,516,779.00	-2,516,779.00	-1,072,543.51	-1,856,569.22	-2,719,264.52	8.0%
72102100 J M Scott Hea	-100,125.23	-500,000.00	-500,000.00	-871,834.36	-500,000.00	-500,000.00	.0%
TOTAL 7210 J M Scott Health	-100,125.23	-500,000.00	-500,000.00	-871,834.36	-500,000.00	-500,000.00	.0%
TOTAL REVENUE	-177,678,688.72	-207,620,553.27	-207,366,120.27	-145,214,071.92	-193,746,593.80	-213,830,886.64	3.1%
TOTAL EXPENSE	.00	.00	.00	.00	.00	.00	.0%
GRAND TOTAL	-177,678,688.72	-207,620,553.27	-207,366,120.27	-145,214,071.92	-193,746,593.80	-213,830,886.64	3.1%



CITY OF BLOOMINGTON

STATEMENT OF ADOPTED PROPERTY TAX LEVY

Account Name	FY 2016	FY 2017	FY 2018
	Actual	Projected	Levied
General Fund	\$ 4,824,220	\$ 5,157,918	\$ 6,540,605
Social Security	\$ 1,458,393	\$ 1,455,573	\$ 1,281,010
I.M.R.F.	\$ 2,501,838	\$ 2,496,915	\$ 1,855,626
Police Pension Fund	\$ 4,006,359	\$ 3,998,378	\$ 4,008,000
Fire Pension Fund	\$ 4,194,266	\$ 4,185,966	\$ 4,196,000
Bonds and Interest	\$ 2,179,339	\$ 2,174,853	\$ 2,180,143
Totals	\$ 19,164,415	\$ 19,469,603	\$ 20,061,384

Calendar Year	2014	2015	2016
Actual Tax Rate	1.06782	1.07729	
Estimated Tax Rate			1.0754

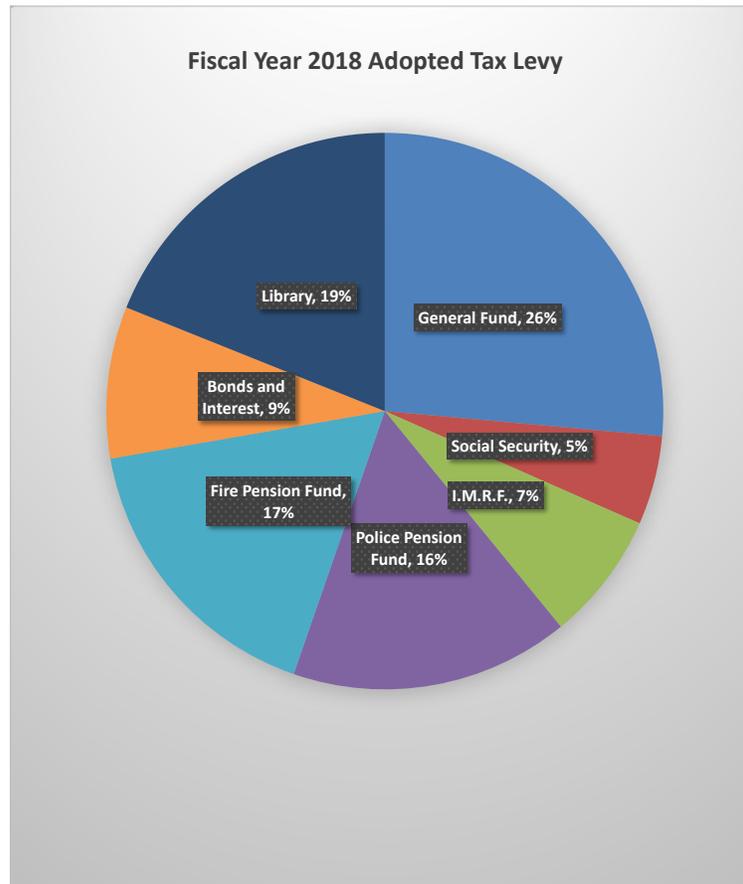
Library	\$ 4,544,765	\$ 4,535,940	\$ 4,683,111
Calendar Year	2014	2015	2016
Actual Tax Rate	0.25323	0.25098	
Estimated Tax Rate			0.2510

Total for all Funds^{1,2} \$ 23,709,179 \$ 24,005,543 \$ 24,744,495

Calendar Year	2014	2015	2016
Actual Tax Rate	1.32105	1.32827	
Estimated Tax Rate			1.3264

¹ - Includes General Fund, Bonds and Library Property Tax Revenue

² - Does not include Road & Bridge portion of Property Tax.



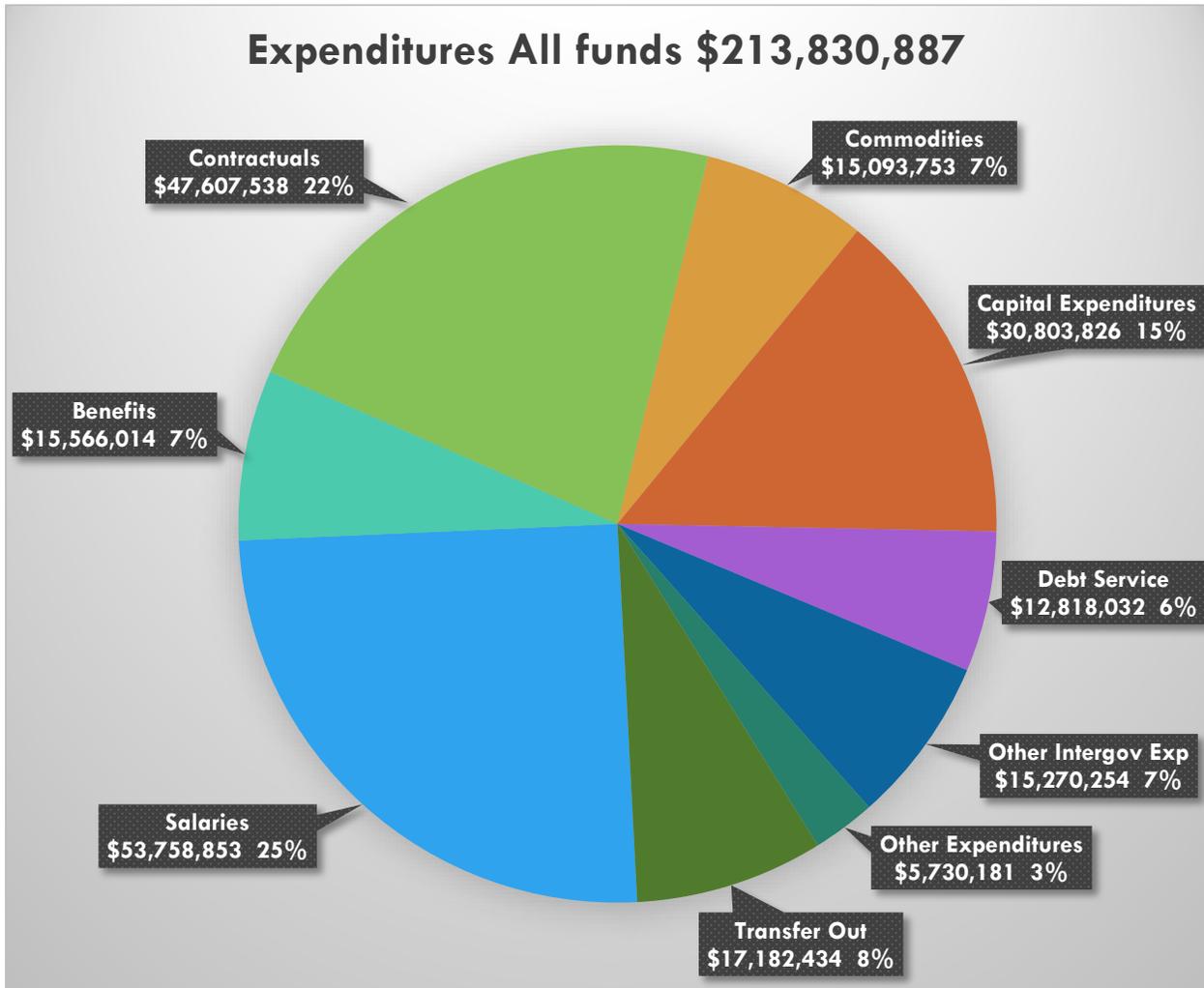
EXPENDITURE SUMMARY



EXPENDITURE SUMMARY

- Expenditure Overview
- Interfund Transfer Summary
- General Fund Expenditure Comparison
- Expenditure Comparison by Department/Fund

Expenditure Overview



Salary and benefits make up 32% of all City expenditures with another 3% from contractuals related to workers compensation and general liability insurance. Intergovernmental Expenditures represents \$10M in payments to the Public Safety pensions and transfers of \$5M to regional agencies.

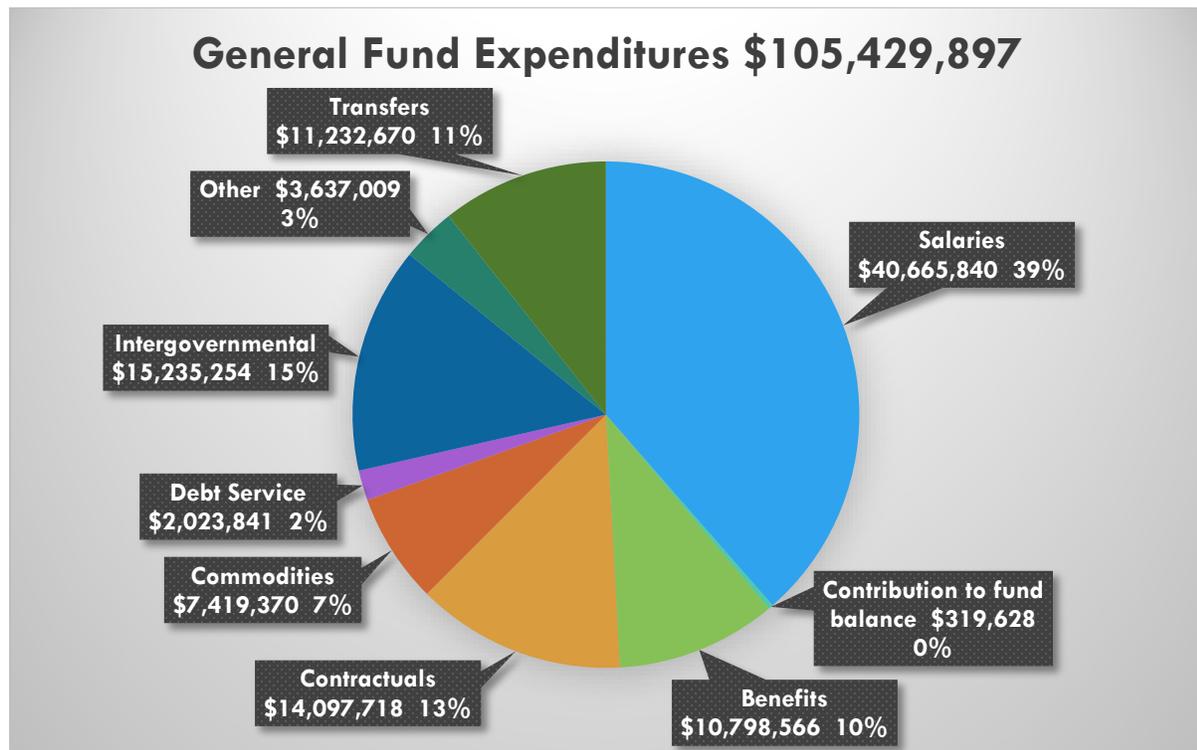
Budget Expenditure Process

Budget Methodology - The expenditures in the Proposed Fiscal Year 2018 budget are projected by staff through the use of a zero based budget methodology. A zero-based budget approach requires each budget request be re-evaluated thoroughly, starting from the zero-base. This process is independent of whether the total budget or specific line items are increasing or decreasing. This process is very detailed and takes time to compile a proposed budget for Council review and ultimate approval.

Budget Team - The City’s Budget Team is composed of the following positions: City Manager, Deputy City Manager, Finance Director, Budget Manager, Chief Accountant, Accountant and Budget Analyst. During the preparation of the budget, the Budget Team holds discussions with each department director and staff to review the City budget process. This meeting includes timetables and changes to the budget process. Guidance is provided at this meeting in regards to additional positions, equipment and/ or capital expenditures. The committee provides the City’s economic outlook for each director in regards to macro and micro growth within the City for forthcoming fiscal year as well as Council/City Manager directives.

Budget Compilation – Department’s prepare their own budget requests with the exception of line items budgeted by internal subject matter experts. Human Resources employs position budgeting to account for each position and all corresponding city paid benefits. Information services budgets for all software contracts, rolling stock of equipment and new software or hardware capabilities for all departments. The fleet manager provides the purchase list for all licensed vehicles and equipment, fuel costs and vehicle maintenance and repair. Finance budgets for all revenues, debt service, workman’s compensation and general liability insurances, in addition to, verifying department requests.

Budget Meetings - The City’s Budget Team examines and analyzes each department’s proposed budget and prepares work papers to assist the City Manager in evaluating the budget. The City Manager, in conjunction with the Budget Team, meet again with each department director to discuss proposed budget modifications. The budget process provides multiple touch points between departments and administration to understand the impact of decision making.



Salary and benefits make up 49% of General Fund expenditures with another 3% of contractuals related to workers compensation and general liability insurance. Intergovernmental Expenditures represents \$10,303,522 in payments to the Public Safety pensions and transfers of \$4,931,732 to regional agencies.

Salaries:

Salary expenditures include full time, part time, seasonal, retroactive pay and overtime expenses. For FY 2018, salary expenditures are approximately 25% of all City-wide expenditures.

Salary Expenditures – All Funds

	2016	2017	2017	2018	FY 2018
FUND	ACTUAL	ADOPTED	PROJECTION	PROPOSED	% of Adopted
General Fund	\$35,660,085	\$37,798,922	\$37,672,954	\$40,665,840	75.64%
Board of Elections	\$121,543	\$154,100	\$221,750	\$159,379	0.30%
Library	\$2,421,707	\$2,607,774	\$2,355,531	\$2,638,888	4.91%
Water Fund	\$3,431,538	\$3,812,753	\$3,562,059	\$3,876,258	7.21%
Sewer Fund	\$727,248	\$1,005,601	\$937,542	\$1,099,016	2.04%
Storm Water Fund	\$626,412	\$718,714	\$662,374	\$723,921	1.35%
Solid Waste Fund	\$2,248,101	\$2,357,641	\$2,249,320	\$2,377,284	4.42%
Abraham Lincoln Parking	\$31,037	\$42,013	\$31,459	\$38,369	0.07%
Golf Fund	\$789,777	\$890,603	\$848,576	\$950,742	1.77%
City Coliseum	\$1,424,116	\$1,435,791	\$1,200,753	\$1,143,233	2.13%
Casualty Insurance Fund	\$80,054	\$82,884	\$82,912	\$85,923	0.16%
Total:	\$47,561,617	\$50,906,796	\$49,825,231	\$53,758,853	100.00%

The majority of City salaries are paid from the General Fund; trailed by the Water, Library and Solid Waste funds.

*Starting in FY16 Projected and FY17, the City combined the City Coliseum and the Coliseum – USCC Contractor operations.

** General Fund increase in salary expenditures are due to increases in Public Safety of \$2.3M. See details in the next few pages.

General Fund Salaries as a Percent of Total Salaries

	FY 2016	FY 2017	FY 2018	FY 2018
Departments	Actual	Projected	Proposed	% of Adopted
Police Administration	12,427,383.39	13,024,043.62	13,795,365.58	33.92%
Fire	\$10,276,190	\$10,784,854	\$11,738,077	28.86%
Parks Maintenance	\$1,678,728	\$1,685,823	\$1,793,013	4.41%
Street Maintenance	\$1,393,278	\$1,440,910	\$1,494,567	3.68%
Police Communication Center	\$994,732	\$1,051,335	\$1,113,065	2.74%
BCPA	\$590,219	\$755,129	\$879,802	2.16%
Finance	\$800,701	\$791,249	\$830,454	2.04%
Building Safety	\$600,173	\$701,699	\$780,301	1.92%
Human Resources	\$579,422	\$723,336	\$770,612	1.89%
Information Services	\$614,965	\$604,288	\$759,644	1.87%
Fleet Management	\$647,351	\$644,827	\$680,566	1.67%
Engineering Administration	\$630,690	\$569,878	\$657,860	1.62%
Miller Park Zoo	\$593,335	\$623,716	\$648,997	1.60%
Administration	\$569,838	\$600,422	\$633,063	1.56%
Code Enforcement	\$597,802	\$618,451	\$555,546	1.37%
Recreation	\$388,649	\$401,763	\$476,281	1.17%
Parks Administration	\$359,810	\$409,034	\$426,028	1.05%
Public Works Administration	\$233,307	\$271,088	\$393,024	0.97%
Facilities Maintenance	\$198,414	\$239,300	\$381,222	0.94%
Pepsi Ice Center	\$352,315	\$355,330	\$345,974	0.85%
Legal	\$226,088	\$242,372	\$319,449	0.79%
Snow & Ice Removal	\$123,211	\$305,000	\$230,000	0.57%
City Clerk	\$169,639	\$200,146	\$224,753	0.55%
SOAR	\$163,085	\$181,897	\$200,359	0.49%
Parking Operations	\$199,360	\$177,038	\$185,223	0.46%
Aquatics	\$136,319	\$142,291	\$158,856	0.39%
Planning	\$51,308	\$63,138	\$125,477	0.31%
Economic Development	\$63,772	\$64,595	\$68,262	0.17%
Total:	\$35,660,085	\$37,672,954	\$40,665,840	100.00%

This table indicates approximately 62.78% of the General Fund salaries are derived from the Police and Fire Departments, trailed by Parks Maintenance (4.41%), Street Maintenance (3.68%), and Police Communications (2.74%) departments.

General Fund Salaries Percent Increase/ (Decrease)

ADMIN	FY 2017 Original Budget	FY 2018 Proposed	Difference	% Change	
(10011110) Administration	\$612,532	\$633,063	\$20,531	3.35%	
(10011310) City Clerk	\$219,661	\$224,753	\$5,092	2.32%	
(10011410) Human Resources	\$728,923	\$770,612	\$41,689	5.72%	1
(10011510) Finance	\$819,871	\$830,454	\$10,583	1.29%	
(10011610) Information Services	\$662,909	\$759,644	\$96,735	14.59%	
(10011710) Legal	\$311,275	\$319,449	\$8,174	2.63%	
(10019170) Economic Development	65,548.00	68,262.00	\$2,714	4.14%	
Total	\$3,420,719	\$3,606,237	\$185,518	5.42%	
PARKS					
(10014105) Parks Administration	\$411,777	\$426,028	\$14,251	3.46%	
(10014110) Parks Maintenance	\$1,758,057	\$1,793,013	\$34,956	1.99%	
(10014112) Recreation	\$447,101	\$476,281	\$29,180	6.53%	2
(10014120) Aquatics	\$137,943	\$158,856	\$20,913	15.16%	2
(10014125) BCPA	\$873,465	\$879,802	\$6,337	0.73%	
(10014136) Miller Park Zoo	\$637,278	\$648,997	\$11,719	1.84%	
(10014160) Pepsi Ice Center	\$328,711	\$345,974	\$17,263	5.25%	2
(10014170) SOAR	\$190,842	\$200,359	\$9,517	4.99%	
Total	\$4,785,174	\$4,929,310	\$144,136	3.01%	
POLICE					
(10015110) Police Administration	\$12,550,771	\$13,795,366	\$1,244,595	9.92%	3
(10015118) Police Communication Center	\$1,045,097	\$1,113,065	\$67,968	6.50%	4
Total	\$13,595,868	\$14,908,431	\$1,312,562	9.65%	
FIRE					
(10015210) Fire	\$10,786,187	\$11,738,077	\$951,890	8.83%	5
Total	\$10,786,187	\$11,738,077	\$951,890	8.83%	
COMMUNITY DEVELOPMENT					
(10015410) Building Safety	\$623,034	\$780,301	\$157,267	25.24%	6
(10015420) Planning	\$62,230	\$125,477	\$63,247	101.63%	7
(10015430) Code Enforcement	\$701,058	\$555,546	(\$145,512)	-20.76%	6
Total	\$1,386,322	\$1,461,324	\$75,002	5.41%	
FACILITIES					
(10015480) Facilities Maintenance	\$274,269	\$381,222	\$106,953	39.00%	8
(10015490) Parking Operations	\$217,813	\$185,223	(\$32,590)	-14.96%	9
Total	\$492,082	\$566,445	\$74,363	15.11%	
PUBLIC WORKS					
(10016110) Public Works Administration	\$281,430	\$393,024	\$111,594	39.65%	
(10016120) Street Maintenance	\$1,520,524	\$1,494,567	(\$25,957)	-1.71%	
(10016124) Snow & Ice Removal	\$305,000	\$230,000	(\$75,000)	-24.59%	10
(10016210) Engineering Administration	\$554,247	\$657,860	\$103,613	18.69%	11
(10016310) Fleet Management	\$671,368	\$680,566	\$9,198	1.37%	
Total	\$3,332,569	\$3,456,017	\$123,447	3.70%	
Total					
Total	\$37,798,922	\$40,665,840	\$2,866,919	7.58%	

*This table and subsequent chart identify salary increases/decreases by department and division. General Fund salaries increased \$2,866,919 over the previous year. Further explanations are listed on the next page.

General Fund Salaries Notes

1. The Human Resource Department took over payroll operations which increased salaries.
2. Seasonal hourly rates were increased to retain trained part-time park and recreation staff year over year.
3. Police Department increase due to approval of a retro-active union contract open from FY 2014 to FY 2017.
4. Communications increased with the proposed addition of a Communication Center Supervisor in FY 2018.
5. Fire increase due to a reserve for potential arbitration award on retroactive pay.
6. Three existing positions were reclassified from Code Enforcement to Building Safety.
7. Planning is increasing with the proposed addition of an Assistant Planner position in FY 2018.
8. Facilities is increasing with the proposed addition of a Utility Worker in FY 2018 and increases to overtime and seasonal salaries.
9. Salary of custodian position is now shared with Coliseum fund.
10. Snow and Ice reductions are due to lower overtime based on mild winters.
11. Engineering is increasing with the proposed addition of a Traffic Engineer in FY2018.

Benefits:

Benefit expenditures include the City's share of health and life insurance, retirement contributions, unemployment insurance, worker's compensation and uniform/tool allowances. For FY 2018, benefits are approximately 7% of all City-wide expenditures.

General Fund Benefits by Department				
	FY 2016	FY 2017	FY 2018	FY 2018
Departments	Actual	Projected	Proposed	% of Proposed
Police Administration	\$3,040,871	\$3,293,737	\$3,110,837	28.81%
Fire	2,074,753	2,455,479	2,152,183	19.93%
Parks Maintenance	\$643,285	\$673,458	\$686,231	6.35%
Street Maintenance	\$536,059	\$622,614	\$614,274	5.69%
Police Communication Center	\$400,423	\$402,993	\$428,969	3.97%
Building Safety	\$214,634	\$259,189	\$317,301	2.94%
BCPA	\$156,678	\$222,965	\$304,152	2.82%
Information Services	\$244,479	\$270,473	\$299,876	2.78%
Finance	\$397,397	\$321,971	\$299,071	2.77%
Human Resources	\$258,737	\$274,203	\$285,940	2.65%
Fleet Management	\$251,533	\$230,702	\$258,899	2.40%
Engineering Administration	\$239,289	\$258,671	\$254,361	2.36%
Miller Park Zoo	\$347,764	\$276,394	\$245,856	2.28%
Code Enforcement	\$211,396	\$226,199	\$213,827	1.98%
Public Works Administration	\$136,072	\$159,913	\$164,261	1.52%
Administration	\$133,914	\$163,789	\$159,327	1.48%
Parks Administration	\$113,632	\$133,596	\$155,631	1.44%
Legal	\$98,516	\$114,743	\$132,898	1.23%
Recreation	\$269,810	\$109,760	\$123,662	1.15%
Facilities Maintenance	\$65,304	\$76,630	\$117,370	1.09%
City Clerk	\$48,778	\$81,033	\$95,869	0.89%
Parking Operations	\$67,068	\$82,987	\$88,466	0.82%
Pepsi Ice Center	\$76,267	\$75,012	\$72,463	0.67%
Snow & Ice Removal	\$105,345	\$73,380	\$63,820	0.59%
SOAR	\$52,772	\$56,904	\$57,373	0.53%
Economic Development	\$21,306	\$20,475	\$46,564	0.43%
Planning	\$33,368	\$36,147	\$36,274	0.34%
Aquatics	\$11,158	\$11,809	\$12,811	0.12%
Non Departmental	(\$1,840)	\$0	\$0	0.00%
Total:	\$10,248,768	\$10,985,226	\$10,798,566	100.00%

This table indicates approximately 48.74% of the General Fund benefits are related to the Police and Fire departments; trailed by Parks Maintenance (6.35%), Street Maintenance (5.69%), and Police Communications (3.97%) departments.

General Fund Benefits Percent Increase/ (Decrease)

ADMIN	FY17 Original Budget	FY 2018 Proposed	Difference	% Change	
(10010010) Non-Departmental	-	-	\$0	0.00%	
(10011110) Administration	\$146,106	\$159,327	\$13,221	9.05%	1
(10011310) City Clerk	\$94,273	\$88,466	(\$5,807)	-6.16%	1
(10011410) Human Resources	\$281,348	\$317,301	\$35,953	12.78%	1
(10011510) Finance	\$298,468	\$285,940	(\$12,528)	-4.20%	2
(10011610) Information Services	\$278,474	\$299,876	\$21,402	7.69%	
(10011710) Legal	\$140,423	\$132,898	(\$7,525)	-5.36%	
(10019170) Economic Development	35,389.00	36,274.11	\$885	2.50%	
Total	\$1,274,481	\$1,320,082	\$45,601	3.58%	
PARKS					
(10014105) Parks Administration	156,635.20	164,261.04	\$7,626	4.87%	
(10014110) Parks Maintenance	\$708,750	\$686,231	(\$22,518)	-3.18%	
(10014112) Recreation	\$113,899	\$123,662	\$9,763	8.57%	
(10014120) Aquatics	\$11,203	\$12,811	\$1,608	14.35%	3
(10014125) BCPA	\$268,799	\$304,152	\$35,352	13.15%	4
(10014136) Miller Park Zoo	\$245,320	\$213,827	(\$31,493)	-12.84%	1
(10014160) Pepsi Ice Center	\$77,267	\$72,463	(\$4,804)	-6.22%	1
(10014170) SOAR	\$58,218	\$57,373	(\$845)	-1.45%	
Total	\$1,640,091	\$1,634,780	(\$5,311)	-0.32%	
POLICE					
(10015110) Police Administration	2,973,345.48	3,110,837.40	\$137,492	4.62%	5
(10015118) Police Communication Center	470,466.00	428,968.87	(\$41,497)	-8.82%	6
Total	\$3,443,811	\$3,539,806	\$95,995	2.79%	
FIRE					
(10015210) Fire	2,244,557.05	2,152,183.09	(\$92,374)	-4.12%	
Total	\$2,244,557	\$2,152,183	(\$92,374)	-4.12%	
COMMUNITY DEVELOPMENT					
(10015410) Building Safety	288,547.34	299,070.76	\$10,523	3.65%	
(10015420) Planning	\$26,973	\$46,564	\$19,591	72.63%	7
(10015430) Code Enforcement	\$352,795	\$245,856	(\$106,939)	-30.31%	8
Total	\$668,315	\$591,491	(\$76,824)	-11.50%	
FACILITIES					
(10015480) Facilities Maintenance	98,847.79	117,370.17	\$18,522	18.74%	9
(10015490) Parking Operations	109,706.00	63,819.67	(\$45,886)	-41.83%	10
Total	\$208,554	\$181,190	(\$27,364)	-13.12%	
PUBLIC WORKS					
(10016110) Public Works Administration	137,643.00	155,630.88	\$17,988	13.07%	
(10016120) Street Maintenance	\$642,208	\$614,274	(\$27,933)	-4.35%	
(10016124) Snow & Ice Removal	\$81,033	\$95,869	\$14,836	18.31%	11
(10016210) Engineering Administration	\$216,615	\$258,899	\$42,284	19.52%	12
(10016310) Fleet Management	\$247,768	\$254,361	\$6,593	2.66%	1
Total	\$1,325,267	\$1,379,034	\$53,767	4.06%	
Total					
Total	\$10,805,076	\$10,798,566	(\$6,510)	-0.06%	

This table and subsequent chart identify benefits increases/decreases by department and division. General Fund benefits decrease slightly over the previous year; Public Works increases \$.05 million.

General Fund Benefits Notes

1. Administration increasing due to a change in health care plan level selected by an employee.
2. City Clerk is decreasing since one less employee is on a health plan in FY 2018.
3. Aquatics increased in Medicare and social security costs due to an adjustment for seasonal salaries.
4. BCPA benefits are increasing due to a reinstatement of a vacant position.
5. Police Department benefits increased due to Police Health Plan that can increase by 10% from year to year.
6. Communications has a decrease in benefits due to a change in health care plan level selected by an employee; sick leave estimate no longer required due to an ineligible employees.
7. The proposed addition of an Assistant Planner position increases the budget for FY2018.
8. Community Development benefits decreased primarily from the savings with the new health plans. Code Enforcement benefits decreased due to a reclassification of three employee from Code Enforcement to Building Safety.
9. Facilities benefits increased with the proposed addition of a Utility Worker as well as increases to overtime and seasonal salaries.
10. Parking Operations benefits are decreasing with the salary of custodian position now being shared with Coliseum fund.
11. Snow and Ice benefits are increasing based on historical trend. Insurance benefits are charged into this organization when employees are working snow events.
12. Engineering Administration benefits are increasing with the proposed addition of a Traffic Engineer in FY 2018.

Other Expenditure Accounts:

Contractuals

This category relates to services provided to the City by outside agencies or self-employed contractors. Contractuals make up 22% of all expenditures and 13% of General Fund expenditures. Contractuals include insurance premiums and claims for workers compensation and general liability, professional services and repair/maintenance accounts for buildings, equipment and vehicles.

Commodities

This category relates to products purchased by the City to support its daily operations including all payments for utilities and supplies (i.e. street materials, fuel, etc.). Commodities make up 7% of all expenditures and 7% of General Fund expenditures.

Capital Expenditures

This category summarizes major capital projects such as road resurfacing, water, sewer and storm water lines and the purchase of machinery, equipment and vehicles. The capitalization threshold for machinery, equipment and vehicles is \$5,000 or greater. Capital expenditures make up 15% of all expenditures and 0% of General Fund expenditures.

Debt Service

Is comprised of principal and interest payments for the City's capital lease program, payments on bonds, Illinois Environmental Protection Agency Loans and any other debt instruments in use by the City. Debt service makes up 6% of total City expenditures and 2% of General Fund expenditures. The General Fund expenditures are only related to Capital Lease principal and interest. Other General Fund related debt service is paid through Transfers Out.

Inter-Governmental Expenses

This category relates to payments made to other local, state and federal governments for services and/or products purchased by the City to support its daily operations. Inter-Governmental Expenses make up 7% of all expenses and 15% of General Fund expenses. Payments include Police and Fire Pensions, Convention and Visitor's Bureau, Economic Development Council, Downtown Bloomington Association, Town of Normal and Connect Transit totaling \$15.2M for FY2018.

Other Expenditures

This category relates to payments which do not fall into other designated City expenditure categories. Other Expenditures make up 3% of all expenditures and 3% of General Fund expenditures. Examples include the Rust Grant and community relations.

Transfers Out

This category relates to transfers made between City funds. Transfers out make up of 8% of all expenditures and 11% of General Fund expenditures. General fund transfers include transfers to Debt Service funds, Enterprise funds for operations and debt service and between General Fund departments for ERI costs.

FY2018 Inter-Fund Transfer Summary

Due To Transfers	Transfer Amount	Due From Transfers	Transfer Amount
General Fund Due To:		General Fund Due From:	
General Fund Due To Capital Improvement Fund	\$ 5,970,262	General Fund Due From Water	\$ 687,752
General Fund Due To General Bond & Interest	\$ 1,077,348	General Fund Due From Sewer	\$ 241,397
General Fund Due To 2004 Variable Debt	\$ 65,830	General Fund Due From Storm Water	\$ 121,647
General Fund Due To US Cellular Coliseum	\$ 2,244,539	General Fund Due From Solid Waste	\$ 315,766
General Fund Due To Solid Waste	\$ 330,885	General Fund Due From Golf	\$ 102,465
BCPA Due To General Bond & Interest	\$ 752,091	General Fund Due From Employee Insurance	\$ 2,182,000
BCPA Due To 2004 Variable Debt	\$ 290,745		
Parking Due To 2004 Variable Debt	\$ 303,046		
Total General Fund Due To	<u>\$ 11,034,746</u>	Total General Fund Due From	<u>\$ 3,651,027</u>
Special Revenue Funds Due To:		Special Revenue Funds Due From:	
Library Due To Library Fixed Assets	\$ 213,944	Library Fixed Assets Due From Library	\$ 213,944
Total Special Revenue Funds Due To	<u>\$ 213,944</u>	Total Special Revenue Funds Due From	<u>\$ 213,944</u>
Debt Service Funds Due To:		Debt Service Funds Due From:	
		General Bond & Interest Due From General Fund	\$ 1,077,348
		General Bond & Interest Due From BCPA	\$ 752,091
		2004 Variable Debt Due From General Fund	\$ 65,830
		2004 Variable Debt Due From BCPA	\$ 290,745
		2004 Variable Debt Due From Parking	\$ 303,046
		2004 Coliseum Debt Due From Coliseum	\$ 1,440,470
Total Debt Service Funds Due To	<u>\$ -</u>	Total Debt Service Funds Due From	<u>\$ 3,929,529</u>
Capital Projects Funds Due To:		Capital Projects Funds Due From:	
Total Capital Projects Due To	<u>\$ -</u>	Capital Improvements Due From General Fund	\$ 5,970,262
		Total Capital Projects Due From	<u>\$ 5,970,262</u>
Enterprise Funds Due To:		Enterprise Funds Due From:	
Water Fund Due To General Fund	\$ 687,752	Coliseum Due From General Fund	\$ 2,244,539
Sewer Fund Due To General Fund	\$ 241,397	Water Fund Due From Sewer Fund	\$ 164,102
Storm Water Due To General Fund	\$ 121,647	Water Fund Due From Storm Water Fund	\$ 154,809
Solid Waste Due To General Fund	\$ 315,766	Water Fund Due From Solid Waste Fund	\$ 173,576
Sewer Fund Due To Water Fund	\$ 164,102	Solid Waste Due From General Fund	\$ 330,885
Storm Water Due To Water Fund	\$ 154,809		
Solid Waste Due To Water Fund	\$ 173,576		
Golf Fund Due To General Fund	\$ 102,465		
Coliseum Due To 2004 Coliseum Debt	\$ 1,440,470		
Total Enterprise Funds Due To	<u>\$ 3,401,984</u>	Total Enterprise Funds Due From	<u>\$ 3,067,911</u>
Internal Service Funds Due To:		Internal Service Funds Due From:	
Employee Health Due To Retiree Health	\$ 145,410	Retiree Health Due From Employee Health	\$ 145,410
Employee Health Due To General Fund	\$ 2,182,000		
Total Internal Service Funds Due To	<u>\$ 2,327,410</u>	Total Internal Service Funds Due From	<u>\$ 145,410</u>
Total Due To	<u>\$ 16,978,083</u>	Total Due From	<u>\$ 16,978,083</u>

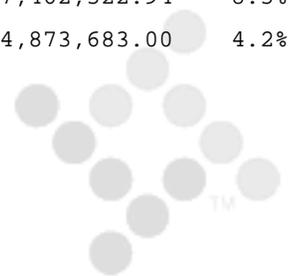
General Fund Expenditure Comparison by Department/Fund

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

1001 General Fund	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10010010 Non Departmen	144,997.28	1,504,299.65	1,504,299.65	33,896.84	.00	319,628.30	-78.8%
10011110 Administratio	984,495.28	1,197,407.95	1,197,407.95	815,614.05	1,110,086.63	1,201,280.89	.3%
10011310 City Clerk	341,655.14	437,745.24	437,745.24	280,371.26	403,152.94	437,705.33	.0%
10011410 Human Resourc	1,235,185.38	1,498,498.09	1,498,498.09	1,084,978.79	1,564,726.44	1,660,157.61	10.8%
10011510 Finance	1,393,097.00	1,609,088.77	1,609,088.77	1,091,718.46	1,539,645.45	1,537,107.98	-4.5%
10011610 Information S	2,354,696.92	2,630,944.17	2,930,944.17	2,188,284.09	2,767,608.51	3,058,571.08	4.4%
10011710 Legal	1,315,876.15	1,340,308.00	1,340,308.00	902,433.89	1,265,993.09	1,391,591.21	3.8%
10014105 Parks Adminis	525,147.82	615,512.90	615,512.90	480,444.86	617,283.78	645,764.90	4.9%
10014110 Parks Mainten	3,689,750.02	4,000,009.13	4,000,009.13	2,730,400.37	3,770,575.40	3,794,854.11	-5.1%
10014112 Recreation	1,091,553.96	1,033,960.68	1,033,960.68	724,061.22	975,728.19	1,066,568.85	3.2%
10014120 Aquatics	255,627.31	308,208.13	308,208.13	244,805.50	280,032.16	307,592.00	-.2%
10014125 BCPA	3,112,526.67	3,719,071.45	3,719,071.45	2,303,792.92	3,520,889.64	3,682,695.80	-1.0%
10014130 BCPA Capital	-167.32	.00	.00	.00	.00	.00	.0%
10014133 BCPA Communit	4,958.55	.00	.00	.00	.00	.00	.0%
10014136 Miller Park Z	1,249,220.23	1,378,269.49	1,378,269.49	1,050,010.03	1,355,545.17	1,347,215.54	-2.3%
10014160 Pepsi Ice Cen	929,450.91	936,158.58	936,158.58	637,335.02	959,815.54	881,744.98	-5.8%
10014170 SOAR	278,741.36	322,786.56	322,786.56	218,169.07	308,577.98	332,229.12	2.9%
10015110 Police Admini	17,741,900.75	18,118,162.83	18,118,162.83	14,594,642.12	18,744,405.35	19,792,906.78	9.2%
10015111 Police Pensio	4,690,382.57	4,947,245.00	4,947,245.00	4,947,245.00	4,947,245.00	5,429,839.00	9.8%
10015118 Police Commun	1,819,618.15	2,023,039.15	2,023,039.15	1,472,179.42	1,879,683.57	2,034,158.19	.5%
10015210 Fire	17,690,532.49	19,088,552.15	19,088,552.15	14,131,627.01	19,111,721.18	17,462,522.94	-8.5%
10015211 Fire Pension	4,416,290.74	4,678,635.00	4,678,635.00	4,678,635.00	4,678,635.00	4,873,683.00	4.2%



General Fund Expenditure Comparison by Department/Fund

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

1001 General Fund	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10015212 Fire - Ambula	.00	.00	.00	.00	.00	2,643,443.00	.0%
10015410 Building Safe	1,091,723.46	1,046,313.78	1,046,313.78	854,080.67	1,158,138.61	1,261,153.16	20.5%
10015420 Planning	282,799.99	419,994.09	419,994.09	309,031.84	407,740.97	500,206.07	19.1%
10015430 Code Enforcem	1,072,087.93	1,215,661.58	1,215,661.58	925,513.69	1,064,128.96	949,831.31	-21.9%
10015480 Facilities Ma	725,445.48	1,024,121.20	1,024,121.20	661,586.16	980,792.00	1,117,369.77	9.1%
10015485 Gov Center Bl	811,833.00	844,951.00	844,951.00	765,071.00	765,071.00	784,980.00	-7.1%
10015490 Parking Opera	719,577.57	832,047.14	832,047.14	496,358.94	766,367.70	743,695.01	-10.6%
10016110 Public Works	443,593.96	630,842.58	641,422.98	399,967.61	536,237.12	689,320.45	7.5%
10016120 Street Mainte	3,273,424.34	3,497,876.93	3,497,876.93	2,765,248.51	3,459,317.23	3,604,297.21	3.0%
10016124 Snow & Ice Re	579,369.83	1,117,147.86	1,106,567.46	422,455.73	1,042,538.45	848,084.34	-23.4%
10016210 Engineering A	2,329,870.28	2,362,461.46	2,362,461.46	1,493,306.64	2,426,629.27	2,409,850.37	2.0%
10016310 Fleet Managem	2,909,952.77	3,305,863.74	3,305,863.74	2,716,823.47	2,822,010.69	3,281,231.58	-.7%
10019110 Contingency	.00	.00	.00	.00	.00	.00	.0%
10019140 McLean County	503,984.89	2,428,619.35	2,428,619.35	1,650,736.50	2,451,845.09	2,440,762.45	.5%
10019160 Sister City	8,254.95	29,201.00	29,201.00	10,404.70	26,701.00	29,201.00	.0%
10019170 Economic Deve	2,190,666.67	2,809,882.89	2,834,882.89	2,243,252.30	4,262,643.72	1,979,639.11	-30.2%
10019180 General Fund	9,551,603.50	10,653,568.90	10,653,568.90	8,867,127.52	11,149,866.37	9,700,964.71	-8.9%
10019190 Public Transp	573,549.96	1,188,050.00	1,188,050.00	1,181,300.00	1,188,050.00	1,188,050.00	.0%
TOTAL 1001 General Fund	92,333,275.94	104,794,506.42	105,119,506.42	80,372,910.20	104,309,429.20	105,429,897.15	.3%
TOTAL REVENUE	.00	.00	.00	.00	.00	.00	.0%
TOTAL EXPENSE	92,333,275.94	104,794,506.42	105,119,506.42	80,372,910.20	104,309,429.20	105,429,897.15	.3%
GRAND TOTAL	92,333,275.94	104,794,506.42	105,119,506.42	80,372,910.20	104,309,429.20	105,429,897.15	.3%



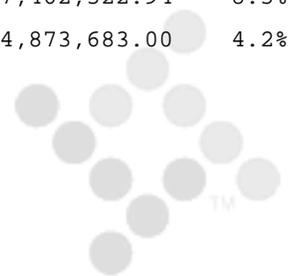
Expenditure Comparison by Department/Fund

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

1001 General Fund	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10010010 Non Departmen	144,997.28	1,504,299.65	1,504,299.65	33,896.84	.00	319,628.30	-78.8%
10011110 Administratio	984,495.28	1,197,407.95	1,197,407.95	815,614.05	1,110,086.63	1,201,280.89	.3%
10011310 City Clerk	341,655.14	437,745.24	437,745.24	280,371.26	403,152.94	437,705.33	.0%
10011410 Human Resourc	1,235,185.38	1,498,498.09	1,498,498.09	1,084,978.79	1,564,726.44	1,660,157.61	10.8%
10011510 Finance	1,393,097.00	1,609,088.77	1,609,088.77	1,091,718.46	1,539,645.45	1,537,107.98	-4.5%
10011610 Information S	2,354,696.92	2,630,944.17	2,930,944.17	2,188,284.09	2,767,608.51	3,058,571.08	4.4%
10011710 Legal	1,315,876.15	1,340,308.00	1,340,308.00	902,433.89	1,265,993.09	1,391,591.21	3.8%
10014105 Parks Adminis	525,147.82	615,512.90	615,512.90	480,444.86	617,283.78	645,764.90	4.9%
10014110 Parks Mainten	3,689,750.02	4,000,009.13	4,000,009.13	2,730,400.37	3,770,575.40	3,794,854.11	-5.1%
10014112 Recreation	1,091,553.96	1,033,960.68	1,033,960.68	724,061.22	975,728.19	1,066,568.85	3.2%
10014120 Aquatics	255,627.31	308,208.13	308,208.13	244,805.50	280,032.16	307,592.00	-.2%
10014125 BCPA	3,112,526.67	3,719,071.45	3,719,071.45	2,303,792.92	3,520,889.64	3,682,695.80	-1.0%
10014130 BCPA Capital	-167.32	.00	.00	.00	.00	.00	.0%
10014133 BCPA Communit	4,958.55	.00	.00	.00	.00	.00	.0%
10014136 Miller Park Z	1,249,220.23	1,378,269.49	1,378,269.49	1,050,010.03	1,355,545.17	1,347,215.54	-2.3%
10014160 Pepsi Ice Cen	929,450.91	936,158.58	936,158.58	637,335.02	959,815.54	881,744.98	-5.8%
10014170 SOAR	278,741.36	322,786.56	322,786.56	218,169.07	308,577.98	332,229.12	2.9%
10015110 Police Admini	17,741,900.75	18,118,162.83	18,118,162.83	14,594,642.12	18,744,405.35	19,792,906.78	9.2%
10015111 Police Pensio	4,690,382.57	4,947,245.00	4,947,245.00	4,947,245.00	4,947,245.00	5,429,839.00	9.8%
10015118 Police Commun	1,819,618.15	2,023,039.15	2,023,039.15	1,472,179.42	1,879,683.57	2,034,158.19	.5%
10015210 Fire	17,690,532.49	19,088,552.15	19,088,552.15	14,131,627.01	19,111,721.18	17,462,522.94	-8.5%
10015211 Fire Pension	4,416,290.74	4,678,635.00	4,678,635.00	4,678,635.00	4,678,635.00	4,873,683.00	4.2%



Expenditure Comparison by Department/Fund

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

1001 General Fund	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10015212 Fire - Ambula	.00	.00	.00	.00	.00	2,643,443.00	.0%
10015410 Building Safe	1,091,723.46	1,046,313.78	1,046,313.78	854,080.67	1,158,138.61	1,261,153.16	20.5%
10015420 Planning	282,799.99	419,994.09	419,994.09	309,031.84	407,740.97	500,206.07	19.1%
10015430 Code Enforcem	1,072,087.93	1,215,661.58	1,215,661.58	925,513.69	1,064,128.96	949,831.31	-21.9%
10015480 Facilities Ma	725,445.48	1,024,121.20	1,024,121.20	661,586.16	980,792.00	1,117,369.77	9.1%
10015485 Gov Center Bl	811,833.00	844,951.00	844,951.00	765,071.00	765,071.00	784,980.00	-7.1%
10015490 Parking Opera	719,577.57	832,047.14	832,047.14	496,358.94	766,367.70	743,695.01	-10.6%
10016110 Public Works	443,593.96	630,842.58	641,422.98	399,967.61	536,237.12	689,320.45	7.5%
10016120 Street Mainte	3,273,424.34	3,497,876.93	3,497,876.93	2,765,248.51	3,459,317.23	3,604,297.21	3.0%
10016124 Snow & Ice Re	579,369.83	1,117,147.86	1,106,567.46	422,455.73	1,042,538.45	848,084.34	-23.4%
10016210 Engineering A	2,329,870.28	2,362,461.46	2,362,461.46	1,493,306.64	2,426,629.27	2,409,850.37	2.0%
10016310 Fleet Managem	2,909,952.77	3,305,863.74	3,305,863.74	2,716,823.47	2,822,010.69	3,281,231.58	-.7%
10019110 Contingency	.00	.00	.00	.00	.00	.00	.0%
10019140 McLean County	503,984.89	2,428,619.35	2,428,619.35	1,650,736.50	2,451,845.09	2,440,762.45	.5%
10019160 Sister City	8,254.95	29,201.00	29,201.00	10,404.70	26,701.00	29,201.00	.0%
10019170 Economic Deve	2,190,666.67	2,809,882.89	2,834,882.89	2,243,252.30	4,262,643.72	1,979,639.11	-30.2%
10019180 General Fund	9,551,603.50	10,653,568.90	10,653,568.90	8,867,127.52	11,149,866.37	9,700,964.71	-8.9%
10019190 Public Transp	573,549.96	1,188,050.00	1,188,050.00	1,181,300.00	1,188,050.00	1,188,050.00	.0%
TOTAL 1001 General Fund	92,333,275.94	104,794,506.42	105,119,506.42	80,372,910.20	104,309,429.20	105,429,897.15	.3%
20300300 Motor Fuel Ta	1,741,704.10	4,900,000.00	4,900,000.00	564,023.70	3,230,648.13	9,621,000.00	96.3%
TOTAL 2030 Motor Fuel Tax Fu	1,741,704.10	4,900,000.00	4,900,000.00	564,023.70	3,230,648.13	9,621,000.00	96.3%
20700700 Board of Elec	839,929.78	649,556.21	649,556.21	429,061.25	778,105.84	727,414.93	12.0%
TOTAL 2070 Board of Election	839,929.78	649,556.21	649,556.21	429,061.25	778,105.84	727,414.93	12.0%



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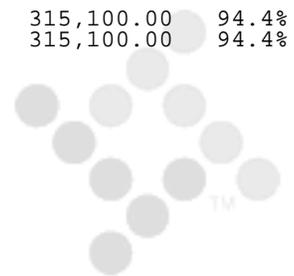
Expenditure Comparison by Department/Fund

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

2090 Drug Enforcement Fund	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
20900900 Drug Enforcem	109,974.76	282,085.00	282,085.00	66,955.95	287,085.00	294,524.00	4.4%
20900910 DARE	.00	.00	.00	.00	.00	.00	.0%
20900920 DUI Enforceme	119.00	43,500.00	43,500.00	.00	.00	35,000.00	-19.5%
20900930 Marijuana Lea	.00	2,000.00	2,000.00	.00	2,000.00	2,000.00	.0%
20900940 Federal Drug	5,938.70	40,000.00	40,000.00	.00	.00	.00	-100.0%
20900950 Project Safe	.00	.00	.00	.00	.00	.00	.0%
20900960 Cyber Crime G	.00	.00	.00	.00	.00	.00	.0%
TOTAL 2090 Drug Enforcement	116,032.46	367,585.00	367,585.00	66,955.95	289,085.00	331,524.00	-9.8%
21101100 BCPA	.00	.00	.00	.00	.00	.00	.0%
TOTAL 2110 BCPA Fund	.00	.00	.00	.00	.00	.00	.0%
22402410 CD - Administ	13,249.57	20,753.00	35,753.00	247,902.92	37,862.68	22,000.00	-38.5%
22402430 CD - Rehabili	251,661.21	276,284.00	276,284.00	166,912.81	228,500.00	285,382.00	3.3%
22402440 CD - Capital	451,181.72	169,868.00	154,868.00	31,399.07	149,865.00	149,000.00	-3.8%
22402450 CD - Communit	73,690.00	103,680.00	103,680.00	103,680.00	103,860.00	115,163.00	11.1%
22402460 CD - Continuu	325,187.54	331,839.00	331,839.00	255,072.67	338,251.55	334,224.00	.7%
TOTAL 2240 Community Develop	1,114,970.04	902,424.00	902,424.00	804,967.47	858,339.23	905,769.00	.4%
22502520 Single Family	7,173.14	.00	.00	.00	.00	.00	.0%
TOTAL 2250 IHDA Grant Fund	7,173.14	.00	.00	.00	.00	.00	.0%
23103100 Library Maint	5,062,993.66	5,316,900.00	5,316,900.00	3,864,384.03	5,113,087.00	5,435,361.00	2.2%
23103110 Next Generati	6,250.00	12,500.00	12,500.00	.00	.00	.00	-100.0%
TOTAL 2310 Library Maint & O	5,069,243.66	5,329,400.00	5,329,400.00	3,864,384.03	5,113,087.00	5,435,361.00	2.0%
23203200 Library FA Re	11,495.00	162,100.00	162,100.00	9,995.34	162,100.00	315,100.00	94.4%
TOTAL 2320 Library FA Replac	11,495.00	162,100.00	162,100.00	9,995.34	162,100.00	315,100.00	94.4%



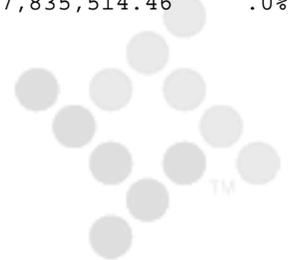
Expenditure Comparison by Department/Fund

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

2410 Park Dedication Fund	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
24104100 Park Dedicati	6,000.00	275,000.00	275,000.00	106,826.13	290,000.00	75,000.00	-72.7%
24104110 Parks Mainten	.00	.00	.00	.00	.00	.00	.0%
TOTAL 2410 Park Dedication F	6,000.00	275,000.00	275,000.00	106,826.13	290,000.00	75,000.00	-72.7%
25105100 Empire St Cor	52,906.17	.00	.00	8,916.25	1,870.00	.00	.0%
TOTAL 2510 Empire St Corrido	52,906.17	.00	.00	8,916.25	1,870.00	.00	.0%
30100100 General Bond	6,273,152.32	4,849,910.01	4,849,910.01	4,707,179.98	4,849,910.01	4,613,128.76	-4.9%
TOTAL 3010 General Bond & In	6,273,152.32	4,849,910.01	4,849,910.01	4,707,179.98	4,849,910.01	4,613,128.76	-4.9%
30300300 Market Square	.00	.00	.00	.00	.00	.00	.0%
TOTAL 3030 Market Square TIF	.00	.00	.00	.00	.00	.00	.0%
30600600 2004 Coliseum	1,873,417.50	1,326,867.50	1,326,867.50	1,326,867.50	1,326,867.50	1,443,804.75	8.8%
TOTAL 3060 2004 Coliseum Bo	1,873,417.50	1,326,867.50	1,326,867.50	1,326,867.50	1,326,867.50	1,443,804.75	8.8%
30620620 2004 Multi-Pr	883,279.72	1,130,000.00	1,130,000.00	898,879.07	940,000.00	1,203,250.00	6.5%
TOTAL 3062 2004 Multi-Proj B	883,279.72	1,130,000.00	1,130,000.00	898,879.07	940,000.00	1,203,250.00	6.5%
40100100 Capital Impro	2,651,586.15	8,110,984.00	8,110,984.00	5,271,966.62	7,454,140.33	7,072,762.00	-12.8%
TOTAL 4010 Capital Improveme	2,651,586.15	8,110,984.00	8,110,984.00	5,271,966.62	7,454,140.33	7,072,762.00	-12.8%
40110110 FY 2012 Capit	.00	.00	.00	.00	.00	.00	.0%
40110120 FY 2013 Capit	.00	.00	.00	.00	.00	.00	.0%
40110130 FY 2014 Capit	204,350.43	.00	.00	.00	.00	.00	.0%
40110131 FY 2015 Capit	479,449.57	.00	.00	.00	.00	.00	.0%
40110133 FY 2016 Capit	3,939,096.05	.00	.00	28,663.00	-150,441.00	.00	.0%
40110135 FY 2017 Capit	.00	6,169,846.00	6,169,846.00	2,700,415.85	6,169,846.00	.00	-100.0%
40110137 FY 2018 Capit	.00	.00	.00	.00	.00	7,835,514.46	.0%



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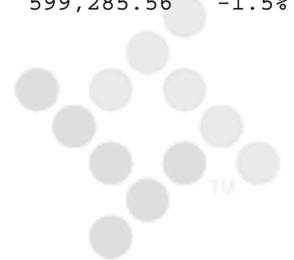
Expenditure Comparison by Department/Fund

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

4011 Capital Lease Fund	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
40110139 FY 2019 Capit	.00	.00	.00	.00	.00	.00	.0%
40110141 FY 2020 Capit	.00	.00	.00	.00	.00	.00	.0%
40110143 FY 2021 Capit	.00	.00	.00	.00	.00	.00	.0%
40110145 FY 2022 Capit	.00	.00	.00	.00	.00	.00	.0%
TOTAL 4011 Capital Lease Fun	4,622,896.05	6,169,846.00	6,169,846.00	2,729,078.85	6,019,405.00	7,835,514.46	27.0%
40300300 Central Bloom	.00	.00	.00	.00	.00	.00	.0%
TOTAL 4030 Central Bloomingt	.00	.00	.00	.00	.00	.00	.0%
50100110 Water Adminis	3,386,734.70	4,046,575.18	4,045,175.18	2,673,131.54	3,696,346.36	3,856,946.54	-4.7%
50100120 Water Transmi	3,992,745.87	5,916,238.44	5,916,238.44	2,846,128.50	3,876,588.59	6,189,453.92	4.6%
50100130 Water Purific	6,178,103.49	9,165,395.83	9,165,395.83	4,058,190.65	7,937,802.86	8,375,885.12	-8.6%
50100140 Lake Maintena	843,401.77	1,300,648.32	1,300,648.32	395,746.26	723,912.33	990,742.18	-23.8%
50100150 Water Meter S	1,711,713.44	2,403,539.88	2,404,939.88	1,323,630.19	1,894,345.02	2,117,038.93	-12.0%
TOTAL 5010 Water Fund	16,112,699.27	22,832,397.65	22,832,397.65	11,296,827.14	18,128,995.16	21,530,066.69	-5.7%
51101100 Sewer Operati	5,655,480.24	6,915,425.12	6,915,425.12	4,967,175.21	6,181,998.01	5,207,290.57	-24.7%
TOTAL 5110 Sewer Fund	5,655,480.24	6,915,425.12	6,915,425.12	4,967,175.21	6,181,998.01	5,207,290.57	-24.7%
53103100 Storm Water O	2,849,951.24	3,271,734.61	3,271,734.61	2,089,755.36	3,438,776.51	3,257,202.78	-.4%
TOTAL 5310 Storm Water Fund	2,849,951.24	3,271,734.61	3,271,734.61	2,089,755.36	3,438,776.51	3,257,202.78	-.4%
54404400 Solid Waste O	7,397,796.27	7,472,283.24	7,472,283.24	5,809,582.74	7,203,796.35	6,902,172.35	-7.6%
TOTAL 5440 Solid Waste Fund	7,397,796.27	7,472,283.24	7,472,283.24	5,809,582.74	7,203,796.35	6,902,172.35	-7.6%
55605600 Abraham Linco	413,093.38	482,954.00	482,954.00	415,834.20	466,413.05	479,548.97	-.7%
TOTAL 5560 Abraham Lincoln P	413,093.38	482,954.00	482,954.00	415,834.20	466,413.05	479,548.97	-.7%
56406400 Golf Operatio	572,239.45	608,576.22	608,576.22	472,683.30	561,481.38	599,285.56	-1.5%



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Expenditure Comparison by Department/Fund

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

5640 Golf Fund	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
56406410 Golf Operatio	860,744.57	1,090,096.01	1,090,096.01	693,026.78	1,057,631.06	986,882.00	-9.5%
56406420 Golf Operatio	967,571.74	1,478,042.29	1,478,042.29	814,902.80	962,832.88	1,088,212.02	-26.4%
TOTAL 5640 Golf Fund	2,400,555.76	3,176,714.52	3,176,714.52	1,980,612.88	2,581,945.32	2,674,379.58	-15.8%
57107110 City Coliseum	1,112,017.69	1,970,905.99	1,970,905.99	1,786,649.76	2,326,998.10	3,243,125.17	64.5%
57107120 USCC	3,849,420.48	3,825,613.00	3,692,707.00	2,195,709.47	3,386,369.51	3,372,604.00	-8.7%
TOTAL 5710 City Coliseum Ope	4,961,438.17	5,796,518.99	5,663,612.99	3,982,359.23	5,713,367.61	6,615,729.17	16.8%
60150150 Casualty Insu	4,126,603.21	4,088,968.00	4,088,968.00	2,954,758.94	4,031,528.39	4,530,816.75	10.8%
TOTAL 6015 Casualty Insuranc	4,126,603.21	4,088,968.00	4,088,968.00	2,954,758.94	4,031,528.39	4,530,816.75	10.8%
60200210 Blue Cross/Bl	4,173,020.57	5,227,638.00	5,227,638.00	2,689,399.12	2,321,725.58	512,489.64	-90.2%
60200220 Blue Cross Bl	.00	.00	.00	996,857.49	2,113,793.32	5,924,558.10	.0%
60200230 Police Plan	2,397,143.43	3,059,576.00	3,059,576.00	1,931,543.48	2,803,560.96	2,982,595.13	-2.5%
60200232 HAMP - HMO	1,951,318.00	2,565,188.00	2,565,188.00	1,366,789.00	1,472,459.08	557,137.33	-78.3%
60200233 Blue Cross Bl	.00	.00	.00	210,313.72	456,708.48	1,414,093.87	.0%
60200240 Dental	417,870.67	490,511.00	490,511.00	304,415.80	489,866.70	522,524.00	6.5%
60200250 Vision	85,187.08	86,857.00	86,857.00	65,562.96	87,557.64	99,449.34	14.5%
60200290 Miscellaneous	199,682.48	168,829.00	168,829.00	143,740.51	486,098.29	2,392,041.80	1316.8%
TOTAL 6020 Employee Insuranc	9,224,222.23	11,598,599.00	11,598,599.00	7,708,622.08	10,231,770.05	14,404,889.21	24.2%
60280210 Blue Cross/Bl	1,133,396.15	1,768,659.00	1,768,659.00	755,529.74	673,259.33	.00	-100.0%
60280220 Blue Cross Bl	.00	.00	.00	142,500.48	313,383.00	1,728,601.98	.0%
60280230 Police Plan	318,028.95	385,113.00	385,113.00	280,452.13	241,974.21	423,625.40	10.0%
60280232 HAMP - HMO	58,270.00	75,955.00	75,955.00	41,936.00	43,584.00	.00	-100.0%
60280233 BCBS HMO IL	.00	.00	.00	4,767.90	21,927.00	73,802.18	.0%



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Expenditure Comparison by Department/Fund

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

6028 Retiree Healthcare Fund	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
60280240 Dental	76,237.35	97,146.00	97,146.00	52,319.00	95,226.00	102,003.30	5.0%
60280250 Vision	20,406.81	20,567.00	20,567.00	15,891.98	21,513.00	21,184.10	3.0%
60280260 RET Medicare	156,367.45	168,080.00	168,080.00	170,394.91	202,534.00	224,637.85	33.6%
60280290 Miscellaneous	1,031.00	1,259.00	1,259.00	664.80	1,003.00	145,409.71	.0%
TOTAL 6028 Retiree Healthcar	1,763,737.71	2,516,779.00	2,516,779.00	1,464,456.94	1,614,403.54	2,719,264.52	8.0%
72102100 J M Scott Hea	217,615.12	500,000.00	500,000.00	157,689.76	228,567.00	500,000.00	.0%
TOTAL 7210 J M Scott Health	217,615.12	500,000.00	500,000.00	157,689.76	228,567.00	500,000.00	.0%
TOTAL REVENUE	.00	.00	.00	.00	.00	.00	.0%
TOTAL EXPENSE	172,720,254.63	207,620,553.27	207,812,647.27	143,989,686.82	195,444,548.23	213,830,886.64	2.9%
GRAND TOTAL	172,720,254.63	207,620,553.27	207,812,647.27	143,989,686.82	195,444,548.23	213,830,886.64	2.9%



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GENERAL FUND



GENERAL FUND DEPARTMENTS

Administrative Departments

10010010 Non-Departmental
10011110 Administration
10011310 City Clerk
10011410 Human Resources
10011510 Finance
10011610 Information Services
10011710 Legal

Parks, Recreation & Cultural Arts Departments

10014105 Parks Administration
10014110 Parks Maintenance
10014112 Recreation
10014120 Aquatics
10014125 BCPA
10014130 BCPA Capital Campaign
10014133 BCPA Community Foundation
10014136 Miller Park Zoo
10014160 Pepsi Ice Center
10014170 SOAR

Public Safety Departments

10015110 Police
10015118 Bloomington Communication Center
10015210 Fire
10015212 Fire Ambulance Billing
10015111 Police Pension
10015211 Fire Pension

Community Development Departments

10015410 Building Safety
10015420 Planning
10015430 Code Enforcement

Facilities Departments

10015480 Facilities Maintenance
10015485 Government Center
10015490 Parking

Public Works Departments

10016110 Public Works Administration
10016120 Street Maintenance
10016124 Snow & Ice Removal
10016210 Engineering Administration
10016310 Fleet Management

Other Departments

10019110 Contingency
10019140 McLean County Mental Health
10019160 Sister City
10019170 Economic Development
10019180 General Fund Transfers
10019190 Public Transportation

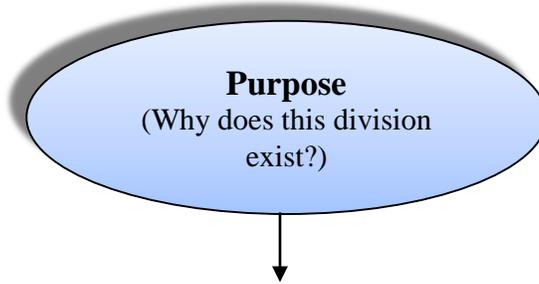
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Non-Departmental



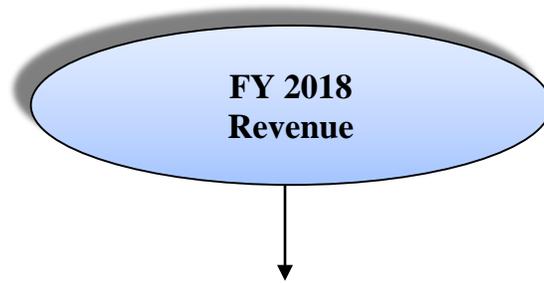
10010010



The Non-Departmental division is a centralized budget where non-specific General Fund revenues and expenditures are accounted. This division is known mainly for housing approximately 73% or \$77,356,390 of total General Fund revenues or approximately 49% of total City revenues in the FY 2018 Proposed Budget.



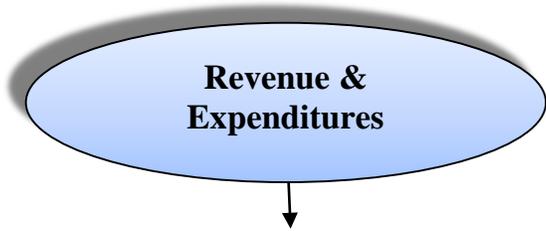
The General Fund portion of the State Sales Tax and Home Rule Sales Tax is projected to total \$35,035,655 in FY 2018. This makes up 45.29% of the revenues in the Non-Departmental department.



Revenues tracked within this division by FY 2018 Projected Estimate include:

Type of Tax	Budget
Home Rule Sales Tax	\$21,267,155
State Mandated Sales Tax	\$13,768,500
Property Tax	\$9,677,241
Income Tax	\$7,252,506
Utility Tax	\$6,692,920
Food & Beverage Tax	\$4,300,463
Local Motor Fuel Tax	\$2,400,000
Franchise Tax	\$2,083,975
Replacement Tax	\$1,760,979
Hotel & Motel Tax	\$1,600,000
Local Use Tax	\$1,700,000
Packaged Liquor Tax	\$1,125,000
Vehicle Use Tax	\$1,100,000
Amusement Tax	\$1,000,000
Other Taxes	\$622,001
Violations	\$416,400
Licenses	\$412,950
Other Revenue	\$176,300
Total:	\$77,356,390

In the projection of revenue, staff has based their estimates on historical micro and macro-economic trends, current economic outlook, estimates from professional organizations such as the Illinois Municipal League and staff expertise. Staff remains cognizant of the possibility that the overall State and Federal economy may impact these revenues.



Non-Departmental	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Benefits	(\$1,840)	\$0	\$0	\$0
Contractuals	\$146,757	\$0	\$0	\$0
Other Expenditures	\$80	\$0	\$0	\$0
Department Total	\$144,997	\$0	\$0	\$0
Contribution to Fund Balance	\$0	\$1,504,300	\$0	\$319,628
Total Revenue	\$70,200,070	\$77,568,272	\$77,835,013	\$77,356,390

*Contribution to Fund Balance refers to this fund having more budgeted revenue than expenditures.



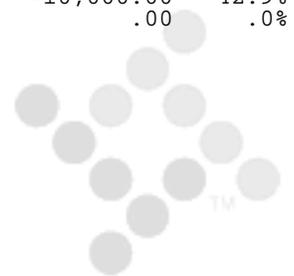
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

10010010	Non Departmental	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10010010	40000		Use Fund B	.00	-325,000.00	.00	.00	-100.0%
10010010	50010		IL STx	-13,698,689.57	-13,700,000.00	-13,700,000.00	-13,768,500.00	.5%
10010010	50014		Hm Rule Tx	-13,321,244.93	-21,303,441.64	-21,303,441.64	-21,267,154.77	-.2%
10010010	50016		Lcl Use Tx	-1,763,050.70	-1,700,000.00	-1,700,000.00	-1,700,000.00	.0%
10010010	50018		Auto Rt Tx	-83,798.54	-87,205.00	-87,205.00	-81,979.00	-6.0%
10010010	50020		Local MFT	-2,494,264.86	-2,400,000.00	-2,400,000.00	-2,400,000.00	.0%
10010010	50030		F and B Tx	-4,462,657.08	-4,400,000.00	-4,400,000.00	-4,299,463.00	-2.3%
10010010	50032		Pck Liq Tx	-1,150,763.31	-1,100,000.00	-1,100,000.00	-1,125,000.00	2.3%
10010010	50034		Htl Mtl Tx	-1,675,766.07	-1,600,000.00	-1,600,000.00	-1,595,524.00	.0%
10010010	50036		Veh Use Tx	-1,171,654.80	-1,100,000.00	-1,100,000.00	-1,100,000.00	.0%
10010010	50038		Franch Tx	-2,057,918.26	-2,000,000.00	-2,000,000.00	-2,083,975.00	4.2%
10010010	50039		Amusement	-1,161,640.44	-1,000,000.00	-1,000,000.00	-1,000,000.00	.0%
10010010	50070		VidGameTax	-722,453.06	-700,000.00	-700,000.00	-735,423.00	5.1%
10010010	50101		PTx Corp	-1,286,622.09	-1,287,233.00	-1,287,233.00	-1,284,047.59	64.1%
10010010	50102		PTx Fire	-1,182,731.83	-1,355,228.00	-1,355,228.00	-1,352,015.36	40.2%
10010010	50103		PTx Police	-1,353,946.73	-1,526,421.00	-1,526,421.00	-1,522,801.19	.0%
10010010	50104		PTx Parks	-1,000,919.03	-1,001,415.00	-1,001,415.00	-999,054.11	.0%
10010010	50105		PTx IMRF	-2,501,837.66	-2,502,907.00	-2,502,907.00	-2,496,914.96	-25.9%
10010010	50106		PTx FICA	-1,458,392.81	-1,459,009.00	-1,459,009.00	-1,455,573.23	-12.2%
10010010	50109		PTx RdBr	.00	.00	.00	.00	.0%
10010010	50310		UTx Gas	-833,910.28	-840,000.00	-840,000.00	-845,883.28	.7%
10010010	50320		UTx Cable	.00	.00	.00	.00	.0%
10010010	50330		UTx Elect	-2,538,543.98	-2,500,000.00	-2,500,000.00	-2,561,676.43	2.5%
10010010	50340		UTx Telecm	-2,961,873.02	-3,000,000.00	-3,000,000.00	-2,770,388.42	-7.7%
10010010	50350		UTx Water	-508,671.65	-520,000.00	-520,000.00	-516,331.78	-.7%
10010010	51010		Liq Licns	-297,555.91	-285,000.00	-285,000.00	-285,000.00	16.9%
10010010	51020		Amch Licns	-13,860.00	-15,000.00	-15,000.00	-14,000.00	-6.7%
10010010	51021		VidGamMLic	.00	.00	.00	.00	.0%
10010010	51030		Op Licns	-6,000.00	-4,300.00	-4,300.00	-6,000.00	39.5%
10010010	51040		Mmch Licns	-954.00	-1,000.00	-1,000.00	-1,000.00	.0%
10010010	51050		Pdnc Licns	-2,800.00	-3,000.00	-3,000.00	-3,000.00	.0%
10010010	51060		BwPl Licns	-2,100.00	-1,250.00	-1,250.00	-1,250.00	.0%
10010010	51070		Tob Licns	-1,987.50	-2,000.00	-2,000.00	-2,000.00	.0%
10010010	51080		RmHs Licns	-2,200.00	-2,000.00	-2,000.00	-2,000.00	.0%
10010010	51090		Thtr Licns	-2,027.20	-2,000.00	-2,000.00	-2,000.00	.0%
10010010	51110		NSch Licns	-1,400.00	-1,000.00	-1,000.00	-1,000.00	.0%
10010010	51120		Auct Licns	-300.00	-200.00	-200.00	-200.00	.0%
10010010	51130		Taxi Licns	-7,544.50	-6,000.00	-6,000.00	-6,000.00	.0%
10010010	51135		TNC licns	-6,000.00	-3,000.00	-3,000.00	-3,000.00	.0%
10010010	51140		Mhme Licns	-11,485.00	-11,000.00	-11,000.00	-11,000.00	.0%
10010010	51510		PCTR Licns	-900.00	-1,200.00	-1,200.00	-1,200.00	.0%
10010010	51520		ElCtr Licn	-11,775.00	-7,000.00	-7,000.00	-10,000.00	42.9%
10010010	51530		HCTR Licns	-10,200.00	-7,000.00	-7,000.00	-10,000.00	42.9%
10010010	51540		SCTR Licns	.00	.00	.00	.00	.0%



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CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

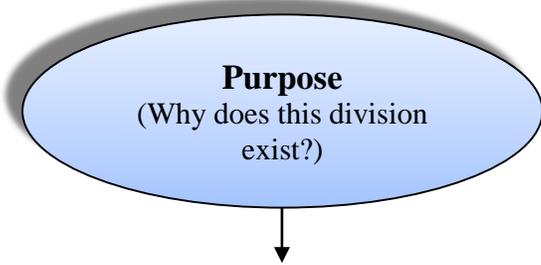
10010010 Non Departmental	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10010010 51990 Othr Licns	-6,588.20	-5,400.00	-5,400.00	-7,144.88	-6,000.00	-6,000.00	11.1%
10010010 53010 Income Tx	-8,164,515.05	-7,700,000.00	-7,700,000.00	-4,653,108.93	-7,252,506.00	-7,252,506.00	-5.8%
10010010 53020 Repls Tx	-1,520,828.80	-1,747,387.00	-1,747,387.00	-1,170,463.43	-1,565,579.00	-1,565,579.00	-10.4%
10010010 54620 Annx Fee	-89,834.50	-50,000.00	-50,000.00	-44,346.12	-50,000.00	-50,000.00	.0%
10010010 54670 LqLcAp Fee	-4,400.00	-5,200.00	-5,200.00	-5,600.00	-5,200.00	-5,200.00	.0%
10010010 54675 TNC appl f	-200.00	-100.00	-100.00	-100.00	-100.00	-100.00	.0%
10010010 55020 NMv Viol	-970.00	-400.00	-400.00	-177.50	-400.00	-400.00	.0%
10010010 55030 Ord Viol	-158,582.39	-150,000.00	-150,000.00	-102,435.75	-126,672.00	-125,000.00	-16.7%
10010010 55040 AscCt Fine	-263,045.60	-300,000.00	-300,000.00	-163,958.20	-275,921.94	-275,000.00	-8.3%
10010010 55050 LiqFinePen	-8,187.50	-10,000.00	-10,000.00	-5,734.75	-6,243.00	-6,000.00	-40.0%
10010010 55990 Othr Pnlty	-11,421.99	-11,000.00	-11,000.00	-9,028.61	-10,232.15	-10,000.00	-9.1%
10010010 56010 Invest Int	-76,704.25	-60,000.00	-60,000.00	-102,011.31	-87,895.65	-85,000.00	41.7%
10010010 56020 Int Fm Tx	-51.22	.00	.00	-54.32	.00	.00	.0%
10010010 56030 Int Fm Lns	-25,721.61	-15,574.95	-15,574.95	-12,954.57	-15,574.95	.00	-100.0%
10010010 56110 UR GainLs	37,996.43	.00	.00	15,772.94	.00	.00	.0%
10010010 57005 Elec Agreg	-82,468.53	-40,000.00	.00	.00	.00	.00	.0%
10010010 57412 Pcard Rbt	-6,103.90	-8,400.00	-8,400.00	-6,074.86	-6,000.00	-6,000.00	-28.6%
10010010 57430 JD MP Wtns	.00	.00	.00	.00	.00	.00	.0%
10010010 57985 Cash StOvr	.00	.00	.00	49.00	.00	.00	.0%
10010010 57990 OMisc Rev	-48,003.20	-30,000.00	-30,000.00	-37,940.02	-38,000.00	-30,000.00	.0%
10010010 61190 Othr Salry	.00	.00	.00	.00	.00	.00	.0%
10010010 62115 RHS Contrb	.00	.00	.00	.00	.00	.00	.0%
10010010 62150 UnEmpl Ins	-1,839.50	.00	.00	.00	.00	.00	.0%
10010010 62990 Othr Ben	.00	.00	.00	.00	.00	.00	.0%
10010010 62999 Contingenc	.00	.00	.00	.00	.00	.00	.0%
10010010 70093 Bank Fees	13,722.35	.00	.00	.00	.00	.00	.0%
10010010 70220 Oth PT Sv	79,619.25	.00	.00	.00	.00	.00	.0%
10010010 70225 Consult Sv	.00	.00	.00	.00	.00	.00	.0%
10010010 70690 Purch Serv	53,415.50	.00	.00	1,500.00	.00	.00	.0%
10010010 75020 To McCnty	.00	.00	.00	.00	.00	.00	.0%
10010010 79030 Flx EmpCtr	.00	.00	.00	.00	.00	.00	.0%
10010010 79150 Bad Debt	79.68	.00	.00	32,396.84	.00	.00	.0%
10010010 79196 ContrbtoFB	.00	1,504,299.65	1,504,299.65	.00	.00	319,628.30	-78.8%
10010010 85100 Fm General	.00	.00	.00	.00	.00	.00	.0%
TOTAL 10010010 Non Departmen	-70,055,072.84	-76,063,971.94	-76,348,971.94	-55,438,615.56	-77,835,013.06	-77,036,762.18	.9%
TOTAL REVENUE	-70,200,070.12	-77,568,271.59	-77,853,271.59	-55,472,512.40	-77,835,013.06	-77,356,390.48	-.6%
TOTAL EXPENSE	144,997.28	1,504,299.65	1,504,299.65	33,896.84	.00	319,628.30	-78.8%
GRAND TOTAL	-70,055,072.84	-76,063,971.94	-76,348,971.94	-55,438,615.56	-77,835,013.06	-77,036,762.18	.9%



111

Administration

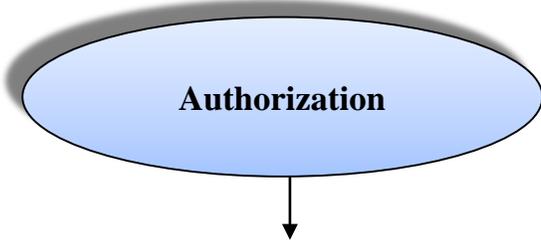
10011110



Purpose
(Why does this division exist?)

The City of Bloomington operates under the Council-Manager form of government. The City's legislative authority is vested in a ten-member Council which is comprised of the Mayor and nine City Council members who are elected from their respective Wards. Under this organizational structure, the Mayor and Council appoint a City manager to act as the chief operating officer. The City Council sets policy direction, and the City Manager is responsible for implementing those policies in an efficient and effective manner.

The purpose of the Administration Department is to provide professional leadership in the management and execution of policies and objectives formulated by City Council, development and recommendation of alternative solutions to community problems for Council consideration, planning and development of new programs to meet future needs of the city, and government through excellent customer service.



Authorization

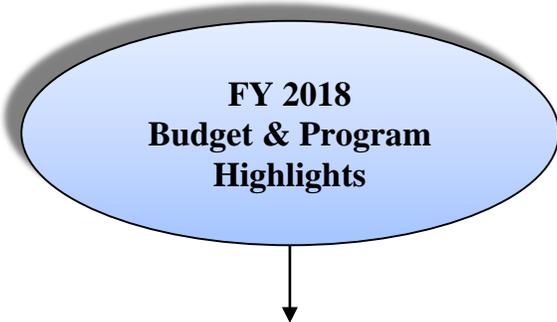
As chief executive officer of the City, the City Manager is responsible for the overall management of City operations, including implementation of policy decisions and legislative actions taken by the City Council, oversight of the City budget and supervision of all City departments. The City Manager has the right to recommend that the City Council adopt certain measures or take certain actions that he/she deems appropriate and in the best interest of the municipality.

The City Manager supervises the administration of the affairs of the City and appoints specified offices established by Section 2-29 of the City Code. The Administration Division and its related activities have been codified in the City's Code under Chapter 2: Sections 38 – 41. The City

Manager's duties have also been codified in State Statute 65 ILCS 5/5 (several sections including, but not limited to: 3.7, 1-4, 1-11, 3-6, 3-7).



The Administration category relates to the Mayor, nine City Council members, City Manager, Assistant City Manager, Assistant to the City Manager, Executive Assistant, Administrative Specialist, and Communication Manager.



**FY 2018
Budget & Program
Highlights**

- Performance Excellence and Innovation Initiative – This improvement process will include performance audits, cost efficiency and effectiveness studies, as well as organization assessments, and will enhance performance management and customer service.
 - Priority Based Budget Development - Realignment of budget structure to reflect programs and services delivered to citizens for the purpose of prioritization and resource alignment.
 - Budget Process –Supervision of the preparation and recommendation of the Annual Budget for all funds.
 - Implementation of City Council goals and directives stated in the Strategic Plan and Annual Action Plan.
 - Administration of all departments through directors and other appropriate personnel.
 - Direction of the City's Economic Development efforts including the BN Advantage Regional Economic Development Strategic Plan.
 - Intergovernmental Cooperation – Maintaining positive relationships through attendance at local board and commission meetings and participation on regional boards and commissions.
 - Prepare and direct the Comprehensive 5-year Capital Improvement Program.
 - Recommendation on public policy issues and major purchases.
 - Recommendation of State Legislative action.
 - Performance of other duties prescribed by the City Council.
-

**What we
accomplished in
FY 2017**

- The City's AA+ credit ratings and stable outlook was reaffirmed in 2016 by Fitch Ratings, one notch below the highest rating of AAA.
- City of Bloomington was awarded the Digital Capital of Illinois by Google.
- City of Bloomington was awarded the Local Transparency Sunshine Award from the Illinois Policy Institute for achieving a 100% score on the Institute's Local Transparency Project.
- Continued participation in the ICMA Performance Analytics Insights program to expand performance management efforts and service benchmarking.
- City Manager Monthly Reports were produced reporting key performance indicators of City departments. The reports were issued to the City Council and made available to the public.
- Hosted the 2016 Board and Commissions Volunteer Appreciation Reception.
- Coordinated and hosted the 2016 City Council Retreat.
- The annual meeting with State Legislators was organized and held on March 14, 2016.
- Staff participated in City Council, Special Session and Committee of the Whole Meetings.
- Staff continued to foster the City of Bloomington mission, vision and values.
- Staff continued to provide communication services and support for City Council initiatives.
- Continued community outreach and engagement through expanded social media platforms.
- Partnered with the Information Services Department to redesign the City of Bloomington website which went live on December 20, 2016.
- Staff continued to build strong working relationships with reporters from The Pantagraph, WJBC, WGLT and other area media.
- Quarterly Worker's Compensation and Property/Casualty Insurance Claims reviews continued.
- Hired Melissa Hon as the new Assistant to the City Manager.
- Staff continued to enhance and expedite the Council Memos and Council Packet.



The following ordinances were recommended and approved:

- Adoption of the FY 2017 Proposed Budget and Appropriation Ordinance.
- An Ordinance to authorize a Tax Increment Financing Feasibility Study and Redevelopment Plan for the proposed Downtown – Southwest TIF District.
- An ordinance amending Chapter 44 of the Bloomington City Code to allow for “artisanal/craft production and retail” as a permitted use in the B-1, B-2, B-3, M-1 and M-2 Districts.
- An Ordinance Amending the City Code to provide the City Manager with the authority to issue Ban Notices from City property.
- An Ordinance Amending the City Code to Establish Spiller Pay Provisions for Hazardous Waste Clean-up Responses.

- An Ordinance Budget Amendment for FY 2017 in the amount of \$25,000.00, and approve an Intergovernmental Agreement (IGA) to support operations at the Route 66 Visitors Center at the McLean County Museum of History.
- An Ordinance approving a membership in the Intergovernmental Personnel Benefit Cooperative (IPBC), and the IPBC Contract and By-laws which is projected to save millions in employee health costs.
- An Ordinance and Intergovernmental Agreement amending the proposed Bloomington / Normal / Gibson City / McLean County / Ford County Enterprise Zone to support the Destihl Brewery development in the Town of Normal.
- An Ordinance amending the City Code Provisions of Bulk Waste and Brush Collection in Relation to National Historic Landmarks within the City.
- An Ordinance of the City of Bloomington adding Article XII to Chapter 38 of the Bloomington City Code, making Complete Streets Practices a routine consideration for the transportation projects as an opportunity to improve public streets for pedestrians, bicyclists, and transit users regardless of age or ability.
- An Ordinance Validating and Providing for the Corrected Publication of an Ordinance Amending Chapter 6, Section 7B of the Bloomington City Code Providing for a Graduated Increase in Liquor License Fees.
- Three ordinances to establish the proposed Downtown-Southwest Redevelopment Project Area (TIF District).
- An Ordinance approving a Redevelopment Agreement between the City of Bloomington and Milan Hotels (Magnus Hotels LLC) for its proposed acquisition and redevelopment of the Baymont Inn & Suites at 604 ½ IAA Drive.

Additional actions recommended and approved included:

- Approved a Memorandum of Understanding (MOU) supporting a partnership with The Boys and Girls Club of Bloomington-Normal, Western-Avenue Community Center, Lawrence Irvin Neighborhood Center, the City of Bloomington, and the Town of Normal to establish a full-time Youth Intervention Specialist Position.
- Approved the draft Transportation Improvement Plan for 2017 thru 2022.
- Approved a Resolution approving an Agreement for Professional Services with VenuWorks for Management of the U.S. Cellular Coliseum.
- Approved an Engineering services agreement with Lochmueller Group, Inc. (as per RFQ 2016-04) for an Intersection Feasibility Study to evaluate options to improve traffic safety and efficiency at the intersection of Washington Street with Euclid Avenue and Brown Street.
- Adopted a Resolution approving an Engineering Services Agreement with Farnsworth Group, Inc. for a Feasibility Study with a Recommendation of Improvement for the section of Lafayette Street from Center Street to Ash Street.
- Approved a Resolution naming the City as a co-sponsor of the 2016 Bloomington Criterium which shall be the 2016 Illinois Criterium State Championship.
- Approved a Professional Services Contract with Baxter & Woodman, Inc. for Professional Engineering Services related to St. Peter Aquifer Water Supply Wells.
- Adopted a Resolution affirming the City's Vision, Mission and Values Statement.
- Approved a professional services agreement with Houseal Lavigne & Associates for a comprehensive amendment of the City of Bloomington Zoning Ordinance (Chapter 44 of the Municipal Code).

- Approved a contract with KMA Design for Professional Services for Downtown Branding and Wayfinding.
 - Approved a Resolution to Reject the Assistance Request from Riverside Lodging Bloomington LLC / Bloomington Downtown Redevelopment Partners LLC based on the Recommendation of SB Friedman Development Advisors' Final Evaluation of Riverside's Proposal for a Downtown Hotel and Conference Center.
 - Approved a Resolution approving Motor Fuel Tax for funding, and an Intergovernmental Agreement with McLean County for cost-sharing for the design, construction and maintenance of improvements to the intersection of Towanda Barnes Road and Ireland Grove Road.
 - Approved a Professional Services Contract with the Farnsworth Group for Professional Engineering and Land Surveying Services relating to Americans with Disabilities Act (ADA) compliance at the US Cellular Coliseum.
 - Approved a Resolution waiving the bidding process and approve the purchase of a long-term but temporary building for sheltering of Public Works snow plows and other vehicles.
 - Approved a Resolution waiving the bidding requirements, and approving the purchase of five (5) portable beverage carts for the U.S. Cellular Coliseum.
 - Approved a Professional Services Contract with Shive-Hattery, Inc. for Professional Architectural, Environmental and Land Surveying Services for Police Indoor Training Facility Improvements.
 - Approved the analysis of Bids and Approval of the FY 2017 Sewer Rehabilitation Contract.
 - Approved the analysis of Proposals and Approval of the FY 2017 CCTV Sewer Inspection Contract.
-

**Revenue &
Expenditures**

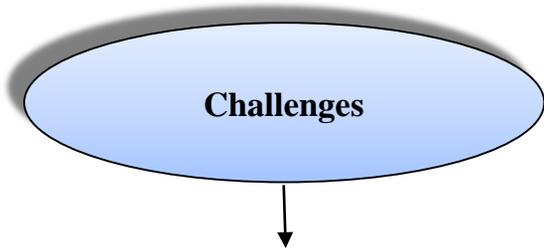


Administration	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$569,838	\$612,532	\$600,422	\$633,063
Benefits	\$133,914	\$146,106	\$163,789	\$159,327
Contractuals	\$135,075	\$317,310	\$226,966	\$291,832
Commodities	\$14,380	\$19,310	\$16,759	\$19,359
Other Expenditures	\$131,289	\$102,150	\$102,150	\$97,700
Department Total	\$984,495	\$1,197,408	\$1,110,087	\$1,201,281
Total Revenue	\$0	\$0	\$0	\$0
Percent of General Taxation	100.00%	100.00%	100.00%	100.00%

**Performance
Measurements**



Administration	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Inputs:				
Number of Full Time Employees	6	6	6	6
Department Expenditures	\$984,495	\$1,197,408	\$1,110,087	\$1,201,281
Outputs:				
Number of Monthly City Manager's Reports	12	12	12	12
Regular Council Meetings Held	24	24	24	24
*Population served	76,610	76,610	78,292	78,292
ICMA Performance Program Recognition	Yes (Distinction)	Yes (Distinction)	Yes (Distinction)	Yes (Excellence)
Efficiency Measures:				
Average number of total General Fund full time employees per 1,000 residents	n/a	n/a	5.90	5.99
General Fund expenditures per capita	\$1,205	\$1,368	\$1,362	\$1,346
Department expenditures per capita	\$12.85	\$15.63	\$14.18	\$15.34



FY 2018 and beyond

1. Prepare and direct the Action Plan relating to the City Council's Five Priorities:
 - a. Economic Development
 - b. Infrastructure
 - c. Financial Planning
 - d. Reduced Emergency Response Times
 - e. Downtown Implementation Plan
 2. Enhance the Priority Based Budgeting Initiative
 3. Aggressively monitor the Five Year Capital Improvement Plan
 4. Implement a new Communication Plan for major capital improvement projects.
 5. Find alternative sources of funding for the capital improvement needs outlined in the Five Year Capital Improvement Plan.
 6. In an ongoing effort to ensure City services are provided in the most cost efficient/effective methods possible, we will continue the use of internal audits, performance management practices, continuous improvement initiatives and performance excellence principles.
 7. Provide value-added City services with limited resources.
 8. Monitor any further reductions in state shared revenue that will impact staff levels and services.
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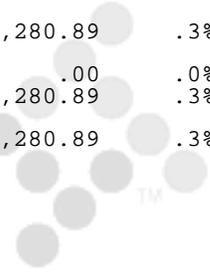
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

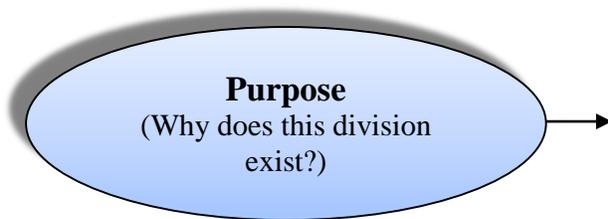
ACCOUNTS FOR:

10011110 Administration	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10011110 61100 Salary FT	512,274.21	556,832.00	556,832.00	421,883.58	544,988.83	577,363.00	3.7%
10011110 61110 Salary PT	55,528.57	55,200.00	55,200.00	44,850.00	54,933.38	55,200.00	.0%
10011110 61130 Salary SN	65.00	.00	.00	.00	.00	.00	.0%
10011110 61150 Salary OT	35.15	500.00	500.00	.00	500.00	500.00	.0%
10011110 61190 Othr Salry	1,935.09	.00	.00	.00	.00	.00	.0%
10011110 62101 Dent Ins	675.44	799.00	799.00	921.56	1,239.00	1,562.00	95.5%
10011110 62102 Visn Ins	202.96	208.00	208.00	196.00	222.87	232.00	11.5%
10011110 62104 BCBS	21,254.64	25,025.00	25,025.00	25,652.16	24,007.69	.00	-100.0%
10011110 62108 BCBS17PPO	.00	.00	.00	.00	13,577.00	19,694.44	.0%
10011110 62109 BCBS HMO	.00	.00	.00	3,276.88	.00	19,825.12	.0%
10011110 62110 Grp Lif In	589.35	638.00	638.00	391.11	449.21	336.00	-47.3%
10011110 62120 IMRF	65,472.52	71,680.00	71,680.00	54,604.21	72,842.34	68,833.00	-4.0%
10011110 62130 SS Medicare	30,240.16	31,873.00	31,873.00	23,393.15	35,149.61	32,150.00	.9%
10011110 62140 Medicare	8,194.81	8,833.00	8,833.00	6,652.88	8,651.28	9,044.00	2.4%
10011110 62200 Hlth Fac	.00	150.00	150.00	150.00	150.00	150.00	.0%
10011110 62990 Othr Ben	7,283.93	6,900.00	6,900.00	6,131.25	7,500.00	7,500.00	8.7%
10011110 70220 Oth PT Sv	56,346.50	163,000.00	163,000.00	58,240.75	105,000.00	163,000.00	.0%
10011110 70430 MFD Lease	3,492.98	3,477.86	3,477.86	2,761.73	3,689.33	3,689.33	6.1%
10011110 70520 RepMaint V	302.66	500.00	500.00	82.01	500.00	500.00	.0%
10011110 70530 RepMaint O	.00	500.00	500.00	.00	100.00	500.00	.0%
10011110 70540 RepMt Othr	.00	1,000.00	1,000.00	.00	250.00	.00	-100.0%
10011110 70611 PrintBind	1,730.81	10,300.00	10,300.00	180.00	3,000.00	5,000.00	-51.5%
10011110 70612 Imaging	127.25	.00	.00	.00	200.00	250.00	.0%
10011110 70631 Dues	13,578.75	19,855.00	19,855.00	19,191.25	15,000.00	14,855.00	-25.2%
10011110 70632 Pro Develp	24,152.68	48,850.00	48,850.00	21,201.55	40,000.00	43,850.00	-10.2%
10011110 70641 Temp Sv	1,618.79	20,000.00	20,000.00	.00	10,000.00	10,000.00	-50.0%
10011110 70690 Purch Serv	1,946.82	3,600.00	3,600.00	826.46	3,000.00	3,600.00	.0%
10011110 70702 WC Prem	2,272.32	3,429.00	3,429.00	2,574.00	3,429.00	3,900.00	13.7%
10011110 70703 Liab Prem	3,393.98	4,874.00	4,874.00	3,654.00	4,874.00	5,478.00	12.4%
10011110 70704 Prop Prem	1,008.03	1,469.00	1,469.00	1,098.00	1,469.00	1,904.00	29.6%
10011110 70712 WC Claim	16,261.86	25,960.00	25,960.00	19,467.00	25,960.00	24,844.00	-4.3%
10011110 70713 Liab Claim	2,211.78	2,954.00	2,954.00	2,214.00	2,954.00	2,300.00	-22.1%
10011110 70714 Prop Claim	1,828.97	2,321.00	2,321.00	1,737.00	2,321.00	2,760.00	18.9%
10011110 70720 Ins Admin	4,800.66	5,220.09	5,220.09	3,915.00	5,220.09	5,402.00	3.5%
10011110 71010 Off Supp	3,958.82	6,500.00	6,500.00	3,132.05	4,000.00	5,000.00	-23.1%
10011110 71017 Postage	484.12	2,000.00	2,000.00	397.74	1,000.00	2,000.00	.0%
10011110 71070 Fuel	29.88	110.00	110.00	.00	50.00	50.00	-54.5%
10011110 71340 Telecom	8,344.10	8,500.00	8,500.00	8,510.11	10,109.00	10,109.00	18.9%
10011110 71410 Books	297.09	200.00	200.00	.00	200.00	200.00	.0%
10011110 71420 Periodicls	1,265.67	2,000.00	2,000.00	586.92	1,400.00	2,000.00	.0%
10011110 79110 Com Relatn	102,908.98	57,300.00	57,300.00	53,316.96	57,300.00	57,300.00	.0%
10011110 79990 Othr Exp	332.50	6,450.00	6,450.00	34.70	6,450.00	5,000.00	-22.5%
10011110 79992 CouncilExp	28,047.45	38,400.00	38,400.00	24,390.04	38,400.00	35,400.00	-7.8%
TOTAL 10011110 Administratio	984,495.28	1,197,407.95	1,197,407.95	815,614.05	1,110,086.63	1,201,280.89	.3%
TOTAL REVENUE	.00	.00	.00	.00	.00	.00	.0%
TOTAL EXPENSE	984,495.28	1,197,407.95	1,197,407.95	815,614.05	1,110,086.63	1,201,280.89	.3%
GRAND TOTAL	984,495.28	1,197,407.95	1,197,407.95	815,614.05	1,110,086.63	1,201,280.89	.3%



City Clerk

10011310



This Department provides records administration, research and a central point of contact for the City Council, Departments and all residents of the City of Bloomington. The Department focuses on document management, license processing, and the acceptance and distribution of Freedom of Information requests and serves as the City's Open Meetings Act officers.



The City Clerk's office anticipates processing approximately 1,450 Freedom of Information Requests in FY 2018.



**Goals/Objectives for
Fiscal Year 2018**

-
- **Create Procedures/Process** - Boards and Commissions Handbook, Departmental procedures and a Disaster Management Handbook that addresses the City Clerk Office.
 - **Explore Legislative Management Software** – Legislative management of Council Meetings and related meetings will allow City staff the ability to create agenda items, create meeting minutes, post council packets and have a searchable product for internal and external customers.
 - **Training Staff** to comply with Open Meeting Act, Local Records Act and Freedom of Information Act -- A well-trained staff is required to keep up with the workload while maintaining a productive, efficient and effective office.
 - **Transparency** – Staff will continue to work towards uploading documents to the City’s website for viewing or downloading by the public.
 - **Records Management Solutions** – City would benefit from having a searchable solution that provides staff or the public the ability to conduct a records search without submitting FOIA requests.
 - **Codification** – to address the current state of the City of Bloomington Municipal Code that would provide online search ability and ease of use to City staff and the public.
 - **Explore Social Media Archiving Software** – to address how the City manages social media through records retention.
 - **Explore Email Software Solutions** – to address best practices for categorizing, ease of access, and destruction.
 - **Multifunctional Copier/Printer/Fax/Scanner** – with the increase in meeting packet size, and number of requested copies, the Clerk’s Office must have an operating device that can meet and exceed the need of the current department machine.
 - **Microfilming of Aged Documents** – Explore solutions for microfilming aged documents that requires permanent retention of records.
-

**FY 2018
Budget & Program Highlights**



- Train Open Meetings Act (OMA) liaisons on OMA revision – We will comply with the online training requirement from the Attorney General’s Office regarding Open Meetings Act and FOIA.
- Special Events process review with focus on policy and costs associated with departments.
- A Council Proceedings Memorandum appeared on every Council Meeting Agenda, (Council Proceedings – 23, Work Sessions – 8, Executive Sessions – 23, Retreats – 2, Committee of the Whole – 11, and 2 Semi-Annual review of Executive Session Minutes projected through October 30, 2016).
- Team development included hiring of a Support V staff, developing value statement for the department, and the creation of Standard Operation Procedures.
- Creating a standardize process for reviewing and processing council memos from the creation to the placement on an agenda.
- Review and evaluate the need for codifying the Bloomington Municipal Code, and developing a request for proposal or qualifications to move the organization forward.

**Revenue &
Expenditures**



City Clerk	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$169,639	\$219,661	\$200,146	\$224,753
Benefits	\$67,068	\$94,273	\$82,987	\$88,466
Contractuals	\$91,439	\$116,961	\$112,174	\$116,636
Commodities	\$13,508	\$6,850	\$7,847	\$7,851
Department Total	\$341,655	\$437,745	\$403,153	\$437,705
Total Revenue	\$10,453	\$7,585	\$12,470	\$8,340
Percent of General Taxation	96.94%	98.27%	96.91%	98.09%

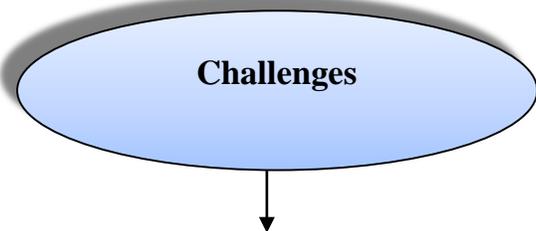
Performance Measurements



Description of Activity	Estimated Monthly Processed	Estimated Yearly Processed	Number Outstanding	Estimated Percent of Time to Complete
Incoming or Outgoing Telephone Calls	2,500	30,000	0	5 minutes
Counter Assistance – Walk-in's	125	1,500	0	5 -10 min
Issue Solicitors Permit	12	148	0	5-10 min
*Block Party Permits	1	15	0	60 minutes
*Special Event Permits	2	57	0	2 hrs. minimum
Freedom of Information (FOIA) Requests	115	1,380	14	45-60 min
Bids	3.5	40	6	30 minutes
Contracts/Procurement	37	222	0	1-2 hrs.
Land Issues	2	28	40	2 hrs.
Mail – Outgoing (incoming is not factored)	5,473	65,680	0	30-60 min
Taxi Driver Applications	12	146	0	15-30 min
New Liquor License Applications	1.5	22	0	90 min
Liquor Commission Meetings	1	10	0	2.5 hours
Liquor Wedding Request (Catered functions)	2	27	0	30-60 min
Liquor: Corporate Officer Change	1	19	0	30-60 min
Liquor: Violation of Code Payments	1	11	0	30-45 min
Liquor: Extension of Premise	1	17	0	30 minutes
Liquor: Secondary License	3	33	0	30 minutes
*Liquor Invoicing/Billing/Receipt of Payment (Quarterly)	72	192	6	1-2 hours
Amusement License	33	88	22	30 minutes
Miscellaneous	55	150	57	30 minutes
Lake Bloomington Lease Annual Payments	0	220	0	1-2 hours
Lake Bloomington Lease Transfers	1	6	1	30-60 min
Council Meetings (All)	7	82	0	20-30 hours
Council Minutes (All) Outside Vendor	7	82	55	3-5 hrs./mtg.

* Block Parties and Special Events are Seasonal Activities

*Liquor Invoicing is performed quarterly and yearly.



Challenges

- **Training Staff** to comply with Open Meeting Act, Local Records Act and Freedom of Information Act -- A well-trained staff is required to keep up with the workload while maintaining a productive, efficient and effective office.
 - **Training Volunteer Board Members** to comply with the Open Meeting Act, and conducting of board meetings.
 - **Workload** – Staff must stay current with Council Proceedings including Executive Sessions, Work Sessions, Committee meetings, retreats, etc.
 - **FOIA** – Management of FOIA requests requires more time and effort due to increasing complexity of the requests, and would likely require additional staffing in the future.
 - **Managing growth within a small department space** – The Clerk’s Office has outgrown its current office space and presents multiple challenges for managing and filing of records within a limited and confined space. Larger office is needed in order to manage the day-to-day operations of the office, as well as having a defined Records Center for managing the organizations records.
 - **Records & Information Management Policy** – As the City continues implementation of Enterprise Resource Planning, the Clerk’s Office is in the process of developing a policy with a focus on records scanning, microfilming, indexing, disposal of hardcopy records, etc.
 - **Legislative Management and Records Management Solutions** – The City would benefit from having a searchable solution that provides staff or the public the ability to conduct a records search without the assistance of the Clerk’s Office and may likely reduce the number paper copies of agenda packets as well as the number of FOIA requests.
 - **Website Transparency Policy** – This policy resulted in work flow and job responsibility changes regarding the handling of FOIA requests. The Ordinance has placed additional work tasks upon the Clerk’s Office.
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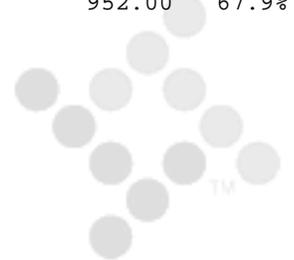
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

City Clerk	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10011310 51990							
10011310 54620							
10011310 54630							
10011310 54640							
10011310 54650							
10011310 54660							
10011310 54720							
10011310 54990							
10011310 57985							
10011310 57990							
10011310 61100							
10011310 61130							
10011310 61150							
10011310 61190							
10011310 62101							
10011310 62102							
10011310 62104							
10011310 62106							
10011310 62108							
10011310 62109							
10011310 62110							
10011310 62115							
10011310 62120							
10011310 62130							
10011310 62140							
10011310 62160							
10011310 62200							
10011310 62330							
10011310 70220							
10011310 70420							
10011310 70430							
10011310 70530							
10011310 70610							
10011310 70611							
10011310 70612							
10011310 70630							
10011310 70631							
10011310 70632							
10011310 70641							
10011310 70642							
10011310 70690							
10011310 70702							
10011310 70703							
10011310 70704							



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CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

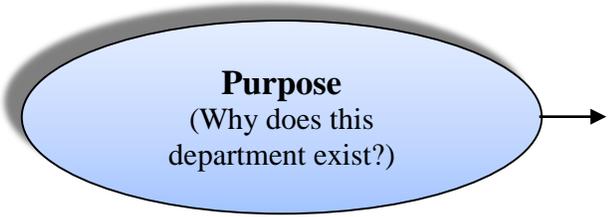
City Clerk	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10011310 70711 WC Prem Pr	.00	.00	.00	.00	.00	.00	.0%
10011310 70712 WC Claim	5,032.37	8,343.00	8,343.00	6,255.00	8,343.00	12,335.00	47.8%
10011310 70713 Liab Claim	684.45	949.00	949.00	711.00	949.00	1,142.00	20.3%
10011310 70714 Prop Claim	565.99	746.00	746.00	558.00	746.00	1,371.00	83.8%
10011310 70720 Ins Admin	1,468.44	2,015.84	2,015.84	1,512.00	2,015.84	2,701.00	34.0%
10011310 70725 LssCtl Sv	.00	.00	.00	.00	.00	.00	.0%
10011310 70790 Other Ins	203.00	.00	.00	.00	.00	.00	.0%
10011310 71010 Off Supp	9,686.58	2,000.00	2,000.00	4,080.88	2,500.00	2,508.00	25.4%
10011310 71015 Copy Supp	561.00	.00	.00	.00	.00	.00	.0%
10011310 71017 Postage	1,320.39	3,200.00	3,200.00	2,002.99	3,200.00	3,204.00	.1%
10011310 71190 Other Supp	.00	.00	.00	.00	200.00	240.00	.0%
10011310 71340 Telecom	1,741.25	1,400.00	1,400.00	1,395.54	1,647.00	1,647.00	17.6%
10011310 71420 Periodicls	199.00	250.00	250.00	94.60	300.00	252.00	.8%
10011310 79150 Bad Debt	.00	.00	.00	.00	.00	.00	.0%
TOTAL City Clerk	331,202.19	430,160.24	430,160.24	263,863.88	390,682.94	429,365.33	-.2%
TOTAL REVENUE	-10,452.95	-7,585.00	-7,585.00	-7,380.39	-12,470.00	-8,340.00	10.0%
TOTAL EXPENSE	341,655.14	437,745.24	437,745.24	271,244.27	403,152.94	437,705.33	.0%
GRAND TOTAL	331,202.19	430,160.24	430,160.24	263,863.88	390,682.94	429,365.33	-.2%



Human Resources



10011410



The Human Resources department partners with every department of the City on their human capital needs and interacts with and serves all employees throughout their careers as well as prospective employees. The staff includes twelve (12) full-time employees who focus on seven (7) primary areas: Compensation and Benefits, Employee and Labor Relations; Recruitment and Onboarding, Training and Development, Employee Wellness, Employee Safety and Community Relations.



The City's Human Resources Department provides services currently to 1,083 employees comprised of 600 full-time employees, 40 part-time employees and 443 seasonal employees.



It is the goal of the Human Resources department to maximize the City's Human Capital potential through positive employee/labor relations, improved onboarding and talent management, branding of the City as an employer of choice to maximize recruiting potential and use of technology to streamline and stabilize processes.



**What we
accomplished in
FY 2017**

Compensation and Benefits

- Work with Sikich to complete the Payroll Migration Project moving the payroll function from Finance to Human Resources.
- Hired a Payroll Supervisor to oversee and streamline the payroll function.
- Worked to negotiate language with 11 collective bargaining units to address future implications for health insurance plans.
- Worked with Gallagher to implement design plan changes to save costs on health, dental and life insurance benefits.
- Implemented membership in the Intergovernmental Personnel Benefits Cooperative (IPBC) for health insurance which is projected to save the City \$8.9 million over the next five years.
- Conducted a Dependent Eligibility Audit to verify eligibility of dependents on the City's health and dental insurance plans which is projected to save 6-7% in total premium costs.
- Began work to establish an overall Total Compensation Strategy/Philosophy for the City.
- Worked with ClientFirst and the Information Systems department to finalize the RFP process for a Time and Attendance/Advanced Scheduling software solution and brought forward recommendation to Council for approval.

Employee and Labor Relations

- Negotiated agreements with Lodge 1000 and Sergeants and Lieutenants. The City continues to bargain with Local 49 and Telecommunicators. The City prepares for a heavy negotiation season as 8 contracts expire as of 4/30/2017.
- Implemented NEW Employee Handbook and conducted 2 supervisory training sessions and 15 employee training sessions to insure understanding of content.
- Created and disseminated *Inside the City*, a bi-monthly newsletter for employees and retirees. Content includes events, reminders, achievements, employee news and educational articles.
- Eighty-eight employees reached milestone years of service with the City.
- Retirements from the City continue to run at a high level. Nineteen employees have either retired or submitted retirement notices in FY 2017.
- Conducted and finalized 10 internal employee investigations as a result of receiving formal complaints from employees.

Recruitment and Onboarding

- Hired a Talent Acquisition and Development Manager to serve as the subject matter expert in Talent Management as well as lead initiatives in the City's Recruitment, Onboarding, Training and Development functional areas.
- Facilitated the hiring of 65 full-time positions and 350 seasonal employees.
- Partnered with the Board of Fire and Police Commission as well as Fire and Police Departments to staff vacancies.

- Implemented a more stream-lined selection process including a pre-screening interview to improve our Time-to-Hire metric across the City.
- Implemented the STAR method for interviewing to shift our focus to a more competency-based selection method to improve retention as well as increase quality of hire and help build out the city talent pipeline for succession planning purposes.
- Put into effect a full day orientation covering an introduction to the City of Bloomington, mandatory training, and new hire FAQs.

Training and Development

- Conducted 16 hours of Supervisory Training for 30+ supervisors utilizing the ICMA Effective Supervisory Practices training modules.
- Conducted departmental assessments on training needs and requirements across the City.
- Developed and implemented a New Orientation training program to take place every Monday to onboard new employees to the City for all departments.
- Established dedicated training center with the assistance of BCPA staff at the Creativity Center.
- Human Resources Director attended the annual IPMA conference in Kansas City, MO, Sept. 19th –Sept 22nd which proved to be a valuable source of the newest trends in Public HR Management.
- Staff members attended NPELRA/IPELRA conferences and webinars to stay in touch with the latest in Labor Relations case law and strategies.
- Staff members attended Bloomington-Normal Human Resources Council seminars to network with others in the local HR community and stay in touch with the private sector.
- Encouraged employees to take advantage of the free webinar offerings from our Employee Assistance Program.
- Promoted computer training classes offered by Levi, Ray & Shoup, Inc. and are on track to triple usage of the training.
- Conducted twenty-two American Heart Association Heartsaver CPR/AED and First Aid classes. One hundred and thirty-six employees received certifications through the American Heart Association.
- Coordinated and promoted twenty-four Lunch & Learn Sessions.

Employee Wellness

- The City of Bloomington was recognized as a Platinum-Level Fit Friendly Company by the American Heart Association for helping employees maintain a healthy lifestyle. This is the sixth consecutive year the City achieved the highest tier of recognition.
- Approximately 175 employees attended the 2016 Wellness Fair. The event featured over 35 wellness and benefits vendors, a healthy breakfast and several free health screenings.
- One hundred and thirty-five employees participated in biometric screenings this year. Screenings included blood pressure, total cholesterol, HDL, LDL, cholesterol ratio, triglycerides and blood glucose. The preventive service helps employees understand their health status and the steps they can take to improve their health.

- Ninety-six employees received a Wellness Day for participating in a variety of activities that foster health and well-being. Thirty-one percent of eligible employees received a day off which is the most the City has had since implementation. The number of applications increases every year showing that employees are making efforts to maintain or improve health.
- Wellness Coordinator maintained Wellness Councils of America Faculty Status.
- Seventy-five individuals completed the 2015 online Health Assessment through Blue Cross Blue Shield, up from seventy-three in 2014. The assessment helps members understand their current health status. Upon completion, members can opt in to online classes or receive communications on various topics.
- Hosted five onsite flu shot clinics for employees and dependents. Two hundred and seventy-three vaccinations were administered (47% of employees).
- Coordinated free glucose and cholesterol screenings to help employees assess their risk for diabetes in honor of Diabetes Awareness Month.
- Facilitated the Wellness Committee, which is an employee-driven team that helps to build and sustain the wellness culture across the organization.
- One hundred and twenty-seven employees participated in the Live Healthy 10-week challenge. Participants recorded physical activity minutes and weight. Participants averaged 43 minutes of activity per day and 3.33 pounds lost. Employees lost a total of 419 pounds. Projected savings based on body mass index reduction is \$12,676.12. The program survey indicated that 83% of participants increased activity, 50% lost weight, 50% increased awareness of health habits and 83% consumed healthier food as a result of the challenge.
- One hundred and two employees (seventeen teams) participated in the Step 2 It challenge which focused on increasing physical activity. This is the most participation the City has had for a wellness challenge. Participants logged and recorded steps for one month.

Employee Safety

- We continued to maintain our focus on Employee Safety as a top priority in FY 2017 in order to better serve the members of the community with the highest level of quality that they deserve.
- Conducted monthly safety contacts with City leadership to help improve the overall culture of Safety as a priority City-wide.

Community Relations

- The Human Relations Commission worked with the Town of Normal's Human Relations Commission to coordinate the Annual Reverend Dr. Martin Luther King, Jr. Awards Program on Saturday, January 14 at the Bone Student Center on the campus of Illinois State University.
 - City staff and commissioners investigated 5 complaints under the HRC jurisdiction.
 - Attended Culture Fest representing the City and handed out several logo items and spoke to several members of the community to help break down barriers.
 - The Human Relations Commission helped sponsor the Juneteenth Celebration as a community project.
 - The Commission participated in the Municipal Equality Index project.
-

**Revenue &
Expenditures**

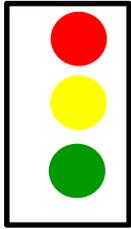


Human Resources	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$579,422	\$728,923	\$723,336	\$770,612
Benefits	\$214,634	\$281,348	\$259,189	\$317,301
Contractuals	\$389,700	\$422,432	\$516,180	\$505,070
Commodities	\$18,468	\$17,000	\$19,927	\$19,080
Other Expenditures	\$32,963	\$48,795	\$46,094	\$48,094
Department Total	\$1,235,185	\$1,498,498	\$1,564,726	\$1,660,158
Total Revenue	\$13,916	\$24,250	\$20,500	\$20,500
Percent of General Taxation	98.87%	98.38%	98.69%	98.77%

**Performance
Measurements**



Human Resources	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Inputs:				
Department Expenditures	\$1,235,185	\$1,498,498	\$1,574,726	\$1,660,158
Outputs:				
Total City Collective Bargaining Units	11	11	11	11
Number of grievances filed	26	-	20	15
Full-time Employee Turnover Rate	8%	7%	4%	4%
Percent of Employees participating in Wellness Activities	63%	65%	67%	68%
Number of seasonal employees processed for payroll.	274	300	360	360



= RED indicates performance falls significantly below expectations.

= YELLOW indicates an action needs to be taken to improve performance.

= GREEN indicates performance is meeting expectations.

Utilizing the following 2018 Performance Goals, we hope to bring our focus areas to green

Focus Area	2017
Recruitment and Hiring	
Employee and Labor Relations	
Compensation and Benefits	
Training and Development	
Employee Wellness	
Safety	
Community Relations	



Where do we want to go? 2018 and Beyond...

Strategic

- Work with City Manager and Council to develop a Total Compensation Philosophy and Strategy.
- Develop and implement a more competency-based, streamlined Performance Management System.
- Physically move Human Resources/Payroll department to the Government Center.
- Put a plan in place to complete the IPMA-CP certification for HR within the next 12 months.

Compensation and Benefits

- Upon approval from Council, move forward with implementation of a Time and Attendance/Advanced Scheduling software solution for the City.
- Continue to analyze our Sick Leave Buyback policies to minimize IMRF Accelerated Payments and look at implementing a PTO program as a potential solution.
- Continue to work with Gallagher on plan design changes to lower the cost of our health insurance plans, look at the addition of an HSA for 1/1/2017, all in an attempt to avoid future potential Cadillac Tax liability 1/1/2020, as well as contain associated costs.
- Potentially market dental plan for 1/1/2018.
- Explore voluntary benefits enrollment for 1/1/2018.

Talent Acquisition and Development

- Work with new Talent Acquisition Manager to brand the Culture and Image of the City of Bloomington as an employer of choice in the community, state and nation.
- Develop a plan to expand City recruitment efforts to non-traditional channels, to expand the pool of qualified, diverse candidates.
- Develop and implement a City-Wide Communication/Customer Service Training Program.
- Explore ways to implement more on-line training offerings.

Employee and Labor Relations

- The City prepares for a heavy negotiation season as 8 contracts expire as of 4/30/2017. (see below)
- Establish Employee Advisory Council to help dissect the results of the Employee Survey.

Employee Wellness

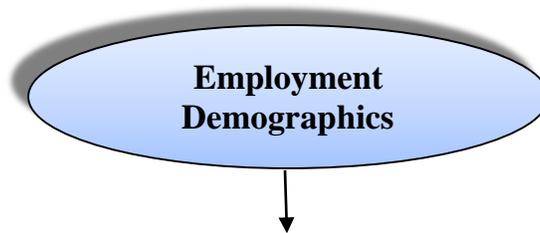
- Continue to improve city-wide Wellness metrics to improve the health and well-being of our workforce and keep insurance costs down.
- Wellness Priority for 2017: Implement strategies to address our top health risks.
- Work with Gallagher to move Wellness initiative to the IPBC plan to assist with consolidated Wellness offerings and provide a more condensed tracking system for better metrics and reporting.

Employee Safety

- Develop and implement City-wide Employee Emergency Action Plans with each Department.
- Continue to find ways to reduce costs associated with Workers' Compensation
- Continue to find ways to reduce losses associated with OSHA recordables.

Community Relations

- Continue to work with the Human Relations Commission in achieving their mission protecting the right of all citizens to equal opportunity for education, employment, housing, public accommodations and financing prevent unlawful discrimination through the implementation and enforcement of the Bloomington Human Relations Ordinance.



Union Contracts	Number of Full-time Budgeted Employees for FY 2017	Number of Part-time Employees	Expiration Date	Current Status
Support Staff Local 362	29	0	4/30/2017	Pending Negotiations
Parking Attendants Local 362	3	0	4/30/2017	Pending Negotiations
Fire Local 49	103	0	4/30/2015	Currently Negotiating
Water Lodge 1000	36	0	4/30/2018	Settled
Inspectors Local 362	16	0	4/30/2017	Pending Negotiations
Police Unit 21	100	0	4/30/2017	Pending Negotiations
Sergeants & Lieutenants	21	0	4/30/2017	Pending Negotiations
Public Works & Parks 699 AFSCME	99	0	4/30/2017	Pending Negotiations
Telecommunicators (TCMs)	18	0	4/30/2016	Currently Negotiating
Local 699 Library	30	25	4/30/2017	Pending Negotiations
IATSE Stagehands (seasonal)	56	0	4/30/2017	Pending Negotiations
Subtotal:	511	25		
Classified	129	0	N/A	N/A
Legislative	0	10	N/A	N/A
Library Classified	14	3	N/A	N/A
Board of Elections	2	2	N/A	N/A
Grand Total:	656	40		

*Approximately 300 seasonal employees are not included above.



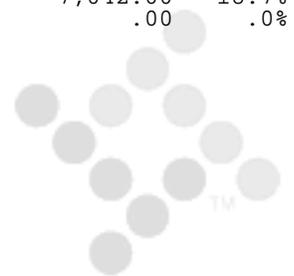
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

10011410	Human Resources	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10011410	57540							
10011410	57600							
10011410	57985							
10011410	57990							
10011410	61100							
10011410	61130							
10011410	61150							
10011410	61190							
10011410	62101							
10011410	62102							
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10011410	62106							
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10011410	62109							
10011410	62110							
10011410	62115							
10011410	62120							
10011410	62130							
10011410	62140							
10011410	62160							
10011410	62200							
10011410	62210							
10011410	62330							
10011410	62990							
10011410	70210							
10011410	70220							
10011410	70430							
10011410	70530							
10011410	70610							
10011410	70611							
10011410	70630							
10011410	70631							
10011410	70632							
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10011410	70702							
10011410	70703							
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10011410	70711							
10011410	70712							
10011410	70713							
10011410	70714							
10011410	70720							
10011410	70725							



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CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

10011410 Human Resources	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10011410 71010 Off Supp	5,549.27	7,000.00	7,000.00	6,272.61	7,000.00	6,000.00	-14.3%
10011410 71017 Postage	4,582.72	3,000.00	3,000.00	3,144.45	4,500.00	4,000.00	33.3%
10011410 71340 Telecom	6,031.70	4,500.00	4,500.00	5,401.86	6,227.00	6,500.00	44.4%
10011410 71410 Books	189.10	.00	.00	.00	.00	.00	.0%
10011410 71420 Periodicls	2,114.91	2,500.00	2,500.00	10,606.47	2,200.00	2,580.00	3.2%
10011410 79110 Com Relatn	3,722.73	8,094.00	8,094.00	1,316.56	8,094.00	8,094.00	.0%
10011410 79120 Emp Relatn	19,932.37	21,200.00	21,200.00	4,939.81	19,000.00	20,500.00	-3.3%
10011410 79125 MLKJR Evnt	9,307.43	19,501.00	19,501.00	13,706.19	19,000.00	19,500.00	.0%
10011410 79150 Bad Debt	.00	.00	.00	.00	.00	.00	.0%
TOTAL 10011410 Human Resourc	1,221,269.39	1,474,248.09	1,474,248.09	1,030,623.50	1,544,226.44	1,639,657.61	11.2%
TOTAL REVENUE	-13,915.99	-24,250.00	-24,250.00	-14,630.73	-20,500.00	-20,500.00	-15.5%
TOTAL EXPENSE	1,235,185.38	1,498,498.09	1,498,498.09	1,045,254.23	1,564,726.44	1,660,157.61	10.8%
GRAND TOTAL	1,221,269.39	1,474,248.09	1,474,248.09	1,030,623.50	1,544,226.44	1,639,657.61	11.2%



Finance

10011510



Purpose
(Why does this division exist?)



The mission of the Finance Department is to maintain the fiscal stability of the City through prudent management of fiscal resources. This is accomplished by monitoring all City operations, safeguarding assets, protecting the integrity of financial data and maintaining an appropriate internal control framework. The Finance Department establishes financial management standards and monitors compliance to these standards based on federal, state and local law, as well as accounting standards.

The Finance Department provides a wide range of comprehensive financial support services to the Mayor, City Council, administration, each City department and various boards. Such services include accounting, financial administration and reporting, budgeting, internal audits, treasury/cash management, investments, payroll, billing and accounts receivable, accounts payable, debt management and purchasing. The Finance Department has 12 full time employees.

The main functions of the Finance Department are:

- Fiscal administration, reporting and compliance
 - Budget development and monitoring
 - Accounting and auditing services
 - Debt and treasury management
 - Management of internal audits and controls
 - Long-term fiscal planning
 - Fiscal reviews/operational studies
 - Procurement and contract management
-

FY 2018 Budget & Program Highlights

- Updates/revisions to financial policies
- Development of key metrics & performance measures
- Debt Modeling & capital planning
- Implementation of newly adopted rates and fees
- Participation in process planning for Utility Billing and Time Keeping software projects



By popular demand, we brought back the Price is Right game for the Citizen's Academy. It is not only a fun time but also a very informative way to understand the cost of many projects and equipment across the City. Here are just a few examples of the questions asked.



How much does it cost to outfit a firefighter in full personal protective equipment?

Approximately \$10,585 for a coat, pants, boots, helmet, breathing apparatus, gloves and hood.

What is the annual salary for a City Council Alderman?

\$4,800 annually for many long hours and hard work.



**What we
accomplished in
FY 2017**

Finance

- Adopted 2016 tax levy & abatements.
- Completed final drafts of investment and debt policies.
- Reaffirmed credit with Moody's and Fitch credit rating agencies.
- Assisted in the draft capital improvement plan.
- Participation in the City's economic development efforts.
- Facilitated transition of U.S. Cellular Coliseum to VenuWorks, reviewing financial activity regularly.
- Completed Tyler-Munis assessment and working to implement recommendations.
- Participation in twice monthly meeting with Information Services department.
- Coordinated delinquent tax team with regular meetings.

Accounting

- Extended and completed the FY 2016 annual City audit with new audit firm.
- Coordination and completion of the FY 2016 audit of the Firefighter Pension Fund, Police Pension Fund and Foreign Fire Insurance Board.
- Coordinated the FY 2016 actuarial valuations for the Firefighter Pension Fund, Police Pension Fund and Casualty Insurance fund.
- Regulatory filings such as annual TIF reports, Annual Financial Reports, Treasurer's Report and Unclaimed Property Report were completed.

Debt/Capital Management

- Issuance of 2017 capital lease including both a 5 year and 10 year lease totaling \$5.4M.
- Debt modeling for new revenue streams dedicated to capital improvements.
- Consideration of refinancing opportunities.
- Loan from the Public Building commission reserves for Abraham Lincoln Parking garage improvements.
- Managed budgeted capital projects, categorized for audit – in process, capital assets.

Budget

- Earned the Certificate of Achievement for Excellence in the Comprehensive Annual Budgetary Award for the 6th consecutive year.
- Participated in the fourth Citizen's Academy where participants took part in balancing and restructuring the City budget. Positive feedback was received from the participants.
- Participated in the Internal Budget Committee which is now working on a 5 year CIP plan. Provided funding and capital worksheets.
- Offered a Munis navigation class to familiarize City staff with some of the financial inquiries and reports.
- On-going regular monthly budget meetings with each department to monitor budgets and assist with year-end projections.

Procurement

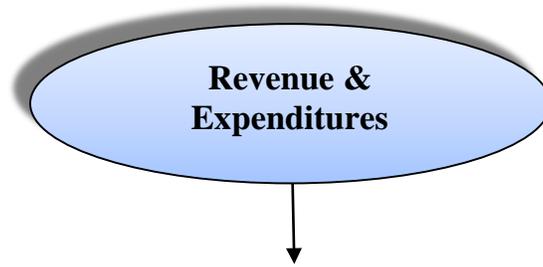
- Continued to offer clarification and additional training to staff (Citywide) on the City's Procurement Code
- Extensive outreach provided to departments on policy and procedures.
- Improve procurement efficiency by fully utilizing bid limits, clarifying exemptions and expanding the use of joint purchasing agreements thereby reducing time spent on routine purchasing.
- Continue to manage the disposal of surplus City property.
- Revised insurance terms and conditions in request for proposal templates in bid documents.
- Empower City staff to minimize wasted time and effort in procurement of goods & services
- Develop a comprehensive user guide and policy manual for procurement
- Develop a metric to track and evaluate staff utilization

Pension

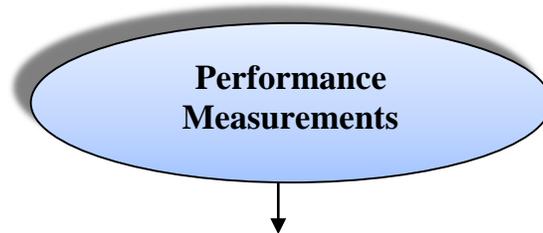
- Compliance with the City's Police and Firefighter Pension Funding policy, Chapter 16, Section 46, which set the City on the course to achieve 100% funding of its pension liabilities.
- Tracking and remitting of increased utility tax dedicated to police and fire pension funding.

ERP

- Tested Tyler-Munis upgrade from 10.5 to 11.3 (March 2016)
 - Facilitated ERP assessment resulting in recommendations for custom reports, custom training, and reconfiguration of modules, workflow changes and business process improvement.
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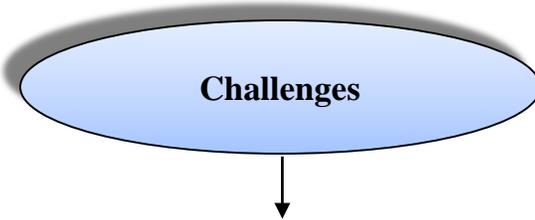


Finance	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$800,701	\$819,871	\$791,249	\$830,454
Benefits	\$258,737	\$298,468	\$274,203	\$285,940
Contractual	\$307,140	\$464,410	\$449,764	\$394,854
Commodities	\$25,689	\$25,340	\$23,430	\$24,860
Other Expenditures	\$830	\$1,000	\$1,000	\$1,000
Department Total	\$1,393,097	\$1,609,089	\$1,539,645	\$1,537,108
Revenues	\$8,774	\$9,382	\$9,382	\$9,382
Percent of General Taxation	99.37%	99.41%	99.39%	99.39%



Finance	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Inputs:				
Department Expenditures	\$1,393,097	\$1,609,089	\$1,539,645	\$1,537,108
Outputs:				
Dollar amount of Local Taxes collected	\$12,116,747	\$11,600,000	\$11,467,897	\$11,525,463
Number of journal entries processed		10,600		
Number of accounts payable payments	9,927	8,750	8,050	8,050
Number of 1099s issued	230	250	257	250
Number of bids/RFQs & RFPs Conducted	43	45	50	45
Number of purchase orders processed	567	400	550	550

*Local taxes include Local Motor Fuel Tax, Food & Beverage Tax, Packaged Liquor Tax, Hotel/Motel Tax, Vehicle Use Tax and Amusement Tax



Challenges

The Finance Department has been unable to provide long term financial planning on a regular basis. At current staffing levels, consultants have facilitated debt modeling, financial operation analysis, and staffing analysis on an ad hoc basis. Best practices should be incorporated in deficit areas to provide business preparedness/continuity. Critical functions not completed regularly or that go unattended are:

- Long-range fiscal planning, policy updates and development and financial ordinance revisions.
 - Contract administration for financial, banking, custodial, merchant services, and treasury agreements.
 - Implementation of treasury services available for efficiencies – online payments, credit cards, lock box, bill printing and paying.
 - Regular review of investment opportunities.
 - Corrections needed software, forms and ordinances of the local tax program.
 - Deficits in the setup and reporting of the ERP or Tyler Munis software.
 - Creating and reviewing revenue/debt collection policies and services.
 - Trend analysis, establishing performance based metrics for budgeting.
 - Regular review of third party financial operations.
 - Financial process documentation, planning and work efficiencies.
 - Process mapping and planning for utility billing software and other implementation of Tyler Munis modules.
-

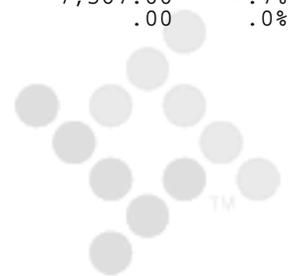
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Finance		2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10011510	53350							
10011510	57490							
10011510	57985							
10011510	57990							
10011510	61100							
10011510	61130							
10011510	61150							
10011510	61190							
10011510	62101							
10011510	62102							
10011510	62104							
10011510	62106							
10011510	62108							
10011510	62109							
10011510	62110							
10011510	62115							
10011510	62120							
10011510	62130							
10011510	62140							
10011510	62160							
10011510	62200							
10011510	62330							
10011510	70090							
10011510	70093							
10011510	70220							
10011510	70430							
10011510	70530							
10011510	70610							
10011510	70611							
10011510	70630							
10011510	70631							
10011510	70632							
10011510	70641							
10011510	70660							
10011510	70690							
10011510	70702							
10011510	70703							
10011510	70704							
10011510	70711							
10011510	70712							
10011510	70713							
10011510	70714							
10011510	70720							
10011510	70725							



PROJECTION: 20184 FY 2018 BUDGET LEVEL 4
FOR PERIOD 12
ACCOUNTS FOR:

Finance	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10011510 71010 Off Supp	11,887.75	10,000.00	10,000.00	10,151.89	10,000.00	10,000.00	.0%
10011510 71017 Postage	7,203.72	8,000.00	8,000.00	5,100.85	7,500.00	8,000.00	.0%
10011510 71190 Other Supp	.00	.00	.00	.00	.00	.00	.0%
10011510 71340 Telecom	5,435.59	6,000.00	6,000.00	4,132.44	4,730.00	5,520.00	-8.0%
10011510 71410 Books	.00	.00	.00	.00	.00	.00	.0%
10011510 71420 Periodicls	1,161.95	1,340.00	1,340.00	666.95	1,200.00	1,340.00	.0%
10011510 79150 Bad Debt	.00	.00	.00	.00	.00	.00	.0%
10011510 79990 Othr Exp	829.98	1,000.00	1,000.00	71.65	1,000.00	1,000.00	.0%
TOTAL Finance	1,384,322.68	1,599,706.77	1,599,706.77	1,043,656.31	1,530,263.45	1,527,725.98	-4.5%
TOTAL REVENUE	-8,774.32	-9,382.00	-9,382.00	-7,782.16	-9,382.00	-9,382.00	.0%
TOTAL EXPENSE	1,393,097.00	1,609,088.77	1,609,088.77	1,051,438.47	1,539,645.45	1,537,107.98	-4.5%
GRAND TOTAL	1,384,322.68	1,599,706.77	1,599,706.77	1,043,656.31	1,530,263.45	1,527,725.98	-4.5%



Information Services

10011610



Purpose
(Why does this division exist?)

Information Services provides the following inventory of programs and services for all City departments:

- **Shared Common Technology Infrastructure**
 - Network infrastructure, including local area networks, wide area networks, fiber backbone connections throughout the city, wireless point-to-point networks (for remote connectivity) and wireless networks for client access
 - Roughly 100 Physical and virtual (cloud) servers and over 150TB of storage technology to support enterprise applications, video and file storage
 - End user desktop, laptop and tablet computers, printers and other peripherals, productivity software and many applications specific to a department or end user
- **City-wide Enterprise Business Applications**
 - Financials, Human Resources, Payroll, Utility Billing, Public Safety, Parks, Public Works, Community Development, GIS, Web Services, Email, Parking Management, Physical Access Control, Video Surveillance, City Web Sites, Citizen Engagement Applications, Social Media and other departmentally specific applications
- **Information Security**
 - Enterprise Data Backup/Redundancy/Recovery, Disaster Recovery, Business Continuity, Cybersecurity Oversight, Management and Communication of Security Policies and Procedures
- **Strategic Technology Planning and Management**
 - Align IS technology plan and technical documentation to City Strategic Plan. Manage and communicate the use of standard Information Technology principles and best practices.

- **Unified Communications**
 - LAN/WAN network design and implementation, Internet connectivity and security, Structured Cabling Systems, City-wide Voice over Internet Protocol (VoIP) telephone system, Cellular phones for roughly 250 City users, Mobile Computing Devices, Mobile data network supporting Fire, Police, Community Development, Water and other operational departments Email
-

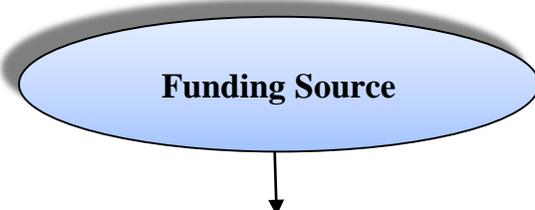


The 10 full-time and 2 contracted employees currently staffing the Information Services department are responsible for managing and maintaining over 3,000 individual computing and communications devices and approximately 100 different software applications, located in over 40 locations throughout the Bloomington/Normal area.



Specific Information Services Strategic Plan Action Items are:

- Continued implementation of video surveillance technologies in Downtown Bloomington and other areas as needs arise.
 - Implementation of next phases of the MUNIS Enterprise Resource Planning (ERP) software.
 - Continued replacement of aging City servers, desktop and laptop computers, network equipment, network printers and multi-function printers.
 - Implement multiple new or replacement applications city-wide to improve departmental efficiencies.
 - Add technology to increase citizen outreach and communication through website and social media.
-



Funding Source

General Fund 95.13%, Fees for Services 4.77%



**What we
accomplished in
FY 2017**

-
- **MUNIS Project - Enterprise Resource Planning Software (ERP)**
 - Completed Open Enrollment successfully for 2017
 - Fully deployed tablets in the field for Building Safety Inspectors to receive notification of and complete building inspections in the field
 - Tested and began implementation of tablets in the field for Code Enforcement Inspectors to complete property maintenance and complaint inspections in the field
 - Reconfigured and converted data in the Business License and Permitting modules in response to changes made to the Rental Registration and Inspection program
 - Began implementation of Utility Billing module
 - Began analysis and testing of the Land Use and Planning component of the Permits and Inspections module
 - Nearing completion of the City's Disaster Recovery Plan for Tier 1 and 2 systems
 - Developed a database for Community Development grants and loans to help the Grant Coordinator better manage and report on disbursements and aid Finance in oversight and auditing with FY end reports
 - Created a set of standard reports that the Economic Development Coordinator can run against the in-house State sales tax database
 - Developed a data cube that combined information from the State sales tax database and the local tax collection data stored in Munis for ad hoc reporting by the Economic Development Coordinator and Finance department
 - Upgraded Laserfiche Software and developed workflows for processing personnel paperwork by Human Resources and establishing appropriate security access privileges based on document type and employee department
 - Added approximately 65TB of data storage to support the Police department Body Worn Camera initiative

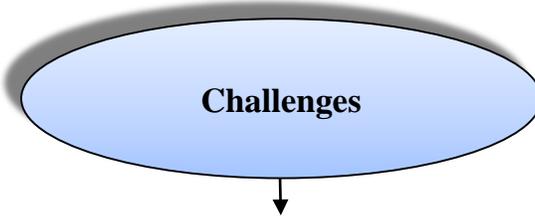
- Conversion of physical servers to virtual within the VMWare cloud environment reached 74%
 - Upgraded core network switching equipment in USCC and Government Center
 - Upgraded/replaced City's firewall and Internet gateway security solution
 - Replaced approximately 90 end user desktops and laptops
 - Researched, tested and deployed full-time network connected tablets for City executive staff
 - Implemented new data storage arrays to provide real-time offsite data replication and business continuity
 - Began pilot testing cloud-based Microsoft Office 365 collaboration environment
 - Redesigned the City, BCPA and Parks and Recreation sites, implemented them within the new content management system and trained the content contributors.
 - Completed migration of the cloud-based Firehouse software solution, used to manage daily Fire department operations, to a new, higher performing, Firehouse cloud environment
 - Began implementation of a tablet-based "Firehouse Medic" solution that will put real-time information into the hands of the EMT's
 - Assisted in continuing upgrade of the Water department's SCADA (distribution management and control) system
 - Upgraded the ESRI GIS enterprise ArcSDE server and license server from version 10.0 to 10.3
 - Upgraded the VMware 5.0 virtual infrastructure (cloud) environment to VSphere 6 and added the sixth VMWare ESX server to further increase capacity
 - Implemented internal and external video surveillance cameras at City of Bloomington Township offices
 - Added Wi-Fi network access at City of Bloomington Township offices
 - Upgraded the current Panasonic Arbitrator back-end server, clients and mobile recording hardware/software to accommodate the pilot testing of Panasonic's body-worn camera solution
 - Implemented the "myBloomington" citizen request management solution for Parks and Recreation service requests
 - Began implementation of replacement golf course management system
 - Began implementation of replacement Parks and Recreation management system
 - Added Police Command staff to GovDelivery citizen outreach system to allow efficient communication of important notifications to citizens and media contacts
 - Completed implementation of USCC point of sale system
 - Continued process of upgrading WiFi network in USCC
 - Added door access control security for the Finance and City Clerk doors
-

**Revenue &
Expenditures**

Information Services	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$614,965	\$662,909	\$604,288	\$759,644
Benefits	\$244,479	\$278,474	\$270,473	\$299,876
Contractuals	\$1,014,563	\$1,065,213	\$1,111,850	\$1,386,371
Commodities	\$356,974	\$420,730	\$428,454	\$451,620
Capital Expenditures	\$8,993	\$0	\$300,000	\$0
Principal Expense	\$109,567	\$178,644	\$48,106	\$143,595
Interest Expense	\$5,146	\$24,974	\$4,437	\$17,464
Other Expenditures	\$10	\$0	\$0	\$0
Department Total	\$2,354,697	\$2,630,944	\$2,767,609	\$3,058,571
Total Revenue	\$166,967	\$148,250	\$148,400	\$149,000
Percent of General Taxation	92.91%	94.37%	94.64%	95.13%

**Performance
Measurements**

Information Services	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
<i>Inputs:</i>				
Department Expenditures	\$2,354,697	\$2,630,944	\$2,767,609	\$3,058,571
<i>Outputs:</i>				
Number of City Website Visits	747,529	840,000	729,909	800,000
Amount of City Data Protected by Enterprise Backup	11TB	25TB	12.5TB	25TB
Percentage of City Servers Virtualized	72%	74%	74%	75%
Number of Telephone Calls Routed City-wide	1,312,840	1,400,000	1,300,000	1,298,000
<i>Effective Measures:</i>				
Core and Local Area Network Uptime	99.99	99.99%	99.99	99.99
Wide Area Connection (Remote Locations) Uptime	99.99	99.00%	99.90	99.00
Internet Connection Uptime	99.999	99.99%	99.99	99.99
Enterprise Applications Uptime	99.99	99.99%	99.99	99.99
Network-Based File Storage Uptime	99.99	99.99%	99.99	99.99



Challenges

- **Technological Pervasiveness and Staffing Level** – Almost every initiative, or project, within the City organization includes a technological component. Most initiatives actually depend heavily on technology for their success. The importance of technology in key projects and initiatives throughout all City departments continues to demand more Information Services staff time. While new initiatives require more staff time, the current systems also continue to need to be maintained. With current staffing levels, this increased work load may not be sustainable.
 - **Cybersecurity Preparedness** – The possibility of data security breach is ever present. Staff continues to seek ways of mitigating these risks. The threat landscape is changing at an incredible pace, which will require new and innovative approaches for protecting the City’s resources.
 - **Aging Infrastructure** – During FY 2017, more progress was made in upgrading key components of the City’s network infrastructure. There are more core and distributed network components to be replaced, however, and staff will be continuing this process. Scheduled replacement of end user computing equipment will also be accomplished.
 - **Exponential Data Growth** – IS expects the City’s data volume to grow exponentially this year due to ever increasing various forms of video and high resolution photography. Police body-worn cameras, high resolution GIS images and the sewer video inventory project are examples. Managing and protecting this data will require more infrastructure and management.
 - **Police Body-Worn Cameras** – Information Services staff will continue to be heavily involved in researching, testing and managing the infrastructure for the body-worn camera initiative. It will be critical to ensure the infrastructure is ready for the increased data requirements and that the solution selected minimizes ongoing management requirements as much as possible.
 - **MUNIS Conversion** – Although modules within phases 1, 2 and 3 of the MUNIS Project have gone live, phase 3 is still in progress and phase 4 has yet to commence. The MUNIS project has been delayed due to overall City staff resource limitations. The current implementation schedule involves starting implementation of the Utility Billing module in early 2017.
 - **Time Keeping/Scheduling** – Information Services staff will be heavily involved in the project of a new time keeping, benefits accrual and advanced scheduling solution. This critical project will require a significant amount of staff time.
 - **Managing Expectation in Technology Adoption** – The Information Services department is always in the middle of multiple implementations. Each project’s implementation is important as it is typically replacing a paper-based system or improving efficiency of an existing electronic system. The limited IS staff requires prioritization and management of the schedule while also finding ways to use outside resources wherever possible.
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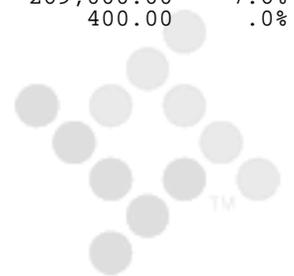
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

10011610	Information Services	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE	
10011610	54410	CS Chg	-30,920.50	-31,000.00	-31,000.00	-23,785.80	-31,000.00	-31,000.00	.0%
10011610	54990	Othr Chgs	-115,602.12	-117,250.00	-117,250.00	-88,784.29	-117,400.00	-118,000.00	.6%
10011610	57114	Equip Sale	-45.48	.00	.00	.00	.00	.00	.0%
10011610	57990	OMisc Rev	-20,399.00	.00	.00	.00	.00	.00	.0%
10011610	61100	Salary FT	604,121.18	658,409.00	658,409.00	439,659.39	599,788.39	755,144.00	14.7%
10011610	61150	Salary OT	4,062.13	4,500.00	4,500.00	2,988.42	4,500.00	4,500.00	.0%
10011610	61190	Othr Salry	6,781.93	.00	.00	.00	.00	.00	.0%
10011610	62101	Dent Ins	3,716.00	4,423.00	4,423.00	2,775.40	3,974.15	5,719.72	29.3%
10011610	62102	Visn Ins	754.56	848.00	848.00	513.06	730.86	880.18	3.8%
10011610	62104	BCBS	72,579.28	91,069.00	91,069.00	64,248.11	59,977.03	.00	-100.0%
10011610	62106	HAMP-HMO	31,827.20	35,204.00	35,204.00	22,782.08	24,207.49	.00	-100.0%
10011610	62108	BCBS17PPO	.00	.00	.00	.00	34,470.59	100,716.83	.0%
10011610	62109	BCBS HMO	.00	.00	.00	4,233.99	11,290.56	34,154.19	.0%
10011610	62110	Grp Lif In	984.41	1,093.00	1,093.00	550.97	693.22	762.00	-30.3%
10011610	62115	RHS Contrb	5,895.81	6,994.00	6,994.00	4,065.49	5,150.42	5,807.16	-17.0%
10011610	62120	IMRF	83,721.59	90,554.00	90,554.00	61,288.08	83,433.83	97,089.31	7.2%
10011610	62130	SS Medicare	35,822.16	38,164.00	38,164.00	25,207.67	37,155.35	43,346.21	13.6%
10011610	62140	Medicare	8,377.64	8,925.00	8,925.00	5,895.38	8,689.58	10,200.87	14.3%
10011610	62160	Work Comp	.00	.00	.00	.00	.00	.00	.0%
10011610	62200	Hlth Fac	150.00	.00	.00	.00	.00	.00	.0%
10011610	62990	Othr Ben	650.00	1,200.00	1,200.00	500.00	700.00	1,200.00	.0%
10011610	70220	Oth PT Sv	50,981.50	50,000.00	50,000.00	36,249.92	100,000.00	75,000.00	50.0%
10011610	70430	MFD Lease	14,709.08	13,209.86	13,209.86	12,793.75	14,341.17	14,341.17	8.6%
10011610	70510	RepMaint B	17,081.18	20,000.00	20,000.00	4,933.06	30,000.00	30,000.00	50.0%
10011610	70520	RepMaint V	96.78	500.00	500.00	443.37	500.00	500.00	.0%
10011610	70530	RepMaint O	738,755.70	745,445.00	745,445.00	735,254.82	793,000.00	1,008,560.00	35.3%
10011610	70590	Oth Repair	.00	.00	.00	.00	.00	.00	.0%
10011610	70611	PrintBind	.00	100.00	100.00	.00	100.00	100.00	.0%
10011610	70630	Travel	.00	.00	.00	.00	.00	.00	.0%
10011610	70631	Dues	2,530.35	2,605.00	2,605.00	2,116.55	2,555.35	2,605.00	.0%
10011610	70632	Pro Develp	2,240.00	8,000.00	8,000.00	2,031.00	8,000.00	8,000.00	.0%
10011610	70641	Temp Sv	157,457.01	170,000.00	170,000.00	77,605.50	108,000.00	189,668.00	11.6%
10011610	70690	Purch Serv	.00	.00	.00	.00	.00	.00	.0%
10011610	70702	WC Prem	2,192.12	4,138.00	4,138.00	3,105.00	4,138.00	4,714.00	13.9%
10011610	70703	Liab Prem	3,274.20	5,882.00	5,882.00	4,410.00	5,882.00	6,620.00	12.5%
10011610	70704	Prop Prem	972.45	1,772.00	1,772.00	1,332.00	1,772.00	2,302.00	29.9%
10011610	70711	WC Prem Pr	.00	.00	.00	.00	.00	.00	.0%
10011610	70712	WC Claim	15,732.30	30,969.00	30,969.00	23,229.00	30,969.00	31,098.00	.4%
10011610	70713	Liab Claim	2,139.75	3,524.00	3,524.00	2,646.00	3,524.00	2,879.00	-18.3%
10011610	70714	Prop Claim	1,769.41	2,769.00	2,769.00	2,079.00	2,769.00	3,455.00	24.8%
10011610	70720	Ins Admin	4,631.23	6,299.27	6,299.27	4,725.00	6,299.27	6,529.00	3.6%
10011610	70725	LssCtl Sv	.00	.00	.00	.00	.00	.00	.0%
10011610	71010	Off Supp	191,317.42	250,000.00	250,000.00	130,190.97	266,000.00	269,000.00	7.6%
10011610	71017	Postage	389.91	400.00	400.00	98.96	400.00	400.00	.0%



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**CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS**
PROJECTION: 20184 FY 2018 BUDGET LEVEL 4
FOR PERIOD 12
ACCOUNTS FOR:

			2016	2017	2017	2017	2017	2018	PCT
			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	PROPOSED	CHANGE
10011610	Information Services								
10011610	71070	Fuel	206.16	330.00	330.00	171.34	214.00	220.42	-33.2%
10011610	71340	Telecom	165,060.47	170,000.00	170,000.00	131,591.37	161,840.00	182,000.00	7.1%
10011610	71420	Periodicls	.00	.00	.00	.00	.00	.00	.0%
10011610	72120	CO Comp Eq	8,993.05	.00	300,000.00	297,398.75	300,000.00	.00	-100.0%
10011610	73401	Lease Prin	109,566.71	178,643.68	178,643.68	39,019.42	48,106.39	143,595.03	-19.6%
10011610	73701	Lease Int	5,146.25	24,974.36	24,974.36	3,559.32	4,436.86	17,463.99	-30.1%
10011610	79150	Bad Debt	.00	.00	.00	.00	.00	.00	.0%
10011610	79990	Othr Exp	10.00	.00	.00	.00	.00	.00	.0%
TOTAL 10011610 Information S			2,187,729.82	2,482,694.17	2,782,694.17	2,037,122.05	2,619,208.51	2,909,571.08	4.6%
TOTAL REVENUE			-166,967.10	-148,250.00	-148,250.00	-112,570.09	-148,400.00	-149,000.00	.5%
TOTAL EXPENSE			2,354,696.92	2,630,944.17	2,930,944.17	2,149,692.14	2,767,608.51	3,058,571.08	4.4%
GRAND TOTAL			2,187,729.82	2,482,694.17	2,782,694.17	2,037,122.05	2,619,208.51	2,909,571.08	4.6%



Legal

10011710



Purpose
(Why does this division exist?)

The goal of the Legal Department is to provide the City of Bloomington with high quality legal services through its in-house attorney and designated on-site contractual attorneys that concentrate in municipal law. Through this legal team, the Legal Department facilitates the operations of the City and protects its interests. The Legal Department staff provides legal opinions to City officials on matters of federal, state and local law and represents the City in court and before administrative agencies. The Department also aids in the collection of accounts receivable due to the City, assists with the negotiation of City contracts involving real estate and other vendor and construction contracts, as well as, intergovernmental agreements and collective bargaining matters, prepares City ordinances and resolutions and prosecutes violations of the City Code.

FY 2018 Budget & Program Highlights

-
- Focus on collecting City debts and enacting new City-wide debt collection practices
 - Advising the City in personnel matters, collective bargaining negotiations and employment benefit issues, including overseeing the negotiations of 8 collective bargaining agreements that are set for negotiation in FY 2018
 - Representing the City in litigation and litigation prevention
 - Prosecuting ordinance and related violations in Administrative Court
 - Addressing deferred legal work and projects including outstanding development issues
 - Updating City Code provisions and policies
-



**What we
accomplished in
FY 2017**

I. SPECIAL LARGE FY 2017 PROJECTS

- U.S. Cellular Coliseum
 - The Legal Department was extensively involved in the transition of CIAM from managing the USCC.
 - The Legal Department also assisted with the transition of a new management firm, Venuworks, at the USCC, including the negotiation of the new management contract.
 - The Legal Department remains involved in addressing legal issues at the USCC.
- JM Scott Trust Review
 - The Legal Department has been involved in the review of the JM Scott Trust and assisting with options for its future operations.
- Time & Attendance
 - The Legal Department was involved extensively in the review of the Kronos contract and time and attendance protocols.
- Employee Handbook
 - The Legal Department was involved extensively in the review, update and overhaul of the Employee Handbook

II. ECONOMIC DEVELOPMENT & LAND USE

- The Legal Department assisted with various real estate transactions, including the purchase of the Electrolux and other properties.
- The Legal Department assisted with the vetting and work associated with the downtown hotel and related proposals.
- The Legal Department continued its pilot program to provide routine guidance to the Zoning Board of Appeals and Plan Commission.

III. LABOR & ARBITRATIONS

- The Legal Department has been involved in numerous employment disciplinary issues and reviews.
- The Legal Department has assisted with the negotiation and review of numerous collective bargaining agreements.
- The Legal Department has handled numerous grievances and arbitrations.

IV. ADMINISTRATIVE COURT

- The Legal Department increased enforcement actions in the City's Administrative Court system.
- The Legal Department has prosecuted ordinance violation cases including nuisance abatement actions and housing code violations.
 - In FY 2016 a total of 1,290 ordinance citations were issued (exclusive of Property Code violations filed directly in court). From these citations, the City collected a total of \$158,582. The City has collected a total of \$94,575.75 thus far in FY 2017 (i.e., this constitutes six months of citation payments). To date in FY 2017, a total of 861 ordinance violation tickets have been issued of which 486 have been filed in Administrative Court for prosecution. This total does not include 242 property code violations that may have also been filed in Administrative Court since May 1, 2016.
- In its second full year, the administrative court system continues to become more efficient with increased compliance and response times.

V. GENERAL POLICY / ORDINANCE UPDATES

- The Legal Department has drafted numerous ordinances and resolutions, including but not limited to:
 - An ordinance adopting the Smoke Free Illinois Act and related regulations;
 - An ordinance updating the Chapter 38 to include Complete Streets regulations;
 - An ordinance updating Chapter 17 to include Hazardous Waste Spiller Pay Requirements;
 - An ordinance amending the zoning code to provide for artisanal and craft industries;
 - An ordinance on banishment from City property; and
 - An ordinance on Transportation Network Providers.
- The Legal Department is drafting new guidelines for the annexation of property to the City and has advised on several annexations and assisted with same.
- The Legal Department has drafted several new policies and ordinances that are currently under staff review to assist with zoning, land management and related issues going forward.
- The Legal Department is working with various departments as a new system of codification is explored

VI. LITIGATION

- The Legal Department has represented the City in multiple lawsuits and administrative matters.
- The Legal Department has assisted with the prosecution of underage liquor complaints.
- The Legal Department has continued litigation oversight and reporting to the City Council.
- The Legal Department has assisted in the acquisition and/or demolition of distressed properties.
- The Legal Department is actively advising and working on ADA compliance and related issues.
- The Legal Department successfully defended, through the appellate court level, a decision of the Bloomington Human Relations Commission.
- The Legal Department improved collection efforts on delinquent taxes, including the recent judgments and collection of nearly \$30,000 from commercial establishments.

VII. GENERAL MATTERS

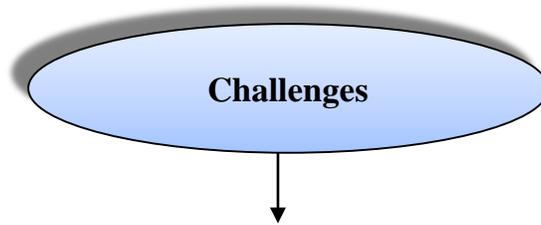
- The legal staff continues to work on expunging exempt information from responsive FOIA documents and successfully handling requests for review from the Illinois Attorney General's Office.
 - The Legal Department is working to further revamp and improve the City's collection efforts on unpaid City taxes and is pursuing various tax collections.
 - The Legal Department advises on nearly all City contracts and answers related procurement and finance questions on a routine basis.
 - The Legal Department has helped draft contracts and negotiated agreements to address legacy and outstanding development issues and policies.
 - The Legal Department provides routine guidance to the Police Department on its legal issues, as well as the Fire & Police Commission.
-

**Revenue &
Expenditures**

Legal	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$226,088	\$311,275	\$242,372	\$319,449
Benefits	\$98,516	\$140,423	\$114,743	\$132,898
Contractual	\$973,564	\$868,899	\$888,857	\$919,023
Commodities	\$16,913	\$17,211	\$17,521	\$17,721
Other Expenditures	\$795	\$2,500	\$2,500	\$2,500
Department Total	\$1,315,876	\$1,340,308	\$1,265,993	\$1,391,591
Revenues	\$17,489	\$15,000	\$21,700	\$22,000
Percent of General Taxation	98.69%	98.89%	98.31%	98.42%

**Performance
Measurements**

Legal	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Inputs:				
Number of Full Time Employees	4	5	5	5
Number of Full Time Equivalent (estimated)	2.5	2.5	2.5	2.5
Department Expenditures	\$1,315,876	\$1,340,308	\$1,265,993	\$1,391,591
Outputs:				
Citations paid at City Hall	936	1,300	1300	1300
Fines Collected at City Hall	\$158,582	\$150,000	\$150,000	\$150,000
Fines Collected through Court	\$11,005	\$18,500	\$750	\$500
# FOIA Requests Reviewed	145	150	150	150
# Hours Spent on FOIA	142	200	200	200



I. Overview of Legal Department

The number of legal issues facing the City is extensive and requires a substantial amount of resources. Over the course of FY 2017, the City's Legal Department has increased the time and attention dedicated to addressing human resource issues, collective bargaining, police protocols, administrative court, code development issues, procurement of City contracts and various administrative and legal compliance issues. In sum, there has been a substantial amount of deferred legal work that continues to be tackled by the Legal Department.

As additional background, the City's Legal Department has one in-house attorney, George Boyle, and contracts with Sorling Northrup to provide other legal services. On average, through this contractual relationship, Sorling Northrup provides the full time equivalent of between 2 to 3 full-time employees per month. To keep costs low, Sorling Northrup also discounts a number of hours off of its already discounted rates. In FY 2016, Sorling discounted a total of \$163,685 and in the first six months of FY 2017, Sorling has already discounted approximately \$73,697.50. This further does not include time not charged to the City for attorneys to participate in events like the Citizens Academy and Council retreats. The contractual relationship allows the utilization of attorneys as needed, without paying pension or related expenses, at a pre-set discounted rate (ranging between \$175 and \$200 before additional discounts are applied). Finally, it allows the City to utilize attorneys with needed expertise in a range of issues facing the City, including environmental and employment law.

In some situations, outside counsel fees and resources were also required. This included work by: (1) Clark Baird Smith that is handling an interest arbitration award (and related litigation) regarding sick leave buy back and the negotiation of the Local 49 contract; and (2) Engler Callaway Baaston & Sraga that handled the Van Hoveln litigation as well as support for two arbitrations. Although not litigation related, Hinshaw & Culberston LLP is handling several matters regarding rail crossings with the Illinois Commerce Commission. These firms may play additional roles in other collective bargaining matters during the year as well. The City has been working to lower these fees, however due to the timing and number of arbitrations and labor negotiations, these fees do vary. The fees for these attorneys range between \$225 and \$400 per hour.

II Specific Challenges

(A) Employment & Labor

With 11 unions and over 1,100 full and part time employees (plus seasonal help), labor and employment issues are demanding and constant. As an example, the Legal Department has already handled two arbitrations involving Local 362 (with another two pending) and two arbitrations involving Local 699 (with potentially five more pending), as well as, several employee grievance/disciplinary documents and attending step meetings and labor management conferences. To address these needs, the Legal Department pairs attorneys who concentrate in employment matters with the Human Resources Department. This equates to a significant portion of the Legal Department's resources and budget.

(B) Antiquated Codes & Policies

A primary challenge to the Legal Department is updating and working with the antiquated City Code. Many of the ordinances governing the City's operations are not only outdated, but also lack clarity and incorporation of updated legal principles. These are currently addressed on a case-by-case basis. However, there is also inter-department cooperation as we look at potentially utilizing a codification service for the City, which remains a priority of the Legal Department.

(C) Assisting with FOIA Management

The large volume of requests made under the Illinois Freedom of Information Act continue to be a management challenge. Many documents that are requested require the exemption of confidential information in order to protect citizens from violations of privacy (particularly identity theft) and for other authorized reasons, such as safeguarding fair trials. The Legal Department is charged with assisting with this process and handling all Request for Reviews of FOIA request responses from the Illinois Attorney General's Office (requestors can have the Attorney General's Office review the City's denial of their request). These reviews require significant time briefing legal arguments and researching authority. Historically, this took almost all of the time of a full-time attorney as well as part of the time of support staff. To address this issue, the reorganized Legal Department trained every department within the City on procedures for handling FOIA requests and successfully transitioned some of the initial work and redactions to the City Department that is the subject of the request. This allows Legal Department staff to concentrate on other pressing legal issues facing the City and thus maximize the City's resources.

(D) Maximizing Resources

Maximizing the limited City's legal resources is a primary challenge and goal of the Legal Department. This need to maximize resources is coupled with increased demand in several key areas, including code enforcement, labor and employment, and outstanding development issues. To accomplish this, the Legal Department established an administrative court with the goal of requiring less legal resources for prosecutions, ease of access for the constituents of the City and the ability to keep and collect more of the fines being levied. The administrative court is also helping the City reach the goal of ensuring code violations are properly addressed and remedied in as an efficient manner as possible.

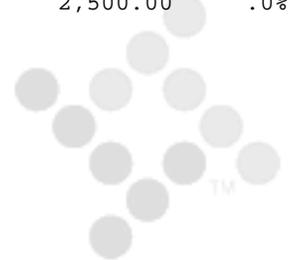
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Legal		2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10011710	54420							
	Cnslt Chg	-4,924.00	-5,000.00	-5,000.00	-3,041.00	-4,700.00	-5,000.00	.0%
10011710	55045							
	Adm Crt Fe	-12,515.00	-10,000.00	-10,000.00	-16,005.00	-17,000.00	-17,000.00	70.0%
10011710	57990							
	OMisc Rev	-50.00	.00	.00	.00	.00	.00	.0%
10011710	61100							
	Salary FT	223,653.56	308,575.00	308,575.00	178,857.04	239,671.86	316,749.00	2.6%
10011710	61130							
	Salary SN	.00	.00	.00	.00	.00	.00	.0%
10011710	61150							
	Salary OT	2,434.17	2,700.00	2,700.00	787.74	2,700.00	2,700.00	.0%
10011710	61190							
	Othr Salry	.00	.00	.00	.00	.00	.00	.0%
10011710	62101							
	Dent Ins	1,523.56	2,212.55	2,212.55	1,269.13	1,777.73	2,600.00	17.5%
10011710	62102							
	Visn Ins	316.41	423.88	423.88	253.08	387.79	440.00	3.8%
10011710	62104							
	BCBS	38,793.60	52,413.67	52,413.67	38,240.74	39,423.23	.00	-100.0%
10011710	62106							
	HAMP-HMO	11,245.58	20,434.00	20,434.00	.00	.00	.00	-100.0%
10011710	62108							
	BCBS17PPO	.00	.00	.00	.00	22,428.12	46,258.88	.0%
10011710	62109							
	BCBS HMO	.00	.00	.00	2,457.66	.00	19,825.12	.0%
10011710	62110							
	Grp Lif In	387.70	517.00	517.00	241.83	308.87	325.00	-37.1%
10011710	62115							
	RHS Contrb	.00	.00	.00	.00	.00	.00	.0%
10011710	62120							
	IMRF	30,447.95	42,520.97	42,520.97	24,856.90	32,466.43	40,830.00	-4.0%
10011710	62130							
	SS Medicare	12,684.49	17,628.18	17,628.18	10,075.76	14,427.07	18,207.00	3.3%
10011710	62140							
	Medicare	2,966.50	4,123.07	4,123.07	2,356.45	3,374.08	4,262.00	3.4%
10011710	62160							
	Work Comp	.00	.00	.00	.00	.00	.00	.0%
10011710	62200							
	Hlth Fac	150.00	150.00	150.00	.00	150.00	150.00	.0%
10011710	70009							
	Contr Lega	712,622.42	700,000.00	700,000.00	503,404.08	700,000.00	721,000.00	3.0%
10011710	70010							
	Out Legal	214,493.31	100,000.00	100,000.00	75,324.13	125,000.00	125,000.00	25.0%
10011710	70095							
	CC Fees	1,935.87	2,000.00	2,000.00	1,435.38	1,928.00	1,928.00	-3.6%
10011710	70220							
	Oth PT Sv	9,668.35	15,000.00	15,000.00	3,767.50	12,500.00	12,500.00	-16.7%
10011710	70430							
	MFD Lease	4,022.59	3,998.98	3,998.98	2,965.67	3,929.21	3,929.21	-1.7%
10011710	70530							
	RepMaint O	.00	500.00	500.00	.00	250.00	250.00	-50.0%
10011710	70611							
	PrintBind	150.00	1,000.00	1,000.00	150.00	850.00	800.00	-20.0%
10011710	70630							
	Travel	.00	.00	.00	.00	.00	.00	.0%
10011710	70631							
	Dues	802.00	900.00	900.00	945.00	900.00	900.00	.0%
10011710	70632							
	Pro Develop	1,986.56	2,500.00	2,500.00	1,031.80	2,500.00	2,500.00	.0%
10011710	70641							
	Temp Sv	1,311.20	.00	.00	.00	.00	.00	.0%
10011710	70642							
	Recdg Fee	483.00	500.00	500.00	258.00	500.00	500.00	.0%
10011710	70690							
	Purch Serv	11,518.84	25,000.00	25,000.00	12,095.79	23,000.00	23,500.00	-6.0%
10011710	70702							
	WC Prem	1,042.59	1,464.00	1,464.00	1,098.00	1,464.00	2,205.00	50.6%
10011710	70703							
	Liab Prem	1,557.24	2,081.00	2,081.00	1,557.00	2,081.00	3,096.00	48.8%
10011710	70704							
	Prop Prem	462.51	627.00	627.00	468.00	627.00	1,077.00	71.8%
10011710	70711							
	WC Prem Pr	.00	.00	.00	.00	.00	.00	.0%
10011710	70712							
	WC Claim	7,453.21	9,224.00	9,224.00	6,921.00	9,224.00	13,944.00	51.2%
10011710	70713							
	Liab Claim	1,013.71	1,050.00	1,050.00	783.00	1,050.00	1,291.00	23.0%
10011710	70714							
	Prop Claim	838.26	825.00	825.00	621.00	825.00	1,549.00	87.8%
10011710	70720							
	Ins Admin	2,202.66	2,228.70	2,228.70	1,674.00	2,228.70	3,054.00	37.0%
10011710	70725							
	LssCtl Sv	.00	.00	.00	.00	.00	.00	.0%
10011710	71010							
	Off Supp	2,355.71	3,000.00	3,000.00	1,716.27	2,750.00	2,750.00	-8.3%
10011710	71017							
	Postage	1,503.90	2,500.00	2,500.00	1,026.00	2,250.00	2,500.00	.0%



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CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Legal		2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10011710 71340	Telecom	2,889.90	2,000.00	2,000.00	1,977.82	2,471.00	2,471.00	23.6%
10011710 71420	Periodicals	10,163.40	9,711.00	9,711.00	9,037.79	10,050.00	10,000.00	3.0%
10011710 79150	Bad Debt	.00	.00	.00	.00	.00	.00	.0%
10011710 79990	Othr Exp	795.40	2,500.00	2,500.00	1,017.95	2,500.00	2,500.00	.0%
TOTAL Legal		1,298,387.15	1,325,308.00	1,325,308.00	869,625.51	1,244,293.09	1,369,591.21	3.3%
TOTAL REVENUE		-17,489.00	-15,000.00	-15,000.00	-19,046.00	-21,700.00	-22,000.00	46.7%
TOTAL EXPENSE		1,315,876.15	1,340,308.00	1,340,308.00	888,671.51	1,265,993.09	1,391,591.21	3.8%
GRAND TOTAL		1,298,387.15	1,325,308.00	1,325,308.00	869,625.51	1,244,293.09	1,369,591.21	3.3%



Parks, Recreation and Cultural Arts Administration

10014105



Purpose
(Why does this division
exist?)

The department includes six divisions: Administration, Parks Maintenance, Recreation, Golf, Zoo and Bloomington Center for the Performing Arts (BCPA).

Administration consists of the Director, Assistant Director, Office Manager, Marketing Manager, Marketing Associate and two Support Staff positions. This division sets priorities, allocates resources and provides direction and support to all the divisions, which offer hundreds of recreational, cultural and educational programs. Administration also provides administrative support, customer service, budget, long-range capital improvement planning, and prepares reports for Council consideration, as well as conducting specialized research and analysis.



The Parks, Recreation and Cultural Arts Departments include 65 full-time employees and hires up to 250 seasonal employees each year.

**FY 2018
Budget & Program
Highlights**

-
- Continue to review and look at additional revenues to increase or implement new revenue streams.
 - Continue to provide a quality product/service for the Citizens of Bloomington while simultaneously trying to lower overall department subsidy.
-

**What we
accomplished
in FY 2017**

-
- The Director of the Department attended Park Director School in Wheeling, West Virginia.
 - The Director, Asst. Director, 2 Recreation Program Managers and Marketing Manager attended the NRPA (National Recreation & Park Association) Annual Conference in St. Louis.
 - Established brand style guide and implemented throughout marketing materials for unified, professional and clear PR&CA brand.
 - Planned and executed marketing plans for a 30+ show BCPA Season, Miller Park Zoo, Golf Courses, three seasons of Recreation Programming, and more.
 - Increased digital marketing presence for PR&CA divisions through social media, email marketing, website content management.
 - Provided special marketing for Grand Opening of New Flamingo Exhibit and Celebration of BCPA's 10th Anniversary Season.
-

Revenue & Expenditures

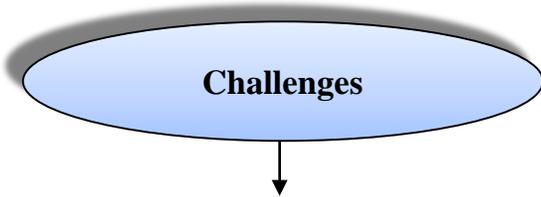


Parks Administration	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$359,810	\$411,777	\$409,034	\$426,028
Benefits	\$136,072	\$156,635	\$159,913	\$164,261
Contractual	\$28,226	\$39,812	\$40,088	\$47,976
Commodities	\$1,040	\$7,289	\$8,249	\$7,500
Department Total	\$525,148	\$615,513	\$617,284	\$645,765
Revenues	\$90,031	\$96,500	\$90,700	\$92,150
Percent of General Taxation	82.86%	84.32%	85.31%	85.74%

Performance Measurements



Parks Administration	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
<i>Inputs:</i>				
Department Expenditures	\$525,148	\$615,513	\$617,284	\$645,765
<i>Outputs:</i>				
Department Expenditures per Capita	\$6.84	\$8.03	\$8.06	\$8.43



Challenges

- The Parks, Recreation and Cultural Arts Department is constantly in a position of defending and validating all of the current services that we offer/provide. It is difficult to find any time to do future planning or forecasting (be strategic.)
 - The Parks, Recreation and Cultural Arts Department continue to struggle balancing reductions to the budget with the reduced revenue such reductions can cause.
 - The Parks, Recreation and Cultural Arts Department continues to look for ways to lower subsidies in all divisions as the budget continues to be the focus front and center.
-



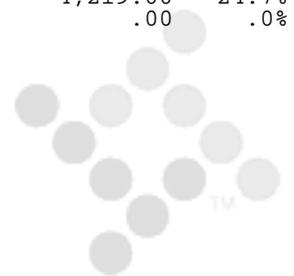
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Parks Administration			2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10014105	54420	Cnslt Chg	.00	.00	.00	.00	.00	.00	.0%
10014105	54430	Fac Rntl	-78,810.00	-85,000.00	-85,000.00	-65,170.00	-83,000.00	-85,000.00	.0%
10014105	54430	47000 Fac Rntl	.00	.00	.00	.00	.00	.00	.0%
10014105	54910	ActPgm Inc	-7,536.80	-3,500.00	-3,500.00	-1,155.00	-2,000.00	-2,500.00	-28.6%
10014105	57030	SftDk Sale	.00	.00	.00	.00	.00	.00	.0%
10014105	57035	Concession	-736.80	-750.00	-750.00	-745.90	-700.00	-750.00	.0%
10014105	57310	Donations	.00	.00	.00	.00	.00	.00	.0%
10014105	57540	Comm Proj	-2,000.00	-7,250.00	-7,250.00	-3,275.00	-4,000.00	-2,900.00	-60.0%
10014105	57985	Cash StOvr	.00	.00	.00	.00	.00	.00	.0%
10014105	57990	OMisc Rev	-947.77	.00	.00	-75.00	-1,000.00	-1,000.00	.0%
10014105	61100	Salary FT	352,401.46	403,730.00	403,730.00	299,995.01	400,987.39	412,438.20	2.2%
10014105	61130	Salary SN	6,698.16	7,847.00	7,847.00	4,066.71	7,847.00	13,290.00	69.4%
10014105	61150	Salary OT	72.96	200.00	200.00	49.41	200.00	300.00	50.0%
10014105	61190	Othr Salry	637.52	.00	.00	1,765.26	.00	.00	.0%
10014105	62101	Dent Ins	1,569.23	1,823.20	1,823.20	1,430.79	1,975.57	2,225.80	22.1%
10014105	62102	Visn Ins	355.08	383.60	383.60	301.60	412.15	428.00	11.6%
10014105	62104	BCBS	21,595.11	31,905.00	31,905.00	14,907.92	13,163.68	.00	-100.0%
10014105	62106	HAMP-HMO	31,064.01	29,073.80	29,073.80	27,767.78	30,331.93	.00	-100.0%
10014105	62108	BCBS17PPO	.00	.00	.00	.00	6,718.08	20,322.19	.0%
10014105	62109	BCBS HMO	.00	.00	.00	6,010.32	14,061.28	48,483.25	.0%
10014105	62110	Grp Lif In	559.17	626.40	626.40	371.78	449.62	371.80	-40.6%
10014105	62115	RHS Contrb	3,800.49	3,364.00	3,364.00	2,919.71	4,017.45	4,402.80	30.9%
10014105	62120	IMRF	47,286.36	55,177.30	55,177.30	41,899.47	53,938.94	52,751.10	-4.4%
10014105	62130	SS Medicare	20,859.62	24,138.80	24,138.80	17,619.57	24,594.39	24,940.00	3.3%
10014105	62140	Medicare	4,878.42	5,645.10	5,645.10	4,120.59	5,751.84	5,838.10	3.4%
10014105	62160	Work Comp	.00	.00	.00	.00	.00	.00	.0%
10014105	62330	LIUNA Pen	1,204.47	1,498.00	1,498.00	1,152.00	1,497.60	1,498.00	.0%
10014105	62990	Othr Ben	2,900.00	3,000.00	3,000.00	2,350.00	3,000.00	3,000.00	.0%
10014105	70220	Oth PT Sv	.00	.00	.00	.00	.00	.00	.0%
10014105	70430	MFD Lease	2,684.38	2,832.50	2,832.50	2,323.59	3,358.66	3,358.66	18.6%
10014105	70530	RepMaint O	.00	.00	.00	.00	.00	.00	.0%
10014105	70610	Advertise	.00	1,000.00	1,000.00	.00	1,000.00	1,500.00	50.0%
10014105	70611	PrintBind	.00	1,250.00	1,250.00	135.00	1,000.00	750.00	-40.0%
10014105	70631	Dues	1,484.00	2,172.00	2,172.00	1,748.00	2,172.00	1,950.00	-10.2%
10014105	70632	Pro Develp	1,614.84	6,000.00	6,000.00	3,414.57	6,000.00	4,200.00	-30.0%
10014105	70641	Temp Sv	.00	.00	.00	.00	.00	.00	.0%
10014105	70702	WC Prem	1,603.99	2,222.00	2,222.00	1,665.00	2,222.00	3,046.00	37.1%
10014105	70703	Liab Prem	2,395.75	3,158.00	3,158.00	2,367.00	3,158.00	4,278.00	35.5%
10014105	70704	Prop Prem	711.55	952.00	952.00	711.00	952.00	1,487.00	56.2%
10014105	70712	WC Claim	11,488.19	13,998.00	13,998.00	10,494.00	13,998.00	19,263.00	37.6%
10014105	70713	Liab Claim	1,562.51	1,593.00	1,593.00	1,197.00	1,593.00	1,784.00	12.0%
10014105	70714	Prop Claim	1,292.08	1,252.00	1,252.00	936.00	1,252.00	2,140.00	70.9%
10014105	70720	Ins Admin	3,388.70	3,382.20	3,382.20	2,538.00	3,382.20	4,219.00	24.7%
10014105	70725	LssCtl Sv	.00	.00	.00	.00	.00	.00	.0%



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CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

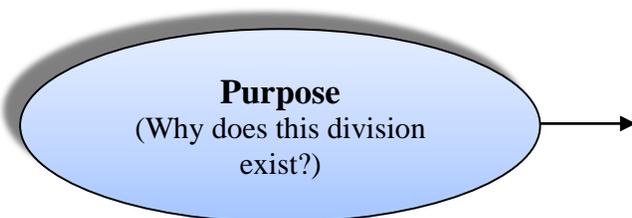
ACCOUNTS FOR:

Parks Administration	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10014105 70790 Other Ins	.00	.00	.00	.00	.00	.00	.0%
10014105 71010 Off Supp	.00	6,000.00	6,000.00	1,441.18	6,000.00	5,000.00	-16.7%
10014105 71073 FuelNonCit	9.00	250.00	250.00	.00	250.00	250.00	.0%
10014105 71190 Other Supp	727.78	750.00	750.00	.00	750.00	750.00	.0%
10014105 71340 Telecom	.00	.00	.00	963.61	949.00	1,200.00	.0%
10014105 71420 Periodicls	302.99	289.00	289.00	328.16	300.00	300.00	3.8%
10014105 79150 Bad Debt	.00	.00	.00	.00	.00	.00	.0%
TOTAL Parks Administration	435,116.45	519,012.90	519,012.90	386,569.13	526,583.78	553,614.90	6.7%
TOTAL REVENUE	-90,031.37	-96,500.00	-96,500.00	-70,420.90	-90,700.00	-92,150.00	-4.5%
TOTAL EXPENSE	525,147.82	615,512.90	615,512.90	456,990.03	617,283.78	645,764.90	4.9%
GRAND TOTAL	435,116.45	519,012.90	519,012.90	386,569.13	526,583.78	553,614.90	6.7%



Parks Maintenance

10014110



The Parks Maintenance division helps support the many educational and recreational opportunities throughout Bloomington. Parks Maintenance consists of the forestry, horticulture, utility and maintenance divisions. The Forestry division is responsible for all trees on City property. Park staff takes pride in providing a safe, functional and clean environment in all parks, trail areas and public buildings.

The Department also assumed the responsibility of maintaining all City right-of-ways and provides physical support to all City Departments and field maintenance support to more than 20 athletic groups. The Parks Division also assists both school districts with playground installation.



The City's current park system contains 38 parks, 6 public buildings, 3 spray parks, 2 swimming pools, 5 lakes, and 30 miles of trail. We also have a 60-acre soccer complex, a skate park, a public ice skating rink, 3 golf courses and a zoo.

**FY2018
Budget & Program
Highlights**



- Continue to provide a quality park experience for all visitors
- Provide high quality maintenance that is both cost effective and timely
- Upgrade playground spray surface at Tipton Park
- New playground at Rollingbrook Park
- Miller Park pollinator prairie installation. 1.5 acres of Monarch Butterfly habitat and water quality improvement at Miller Park.
- Conversion of 5 right-of-way areas to Monarch Butterfly habitat.
- Continued Aquatic vegetation management in City lakes and retention ponds; 15 locations.
- Complete Friendship Bridge structural study and repairs. Historic bridge needs evaluated for safety.
- Continued Emerald Ash Borer treatment program. Returning to 170 trees treated in 2015 on 2 year cycle.
- Support of City Departments.
- Replacement of Unit 714 Stump Grinder.
- Projecting 10,250 park mowing man hours and 3,050 right of way mowing man hours.
- Ecologically sound storm water management at The Grove
- Annual flower installation and maintenance.





**What we
accomplished in
FY 2017**

- **Continued Downtown Bloomington Beautification** - Worked in cooperation with Downtown Bloomington Association. The focus area was around the downtown square.
 - **Applied of 2 grants for Monarch Butterfly Habitat restoration-** Staff completed and submitted 2 comprehensive habitat restoration proposals for outside funding opportunities.
 - **Installation of Basketball Court and Playground at Sunnyside Park** – The old asphalt court was upgraded to concrete providing full and half-court basketball. New playground was installed.
 - **Treated 96 Ash Trees for Emerald Ash Borer** - Staff identified and treated 96 park and street specimen ash trees. The trees are treated with Tree-Age, the most effective chemical for EAB treatment at this time. Treatment must be done every other year. This is the second treatment for trees initially treated in 2013.
 - **628 Total Trees Removed, 298 Ash** - The Forestry division has seen significant increase in the number of dead Ash trees over the last 5 years due to the Emerald Ash Borer. All untreated ash trees will need removal at some point.
 - **Planting of 632 Street and Park Trees** - All removed trees in an eligible location were replanted. We continue to work to increase species diversity of our urban forest.
 - **Continued Strong Beautification Program** - Staff continued to plant and maintain flower beds and hanging baskets throughout the city. Staff maintained 130 acres of native Illinois prairie through ecological mowing and prescribed burning.
 - **Route 9 Beautification Program Phase II** – Plantings and installed on Route 9 and Veterans Parkway interchange and western median.
 - **Hosted North American Prairie Tour Conference** – Attendees toured both Tipton Park and The Grove providing national recognition for prairie restoration efforts.
 - **Emerson Park Upgrades** – Installed new playground at Emerson Park.
 - **Park Maintenance Center Expansion** – Abandon property demolished and space added to park maintenance center.
 - **Equipment upgrades** – Replacement of 5 mowers, ranging from 10-15 years in age. Replacement of Unit 756 Knuckle boom.
 - **Opening of historic “Hike Haven” cabin at Forrest Park** – Old historic cabin remodeled and opened. Is rentable to public and used for recreation department events.
 - **The Den Golf Course Air Conditioning** – Emergency replacement of air conditioning system at The Den during peak usage time in July.
-

Revenue & Expenditures



Parks Maintenance	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$1,678,728	\$1,758,057	\$1,685,823	\$1,793,013
Benefits	\$643,285	\$708,750	\$673,458	\$686,231
Contractuals	\$739,848	\$818,133	\$838,037	\$667,640
Commodities	\$460,123	\$492,332	\$483,090	\$480,806
Capital Expenditures	\$18,927	\$0	\$0	\$0
Principal Expense	\$141,651	\$200,362	\$86,472	\$151,123
Interest Expense	\$6,771	\$21,875	\$3,671	\$15,790
Other Expenditures	\$416	\$500	\$25	\$250
Department Total	\$3,689,750	\$4,000,009	\$3,770,575	\$3,794,854
Total Revenue	\$99,653	\$43,000	\$23,976	\$63,000
Percent of General Taxation	97.30%	98.93%	99.36%	98.34%

Funding Source



General Fund 98.34%, Fees 1.66%

**Performance
Measurements**



Parks Maintenance	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
<i>Inputs:</i>				
Department Expenditures	\$3,689,750	\$4,000,009	\$3,770,575	\$3,794,854
<i>Outputs:</i>				
<i>Park Maintenance Field Work (Hours)</i>				
Athletic Field Maintenance	2,266	2,000	2,100	2,200
Garbage Collection	2,098	2,500	2,000	2,250
Ground Maintenance	6,281	6,000	6,000	6,000
Landscape Projects	1,082	750	800	1,000
Mowing	11,817	12,000	12,000	12,300
Park Repair and Maintenance	2,132	3,500	3,000	3,000
Plant Bed Maintenance	1,369	2,000	2,000	2,000
<i>Forestry Division Trees Worked on by Job Task</i>				
Removals	460	400	450	430
Stumps Removed	619	800	600	630
Safety Trim	64	400	150	200
Consults	162	100	125	100
Trim Maintenance	856	750	700	750
Storm Damage	146	100	130	125
Park Maintenance	272	200	225	250
Preventative Maintenance	473	500	450	500
Ash Tree Removals	485	500	450	400
Planted Trees	684	600	650	630

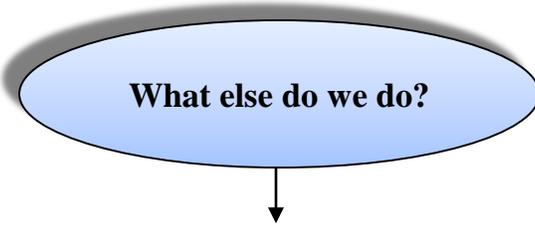
Challenges



Personnel Changes – New staff in Horticulture and Utility divisions.

Increased mowing and right of way location - Locations and acreages continue to increase every year.

East Side Soccer Complex – Current facility to be closed in 2017.



What else do we do?

- Mowing and maintenance of 771 acres of parkland
 - Mowing of 158 right-of-way (ROW) locations totaling 203 acres
 - Athletic field preparation for softball, baseball, football and soccer
 - Chemical and turf management program
 - Management of 130 acres of native Illinois prairie
 - Installation and maintenance of all public flower beds and baskets on City properties
 - Swimming pool and spray park maintenance
 - Aquatic vegetation management at City lakes and retention ponds
 - Daily cleaning and setup of all rental facilities
 - Daily garbage pickup at park locations
 - All playground and building maintenance
 - Beautification of Downtown Bloomington and Adopt-a-Pot program maintenance
 - Tree maintenance, which includes removal as needed, pruning, chemical treatment and replanting of all park and public right-of-way trees
 - 24 hour 365 days a year storm damage and hazard tree response
 - HVAC inspection and maintenance at 6 public buildings, the golf courses and the zoo
-



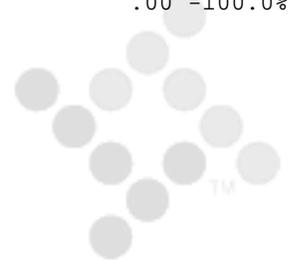
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Parks Maintenance			2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10014110	53120	St Grnt	.00	.00	.00	.00	.00	.00	.0%
10014110	54430	Fac Rntl	-10.00	.00	.00	.00	.00	.00	.0%
10014110	54430	41000 Fac Rntl	.00	.00	.00	.00	.00	.00	.0%
10014110	54990	Othr Chgs	-54,201.60	.00	.00	-8,521.38	-8,221.38	-20,000.00	.0%
10014110	57035	Concession	.00	.00	.00	.00	.00	.00	.0%
10014110	57114	Equip Sale	-15,022.48	-10,000.00	-10,000.00	-8,390.00	-8,390.00	-10,000.00	.0%
10014110	57310	Donations	-4,770.00	-3,000.00	-3,000.00	-3,700.00	-2,250.00	-3,000.00	.0%
10014110	57310	41000 Donations	.00	.00	.00	.00	.00	.00	.0%
10014110	57420	PropDam CL	.00	.00	.00	-2,542.17	-2,542.17	.00	.0%
10014110	57420	41000 PropDam CL	.00	.00	.00	.00	.00	.00	.0%
10014110	57990	OMisc Rev	-25,648.62	-30,000.00	-30,000.00	-2,572.50	-2,572.50	-30,000.00	.0%
10014110	61100	Salary FT	1,304,594.00	1,347,199.80	1,347,199.80	973,488.26	1,291,647.28	1,381,175.20	2.5%
10014110	61130	Salary SN	328,871.07	376,107.00	376,107.00	289,971.44	363,463.03	377,088.00	.3%
10014110	61150	Salary OT	35,287.25	34,750.00	34,750.00	20,836.62	30,712.45	34,750.00	.0%
10014110	61190	Othr Salry	9,975.55	.00	.00	.00	.00	.00	.0%
10014110	62101	Dent Ins	7,222.81	8,053.00	8,053.00	6,241.35	8,289.74	8,655.00	7.5%
10014110	62102	Visn Ins	1,451.46	1,477.40	1,477.40	1,149.71	1,574.12	1,712.00	15.9%
10014110	62104	BCBS	190,162.72	216,891.00	216,891.00	166,265.19	145,835.06	.00	-100.0%
10014110	62106	HAMP-HMO	49,981.08	55,638.00	55,638.00	40,592.61	40,485.27	.00	-100.0%
10014110	62108	BCBS17PPO	.00	.00	.00	.00	82,095.24	246,198.80	.0%
10014110	62109	BCBS HMO	.00	.00	.00	6,176.88	17,844.28	49,826.83	.0%
10014110	62110	Grp Lif In	1,180.62	1,209.60	1,209.60	831.68	889.36	724.00	-40.1%
10014110	62115	RHS Contrb	3,222.52	3,827.00	3,827.00	2,121.61	3,260.49	3,551.76	-7.2%
10014110	62120	IMRF	217,634.60	229,429.00	229,429.00	201,450.76	202,872.86	217,985.00	-5.0%
10014110	62130	SS Medicare	100,295.42	103,740.00	103,740.00	76,143.73	102,819.83	104,442.00	.7%
10014110	62140	Medicare	23,457.13	24,260.60	24,260.60	17,808.59	24,047.11	24,436.00	.7%
10014110	62150	UnEmpl Ins	15,797.00	50,523.97	50,523.97	2,783.00	15,000.00	15,000.00	-70.3%
10014110	62160	Work Comp	769.04	.00	.00	-567.72	.00	.00	.0%
10014110	62160	41000 Work Comp	.00	.00	.00	.00	.00	.00	.0%
10014110	62170	UniformAll	12,375.00	13,500.00	13,500.00	750.00	12,000.00	13,500.00	.0%
10014110	62190	Uniforms	.00	.00	.00	.00	.00	.00	.0%
10014110	62191	Prot Wear	.00	.00	.00	.00	.00	.00	.0%
10014110	62330	LIUNA Pen	.00	.00	.00	.00	.00	.00	.0%
10014110	62990	Othr Ben	19,736.00	200.00	200.00	24,366.72	16,444.48	200.00	.0%
10014110	70093	Bank Fees	.00	.00	.00	200.00	.00	.00	.0%
10014110	70220	Oth PT Sv	.00	.00	.00	.00	.00	.00	.0%
10014110	70420	Rentals	4,874.09	3,000.00	3,000.00	3,554.25	4,000.00	4,000.00	33.3%
10014110	70430	MFD Lease	1,274.36	1,337.30	1,337.30	924.87	1,313.14	1,313.14	-1.8%
10014110	70510	RepMaint B	78,484.94	80,997.00	80,997.00	37,297.15	80,000.00	80,000.00	-1.2%
10014110	70510	41000 RepMaint B	.00	.00	.00	.00	.00	.00	.0%
10014110	70520	RepMaint V	77,761.33	80,000.00	80,000.00	72,270.75	80,000.00	80,000.00	.0%
10014110	70540	RepMt Othr	49,124.81	60,000.00	60,000.00	20,994.68	60,000.00	60,000.00	.0%
10014110	70542	RepMaintNF	68,130.02	35,000.00	35,000.00	37,384.85	35,000.00	35,000.00	.0%
10014110	70550	RepMaint I	45,526.80	115,000.00	115,000.00	16,139.35	115,000.00	.00	-100.0%



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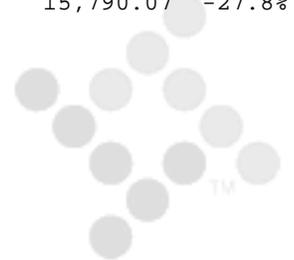
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Parks Maintenance				2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10014110	70590		Oth Repair	194,498.35	150,000.00	150,000.00	145,457.70	170,000.00	180,500.00	20.3%
10014110	70590	41000	Oth Repair	.00	.00	.00	.00	.00	.00	.0%
10014110	70630		Travel	.00	.00	.00	.00	.00	.00	.0%
10014110	70631		Dues	1,559.88	575.00	575.00	1,321.85	500.00	400.00	-30.4%
10014110	70632		Pro Develop	2,290.71	3,200.00	3,200.00	3,042.14	3,200.00	3,400.00	6.3%
10014110	70690		Purch Serv	10,501.02	90,000.00	90,000.00	3,787.14	90,000.00	40,000.00	-55.6%
10014110	70690	41000	Purch Serv	.00	.00	.00	.00	.00	.00	.0%
10014110	70702		WC Prem	14,729.99	10,914.00	10,914.00	8,181.00	10,914.00	11,959.00	9.6%
10014110	70703		Liab Prem	22,001.00	15,514.00	15,514.00	11,637.00	15,514.00	16,796.00	8.3%
10014110	70704		Prop In Pr	6,534.42	4,675.00	4,675.00	3,510.00	4,675.00	5,840.00	24.9%
10014110	70711		WC Prem Pr	.00	.00	.00	.00	.00	.00	.0%
10014110	70712		WC Claim	105,277.65	125,751.00	125,751.00	94,311.00	125,751.00	109,552.00	-12.9%
10014110	70713		Liab Claim	14,318.83	14,311.00	14,311.00	10,737.00	14,311.00	10,144.00	-29.1%
10014110	70714		Prop Claim	11,840.57	11,244.00	11,244.00	8,433.00	11,244.00	12,172.00	8.3%
10014110	70715		Veh Claim	.00	.00	.00	.00	.00	.00	.0%
10014110	70720		Ins Admin	31,119.58	16,615.06	16,615.06	12,465.00	16,615.06	16,564.00	-.3%
10014110	70725		LssCtl Sv	.00	.00	.00	.00	.00	.00	.0%
10014110	71010		Off Supp	3,256.16	3,000.00	3,000.00	336.63	3,000.00	1,500.00	-50.0%
10014110	71017		Postage	.00	250.00	250.00	10.18	250.00	500.00	100.0%
10014110	71024		Janit Supp	9,294.92	10,000.00	10,000.00	7,083.17	10,000.00	9,000.00	-10.0%
10014110	71024	41000	Janit Supp	.00	.00	.00	.00	.00	.00	.0%
10014110	71030		UniformSup	5,490.67	3,450.00	3,450.00	3,363.20	4,000.00	4,000.00	15.9%
10014110	71060		Food	.00	.00	.00	.00	.00	.00	.0%
10014110	71070		Fuel	106,546.87	91,300.00	91,300.00	69,278.39	88,810.00	89,474.00	-2.0%
10014110	71073		FuelNonCit	20.00	.00	.00	268.99	.00	.00	.0%
10014110	71080		Maint Supp	10,174.17	10,000.00	10,000.00	7,724.98	10,000.00	10,000.00	.0%
10014110	71080	41000	Maint Supp	.00	.00	.00	.00	.00	.00	.0%
10014110	71190		Other Supp	89,833.96	85,000.00	85,000.00	59,103.82	87,265.00	87,000.00	2.4%
10014110	71190	41000	Other Supp	.00	.00	.00	.00	.00	.00	.0%
10014110	71310		Natural Gs	10,447.34	15,000.00	15,000.00	5,714.17	15,000.00	15,000.00	.0%
10014110	71310	41000	Natural Gs	.00	.00	.00	.00	.00	.00	.0%
10014110	71320		Electricity	91,050.26	100,000.00	100,000.00	72,455.18	100,000.00	100,000.00	.0%
10014110	71320	41000	Electricity	.00	.00	.00	.00	.00	.00	.0%
10014110	71330		Water	69,612.49	100,000.00	100,000.00	53,837.25	100,000.00	95,000.00	-5.0%
10014110	71330	41000	Water	.00	.00	.00	.00	.00	.00	.0%
10014110	71340		Telecom	18,973.41	25,000.00	25,000.00	13,507.92	15,433.00	20,000.00	-20.0%
10014110	71340	41000	Telecom	.00	.00	.00	.00	.00	.00	.0%
10014110	71720		Wtr Chem	45,422.69	49,332.00	49,332.00	28,927.52	49,332.00	49,332.00	.0%
10014110	72130		CO Lcn Veh	.00	.00	.00	.00	.00	.00	.0%
10014110	72140		CO Other	18,926.85	.00	.00	.00	.00	.00	.0%
10014110	72190		Other CO	.00	.00	.00	.00	.00	.00	.0%
10014110	72620		OCap Imprv	.00	.00	.00	.00	.00	.00	.0%
10014110	73401		Lease Prin	141,651.28	200,362.11	200,362.11	74,056.84	86,472.09	151,123.31	-24.6%
10014110	73701		Lease Int	6,771.39	21,875.29	21,875.29	3,346.18	3,670.51	15,790.07	-27.8%





CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

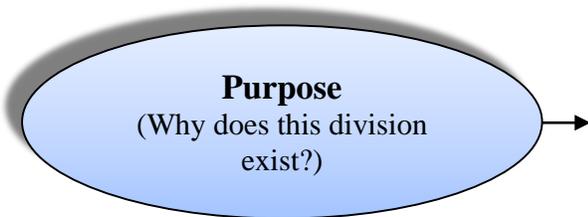
ACCOUNTS FOR:

Parks Maintenance	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10014110 79010 Prop Tx	415.94	500.00	500.00	24.84	25.00	250.00	-50.0%
10014110 79150 Bad Debt	.00	.00	.00	.00	.00	.00	.0%
10014110 79970 Special Ev	.00	.00	.00	.00	.00	.00	.0%
TOTAL Parks Maintenance	3,590,097.32	3,957,009.13	3,957,009.13	2,695,372.37	3,746,599.35	3,731,854.11	-5.7%
TOTAL REVENUE	-99,652.70	-43,000.00	-43,000.00	-25,726.05	-23,976.05	-63,000.00	46.5%
TOTAL EXPENSE	3,689,750.02	4,000,009.13	4,000,009.13	2,721,098.42	3,770,575.40	3,794,854.11	-5.1%
GRAND TOTAL	3,590,097.32	3,957,009.13	3,957,009.13	2,695,372.37	3,746,599.35	3,731,854.11	-5.7%



Recreation

10014112



The Recreation Division of Bloomington Parks, Recreation, and Cultural Arts Department encompasses recreation programs, the Special Opportunities Available in Recreation (S.O.A.R.) program, aquatics and the Pepsi Ice Center. There are separate budgets for each area. This budget covers year round recreation programs for individuals of all ages in a variety of areas including arts, sports, special interest, camps, seniors, concert, and special events. The Parks & Recreation website, www.bpard.org, contains the seasonal program guides which list all the programs offered. The various programs offer physical, social and mental benefits.



The Recreation Division operates with 4 full-time staff members under the direction of the Assistant Director and Director of Bloomington Parks, Recreation & Cultural Arts. Programs are held at the Lincoln Leisure Center, Miller Park Adult Center and City Parks. Staff relies on schools as indoor facilities for other programs.



Continue to offer safe, quality programs for a variety of age groups.

- Continue to offer some free family special events and free concerts.
 - Offer programs that benefit individuals mentally, socially and/or physically
 - Provide fee assistance for those unable to pay full price for fee based programs.
 - Continue to operate Lincoln Leisure Center, Miller Park Adult Center and Miller Park Miniature Golf Course.
 - Continue the After School Sports Program to offer an affordable opportunity to participate in sports for youth in 4th and 5th grade who otherwise might not be able to do so.
-



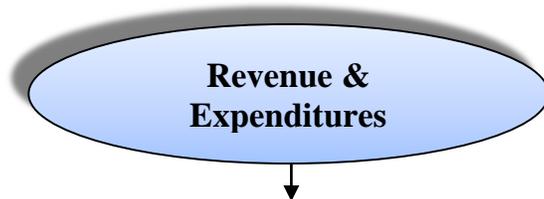
-
- There is a **need in the community for affordable programs** that improve the quality of life. It's difficult to keep up with the demand when current staff is working at more than one capacity.
 - There is a need for **facilities** on the east side of Bloomington. The only indoor locations owned by the department are west of Main Street while the majority of the community lives east of Main Street. A Community Center for all ages is needed.
 - Program **participants are inconvenienced** due to last minute school functions that prevent our programs from using the facility or lack of access to the buildings after staff have left for the evening. While our relationships with the schools are great, it is difficult to plan and offer programs using their facilities.
 - **Free special events:** We have been noted in the past for the free special events including concerts and theatre productions. Unfortunately, these were some of the first programs to be cut due to budget concerns. Some citizens can't afford program fees, but can enjoy the free events. Some of the free events that we have not offered for the last four years are: Christmas in the Park, Easter Egg Hunt, Family Fun Night in Miller Park and Irish Awakening.

Staffing Comparisons

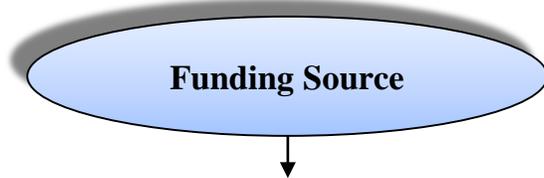
- Bloomington Parks, Recreation & Cultural Arts - 6 full time. Population 78,920 (2013)
- Normal Parks & Recreation - 8 full time. Population 54,664 (2013)
- Champaign Park District, Rec Division - 14 full time staff. Population 83,424 (2013)

Program Areas Supervised by Full Time Rec Staff

Program Manager 1	Program Manager 2	Program Manager 3	Program Manager 4
Dance Miniature Golf Paddle Boats Trips Adult Center Manager 55+ Special Interest Special Events Marketing Donations	Adult Leagues Fitness Classes Adult Sport Youth Sports Fishing Clinic Turkey Trot Field Reservations Health Fairs Volunteers B/N Sports Commission MCWC Committee	LLC Facility Manager Art Programs Music Programs Schools Out Programs Youth S.I. COB Wellness Committee Preschool S.I. Program Guide Concerts Special Events	Preschool Sports Youth Sports Afterschool Care O'Neil Pool Facility Holiday Pool Facility Swim Lessons Swim Team Concerts Special Events Employee Activities Recreation Budget Monthly Reports



Recreation	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$388,649	\$447,101	\$401,763	\$476,281
Benefits	\$269,810	\$113,899	\$109,760	\$123,662
Contractual	\$195,590	\$240,313	\$229,048	\$224,858
Commodities	\$69,020	\$64,131	\$65,640	\$67,716
Principal Expense	\$11,950	\$9,300	\$9,300	\$8,010
Interest Expense	\$614	\$374	\$374	\$219
Other Expenditures	\$6,000	\$5,000	\$6,000	\$5,000
Transfer Out	\$148,922	\$153,843	\$153,843	\$160,823
Department total	\$1,091,554	\$1,033,961	\$975,728	\$1,066,569
Revenues	\$350,151	\$360,038	\$358,669	\$368,094
Percent of General Taxation	67.92%	65.18%	63.24%	65.49%



General Fund **65.49%**, the remainder is made up of Activity Fees, Donation Fees, and Grants

What we accomplished In FY 2017

- Continued to offer free summer concerts downtown for a Lunchtime Concert series and weekly evening concerts at Miller Park and Franklin Park.
- Received a \$2,800 grant from the Illinois Arts Council for summer concerts. With State Funding cuts we are unsure if this will be offered.
- Received funding from Calvert & Metzler Memorial Homes to sponsor several concerts.
- Collaborated with Community Groups to offer larger special events (i.e. Fleet Feet, YWCA, Town of Normal & more).
- Provided a wide variety of introductory programs (sports, music, dance, special interest) for the citizens of Bloomington, including some free events.
- New programs were added to the mix of popular usual programs throughout the year.
- Staff continued to be actively involved with the McLean County Wellness Coalition promoting efforts to make Bloomington-Normal a healthier City.
- Distributed three program guides to promote the department programs and activities.
- Continued to offer programs for our youngest population, preschool and parent/child, which continue to be in high demand.
- Continued to operate the Lincoln Leisure Center, the Miller Park Adult Center and the Miniature Golf Course in Miller Park.
- Used volunteers and interns in a variety of capacities.
- Started a long term plan of moving Recreation into the future.
- Reached out to about 4,000 community members through health and information fairs. Promoting programs within the department and the City as a whole.
- Fundraising efforts were created to raise money to help individuals participate in programs that cannot otherwise due to financial restraints.
- Offered affordable childcare programs to parents when schools are out of session.



**Performance
Measurements**



Recreation	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Inputs:				
Number of Full Time Employees	4	4	4	4
Department Expenditures	\$1,091,554	\$1,033,961	\$975,728	\$1,066,569
Outputs:				
Programs Offered				
55+ programs offered	270	80	270	270
Adult programs offered	111	50	80	70
Teen programs offered	20	12	12	12
Youth programs offered	551	277	280	474
Parent/child & preschool programs	281	150	170	172
Special events offered	79	43	40	40
Total programs offered	1,279	612	852	1,038
Participation				
Registered for 55+ programs	2,771	1,492	1,492	1,613
Registered for adult programs	3,323	1,691	1,691	2,341
Registered for teen programs	173	52	52	52
Registered for youth Programs	5,717	3,069	3,069	5,500
Registered for p/c and preschool Programs	2,071	1,298	1,298	1,895
Registered for special events	10,363	19,341	19,341	15,341
Total participation	21,600	26,943	26,943	26,742
Revenues				
Revenue for 55+ programs	\$28,085	\$27,334	\$27,334	\$29,874
Revenue for adult programs	\$15,312	\$32,014	\$32,014	\$39,345
Revenue for teen programs	\$5,230	\$2,160	\$2,160	\$2,160
Revenue for youth programs	\$179,987	\$176,937	\$176,937	\$182,731
Rev. for parent/child & preschool programs	\$45,613	\$38,794	\$38,794	\$44,828
Revenue for special events	\$9,299	\$7,200	\$7,200	\$7,200
Total activity fees	\$283,011	\$284,439	\$284,439	\$306,318
Miniature Golf at Miller Park				
Total # participants	3,967	3,639	3,535	3,671
Total revenue	\$14,875	\$14,553	\$16,035	\$14,966



What else do we do?

- Employ a large number of teens and college students as sport instructors and assistants, day camp counselors, mini golf attendants, special interest class instructors and more
- Offer introductory sports programs that are safe for all fitness levels
- Offer programs that help develop youth by teaching them constructive skills, giving them a chance to develop positive relationships, help them build on academic skills, keep them healthy and more
- Operate an Adult Center for individuals 55+ weekdays from 9:00 a.m. to 2:30 p.m. in the lower level of the Miller Park Pavilion.
- Operate a Miniature Golf Course in Miller Park from the beginning of May to the middle of September.
- Plan, implement and evaluate a wide variety of special events as well as skill development programs for individuals of all ages (parent/child, preschool, youth, teens, adults, older adults, and families)
- Contract with outside vendors (i.e. Gymnastics Etc., sports officials, adult fitness) to provide some programs and activities
- Conduct an Afterschool sports program geared toward young people who might not have or be able to afford any other sports opportunity
- Scholarships are provided to families and participants to allow all individuals the opportunity to participate
- Promote community unity and pride amongst citizens through events, contest and community outreach



Community Comments

- 1) “The coaches are very nice and make learning the game fun.”
- 2) “Instructors are very patient with all the kids.”
- 3) “Would like to see more opportunities for the kids to be active.”
- 4) “Gives my son structure, something to look forward to, meet new people”
- 5) What did you like most about the program? “My daughters smiley face”

Post program survey averages taken from 600 responses to Special Interest and Sports programs.

99% of participants enjoyed themselves at programs
97% of participants believe the program is priced right
88% of participants felt safe and welcome



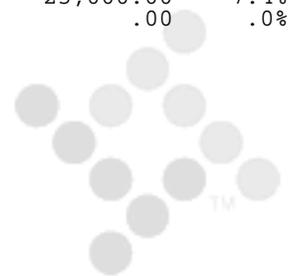
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Recreation			2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10014112	53120	St Grnt	-3,650.00	-3,650.00	-3,650.00	.00	-2,800.00	-3,650.00	.0%
10014112	53990	Ot IGov Rv	.00	-4,000.00	-4,000.00	.00	-4,000.00	-4,000.00	.0%
10014112	54430	Fac Rntl	-450.00	-2,000.00	-2,000.00	-2,432.50	-2,000.00	-2,000.00	.0%
10014112	54870	Mini Golf	798.00	-14,553.00	-14,553.00	-16,034.75	-16,034.75	-14,966.00	2.8%
10014112	54910	ActPgm Inc	-310,726.95	-300,439.00	-300,439.00	-260,719.72	-298,439.00	-306,318.00	2.0%
10014112	54920	Admin Fee	.00	.00	.00	.00	.00	.00	.0%
10014112	57030	SftDk Sale	.00	.00	.00	.00	.00	.00	.0%
10014112	57310	Donations	-13,561.00	-12,160.00	-12,160.00	-11,073.00	-12,160.00	-12,160.00	.0%
10014112	57985	Cash StOvr	-2.50	.00	.00	-1.05	.00	.00	.0%
10014112	57990	OMisc Rev	.00	.00	.00	.00	.00	.00	.0%
10014112	61100	Salary FT	234,728.76	241,807.00	241,807.00	170,071.23	241,866.28	250,457.00	3.6%
10014112	61110	Salary PT	.00	.00	.00	.00	.00	.00	.0%
10014112	61130	Salary SN	153,787.36	204,767.00	204,767.00	138,512.99	159,369.69	225,824.00	10.3%
10014112	61150	Salary OT	133.03	527.00	527.00	194.83	527.00	.00	-100.0%
10014112	61190	Othr Salry	.00	.00	.00	106.39	.00	.00	.0%
10014112	62101	Dent Ins	1,112.40	1,203.00	1,203.00	903.33	1,331.73	1,559.00	29.6%
10014112	62102	Visn Ins	255.36	258.00	258.00	195.24	276.18	288.00	11.6%
10014112	62104	BCBS	36,004.40	38,784.00	38,784.00	28,981.35	26,842.47	.00	-100.0%
10014112	62106	HAMP-HMO	.00	.00	.00	.00	.00	.00	.0%
10014112	62108	BCBS17PPO	.00	.00	.00	.00	13,321.36	47,167.11	.0%
10014112	62109	BCBS HMO	.00	.00	.00	.00	.00	.00	.0%
10014112	62110	Grp Lif In	439.20	448.00	448.00	261.80	336.33	260.00	-42.0%
10014112	62115	RHS Contrb	4,147.53	4,202.00	4,202.00	2,832.40	3,894.55	4,248.60	1.1%
10014112	62120	IMRF	198,590.69	35,152.00	35,152.00	24,153.91	32,760.13	34,120.00	-2.9%
10014112	62130	SS Medicare	23,227.60	26,828.00	26,828.00	18,475.70	24,514.33	28,580.00	6.5%
10014112	62140	Medicare	5,432.52	6,274.00	6,274.00	4,321.31	5,733.38	6,689.00	6.6%
10014112	62150	UnEmpl Ins	.00	.00	.00	.00	.00	.00	.0%
10014112	62160	Work Comp	.00	.00	.00	.00	.00	.00	.0%
10014112	62200	Hlth Fac	.00	150.00	150.00	.00	150.00	150.00	.0%
10014112	62330	LIUNA Pen	.00	.00	.00	.00	.00	.00	.0%
10014112	62990	Othr Ben	600.00	600.00	600.00	500.00	600.00	600.00	.0%
10014112	70093	Bank Fees	94.22	9,400.00	9,400.00	100.19	151.00	1,000.00	-89.4%
10014112	70095	CC Fees	8,727.37	1,000.00	1,000.00	7,316.92	13,125.00	9,400.00	840.0%
10014112	70220	Oth PT Sv	.00	.00	.00	.00	.00	.00	.0%
10014112	70420	Rentals	2,550.48	3,775.00	3,775.00	1,666.20	2,352.00	3,975.00	5.3%
10014112	70430	MFD Lease	267.45	277.70	277.70	198.73	266.78	266.78	-3.9%
10014112	70510	RepMaint B	370.56	800.00	800.00	.00	800.00	800.00	.0%
10014112	70520	RepMaint V	577.52	4,500.00	4,500.00	710.19	3,500.00	3,500.00	-22.2%
10014112	70530	RepMaint O	.00	.00	.00	.00	.00	.00	.0%
10014112	70540	RepMt Othr	.00	.00	.00	.00	.00	.00	.0%
10014112	70542	RepMaintNF	.00	.00	.00	.00	.00	.00	.0%
10014112	70590	Oth Repair	625.00	1,200.00	1,200.00	.00	1,000.00	1,000.00	-16.7%
10014112	70610	Advertise	24,371.78	27,000.00	27,000.00	17,523.95	25,000.00	25,000.00	-7.4%
10014112	70610	42000 Advertise	.00	.00	.00	.00	.00	.00	.0%



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CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

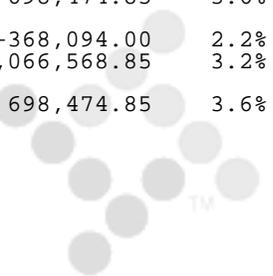
PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

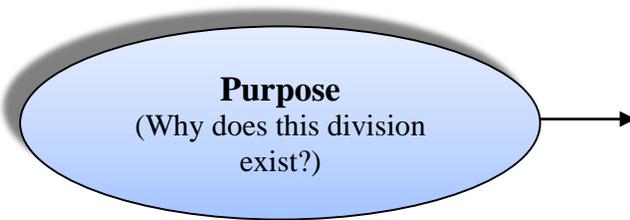
Recreation			2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10014112	70611	PrintBind	21,630.37	39,300.00	39,300.00	9,940.68	35,000.00	30,100.00	-23.4%
10014112	70630	Travel	.00	.00	.00	.00	.00	.00	.0%
10014112	70631	Dues	1,105.00	1,450.00	1,450.00	1,185.56	1,450.00	1,200.00	-17.2%
10014112	70632	Pro Develop	6,150.82	7,385.00	7,385.00	5,090.00	6,985.00	6,985.00	-5.4%
10014112	70632	42000 Pro Develop	125.77	.00	.00	.00	.00	.00	.0%
10014112	70640	OffScorkpr	11,533.00	12,140.00	12,140.00	6,333.00	11,333.00	11,930.00	-1.7%
10014112	70640	42000 Officials	.00	.00	.00	.00	.00	.00	.0%
10014112	70649	Car Wash	.00	.00	.00	.00	.00	.00	.0%
10014112	70690	Purch Serv	87,500.11	94,098.00	94,098.00	79,153.31	90,098.00	94,526.00	.5%
10014112	70690	42000 Purch Serv	.00	.00	.00	.00	.00	.00	.0%
10014112	70702	WC Prem	2,218.55	2,938.00	2,938.00	2,205.00	2,938.00	2,872.00	-2.2%
10014112	70703	Liab Prem	3,314.13	4,176.00	4,176.00	3,132.00	4,176.00	4,033.00	-3.4%
10014112	70704	Prop In Pr	984.31	1,258.00	1,258.00	945.00	1,258.00	1,402.00	11.4%
10014112	70711	WC Prem Pr	.00	.00	.00	.00	.00	.00	.0%
10014112	70712	WC Claim	15,823.75	20,896.00	20,896.00	15,669.00	20,896.00	19,017.00	-9.0%
10014112	70713	Liab Claim	2,152.19	2,378.00	2,378.00	1,782.00	2,378.00	1,761.00	-25.9%
10014112	70714	Prop Claim	1,779.70	1,869.00	1,869.00	1,404.00	1,869.00	2,113.00	13.1%
10014112	70715	Veh Claim	.00	.00	.00	.00	.00	.00	.0%
10014112	70720	Ins Admin	4,687.71	4,472.56	4,472.56	3,357.00	4,472.56	3,978.00	-11.1%
10014112	70725	LssCtl Sv	.00	.00	.00	.00	.00	.00	.0%
10014112	71010	Off Supp	8,164.49	2,000.00	2,000.00	2,672.36	2,000.00	2,000.00	.0%
10014112	71010	42000 Off Supp	.00	.00	.00	.00	.00	.00	.0%
10014112	71017	Postage	19,377.46	22,000.00	22,000.00	7,198.22	20,000.00	21,500.00	-2.3%
10014112	71017	42000 Postage	.00	.00	.00	.00	.00	.00	.0%
10014112	71024	Janit Supp	.00	.00	.00	.00	.00	.00	.0%
10014112	71060	Food	9,665.78	10,500.00	10,500.00	7,600.19	10,120.00	11,000.00	4.8%
10014112	71060	42000 Food	.00	.00	.00	.00	.00	.00	.0%
10014112	71070	Fuel	4,466.16	.00	.00	3,166.66	5,564.00	5,730.00	.0%
10014112	71073	FuelNonCit	.00	.00	.00	.00	.00	.00	.0%
10014112	71080	Maint Supp	.00	.00	.00	.00	.00	.00	.0%
10014112	71190	Other Supp	22,188.15	26,031.00	26,031.00	12,493.83	24,031.00	23,886.00	-8.2%
10014112	71190	42000 Other Supp	.00	.00	.00	.00	.00	.00	.0%
10014112	71340	Telecom	5,157.72	3,600.00	3,600.00	2,786.41	3,925.00	3,600.00	.0%
10014112	71410	Books	.00	.00	.00	.00	.00	.00	.0%
10014112	72130	CO Lcn Veh	.00	.00	.00	.00	.00	.00	.0%
10014112	73401	Lease Prin	11,949.79	9,299.61	9,299.61	7,979.01	9,299.61	8,009.61	-13.9%
10014112	73701	Lease Int	613.77	373.81	373.81	323.03	373.81	218.75	-41.5%
10014112	79150	Bad Debt	.00	.00	.00	.00	.00	.00	.0%
10014112	79990	Othr Exp	6,000.00	5,000.00	5,000.00	6,007.00	6,000.00	5,000.00	.0%
10014112	85206	Fm SOAR	-22,558.80	-23,235.56	-23,235.56	-17,426.70	-23,235.56	-25,000.00	7.6%
10014112	89206	To SOAR	148,922.00	153,843.00	153,843.00	115,382.25	153,843.00	160,823.00	4.5%
TOTAL Recreation			741,402.71	673,923.12	673,923.12	405,144.45	617,058.88	698,474.85	3.6%
TOTAL REVENUE			-350,151.25	-360,037.56	-360,037.56	-307,687.72	-358,669.31	-368,094.00	2.2%
TOTAL EXPENSE			1,091,553.96	1,033,960.68	1,033,960.68	712,832.17	975,728.19	1,066,568.85	3.2%
GRAND TOTAL			741,402.71	673,923.12	673,923.12	405,144.45	617,058.88	698,474.85	3.6%

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Aquatics

10014120



The Aquatics Division of Bloomington Parks, Recreation, and Cultural Arts Department operate two outdoor swimming pools (O'Neil and Holiday) plus a boating concession at Miller Park.

The aquatics programming includes:

- Daily public swim sessions
 - Swim lessons offer life-saving skills
 - A competitive swim team that competes in the Twin City Swim Conference
 - Lifeguard and safety training classes
 - Low-impact exercise
 - A paddleboat concession at Miller Park Lake on weekends and holidays from noon to 5 p.m., Memorial Day through Labor Day.
-



The pools are open daily from Memorial Day weekend through Labor Day weekend (one pool closes the middle of August each year while the other one stays open through Labor Day). In FY 2017, Holiday Pool is scheduled to stay open through Labor Day with O'Neil Pool closing in mid-August.

**FY 2018
Budget & Program
Highlights**

Help make our City family friendly through access to affordable, family-oriented activities.

- Sell season passes at an individual rate which is more affordable for families
- Work with non-profit youth groups to offer them a discounted rate for daily admission
- A place for healthy family fun and socializing
- Staff provides the highest quality of surveillance, education and guest experiences possible

Offer alternative choices for entertainment and recreation:

- Offer open swim daily, weather permitting, from Memorial Day through Labor Day
 - Offer morning and evening swim lessons at both pools
 - Aquatic staff will provide leisure and recreational opportunities for residents and guests
 - Offer a swim team
 - Operate a paddleboat concession at Miller Park
-



Funding Source

General Fund 53.55%, with the remainder from Activity Fees, Admission Fees, and Concession Revenues

**What we
accomplished in
FY 2017**

- The Aquatic Season saw an increase in revenue.
- Between swim lessons, swim team and safety classes, we saw a large number of new and returning participants in our programs. A new Aqua Zumba class was added.
- Pool pass sales were up 28% at O’Neil and up 24% at Holiday, totaling \$8,405 more.
- With the large number of participants going through our swimming classes, we were able to teach lifesaving skills to many members in the community.
- Summer 2014 served as a solid benchmark for future summers. Summer 2016 matched and exceeded benchmarks.
- Staff continues to see loyal families returning year after year and new families discover the great opportunities of swimming that Bloomington offers.



**Revenue &
Expenditures**

Aquatics	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$136,319	\$137,943	\$142,291	\$158,856
Benefits	\$11,158	\$11,203	\$11,809	\$12,811
Contractual	\$23,369	\$53,391	\$42,838	\$44,622
Commodities	\$78,732	\$105,671	\$83,093	\$91,303
Capital Expenditures	\$6,050	-	-	-
Department Total	\$255,627	\$308,208	\$280,032	\$307,592
Revenues	\$140,681	\$130,300	\$157,752	\$142,900
Percent of General Taxation	44.97%	57.72%	43.67%	53.55%

**Performance
Measurements**



Aquatics	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Inputs:				
Department Expenditures	\$255,627	\$308,208	\$280,032	\$307,592
Outputs:				
O'Neil Pool				
Daily Attendance	10,412	10,000	11,805	11,805
Lesson/team/rental attendance	11,875	11,212	9,199	9,910
Registered for lessons	398	368	452	411
Registered for team	27	40	29	33
Total O'Neil Attendance	22,287	21,620	21,004	10,354
Pass sales revenue	\$11,125	\$9,885	\$14,205	\$11,885
Lesson & team revenue	\$20,323	\$16,448	\$16,311	\$17,323
Daily admission/rental revenue	\$18,174	\$17,371	\$22,519	\$19,316
Concessions & Misc. revenue	\$537	\$1,205	\$836	\$1,205
Total O'Neil Revenue	\$50,159	\$44,909	\$53,872	\$49,729
Holiday Pool				
Daily Attendance	18,686	17,250	21,720	19,612
Lesson/rental attendance	21,672	14,452	18,424	18,126
Registered for lessons	903	685	866	818
Total Holiday Attendance	40,358	32,387	37,144	38,553
Pass sales revenue	\$22,655	\$24,025	\$27,980	\$25,165
Lesson revenue	\$35,165	\$24,672	\$33,019	\$32,177
Daily admission/rental revenue	\$30,253	\$23,219	\$33,970	\$25,544
Concessions & Misc. revenue	\$979	\$1,542	\$1,092	\$1,795
Total Holiday Revenue	\$89,052	\$73,458	\$96,061	\$84,681
Miller Park Boats				
Total attendance	1,448	1,250	1,425	1,250
Total Revenue	\$2,897	\$2,500	\$2,652	\$2,500

When Pool Users are surveyed, here is what they had to say:

92% felt pool passes were priced just right.
8% felt pool passes were priced too high

54% felt daily admission was priced just right
18% felt daily admission was priced too high

47% were not impressed with the pool features

100% felt safe at the pools

“O'Neil is perfect for small children learning to swim because of the depth of the shallow area. However, it lacks any water play for that age group. The baby pool area is sad! Holiday has a great baby pool area, but I wish it had diving boards too. Again, lacking.”

Challenges

- **Both aquatic pools have existed in this community for 40 plus years.** O'Neil celebrated its 40th birthday in 2015. This was a huge accomplishment as it has never had any major renovations or updates related to the pool. Holiday Pool has been serving the city for over 45 years.
- **The filtration and chemical systems for O'Neil Pool** were installed when the pool was built in 1975 and need to be replaced in the near future. A facility assessor had recommended replacement in 2015. A large crack was found in the filter in 2015. This expense is not budgeted, but should be considered with the capital budget expenses.
- **Attendance at O'Neil Pool** historically is low on the weekends and in the evening. Attendance during the day is strong due to the use of the facility by non-profit groups.
- **Cracked and peeling paint:** Due to a few factors, large chunks of paint are peeling off the side walls at O'Neil and areas on the floor of the pool. A new paint job is needed to preserve the pool. The bare aluminum walls will corrode if not painted. Multiple tears in Holiday's pool floors were discovered and the extent of repairs is unknown, a new pool liner may be required as part of the repairs.
- **Update features:** O'Neil Pool needs to be updated with spray features and other elements to make it more attractive. A major renovation must be kept in the capital improvement budget. Holiday needs a small update to its features to attract new families and retain current users.
- **Leaks continue** at O'Neil Pool. The location of the leak was unable to be determined, but O'Neil experienced a rapid loss of water during the summer. Since the pipes are original with the filtration system in 1975, it is an educated guess that there is a crack in the 42 year old pipes under the pool.



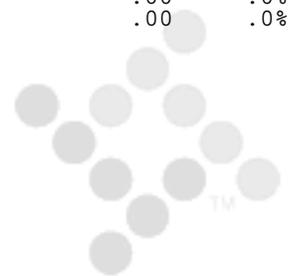
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Aquatics			2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10014120	54160	BtRnt Fee	-2,897.00	-2,500.00	-2,500.00	-2,652.00	-2,529.00	-2,500.00	.0%
10014120	54910	ActPgm Inc	-52,451.00	-47,550.00	-47,550.00	-50,777.50	-50,777.50	-51,000.00	7.3%
10014120	54910	43000 ActPgm Inc	.00	.00	.00	.00	.00	.00	.0%
10014120	54920	Admin Fee	-82,572.26	-77,500.00	-77,500.00	-101,824.47	-100,834.47	-86,500.00	11.6%
10014120	54920	43000 Admin Fee	.00	.00	.00	.00	.00	.00	.0%
10014120	57030	SftDk Sale	-242.26	-1,000.00	-1,000.00	-345.41	-500.00	-500.00	-50.0%
10014120	57030	43000 SftDk Sale	.00	.00	.00	.00	.00	.00	.0%
10014120	57035	Concession	-2,311.60	-1,750.00	-1,750.00	-3,016.13	-3,019.13	-2,400.00	37.1%
10014120	57035	43000 Concession	.00	.00	.00	.00	.00	.00	.0%
10014120	57985	Cash StOvr	-115.25	.00	.00	-3.30	-3.30	.00	.0%
10014120	57985	43000 Cash StOvr	.00	.00	.00	.00	.00	.00	.0%
10014120	57990	OMisc Rev	-92.00	.00	.00	-88.50	-88.50	.00	.0%
10014120	57990	43000 OMisc Rev	.00	.00	.00	.00	.00	.00	.0%
10014120	61100	Salary FT	.00	.00	.00	.00	.00	.00	.0%
10014120	61100	43000 Salary FT	.00	.00	.00	.00	.00	.00	.0%
10014120	61130	Salary SN	136,214.01	136,683.00	136,683.00	141,460.03	141,771.00	157,596.00	15.3%
10014120	61130	43000 Salary SN	-97.63	.00	.00	.00	.00	.00	.0%
10014120	61150	Salary OT	202.22	1,260.00	1,260.00	520.23	520.23	1,260.00	.0%
10014120	61150	43000 Salary OT	.00	.00	.00	.00	.00	.00	.0%
10014120	62101	Dent Ins	.00	.00	.00	.00	.00	.00	.0%
10014120	62101	43000 Dent Ins	.00	.00	.00	.00	.00	.00	.0%
10014120	62102	Visn Ins	.00	.00	.00	.00	.00	.00	.0%
10014120	62102	43000 Visn Ins	.00	.00	.00	.00	.00	.00	.0%
10014120	62104	BCBS	.00	.00	.00	.00	.00	.00	.0%
10014120	62104	43000 BCBS 400	.00	.00	.00	.00	.00	.00	.0%
10014120	62106	HAMP-HMO	.00	.00	.00	.00	.00	.00	.0%
10014120	62110	Grp Lif In	.00	.00	.00	.00	.00	.00	.0%
10014120	62110	43000 Grp Lif In	.00	.00	.00	.00	.00	.00	.0%
10014120	62115	RHS Contrb	.00	.00	.00	.00	.00	.00	.0%
10014120	62120	IMRF	729.29	650.00	650.00	926.12	926.12	648.00	-3%
10014120	62120	43000 IMRF	.00	.00	.00	.00	.00	.00	.0%
10014120	62130	SS Medicare	8,457.98	8,552.00	8,552.00	8,802.93	8,820.44	9,855.00	15.2%
10014120	62130	43000 SS Medicare	-6.06	.00	.00	.00	.00	.00	.0%
10014120	62140	Medicare	1,978.06	2,001.00	2,001.00	2,058.80	2,062.90	2,308.00	15.3%
10014120	62140	43000 Medicare	-1.42	.00	.00	.00	.00	.00	.0%
10014120	62190	Uniforms	.00	.00	.00	.00	.00	.00	.0%
10014120	62330	LIUNA Pen	.00	.00	.00	.00	.00	.00	.0%
10014120	62990	Othr Ben	.00	.00	.00	.00	.00	.00	.0%
10014120	70095	CC Fees	612.32	1,200.00	1,200.00	844.18	827.00	1,000.00	-16.7%
10014120	70095	43000 CC Fees	.00	.00	.00	.00	.00	.00	.0%
10014120	70220	Oth PT Sv	.00	.00	.00	.00	.00	.00	.0%
10014120	70510	RepMaint B	6,769.32	4,325.00	4,325.00	2,447.77	4,300.00	3,750.00	-13.3%
10014120	70510	43000 RepMaint B	.00	.00	.00	.00	.00	.00	.0%
10014120	70540	RepMt Othr	277.83	.00	.00	.00	.00	.00	.0%





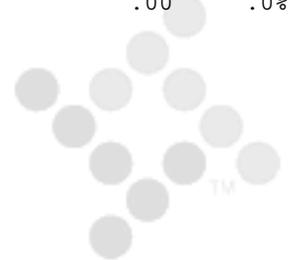
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Aquatics				2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10014120	70540	43000	RepMt Othr	.00	.00	.00	.00	.00	.00	.0%
10014120	70542		RepMaintNF	5,371.23	5,140.00	5,140.00	3,532.30	5,040.00	5,100.00	-.8%
10014120	70590		Oth Repair	-598.17	30,500.00	30,500.00	3,769.59	20,500.00	20,000.00	-34.4%
10014120	70590	43000	Oth Repair	.00	.00	.00	.00	.00	.00	.0%
10014120	70631		Dues	320.00	400.00	400.00	250.00	300.00	400.00	.0%
10014120	70631	43000	Dues	.00	.00	.00	.00	.00	.00	.0%
10014120	70632		Pro Develop	1,599.73	1,000.00	1,000.00	990.09	990.09	1,000.00	.0%
10014120	70632	43000	Pro Develop	.00	.00	.00	.00	.00	.00	.0%
10014120	70690		Purch Serv	3,821.50	2,350.00	2,350.00	4,045.00	2,405.00	3,030.00	28.9%
10014120	70690	43000	Purch Serv	.00	.00	.00	.00	.00	.00	.0%
10014120	70702		WC Prem	374.26	645.00	645.00	486.00	645.00	838.00	29.9%
10014120	70702	43000	WC Prem	.00	.00	.00	.00	.00	.00	.0%
10014120	70703		Liab Prem	559.01	917.00	917.00	684.00	917.00	1,177.00	28.4%
10014120	70703	43000	Liab Prem	.00	.00	.00	.00	.00	.00	.0%
10014120	70704		Prop Prem	166.03	276.00	276.00	207.00	276.00	409.00	48.2%
10014120	70704	43000	Prop Prem	.00	.00	.00	.00	.00	.00	.0%
10014120	70711		WC Prem Pr	.00	.00	.00	.00	.00	.00	.0%
10014120	70712		WC Claim	2,647.31	4,701.00	4,701.00	3,528.00	4,701.00	5,614.00	19.4%
10014120	70712	43000	WC Claim	.00	.00	.00	.00	.00	.00	.0%
10014120	70713		Liab Claim	360.06	535.00	535.00	405.00	535.00	520.00	-2.8%
10014120	70713	43000	Liab Claim	.00	.00	.00	.00	.00	.00	.0%
10014120	70714		Prop Claim	297.74	420.00	420.00	315.00	420.00	624.00	48.6%
10014120	70714	43000	Prop Claim	.00	.00	.00	.00	.00	.00	.0%
10014120	70720		Ins Admin	790.70	982.13	982.13	738.00	982.13	1,160.00	18.1%
10014120	70720	43000	Ins Admin	.00	.00	.00	.00	.00	.00	.0%
10014120	70725		LssCtl Sv	.00	.00	.00	.00	.00	.00	.0%
10014120	70725	43000	LssCtl Sv	.00	.00	.00	.00	.00	.00	.0%
10014120	71024		Janit Supp	1,915.59	1,930.00	1,930.00	2,991.22	2,769.39	2,000.00	3.6%
10014120	71024	43000	Janit Supp	.00	.00	.00	.00	.00	.00	.0%
10014120	71030		UniformSup	1,900.00	1,900.00	1,900.00	1,920.79	1,900.00	1,900.00	.0%
10014120	71060		Food	553.75	620.00	620.00	1,096.86	1,096.86	1,000.00	61.3%
10014120	71060	43000	Food	.00	.00	.00	.00	.00	.00	.0%
10014120	71190		Other Supp	10,366.64	12,717.00	12,717.00	7,604.26	10,717.00	11,899.00	-6.4%
10014120	71190	43000	Other Supp	.00	.00	.00	.00	.00	.00	.0%
10014120	71310		Natural Gs	10,511.61	15,000.00	15,000.00	6,618.38	11,000.00	13,000.00	-13.3%
10014120	71310	43000	Natural Gs	.00	.00	.00	.00	.00	.00	.0%
10014120	71320		Electricity	14,567.43	17,200.00	17,200.00	13,881.59	15,000.00	16,000.00	-7.0%
10014120	71320	43000	Electricity	.00	.00	.00	.00	.00	.00	.0%
10014120	71330		Water	24,007.60	40,000.00	40,000.00	20,446.47	24,000.00	30,000.00	-25.0%
10014120	71330	43000	Water	.00	.00	.00	.00	.00	.00	.0%
10014120	71340		Telecom	3,518.32	3,400.00	3,400.00	3,198.98	3,706.00	3,500.00	2.9%
10014120	71340	43000	Telecom	.00	.00	.00	.00	.00	.00	.0%
10014120	71720		Wtr Chem	11,391.07	12,904.00	12,904.00	11,036.91	12,904.00	12,004.00	-7.0%
10014120	71720	43000	Wtr Chem	.00	.00	.00	.00	.00	.00	.0%



**CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS**
PROJECTION: 20184 FY 2018 BUDGET LEVEL 4
FOR PERIOD 12
ACCOUNTS FOR:

Aquatics	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10014120 72140 CO Other	6,049.98	.00	.00	.00	.00	.00	.0%
10014120 79990 Othr Exp	.00	.00	.00	.00	.00	.00	.0%
10014120 79990 43000 Othr Exp	.00	.00	.00	.00	.00	.00	.0%
TOTAL Aquatics	114,945.94	177,908.13	177,908.13	86,098.19	122,280.26	164,692.00	-7.4%
TOTAL REVENUE	-140,681.37	-130,300.00	-130,300.00	-158,707.31	-157,751.90	-142,900.00	9.7%
TOTAL EXPENSE	255,627.31	308,208.13	308,208.13	244,805.50	280,032.16	307,592.00	-.2%
GRAND TOTAL	114,945.94	177,908.13	177,908.13	86,098.19	122,280.26	164,692.00	-7.4%



Bloomington Center for the Performing Arts

10014125

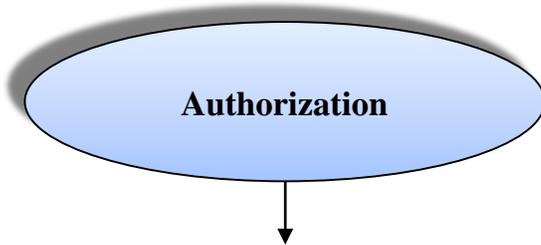


Purpose
(Why does this division
exist?)

BCPA has attracted audiences from 716 Illinois communities, 45 states, and six foreign countries, highlighting its value as an ever-growing tourist attraction and influence on the cultural life of the community. The facility also provides a significant community service as a venue for wedding receptions, seminars, civic fundraisers, social events, dance recitals, arts workshops and community meetings. The annual visiting artist series offers 30 to 40 performances, and this past year the BCPA was used for 592 events and activities. The BCPA is also home to over 20 area performing arts ensembles.

The Mission Statement of the Bloomington Center for the Performing Arts is:

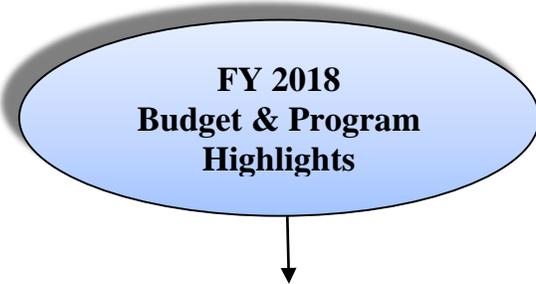
To create an environment where all forms of artistic expression are appreciated, encourages and seen as a contribution to the quality of life of our community.



The City of Bloomington Parks & Recreation Department and its related activities have been codified in Chapter 19 & Chapter 31 of the City Code

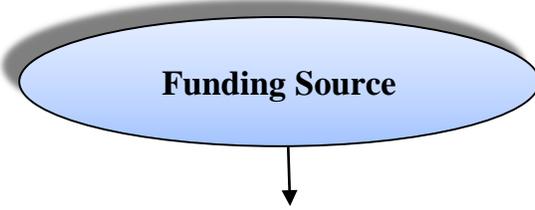


The BCPA presented its eighth series of outdoor concerts on the CEFCU Summer Stage in 2016. This year saw the 2nd annual Bloomington Beer Fest, a craft beer festival attracting a diverse audience to the facility. BCPA staff recognized the economic impact this type of an event can have within a certain demographic as held by various organizations around the country and elected to undertake a similar beer tasting/music concert as part of the BCPA's outdoor concert efforts. This year's two-day festival was attended by about 2,200 people and grossed around \$60,000 in gate and tasting punch card sales. 12 area not-for-profit organizations shared in a portion of surplus revenue.



**FY 2018
Budget & Program
Highlights**

- The City allocates a portion of the Home Rule Sales Tax to the BCPA. In FY 2018, \$1.7 million of Home Rule Sales Tax will be allocated to the BCPA.
 - Staff has made significant changes regarding the workload of full-time employees at the BCPA, resulting in fewer full-time staff members.
 - The addition of a BCPA gift shop will provide a new revenue stream. This is being initiated as a result of continual requests from patrons and particularly attendees to Backstage Tours.
 - The addition of spill-proof cups now allow patrons to bring beverages into the theater, thereby increasing concession revenues.
 - Concessions stands and bars are finally equipped with credit/debit card readers which staff anticipates will increase sales for F&B items previously only available for purchase with cash. Added sales is also anticipated at the artist merchandise station for the same reason.
 - As part of the restructuring of the City's seasonal salaries, the BCPA's line item for seasonal salaries shows an increase from the previous budget. Additionally, on May 12, 2014, the first contract with the International Alliance of Theatrical Stage Employees (I.A.T.S.E.) went into effect, increasing the projected salaries paid to BCPA stagehands by 63%. BCPA stagehands are still paid less than in other area venues governed by a Union contract but they are now in the realm of the prevailing wage.
 - The BCPA launched an education program during FY17 that includes classes and workshops offered year-round. The initial general overview theatre classes were stratified by age groups with a plan to later specialize according to ability.
 - The BCPA will make bond payments totaling \$1,023,553 (principal and interest) during FY 2018 to the General Obligation Series 2004 and General Obligation Series 2005 bond issuances for renovation of the BCPA.
 - The Performing Arts building needs tuck-pointing and sealants at a cost of \$260,000. This project should be completed over a four-year period at a cost of \$65,000 per year.
 - The Friends of the BCPA, a 501©3 entity organized to raise private funds for the Creativity Center project; seed and grow an endowment; and raise added funds to reduce the city subsidy to the BCPA became a reality during FY16. In FY17, City Council approved the request for staff to utilize the privately raised funds currently held in 2 separate accounts, totally over \$900,000. Staff was permitted to move forward to replace the roof membrane and install the central plant components of new HVAC and fire suppression systems.
 - Fundraising efforts, spearheaded by the newly formed Friends of the BCPA, including grant requests to private and corporate foundations, are ongoing in FY 2017.
 - Staff will continue to make improvements to the Miller Park Stage to ensure the stage is appropriately outfitted and organized to handle set pieces and equipment for the summer musical programs. This initial investment will bring long-term savings to the program through an organized, uniform creation of materials that will allow staff to reuse stage equipment and set pieces.
 - The Student Spotlight Series attracts over 7,000 students from across Central Illinois each year.
-



Funding Source

Funding for BCPA programs and operations is provided, in part, by a portion of the ¼ of 1% Home Rule Sales Tax instituted for this purpose. Revenues generated in both the BCPA and the Creativity Center come from sources including ticket sales, facility rentals, user fees, grants, sponsorships, memberships, class fees and donations. Specific grants coming through the Illinois Arts Council Agency have been jeopardized by the budget impasse in the state.



What we accomplished in FY 2017

-
- The BCPA total attendance in FY 2016 was 82,324 for 592 events.
 - Total BCPA ticket sales as of October 19, 2016 for the 2016-17 season are \$338,585.40 an increase of over 42,000 from a year ago.
 - As of October 19, 2016, 11,431 tickets have been purchased for the 2016-17 season main stage events with an additional 1,067 tickets being held in consignment. Both areas reflect increases, about 18% greater tickets sales and about 5% greater consignments as compared to this time last season.
 - Many of the light bulbs currently used in the theatre at the BCPA have been phased out as part of federal energy guidelines. New systems afford significant energy savings, allowing the BCPA to recover costs with electricity savings and reduced expenses for the purchase of gels, etc. Additional grant support for these purchases will be sought out in the second half of FY16. In FY 2014, the BCPA received \$2,761.85 in grant money for this project. For FY 2015, the BCPA received a grant in the amount of \$2,019.60. The replacement of the bulbs and fixtures continues to save the City over 54,140 kilowatt hours per year.
 - A complete re-lamping of the front lobby perimeter rim light fixtures was completed using new longer-lasting, energy-efficient and EPA-required LED lamps.
 - The BCPA received a \$4,800 grant from the Illinois Arts Council Agency to employ 4 high school students during the summer. These students were selected through a process and worked with the Miller Park Summer Theatre/Spotlight Theatre Workshop, assisting staff members with various duties including: Artistic Assistant to the Director and Choreographer; Technical Theatre Assistant; Administrative & Educational Assistant; and Company Stage Manager.
-

**Revenue &
Expenditures**

BCPA	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$590,219	\$873,465	\$755,129	\$879,802
Benefits	\$156,678	\$268,799	\$222,965	\$304,152
Contractuals	\$1,022,070	\$1,162,741	\$1,157,019	\$1,081,722
Commodities	\$290,188	\$369,800	\$338,127	\$349,350
Principal Expense	\$16,010	\$9,210	\$9,217	\$9,402
Interest Expense	\$752	\$752	\$753	\$557
Transfer Out for Debt Service	\$1,028,781	\$1,023,554	\$1,023,554	\$1,042,836
Other Expenditures	\$7,828	\$10,750	\$14,125	\$14,875
Expenditure Total without Transfer Out for Debt Service	\$2,083,745	\$2,695,518	\$2,497,336	\$2,639,860
Transfer In from General Fund for Debt Service	\$1,028,781	\$1,023,554	\$1,023,554	\$1,042,836
Transfer In from General Fund for Operating	\$671,219	\$676,446	\$676,446	\$657,164
Revenue with Transfer In for Operating	\$1,723,478	\$2,349,090	\$2,032,742	\$2,142,391
Net Activity without Debt Service - favorable/(unfavorable)	(\$360,267)	(\$346,427)	(\$464,594)	(\$497,469)

**Performance
Measurements**



BCPA	FY 2016 Actual	FY 2017 Projected	FY 2018 Proposed Budget
Outputs:			
Number of Patrons Attending BCPA Programming:	19,046	26,500	26,500
Income for BCPA Programming	\$504,417	\$709,000*	\$710,000
Total BCPA Attendance (all events)	87,324	88,000	88,000
Total # of BCPA Activities	592	552	550
Value of ad trades and partnerships ¹	\$232,000	\$249,505	\$432,777
Event Sponsor Revenue		\$34,000	
Number of Pre/Post-show events	10	10	14
Pre/Post-show attendance	2,300	3,500	3,600
Number of students served in non-Spotlight Series community education events	3,500	3,500	4,000
Number of “Cultural” events presented ²	24	7	25

1. These items include media sponsorships from: The Pantagraph, WGLT, and Radio Bloomington. Generally Accepted Accounting Principles require the City to assign a fair market value to all trades and sponsorships.
2. Including world, classical, and jazz music, and dance.

*increase reflective in part by retaining entire revenue generated at Bloomington Beer Fest



“As an early childhood educator, I can attest to the fact that the arts--both visual and performing--are vital to encouraging literacy, mathematics, physical and overall brain development. Music and visual arts help increase the development areas of the brain. Participation in performance art is one way to learn discipline and combat the obesity threat to otherwise sedentary children. Those are the issues closest to my heart. The well-heeled of our community have always and will always have access to fine arts, but City-sponsored programming like a free musical in Miller Park can play a huge part in creating an appreciation in less-fortunate citizens for whom a family's worth of full-price tickets or a trip to Chicago would be financially out of the question.”

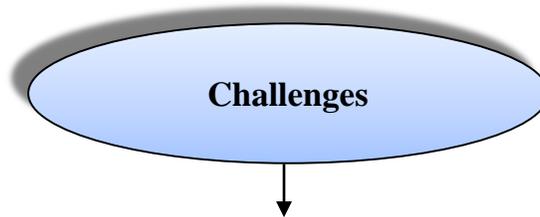
Christie Vallela, M.Ed., Educator & Arts Advocate

“The BCPA is one of the Crown Jewels of this community. It offers a wide variety of not only entertainment but educational value as well. Most venues such as this are only found in large cities so it is unique that we have and support this art in our community.”

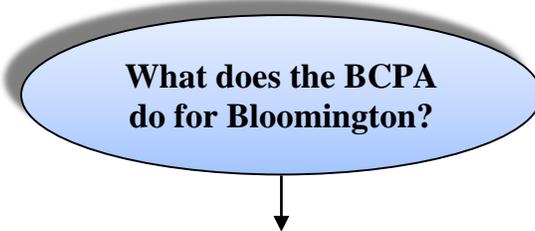
Marsha Puyear, Community Volunteer

“Economic Engine for downtown, regional economic impact on the entire community in excess of two million dollars and the most wonderful venue for artists...from beginning students to seasoned professionals...in which to perform. Bravo, City of Bloomington, for getting it right!”

Sal Viviano, Broadway & Concert Performer



-
- **Workload** – Full-time staff continues to take on more responsibility, and also seek ways to save and make more money to support the mission. Our programming is now year-round, with Miller Park Summer Theatre and outdoor concerts filling the summer months, in addition to prep work for other events and programs.
 - **Programming** – We continue to monitor the national economy and local school funding to evaluate a proper balance of programming, and we continue to develop new partnerships to support our existing programming and minimize financial risk. The state budget has been a challenge relative to response time from schools reserving Spotlight Series shows as well as to what we might expect from the Illinois Arts Council in terms of grants.
-



**What does the BCPA
do for Bloomington?**

We are financially responsible in the management of our programs.

- The BCPA institutionalized a Premier Event seating chart during the 2012-13 season to maximize the price for prime seating and reduce the price in zone three. The combination has allowed the BCPA to achieve revenue goals while lowering prices in Zone 3 to better provide access to people on a tighter budget, including students who can purchase a Zone 3 seat to most BCPA events for \$20 or less.
- The BCPA acquired a liquor license and began its own beverage concession sales in 2011 to generate additional revenue.
- A spill-proof cup now sold through concessions allows patrons to bring beverages into the theater, which encourages additional beverage sales.
- Credit/debit card readers at bars and concessions are contributing to increased F&B sales.
- The BCPA brings in nearly \$250,000 in in-kind trades annually from media organizations and other area businesses, extending the promotional and programming budgets.
- The BCPA has 192 dedicated volunteers who work as ushers and in a number of other capacities. The volunteers staff over 70 public events at the BCPA annually, contributing approximately 8,630 hours (4 FTE) support to the program, a \$191,060 value to the BCPA.

We play a vital role in supporting and enhancing the Downtown area.

- Based solely on ticketed events (demographic information is not collected for the numerous visitors who come to the BCPA for non-ticketed and general admission events, including some outdoor concerts, wedding receptions, meetings, and other similar events), the Bloomington/Normal Area Convention and Visitors Bureau estimates the BCPA's economic impact on the community at \$1,014,840. Using an arts-specific economic calculator, Americans for the Arts estimates the BCPA's total impact at over \$5 million, including expenditures by patrons and the income by the 148 FTE jobs supported by BCPA programming during the year. The BCPA has been actively involved with Downtown Bloomington Association initiatives since FY15, continuing the opportunities for new visitors during events such as First Fridays and the Lincoln Walk. In FY15 & 16, a mural created by local artist, Jeff Little, was painted inside the Creativity Center and then moved to its installation location several months later at the corner of Market and Center Streets.

The BCPA provides programs for everyone and contributes to the quality of life in the community by offering a variety of choices for entertainment and recreation.

- The BCPA offers a wide range of programming to cater to all ages and socio-economic backgrounds. The calendar includes popular entertainment, as well as programs of interest to children, minorities, and community members whose arts interests include modern dance, jazz, world music, etc.
- The BCPA strives to make its equipment, industry contacts and personnel available to other local not-for-profits to help enhance community events.

- The BCPA produced the free Miller Park Summer musical which welcomed approximately 4,200 people to Miller Park for five performances in July.
- The Summer Theatre Program engaged over 75 members of the community to perform onstage, backstage and in the 12-member orchestra.
- The BCPA Director encourages and solicits programming input from the entire community to ensure programming that represents the City's diverse population.
- The average ticket price is \$33-\$36 for the season, a rate that makes it easier for people to afford to attend more than one event. With the mix of inexpensive family programming, top performers in concert, and other popular entertainment, the BCPA offers a diverse range of appealing events and activities.
- Through the Angel Ticket Program, the BCPA works with numerous area social service organizations, including Big Brothers, Big Sisters and the Western Avenue Community Center, to provide underprivileged residents with over 500 complimentary tickets to our events annually.

The BCPA enhances educational opportunities.

- The BCPA's Student Spotlight Series attracts over 7,000 students from across Central Illinois each year.
 - The Student Spotlight Series helps teachers meet Illinois Common Core Standards on a wide variety of subjects, including Performing Arts, English Language Arts, History, Science, and Math.
 - The BCPA is also involved in education programs within the schools and works in conjunction with the Community Educators Group of McLean County.
 - The BCPA's Spotlight Theatre Workshop, a required activity for all Miller Park Summer Theatre participants under the age of 16, enjoyed a fourth year of growth. The Workshop offered theatre program participants an opportunity to learn about the elements that go into developing a theatre piece, and included classes in acting, set building, choreography, vocal music and costuming.
 - Rehearsals continue to be held in the Creativity Center for Celebrate America and Holiday Spectacular. The Creativity Center is currently being utilized as a place where the Walk In, Bike Out group is refurbishing and storing bicycles over the winter months. BCAI School of Arts is conducting dance classes for economically disadvantaged youths and adults.
-

Since re-opening, the BCPA has partnered with a number of vital community organizations, including:

- McLean County 4-H
- Abraham Lincoln Association
- Altman’s Billiards & Barstools
- Area Arts Roundtable
- BCAI School of Dance
- Big Brothers, Big Sisters
- Bloomington-Normal Area Convention & Visitors Bureau
- Bloomington/Normal Jaycees
- Bloomington Public Schools, District 87
- Challenger Learning Center
- Champaign’s Blues, Brews and BBQ Festival
- Children’s Discovery Museum
- Central Catholic High School
- Cornbelters Baseball
- Country Financial Activities Department
- Crossroads Area Home School Association
- David Davis Mansion
- Downtown Bloomington Association
- Economic Development Council of the Bloomington-Normal Area
- First Presbyterian Church, Normal
- Fox & Hounds Hair Studio & Day Spa
- The Garlic Press
- Holiday Spectacular, Inc.
- Illinois State University Alumni Association
- Illinois State University Big Red Marching Machine
- Illinois State University School of Theatre and Dance
- Illinois State University Marketing and Communications
- Illinois State University’s Milner Library
- Illinois State University School of Communication
- Illinois State University School of Music
- Illinois Symphony Orchestra
- Illinois Wesleyan University Hart Career Center
- Illinois Wesleyan University Dean of Students Office
- Illinois Wesleyan University The Ames Library
- Illinois Wesleyan University School of Music
- Illinois Wesleyan University School of Theatre Arts
- Kamokunani Hula Halau
- Kelly’s Bakery & Café
- Lucca Grill
- McLean County Chamber of Commerce
- McLean County Community COMPACT
- McLean County Arts Center
- McLean County Museum of History
- McLean County District Unit No.5
- The Normal Theater
- Radio Bloomington
- Scribbles Center for Learning
- Sound of Illinois Chorus
- Specs Around Town
- WGLT-FM
- WILL-TV
- WTVP-TV
- All area Kiwanis groups
- All area Rotary group



What is the Creativity Center?



The Creativity Center was envisioned as a place where current arts students and practitioners functioning in inadequate rooms could have better experiences through enhanced study, rehearsal and performance spaces. This will be a place where a wide variety of community performing arts groups can come together as stakeholders in a Common Shared Home. But it can be so much more. It can be a place where, through arts education, disenfranchised people can find their value and their voice. When people understand what it is to create, they will be less likely to destroy. Newcomers to the creative process will soon understand that they can have a positive impact on their community.

BCPA staff and supporters continue to work on the development of a Creativity Center for arts education. We currently rent rehearsal, storage, and office space within the Creativity Center and BCPA to the Pantagraph Holiday Spectacular, Inc., BCAI School of Arts and The American Passion Play, Inc. as well as an improv acting workshop, private piano lessons, instruction in stringed instruments, dance classes and more. For the fourth year the Creativity Center has also served as home to the rehearsals for the Miller Park Summer musical (now produced by the BCPA) and the fourth annual Spotlight Theatre Workshop, a mandatory program for all summer musical participants under the age of 16. Local visual artists recognize the value of the building as a place where they can work on outdoor art before it gets moved to its permanent location.

Plans are still underway for the privately funded renovation of the Creativity Center. Architects from Farnsworth Group were hired in early 2010 and completed the initial designs for the project, including a plan that will allow renovation of the building to be completed in phases as donations are received. Over \$1 million has already been raised toward a \$5.2 million goal.



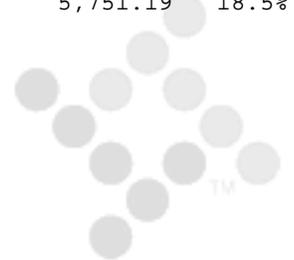
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

10014125	BCPA		2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE	
10014125	50014	20000	Hm Rule Tx	-1,700,000.00	-1,700,000.00	-1,700,000.00	-1,275,000.03	-1,700,000.00	-1,700,000.00	.0%
10014125	53110	20000	Fd Grnt	-3,760.00	-36,500.00	-36,500.00	.00	-15,000.00	-15,000.00	-58.9%
10014125	53120	20000	St Grnt	-2,475.00	-22,500.00	-22,500.00	-4,800.00	-14,800.00	-20,000.00	-11.1%
10014125	54430	20000	Fac Rntl	-238,773.21	-260,750.00	-260,750.00	-138,199.04	-260,750.00	-275,000.00	5.5%
10014125	54910	20000	ActPgm Inc	-854.00	-7,200.00	-7,200.00	-2,250.00	-6,500.00	-7,200.00	.0%
10014125	54920	20000	Admin Fee	-387,391.19	-779,000.00	-779,000.00	-432,386.53	-500,000.00	-540,000.00	-30.7%
10014125	54990	20000	Othr Chgs	-75,775.88	-90,000.00	-90,000.00	-48,507.69	-64,000.00	-70,000.00	-22.2%
10014125	55990	20000	Othr Pnlty	.00	.00	.00	.00	.00	.00	.0%
10014125	56010	20000	Ivest Int	.00	-50.00	-50.00	.00	.00	-50.00	.0%
10014125	57035	20000	Concession	-51,805.17	-25,500.00	-25,500.00	-45,028.49	-44,000.00	-75,000.00	194.1%
10014125	57310	20000	Donations	-18,758.26	-25,000.00	-25,000.00	-25,397.04	-25,000.00	-10,000.00	-60.0%
10014125	57350	20000	Priv Grant	-4,500.00	-20,500.00	-20,500.00	.00	-20,500.00	-20,000.00	-2.4%
10014125	57390	20000	Othr Cont	-263,148.75	-401,604.00	-401,604.00	-14,111.72	-401,604.00	-448,477.00	11.7%
10014125	57490	20000	Othr Reimb	-3,136.14	-4,040.00	-4,040.00	-1,510.03	-4,040.00	-4,500.00	11.4%
10014125	57985	20000	Cash StOvr	-21.75	.00	.00	-2.00	-2.00	.00	.0%
10014125	57990	20000	OMisc Rev	-1,859.52	.00	.00	-162.68	-100.00	.00	.0%
10014125	61100	20000	Salary FT	376,662.48	517,317.00	517,317.00	326,022.86	475,861.45	637,241.00	23.2%
10014125	61130	20000	Salary SN	185,146.25	344,148.00	344,148.00	147,840.06	254,267.89	222,561.00	-35.3%
10014125	61150	20000	Salary OT	22,480.53	12,000.00	12,000.00	18,423.38	25,000.00	20,000.00	66.7%
10014125	61190	20000	Othr Salry	5,929.82	.00	.00	1,500.19	.00	.00	.0%
10014125	62101	20000	Dent Ins	1,446.86	3,006.00	3,006.00	1,859.59	2,618.25	4,542.00	51.1%
10014125	62102	20000	Visn Ins	284.60	574.00	574.00	345.26	477.07	760.00	32.4%
10014125	62104	20000	BCBS 400	43,220.89	96,799.00	96,799.00	46,364.02	40,146.34	.00	-100.0%
10014125	62106	20000	HAMP-HMO	4,065.92	.00	.00	13,224.00	14,051.31	.00	.0%
10014125	62108		BCBS17PPO	.00	.00	.00	.00	20,150.32	114,420.56	.0%
10014125	62109		BCBS HMO	.00	.00	.00	.00	6,553.72	.00	.0%
10014125	62110	20000	Grp Lif In	568.13	835.00	835.00	447.26	517.72	651.00	-22.0%
10014125	62115	20000	RHS Contrb	1,642.80	1,820.00	1,820.00	1,137.80	1,393.96	1,536.96	-15.6%
10014125	62120	20000	IMRF	57,698.99	91,824.00	91,824.00	48,142.95	72,963.67	103,015.00	12.2%
10014125	62130	20000	SS Medicare	35,095.15	51,983.00	51,983.00	28,901.61	48,300.55	60,557.00	16.5%
10014125	62140	20000	Medicare	8,207.77	12,157.00	12,157.00	6,759.29	11,296.15	14,170.00	16.6%
10014125	62150	20000	UnEmpl Ins	2,952.00	8,302.18	8,302.18	1,595.00	3,000.00	3,000.00	-63.9%
10014125	62160	20000	Work Comp	.00	.00	.00	.00	.00	.00	.0%
10014125	62170	20000	UniformAll	750.00	750.00	750.00	.00	750.00	750.00	.0%
10014125	62190	20000	Uniforms	.00	.00	.00	.00	.00	.00	.0%
10014125	62200	20000	Hlth Fac	.00	.00	.00	.00	.00	.00	.0%
10014125	62330	20000	LIUNA Pen	744.48	749.00	749.00	573.12	745.92	749.00	.0%
10014125	62990	20000	Othr Ben	.00	.00	.00	.00	.00	.00	.0%
10014125	70050	20000	Eng Sv	.00	.00	.00	.00	.00	.00	.0%
10014125	70095	20000	CC Fees	15,766.70	20,000.00	20,000.00	13,241.45	17,229.00	20,000.00	.0%
10014125	70218	20000	Artist Fee	449,219.33	495,000.00	495,000.00	385,513.98	490,000.00	430,000.00	-13.1%
10014125	70220	20000	Oth PT Sv	42,912.55	50,300.00	50,300.00	18,395.00	44,000.00	45,000.00	-10.5%
10014125	70420	20000	Rentals	2,358.77	10,000.00	10,000.00	1,969.00	7,500.00	7,500.00	-25.0%
10014125	70430		MFD Lease	4,525.31	4,852.25	4,852.25	3,767.54	5,751.19	5,751.19	18.5%



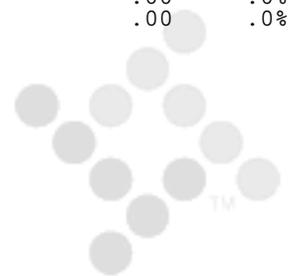
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PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

10014125	BCPA		2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10014125	70510	20000	61,653.75	70,800.00	70,800.00	43,382.09	70,000.00	70,800.00	.0%
10014125	70510	20100	.00	.00	.00	4,331.30	.00	.00	.0%
10014125	70520	20000	.00	150.00	150.00	.00	150.00	150.00	.0%
10014125	70530	20000	4,900.26	6,500.00	6,500.00	4,200.00	6,000.00	6,500.00	.0%
10014125	70540	20000	13,642.52	12,700.00	12,700.00	24,260.12	25,000.00	24,700.00	94.5%
10014125	70590	20000	1,382.35	8,750.00	8,750.00	1,439.30	8,000.00	8,750.00	.0%
10014125	70610	20000	315,202.06	321,605.00	340,105.00	55,066.48	321,600.00	315,000.00	-7.4%
10014125	70610	20100	.00	.00	.00	.00	.00	.00	.0%
10014125	70611	20000	17,944.31	34,700.00	31,200.00	17,677.60	34,700.00	25,000.00	-19.9%
10014125	70630	20000	331.00	350.00	350.00	.00	100.00	350.00	.0%
10014125	70631	20000	3,039.20	5,345.00	5,345.00	3,699.10	5,300.00	5,345.00	.0%
10014125	70632	20000	9,210.55	10,550.00	10,550.00	1,569.17	10,550.00	10,200.00	-3.3%
10014125	70690	20000	26,630.00	32,520.00	32,520.00	7,050.00	32,520.00	30,000.00	-7.7%
10014125	70702	20000	3,822.85	5,129.00	5,129.00	3,843.00	5,129.00	5,256.00	2.5%
10014125	70703	20000	5,709.88	7,291.00	7,291.00	5,472.00	7,291.00	7,382.00	1.2%
10014125	70704	20000	1,695.86	2,197.00	2,197.00	1,647.00	2,197.00	2,566.00	16.8%
10014125	70711	20000	.00	.00	.00	.00	.00	.00	.0%
10014125	70712	20000	27,270.12	46,703.00	46,703.00	35,028.00	46,703.00	45,021.00	-3.6%
10014125	70713	20000	3,709.01	5,315.00	5,315.00	3,987.00	5,315.00	4,169.00	-21.6%
10014125	70714	20000	3,067.07	4,176.00	4,176.00	3,132.00	4,176.00	5,002.00	19.8%
10014125	70720	20000	8,076.41	7,808.17	7,808.17	5,859.00	7,808.17	7,280.00	-6.8%
10014125	70725	20000	.00	.00	.00	.00	.00	.00	.0%
10014125	71010	20000	7,678.97	10,000.00	10,000.00	2,851.11	10,000.00	7,000.00	-30.0%
10014125	71010	20100	.00	.00	.00	.00	.00	.00	.0%
10014125	71015	20000	.00	.00	.00	.00	.00	.00	.0%
10014125	71017	20000	25,089.43	21,300.00	6,300.00	6,834.60	19,000.00	25,400.00	303.2%
10014125	71024	20000	11,306.93	12,000.00	12,000.00	8,344.64	12,000.00	13,500.00	12.5%
10014125	71024	20100	.00	.00	.00	.00	.00	.00	.0%
10014125	71026	20000	.00	350.00	350.00	.00	350.00	350.00	.0%
10014125	71030	20000	682.30	3,000.00	3,000.00	172.55	3,000.00	2,500.00	-16.7%
10014125	71060	20000	19,852.67	26,950.00	26,950.00	11,164.98	20,000.00	18,500.00	-31.4%
10014125	71070	20000	64.32	.00	.00	60.74	100.00	100.00	.0%
10014125	71080	20000	271.35	500.00	500.00	165.00	500.00	500.00	.0%
10014125	71190	20000	20,804.67	20,000.00	20,000.00	14,222.71	20,000.00	20,500.00	2.5%
10014125	71310	20000	25,016.16	45,000.00	45,000.00	14,122.57	45,000.00	45,000.00	.0%
10014125	71320	20000	126,957.30	130,000.00	130,000.00	100,798.77	130,000.00	130,000.00	.0%
10014125	71330	20000	9,486.86	12,000.00	12,000.00	9,178.21	12,000.00	10,000.00	-16.7%
10014125	71340	20000	4,791.90	12,000.00	12,000.00	3,646.84	4,898.00	12,000.00	.0%
10014125	71340	20100	6,426.32	.00	.00	4,716.35	5,279.00	.00	.0%
10014125	71470	20000	4,429.26	4,000.00	4,000.00	3,511.73	4,000.00	4,000.00	.0%
10014125	71750	20000	27,329.69	72,700.00	72,700.00	31,097.17	52,000.00	60,000.00	-17.5%
10014125	72120	20000	.00	.00	.00	.00	.00	.00	.0%
10014125	72140	20000	.00	.00	.00	.00	.00	.00	.0%
10014125	72520		.00	.00	.00	.00	.00	.00	.0%



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CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

10014125 BCPA	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10014125 73212 20000 Pr BCPA Ls	.00	.00	.00	.00	.00	.00	.0%
10014125 73401 Lease Prin	16,010.47	9,209.88	9,209.88	9,217.38	9,217.38	9,401.84	2.1%
10014125 73701 Lease Int	752.00	752.21	752.21	752.82	752.82	556.99	-26.0%
10014125 74990 20000 Othr Intst	.00	.00	.00	.00	.00	.00	.0%
10014125 79150 20000 Bad Debt	200.75	.00	.00	75.00	.00	.00	.0%
10014125 79980 20000 SpProg Exp	7,627.53	10,750.00	10,750.00	5,603.44	10,000.00	10,750.00	.0%
10014125 79980 20100 SpProg Exp	.00	.00	.00	.00	.00	.00	.0%
10014125 79990 20000 Othr Exp	.00	.00	.00	4,125.00	4,125.00	4,125.00	.0%
10014125 85215 20000 Fr BCPA CC	.00	.00	.00	.00	.00	.00	.0%
10014125 89215 20000 To Cul Cap	.00	.00	.00	.00	.00	.00	.0%
10014125 89301 20000 To GBI	750,841.26	751,853.76	751,853.76	563,890.32	751,853.76	752,091.26	.0%
10014125 89307 20000 To 04 MPBd	277,940.00	271,700.00	271,700.00	203,775.03	271,700.00	290,745.00	7.0%
TOTAL 10014125 BCPA	360,267.80	346,427.45	346,427.45	298,638.23	464,593.64	497,468.80	43.6%
TOTAL REVENUE	-2,752,258.87	-3,372,644.00	-3,372,644.00	-1,987,355.25	-3,056,296.00	-3,185,227.00	-5.6%
TOTAL EXPENSE	3,112,526.67	3,719,071.45	3,719,071.45	2,285,993.48	3,520,889.64	3,682,695.80	-1.0%
GRAND TOTAL	360,267.80	346,427.45	346,427.45	298,638.23	464,593.64	497,468.80	43.6%





CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

BCPA Capital Campaign	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10014130 56010 20000 Ivest Int	-41.56	.00	.00	-31.37	-42.00	.00	.0%
10014130 70510 20000 RepMaint B	-167.32	.00	.00	.00	.00	.00	.0%
TOTAL BCPA Capital Campaign	-208.88	.00	.00	-31.37	-42.00	.00	.0%
TOTAL REVENUE	-41.56	.00	.00	-31.37	-42.00	.00	.0%
TOTAL EXPENSE	-167.32	.00	.00	.00	.00	.00	.0%
GRAND TOTAL	-208.88	.00	.00	-31.37	-42.00	.00	.0%





CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

BCPA Community Foundation	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10014133 56110 UR GainLs	551.91	.00	.00	.00	.00	.00	.0%
10014133 57310 Donations	.00	.00	.00	.00	.00	.00	.0%
10014133 70720 Ins Admin	4,958.55	.00	.00	.00	.00	.00	.0%
TOTAL BCPA Community Foundat	5,510.46	.00	.00	.00	.00	.00	.0%
TOTAL REVENUE	551.91	.00	.00	.00	.00	.00	.0%
TOTAL EXPENSE	4,958.55	.00	.00	.00	.00	.00	.0%
GRAND TOTAL	5,510.46	.00	.00	.00	.00	.00	.0%



Miller Park Zoo

10014136



Purpose
(Why does this division exist?)

The Miller Park Zoo is primarily a zoological collection featuring over 600 animals from all over the world. The Miller Park Zoo is an accredited member of the Association of Zoos & Aquariums (AZA) and participates in many conservation breeding programs for rare and endangered animals. Many exhibits and programs are enjoyed by a wide range of guests. The Zoo features many large indoor and outdoor exhibits including Tropical America Rainforest, ZooLab, Katthoefer Animal Building, Wallaby Walk About, Children's Zoo, new flamingo exhibit and Animals of Asia.

The Miller Park Zoological Society is a non-profit organization dedicated to supporting the rich history of the Miller Park Zoo through fundraising, education and community outreach. The Society works closely with staff to make the Zoo a better place for the animals, guests and staff. Two Miller Park Zoological Society employees are currently based at the Zoo and are compensated solely by the Zoological Society.

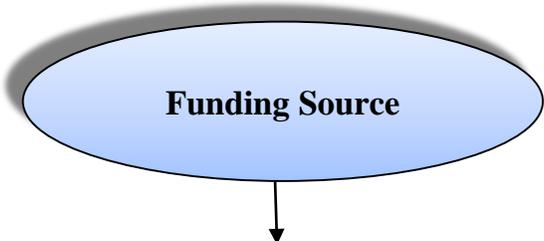


The Ewing Zoo Foundation also provides support to the Zoo. This foundation has supported capital projects in the past and currently assists with funding acquisition and shipping costs for animals being added to the collection. This arrangement allows the Zoo to acquire animals and keep a diverse collection for its guests without utilizing operational funds.



**FY 2018
Budget & Program
Highlights**

-
- Zoo staff will provide leisure and recreational opportunities for residents and guests.
 - “Green sustainable” concepts will be incorporated around the Zoo.
 - Existing programs will be enhanced to increase attendance and awareness of the Zoo.
 - Staff will provide the highest quality animal care, education, animal programs and guest experiences possible.
 - The staff expects to welcome over 110,000 guests to the Zoo.
 - Subsidy level based on a percentage has dropped each year for the last years. This aspect is the outcome of the Zoo’s Master Plan.
-



Funding Source

General Fund 42.80%, Fees 57.20%
Admission prices: \$6.95 for adults, \$4.95 for seniors and youth, Under 3 are free

**What we
accomplished in
FY 2017**

-
- Three Snow Leopard cubs were born. This litter represents the second successful litter for the Miller Park Zoo since 1999. Rilu and Hima were recommended to breed as part of the Snow Leopard Species Survival Plan (SSP) through the Association of Zoos and Aquariums by which Miller Park Zoo is accredited. Miller Park Zoo/Parks, Recreation & Cultural Arts Director Jay Tetzloff, has served as the Snow Leopard SSP Coordinator since 2007. A Species Survival Plan (SSP) Program strives to manage and conserve an endangered, ex situ species population with the cooperation of AZA-accredited institutions. SSPs develop a Breeding and Transfer Plan that identifies population management goals and recommendations to ensure the sustainability of a healthy, genetically diverse and demographically varied population. Snow Leopards have not bred well in North American zoos over the last ten years, averaging less than ten cubs each year.
 - Wallaby Walk About celebrated a Common Wallaroo joey and three Tammar Wallaby joeys born.
 - Celebrated the Zoo's 125th year in its rich history.
 - The Flamingo Exhibit was the first new exhibit since the Tropical Rainforest opened in 2004. This exhibit is the first project identified in the Zoo's Master Plan.
 - Free admission was provided on every Friday in February
 - The all-time attendance record was broken in 2016 and 2017 is currently 8% ahead of the record year.
-

The Miller Park Zoo now manages nearly 600 animals. In 2009, the Zoo managed 300 animals. This number does not include the invertebrate collection.



**Revenue &
Expenditures**



Miller Park Zoo	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$593,335	\$637,278	\$623,716	\$648,997
Benefits	\$211,396	\$245,320	\$226,199	\$213,827
Contractuals	\$180,310	\$189,597	\$194,328	\$188,417
Commodities	\$264,069	\$305,075	\$310,302	\$295,675
Other Expenditures	\$109	\$1,000	\$1,000	\$300
Department Total	\$1,249,220	\$1,378,269	\$1,355,545	\$1,347,216
Total Revenue	\$758,910	\$729,720	\$758,900	\$770,650
Percent of General Taxation	39.25%	47.06%	44.02%	42.80%

**Performance
Measurements**



Miller Park Zoo	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Inputs:				
Division Expenditures	\$1,249,220	\$1,378,269	\$1,355,545	\$1,347,216
Outputs:				
Attendance	114,311	108,000	115,000	110,000
Admission Revenue	\$390,334	\$393,100	\$410,000	\$410,000
Education Revenue	\$85,033	\$80,000 (rentals not included)	\$80,000	\$80,000
Concession, Carousel and Animal Feedings Revenue	\$40,729	\$41,420	\$47,000	\$47,000

Challenges

-
- If the Miller Park Zoo loses funding and/or support, the Zoo's AZA Accreditation could be at risk. Without AZA Accreditation, the Zoo could lose staff as well as many of its high profile animals like the Sumatran Tiger and Snow Leopard. 2017 is an AZA Accreditation inspection year in terms of preparation. Inspection is likely to take place in June 2017.
 - Funding the Master Plan will remain a challenge for the Zoo and Miller Park Zoological Society. Access to the Zoo's Master Plan can be viewed at <http://4.17.232.139/parks/Miller-Park-Zoo/about-the-zoo.htm>.
 - The State Grant from Public Museum Capital Grant Program that runs through Illinois Department of Natural Resources was pulled by Governor Rauner. This grant accounts for \$700,000 which is the largest gift in the Zoo's history. This project called DeBrazza Plaza consists of a monkey exhibit, additional parking for the park and a concession stand.
 - Master Plan projects over the next five fiscal years, 2018 – 2022, could depend on the above mentioned grant. Assuming the grant is no longer an option, the projects equal around \$1.5 million in requests. These projects include additional parking, concession stand, entrance building and Zoo Lab roof replacement/HVAC renovation, Anteater/Bush Dog/Galapagos Tortoise exhibits, Tayra and Eagle exhibits.
 - An additional parking lot and drives would provide 36% more parking for Zoo and other Miller Park activities. This project will also close the road on the east side of the Zoo which has been a safety concern.
 - The political atmosphere over the flamingo exhibit has definitely been challenging, frustrating and disappointing.
-



2016 Snow Leopard cubs

Greater Flamingo exhibit opened June 2016





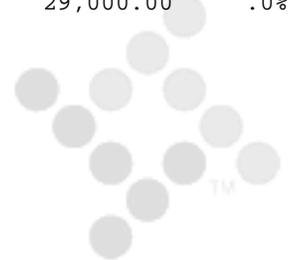
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Miller Park Zoo			2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10014136	54430	Fac Rntl	-11,480.58	-11,600.00	-11,600.00	-13,731.33	-15,000.00	-18,000.00	55.2%
10014136	54910	ActPgm Inc	-85,033.40	-80,000.00	-80,000.00	-59,196.10	-80,000.00	-83,000.00	3.8%
10014136	54920	Admin Fee	-390,334.06	-395,000.00	-395,000.00	-335,826.58	-410,000.00	-410,000.00	3.8%
10014136	57030	SftDk Sale	-3,142.54	-3,500.00	-3,500.00	-2,673.81	-3,000.00	-3,100.00	-11.4%
10014136	57035	Concession	-34,563.98	-35,420.00	-35,420.00	-35,246.41	-40,000.00	-45,000.00	27.0%
10014136	57045	GShop Sale	-128,260.85	-124,000.00	-124,000.00	-105,657.78	-129,000.00	-128,500.00	3.6%
10014136	57050	Tx on Sale	-140.55	-200.00	-200.00	-86.13	-200.00	-200.00	.0%
10014136	57114	Equip Sale	.00	.00	.00	.00	.00	.00	.0%
10014136	57310	Donations	-2,684.83	-2,200.00	-2,200.00	-2,436.18	-2,200.00	-2,600.00	18.2%
10014136	57330	Zoo Contr	-84,368.00	-59,800.00	-59,800.00	-35,115.00	-60,500.00	-60,500.00	1.2%
10014136	57331	ZooCs Cntr	-9,787.02	-9,000.00	-9,000.00	-8,082.32	-10,000.00	-10,000.00	11.1%
10014136	57490	Othr Reimb	-2,735.64	-3,000.00	-3,000.00	-3,946.58	-2,000.00	-2,750.00	-8.3%
10014136	57901	Zoo An Foo	-6,164.62	-6,000.00	-6,000.00	-7,036.61	-7,000.00	-7,000.00	16.7%
10014136	57985	Cash StOvr	-213.83	.00	.00	110.06	.00	.00	.0%
10014136	57990	OMisc Rev	.00	.00	.00	.00	.00	.00	.0%
10014136	61100	Salary FT	462,216.65	528,671.00	528,671.00	396,887.61	517,773.51	536,997.80	1.6%
10014136	61130	Salary SN	102,776.08	89,607.00	89,607.00	74,568.92	94,696.74	92,999.00	3.8%
10014136	61150	Salary OT	21,420.68	19,000.00	19,000.00	15,853.16	11,246.22	19,000.00	.0%
10014136	61190	Othr Salry	6,922.06	.00	.00	.00	.00	.00	.0%
10014136	62101	Dent Ins	2,853.38	3,404.80	3,404.80	2,697.22	3,474.04	3,642.20	7.0%
10014136	62102	Visn Ins	585.36	643.40	643.40	503.13	673.48	708.00	10.0%
10014136	62104	BCBS	53,671.96	72,243.00	72,243.00	56,166.20	49,164.94	.00	-100.0%
10014136	62106	HAMP-HMO	37,518.08	46,998.20	46,998.20	17,923.48	17,765.13	.00	-100.0%
10014136	62108	BCBS17PPO	.00	.00	.00	.00	25,575.88	70,801.94	.0%
10014136	62109	BCBS HMO	.00	.00	.00	2,268.60	8,519.84	18,300.04	.0%
10014136	62110	Grp Lif In	614.56	705.60	705.60	473.62	529.85	412.20	-41.6%
10014136	62115	RHS Contrb	737.68	399.00	399.00	637.01	1,193.83	1,519.56	280.8%
10014136	62120	IMRF	69,836.67	74,812.70	74,812.70	59,421.23	72,486.62	71,061.90	-5.0%
10014136	62130	SS Medicre	33,864.04	36,765.20	36,765.20	27,869.72	37,335.48	37,788.00	2.8%
10014136	62140	Medicare	7,919.88	8,598.90	8,598.90	6,517.92	8,731.60	8,843.90	2.8%
10014136	62150	UnEmpl Ins	3,046.00	.00	.00	.00	.00	.00	.0%
10014136	62160	Work Comp	.00	.00	.00	.00	.00	.00	.0%
10014136	62190	Uniforms	.00	.00	.00	.00	.00	.00	.0%
10014136	62191	Prot Wear	.00	.00	.00	.00	.00	.00	.0%
10014136	62330	LIUNA Pen	748.80	749.00	749.00	576.00	748.80	749.00	.0%
10014136	70040	Vet Sv	65,676.19	54,950.00	54,950.00	29,430.65	54,950.00	54,950.00	.0%
10014136	70050	Eng Sv	.00	.00	.00	.00	.00	.00	.0%
10014136	70095	CC Fees	9,494.59	10,500.00	10,500.00	9,536.27	13,431.00	12,500.00	19.0%
10014136	70220	Oth PT Sv	.00	.00	.00	.00	.00	.00	.0%
10014136	70510	RepMaint B	23,662.25	7,088.00	7,088.00	5,215.32	7,088.00	7,088.00	.0%
10014136	70520	RepMaint V	237.70	750.00	750.00	450.10	500.00	750.00	.0%
10014136	70530	RepMaint O	.00	200.00	200.00	.00	.00	100.00	-50.0%
10014136	70540	RepMt Othr	750.05	.00	.00	.00	.00	.00	.0%
10014136	70590	Oth Repair	18,125.31	29,000.00	29,000.00	24,214.03	32,000.00	29,000.00	.0%



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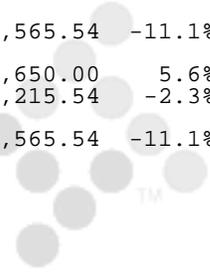
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Miller Park Zoo	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10014136 70610	13,486.05	13,000.00	13,000.00	10,448.48	13,000.00	14,000.00	7.7%
10014136 70611	.00	500.00	500.00	.00	500.00	500.00	.0%
10014136 70630	.00	.00	.00	.00	.00	.00	.0%
10014136 70631	7,316.62	11,250.00	11,250.00	11,337.76	11,000.00	8,586.00	-23.7%
10014136 70632	6,494.09	9,950.00	9,950.00	9,010.62	9,950.00	9,950.00	.0%
10014136 70690	2,664.17	3,000.00	3,000.00	3,712.78	2,500.00	2,500.00	-16.7%
10014136 70702	2,325.79	4,084.00	4,084.00	3,060.00	4,084.00	4,049.00	-.9%
10014136 70703	3,473.84	5,806.00	5,806.00	4,356.00	5,806.00	5,687.00	-2.0%
10014136 70704	1,031.75	1,750.00	1,750.00	1,314.00	1,750.00	1,977.00	13.0%
10014136 70711	.00	.00	.00	.00	.00	.00	.0%
10014136 70712	16,546.72	26,222.00	26,222.00	19,665.00	26,222.00	25,897.00	-1.2%
10014136 70713	2,250.52	2,984.00	2,984.00	2,241.00	2,984.00	2,398.00	-19.6%
10014136 70714	1,861.01	2,345.00	2,345.00	1,755.00	2,345.00	2,877.00	22.7%
10014136 70715	.00	.00	.00	.00	.00	.00	.0%
10014136 70720	4,913.62	6,217.69	6,217.69	4,662.00	6,217.69	5,608.00	-9.8%
10014136 70725	.00	.00	.00	.00	.00	.00	.0%
10014136 71010	7,093.45	5,500.00	5,500.00	4,573.95	5,500.00	5,500.00	.0%
10014136 71017	.00	25.00	25.00	181.52	181.52	25.00	.0%
10014136 71024	9,578.95	8,900.00	8,900.00	6,854.71	8,850.00	8,600.00	-3.4%
10014136 71026	118.81	150.00	150.00	.00	150.00	150.00	.0%
10014136 71030	2,593.54	2,500.00	2,500.00	1,970.46	2,500.00	3,000.00	20.0%
10014136 71040	55,706.81	65,000.00	65,000.00	53,983.99	65,000.00	65,000.00	.0%
10014136 71050	9,174.20	8,000.00	8,000.00	7,910.99	11,000.00	8,000.00	.0%
10014136 71053	55,823.37	69,000.00	69,000.00	61,725.36	71,000.00	69,900.00	1.3%
10014136 71055	5,263.56	5,000.00	5,000.00	326.36	5,000.00	10,000.00	100.0%
10014136 71060	.00	.00	.00	73.37	.00	.00	.0%
10014136 71070	.00	.00	.00	.00	.00	.00	.0%
10014136 71073	17.74	.00	.00	.00	.00	.00	.0%
10014136 71080	19.96	.00	.00	215.71	.00	.00	.0%
10014136 71190	7,421.75	7,500.00	7,500.00	6,278.97	7,500.00	7,500.00	.0%
10014136 71310	4,314.62	7,300.00	7,300.00	2,927.91	6,800.00	7,000.00	-4.1%
10014136 71320	34,323.87	37,000.00	37,000.00	30,843.15	37,000.00	33,000.00	-10.8%
10014136 71330	56,346.53	74,000.00	74,000.00	46,569.87	74,000.00	63,000.00	-14.9%
10014136 71340	13,455.45	12,000.00	12,000.00	10,256.90	12,820.00	12,000.00	.0%
10014136 71410	302.99	100.00	100.00	.00	100.00	100.00	.0%
10014136 71720	2,513.59	3,100.00	3,100.00	773.14	2,900.00	2,900.00	-6.5%
10014136 72130	.00	.00	.00	.00	.00	.00	.0%
10014136 72140	.00	.00	.00	.00	.00	.00	.0%
10014136 72520	.00	.00	.00	.00	.00	.00	.0%
10014136 73401	.00	.00	.00	.00	.00	.00	.0%
10014136 73701	.00	.00	.00	.00	.00	.00	.0%
10014136 79150	.00	.00	.00	.00	.00	.00	.0%
10014136 79990	108.89	1,000.00	1,000.00	866.08	1,000.00	300.00	-70.0%
TOTAL Miller Park Zoo	490,310.33	648,549.49	648,549.49	430,180.50	596,645.17	576,565.54	-11.1%
TOTAL REVENUE	-758,909.90	-729,720.00	-729,720.00	-608,924.77	-758,900.00	-770,650.00	5.6%
TOTAL EXPENSE	1,249,220.23	1,378,269.49	1,378,269.49	1,039,105.27	1,355,545.17	1,347,215.54	-2.3%
GRAND TOTAL	490,310.33	648,549.49	648,549.49	430,180.50	596,645.17	576,565.54	-11.1%



Pepsi Ice Center

10014160



Purpose
(Why does this facility exist?)



The Pepsi Ice Center is a community ice rink that provides recreational learning programs to increase the awareness of ice sports. It also serves as a rental facility and is used by other local groups that offer other skating activities.

Programs offered:

- Learn to Skate, Learn to Play Hockey
- In House youth and adult hockey leagues
- Birthday Parties and Group Outings that can include Broomball, Curling, skating instruction and educational entertainment opportunities

Practice Ice offered:

- Open Skate
- Freestyle
- Open Hockey (Stick & Puck and Pick Up)
- Curling for groups
- Broomball for groups

Facility Rental Groups:

- Bloomington Youth Hockey, Inc. (youth travel organization, member of USA Hockey)
 - McLean County Youth Hockey Association (high school club organization, member of USA Hockey)
 - Illinois State University Men's and Women's Ice Hockey (American Collegiate Hockey Association and Mid-America Collegiate Hockey Association)
 - CIPHL (Central Illinois High School League)
 - LLHL (Lincoln Land Hockey League)
 - CIGHA (Central Illinois Girls Hockey Association)
 - CISHA (Central Illinois Sled Hockey Association)
 - CIFSC (Central Illinois Figure Skating Club)
 - ICCA (Illinois Central Curling Club)
 - BMHC (Bloomington Men's Hockey Club)
-

**FY 2018
Budget & Program
Highlights**



-
- Revenues, attendance and registrations continue to increase overall. We operate in general seven days a week and eighteen hours a day.
 - We have the largest amount of 8 & under hockey players in Central Illinois, the second largest in the entire state.
 - We have added three new user groups this year. The Central Illinois Girls Hockey Association, The Central Illinois Sled Hockey Association and The ISU Women's Hockey Club.
-

Funding Source



Activity Fees: 13%, Daily Admission: 16% (Open Skate, Freestyle, Stick & Puck, Adult Pick Up), Skate Rental: 3%, Rental Fees: 25%, Concessions: 9%, Hockey Fees: 28%, and Other: 6%

**What we
accomplished in FY
2017**



-
- 2017 continued to show an increase in participation and revenue growth.
 - The facility continued to run smoothly during the challenging transitional time of new management in the Coliseum.
 - By working with our user groups we were able to find ways to increase ice usage. This allowed for us to add to important user groups; the Central Illinois Girls Hockey Association and the Central Illinois Sled Hockey Association.
 - The Central Illinois Figure Skating Club in conjunction with the facility ran successful ice shows and competitions.
 - The Bloomington Youth Hockey Association won the NIHL Championship for the 18U team.
 - The ice rink continues to be in high demand throughout the year.
-

**Revenue &
Expenditures**



Pepsi Ice Center	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$352,315	\$328,711	\$355,330	\$345,974
Benefits	\$76,267	\$77,267	\$75,012	\$72,463
Contractuals	\$217,791	\$223,774	\$238,766	\$228,208
Commodities	\$283,077	\$306,407	\$290,708	\$235,100
Department Total	\$929,451	\$936,159	\$959,816	\$881,745
Total Revenue	\$1,094,163	\$968,586	\$975,700	\$1,055,620
Percent of General Taxation	-	-	-	-

**Performance
Measurements**



Pepsi Ice Center	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Inputs:				
Department Expenditures	\$929,451	\$936,159	\$959,816	\$881,745
Outputs:				
Attendance				
Open Skate	17,606	20,000	14,250	15,000
Pick Up and Stick & Puck	5,212	3,000	4,025	4,100
Freestyle	7,653	4,850	6,785	6,800
Number Registered: Learn-to-Skate	1,089	1,150	980	1,000
Number Registered: Hockey Classes	1,172	970	850	875
Revenue				
Open Skate	\$90,849	\$90,000	76,225	85,000
Pick Up and Stick & Puck	\$42,722	\$30,000	34,825	34,000
Freestyle (includes punch cards)	\$33,218	\$22,000	33,565	34,000
Learn-to-Skate	\$65,263	\$65,000	30,639	31,000
Hockey Classes	\$72,836	\$63,000	60,000	60,000



The Pepsi Ice Center opened in 2006 and remains a popular venue in Downtown Bloomington.

Challenges

-
- **We are at maximum capacity** during weeknights and weekends.
 - **Demand exceeds supply** for one Community Ice Rink
 - There is an increasing amount of demand for use of the facility. There is potential for customer base to potentially seek to reach out to others to build an ice rink facility to fulfill their needs.
 - We must often rent nightly and weekend ice time from the Coliseum to meet the demand. Pepsi Ice Center programming was in the Coliseum over 400 hours. Although this is beneficial for finding uses for open times in the Coliseum it is inconsistent and difficult for our user groups and in house programming.
 - The only challenge in continued growth of our programs is the lack of more ice to be sold.
-



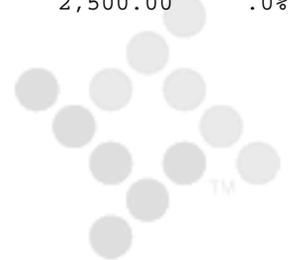
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Pepsi Ice Center			2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10014160	54430	Fac Rntl	-330,356.47	-251,900.00	-251,900.00	-259,776.27	-251,900.00	-309,730.00	23.0%
10014160	54435	Skt Rntl	-29,089.00	-31,800.00	-31,800.00	-21,216.50	-29,000.00	-28,450.00	-10.5%
10014160	54910	ActPgm Inc	-143,551.31	-54,359.25	-54,359.25	-96,547.27	-100,000.00	-99,030.00	82.2%
10014160	54920	Admin Fee	-135,593.50	-127,272.00	-127,272.00	-98,040.90	-130,000.00	-137,000.00	7.6%
10014160	54930	HckyRg Fee	-348,966.17	-341,752.00	-341,752.00	-259,727.01	-340,000.00	-353,560.00	3.5%
10014160	54932	Skt Sharpn	-592.50	-1,640.00	-1,640.00	-495.00	-500.00	-550.00	-66.5%
10014160	57030	SftDk Sale	-337.51	.00	.00	.00	-300.00	-300.00	.0%
10014160	57035	Concession	-93,949.67	-95,863.00	-95,863.00	-73,021.49	-95,000.00	-95,000.00	-.9%
10014160	57040	ProSp Sale	.00	-2,500.00	-2,500.00	-1,341.78	-3,000.00	-3,000.00	20.0%
10014160	57050	Tx on Sale	-127.16	.00	.00	-76.99	.00	.00	.0%
10014160	57114	Equip Sale	-68.00	.00	.00	.00	.00	.00	.0%
10014160	57310	Donations	.00	.00	.00	.00	.00	.00	.0%
10014160	57317	SpnsAdver	-8,975.00	-33,500.00	-33,500.00	-14,450.00	-25,000.00	-28,000.00	-16.4%
10014160	57382	Schl Cont	.00	-1,000.00	-1,000.00	.00	-1,000.00	-1,000.00	.0%
10014160	57985	Cash StOvr	37.60	.00	.00	16.70	.00	.00	.0%
10014160	57990	OMisc Rev	-2,594.41	-27,000.00	-27,000.00	-1,073.29	.00	.00	-100.0%
10014160	61100	Salary FT	165,480.05	169,342.00	169,342.00	128,336.84	170,379.16	177,474.00	4.8%
10014160	61110	Salary PT	.00	.00	.00	.00	.00	.00	.0%
10014160	61130	Salary SN	186,793.87	159,369.00	159,369.00	136,120.25	184,790.03	168,500.00	5.7%
10014160	61150	Salary OT	41.25	.00	.00	60.75	160.75	.00	.0%
10014160	61180	Instruct	.00	.00	.00	.00	.00	.00	.0%
10014160	61190	Othr Salry	.00	.00	.00	.00	.00	.00	.0%
10014160	62101	Dent Ins	744.40	805.00	805.00	636.27	891.23	1,043.00	29.6%
10014160	62102	Visn Ins	156.80	158.00	158.00	126.54	169.48	176.00	11.4%
10014160	62104	BCBS 400	22,230.16	26,644.00	26,644.00	14,787.86	13,118.80	.00	-100.0%
10014160	62106	HAMP-HMO	.00	.00	.00	.00	.00	.00	.0%
10014160	62108	BCBS17PPO	.00	.00	.00	.00	6,510.52	19,694.44	.0%
10014160	62110	Grp Lif In	323.50	333.00	333.00	193.76	225.32	195.00	-41.4%
10014160	62115	RHS Contrb	.00	.00	.00	.00	.00	.00	.0%
10014160	62120	IMRF	24,732.59	23,132.00	23,132.00	21,343.05	24,866.35	22,682.00	-1.9%
10014160	62130	SS Medicare	21,298.39	19,769.00	19,769.00	16,028.63	21,825.51	20,966.00	6.1%
10014160	62140	Medicare	4,981.48	4,626.00	4,626.00	3,748.63	5,104.41	4,907.00	6.1%
10014160	62150	UnEmpl Ins	.00	.00	.00	.00	.00	.00	.0%
10014160	62160	Work Comp	.00	.00	.00	.00	.00	.00	.0%
10014160	62190	Uniforms	.00	.00	.00	.00	.00	.00	.0%
10014160	62191	Prot Wear	.00	.00	.00	.00	500.00	1,000.00	.0%
10014160	62330	LIUNA Pen	.00	.00	.00	.00	.00	.00	.0%
10014160	62990	Othr Ben	1,800.00	1,800.00	1,800.00	1,500.00	1,800.00	1,800.00	.0%
10014160	70095	CC Fees	11,759.85	11,000.00	11,000.00	6,914.73	10,515.00	10,000.00	-9.1%
10014160	70220	Oth PT Sv	.00	.00	.00	.00	.00	.00	.0%
10014160	70430	MFD Lease	1,322.26	1,340.14	1,340.14	928.04	1,223.54	1,223.54	-8.7%
10014160	70510	RepMaint B	18,998.34	26,225.00	26,225.00	8,099.27	25,000.00	25,000.00	-4.7%
10014160	70530	RepMaint O	387.32	500.00	500.00	.00	.00	500.00	.0%
10014160	70540	RepMt Othr	2,149.06	.00	.00	4,245.24	4,500.00	2,500.00	.0%



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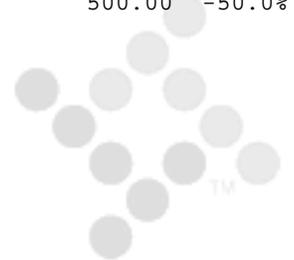
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Pepsi Ice Center			2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10014160	70542	RepMaintNF	7,428.74	12,518.00	12,518.00	1,759.16	10,000.00	8,000.00	-36.1%
10014160	70590	Oth Repair	526.72	.00	.00	455.57	.00	.00	.0%
10014160	70610	Advertise	1,813.34	4,500.00	3,150.00	2,982.38	4,500.00	3,000.00	-4.8%
10014160	70610	45000 Advertise	.00	.00	.00	.00	.00	.00	.0%
10014160	70611	PrintBind	4,134.95	5,070.00	5,070.00	2,779.56	1,000.00	2,000.00	-60.6%
10014160	70630	Travel	.00	.00	.00	.00	.00	.00	.0%
10014160	70631	Dues	1,490.00	4,119.00	4,119.00	1,097.00	4,000.00	4,129.00	.2%
10014160	70632	Pro Develp	2,659.72	4,150.00	4,150.00	1,712.10	3,000.00	3,500.00	-15.7%
10014160	70632	45000 Pro Develp	.00	.00	.00	.00	.00	.00	.0%
10014160	70640	OffScorkpr	29,486.00	30,824.00	30,824.00	25,001.00	30,000.00	30,000.00	-2.7%
10014160	70640	45000 OffScorkpr	.00	.00	.00	.00	.00	.00	.0%
10014160	70690	Purch Serv	121,094.32	100,500.00	100,500.00	56,047.28	122,000.00	113,700.00	13.1%
10014160	70690	45000 Purch Serv	.00	.00	.00	.00	.00	.00	.0%
10014160	70702	WC Prem	1,042.59	1,890.00	1,890.00	1,422.00	1,890.00	2,030.00	7.4%
10014160	70703	Liab Prem	1,557.24	2,687.00	2,687.00	2,016.00	2,687.00	2,851.00	6.1%
10014160	70704	Prop Prem	462.51	810.00	810.00	603.00	810.00	991.00	22.3%
10014160	70711	WC Prem Pr	.00	.00	.00	.00	.00	.00	.0%
10014160	70712	WC Claim	7,429.32	12,270.00	12,270.00	9,198.00	12,270.00	13,269.00	8.1%
10014160	70713	Liab Claim	1,010.46	1,396.00	1,396.00	1,044.00	1,396.00	1,229.00	-12.0%
10014160	70714	Prop Claim	835.58	1,097.00	1,097.00	819.00	1,097.00	1,474.00	34.4%
10014160	70715	Veh Claim	.00	.00	.00	.00	.00	.00	.0%
10014160	70716	StpLss Ins	.00	.00	.00	.00	.00	.00	.0%
10014160	70720	Ins Admin	2,202.66	2,877.44	2,877.44	2,160.00	2,877.44	2,811.00	-2.3%
10014160	70725	LssCtl Sv	.00	.00	.00	.00	.00	.00	.0%
10014160	71010	Off Supp	1,641.16	2,000.00	2,000.00	936.77	2,000.00	1,500.00	-25.0%
10014160	71010	45000 Off Supp	.00	.00	.00	.00	.00	.00	.0%
10014160	71017	Postage	.00	.00	1,350.00	1,464.10	50.00	250.00	-81.5%
10014160	71017	45000 Postage	.00	.00	.00	.00	.00	.00	.0%
10014160	71024	Janit Supp	3,068.81	4,500.00	4,500.00	2,833.49	3,500.00	3,500.00	-22.2%
10014160	71030	UniformSup	797.50	1,830.00	1,830.00	879.20	1,400.00	2,000.00	9.3%
10014160	71060	Food	57,425.22	59,000.00	59,000.00	43,506.37	58,000.00	58,000.00	-1.7%
10014160	71060	45000 Food	.00	.00	.00	.00	.00	.00	.0%
10014160	71070	Fuel	.00	.00	.00	.00	.00	.00	.0%
10014160	71073	FuelNonCit	3,843.73	3,550.00	3,550.00	2,004.44	4,000.00	4,000.00	12.7%
10014160	71080	Maint Supp	2,234.42	2,000.00	2,000.00	.00	500.00	1,500.00	-25.0%
10014160	71190	Other Supp	33,879.77	35,527.00	35,527.00	33,152.47	37,000.00	37,750.00	6.3%
10014160	71190	45000 Other Supp	.00	.00	.00	.00	.00	.00	.0%
10014160	71310	Natural Gs	18,863.62	35,000.00	35,000.00	13,059.42	19,000.00	17,100.00	-51.1%
10014160	71320	Electricity	147,248.86	150,000.00	150,000.00	66,127.87	140,000.00	96,000.00	-36.0%
10014160	71330	Water	11,140.26	9,500.00	9,500.00	9,388.02	22,000.00	11,000.00	15.8%
10014160	71340	Telecom	2,334.09	2,500.00	2,500.00	1,722.51	2,258.00	2,000.00	-20.0%
10014160	71410	Books	.00	.00	.00	.00	.00	.00	.0%
10014160	71710	Veh Equip	.00	.00	.00	.00	.00	.00	.0%
10014160	71720	Wtr Chem	600.00	1,000.00	1,000.00	1,350.77	1,000.00	500.00	-50.0%



**CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS**
PROJECTION: 20184 FY 2018 BUDGET LEVEL 4
FOR PERIOD 12
ACCOUNTS FOR:

Pepsi Ice Center		2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10014160	72120	CO Comp Eq	.00	.00	.00	.00	.00	.0%
10014160	72140	CO Other	.00	.00	.00	.00	.00	.0%
10014160	73401	Lease Prin	.00	.00	.00	.00	.00	.0%
10014160	73701	Lease Int	.00	.00	.00	.00	.00	.0%
10014160	79150	Bad Debt	.00	.00	.00	.00	.00	.0%
TOTAL Pepsi Ice Center			-164,712.19	-32,427.67	-197,158.46	-15,884.46	-173,875.02	436.2%
TOTAL REVENUE		-1,094,163.10	-968,586.25	-968,586.25	-825,749.80	-975,700.00	-1,055,620.00	9.0%
TOTAL EXPENSE		929,450.91	936,158.58	936,158.58	628,591.34	959,815.54	881,744.98	-5.8%
GRAND TOTAL			-164,712.19	-32,427.67	-197,158.46	-15,884.46	-173,875.02	436.2%

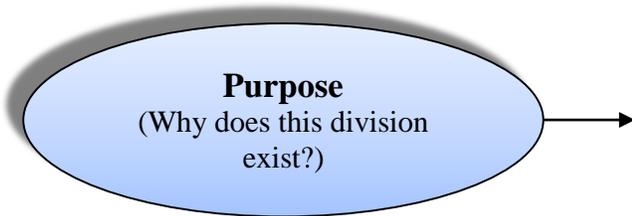


Special Opportunities Available in Recreation (S.O.A.R.)

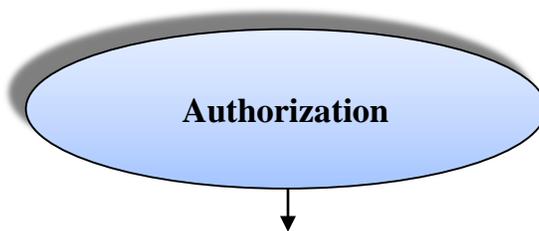


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Note: The S.O.A.R. Fund was consolidated into the General Fund as part of the FY 2014 Budget Process.



The S.O.A.R. program exists to maintain and enhance the quality of life for individuals with disabilities through comprehensive, specialized recreation programs, activities and events. S.O.A.R. is a division of the Parks, Recreation & Cultural Arts Department and provides therapeutic recreation services in five component areas: Cultural Arts, Special Events, Special Interest, Youth and Sports & Fitness. S.O.A.R. also receives annual funding from the Town of Normal.



The City of Bloomington Parks & Recreation Department and its related activities have been codified in Chapter 19 & Chapter 31 of the City Code.



including, but not limited to, developmental disabilities, visual and hearing impairments, physical disabilities, genetic disorders, learning and behavioral disorders and mental illness. S.O.A.R. offers specialized programs for youth including a teen program and summer and Saturday day programs. Door-to-door transportation is offered for a fee to individuals who could not otherwise provide transportation to programs.

**FY 2018
Budget & Program
Highlights**

S.O.A.R. offers access to affordable, family-oriented activities.

- Programs are kept at an affordable cost and reduced fees are offered for those who might not otherwise be able to participate.
- Payment plans and reduced fees are offered for those who meet financial requirements.

S.O.A.R. provides Choices for Entertainment and Recreation:

- Individuals and/or families have the choice of programs in the areas of arts & crafts, dance, special interest, special events, sports and fitness.

The program serves individuals ages four (4) and older with various disabilities

Funding Source

Program fees and donations with the remaining balance paid 60% by Bloomington and 40% by Normal.



**What we
accomplished in
FY 2017**

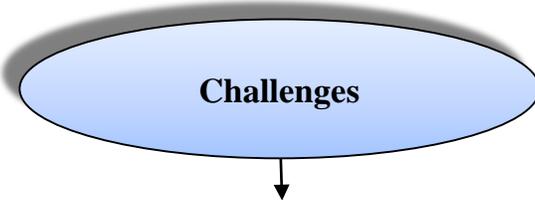
- Parents of the participants have expressed a need for more daytime programs offered for those participants that are too old to participate in youth programs (ages 21+), without jobs and are not currently enrolled in school. S.O.A.R. offered a young adult program in the summer to accommodate the needs of that age group. Adult day programs, such as TGIF and a lunch cooking program, were offered again this year to also meet the needs of those individuals. More daytime special events were also offered including full day trips. S.O.A.R. also brought a group to the free Lunchtime Concerts at Wither's Park offered by the Bloomington Parks, Recreation & Cultural Arts Department as an opportunity to fulfill the need for day time programming, but also keep program expenses low.
 - S.O.A.R. partnered with Metcalf Music Academy to offer music instruction to participants. The program, Music Jam, is a rock band style experience wherein participants learn how to properly use instruments, such as drums and guitars, and to participate in a group/band. They also learn how to read music, follow a rhythm and follow directions. Music Education students and instructors from Illinois State University were utilized to teach this program to 8 participants in the Fall and Winter/Spring sessions. The new program format offering also encouraged new participants to get involved in a S.O.A.R. program.
 - All three Special Olympics Volleyball Teams (2 Unified & 1 Modified) advanced to the State Tournament. Our Unified Programs, pairing Special Olympics athletes with non-disabled partners, continues to be our shining star. True friendships have developed amongst our participants and these amazing partners, no doubt enhancing the quality of life for both. Our tennis, volleyball and bocce ball unified teams continue to have a waiting list of partners wanting to get involved.
 - S.O.A.R. offered several art programs with instruction from the Inside Out Accessible Art Cooperation in Bloomington. Instructors and volunteers offered their expertise and talent to the programs. Various types of mediums were used to create unique pieces of art. Weekly programs and special events were offered in the Fall and Winter/Spring session. The participants enjoy the individual attention the instructors/volunteers from the Co-Op give at these programs and love using unique techniques that only skilled artists can teach.
 - Special Olympics Unified Tennis was offered again this year with 12 doubles teams participating, making the S.O.A.R. unified tennis team the largest in the state. An area qualifier was moved to Bloomington to accommodate all teams in a qualifying match to advance to the state level competition. Due to scheduling conflicts, the state competition was also moved to Bloomington. This cost savings (no hotel or travel expenses) allowed S.O.A.R. to purchase some much needed equipment for the tennis team, with the help of a large donation.
 - A new fundraiser was implemented by a student intern in the summer (2016). Art greeting cards were designed with a local SOAR artist's work on the front of the cards and their picture and biography on the backside. These cards were sold to families and supporters and raised over \$700 for SOAR in the first two months. More cards are being reproduced per demand and a local art cooperative requested that SOAR sell the cards in their gallery.
-

**Revenue &
Expenditures**

S.O.A.R.	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$163,085	\$190,842	\$181,897	\$200,359
Benefits	\$52,772	\$58,218	\$56,904	\$57,373
Contractual	\$17,253	\$23,048	\$22,163	\$22,607
Commodities	\$15,816	\$20,093	\$17,029	\$19,540
Capital Expenditures	-	-	-	-
Other Expenditures	\$7,256	\$7,350	\$7,350	\$7,350
Transfer Out	\$22,559	\$23,236	\$22,236	\$25,000
Department Total	\$278,741	\$322,787	\$308,578	\$332,229
Revenues	\$298,653	\$297,495	\$298,944	\$312,603
Net Contribution from Recreation (includes annual transfer from Recreation)	\$126,363	\$130,607	\$130,607	\$135,823

**Performance
Measurements**

S.O.A.R.	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Outputs:				
Programs offered				
Cultural Arts programs	24	21	24	23
Fitness/Recreation programs	21	13	18	16
Special Event programs	60	57	58	56
Special Interest programs	22	28	25	28
Special Olympic programs	18	17	17	17
Youth/Teen Programs	31	44	30	31
Programs that offered door to door transportation	85	80	80	80
Participation:				
Cultural Arts	1,728	1,260	1,260	1,656
Participants- Fitness	2,016	1,533	1,533	1,536
Participants- Special Events	1,440	1,330	1,330	1,344
Participants- Special Interest	1,284	1,296	1,296	1,296
Participants-Special Olympics	2,160	2,104	2,104	2,104
Participants-Youth/Teen	1,116	1,084	1,084	1,116
Participants-Transportation	425	400	400	400



Challenges

- Many of our clients have increased leisure time due to many job losses / cuts in work hours. This resulted in an increased need for S.O.A.R. services, especially day programs, for adults and young adults. Many parents are requesting full day programs for adults without jobs and/or opportunity to attend college. While the physical resources may be available to provide this, the demand for additional staff would be a great financial impact.
 - Facility space is a great concern for programming. The need for additional gym space, an indoor walking/running space, storage and classrooms becomes a challenge each session. Programs are limited in number due to the shortage of available facilities and resources.
 - There is an increased need for one to one support for many participants, including those in youth programs with severe disabilities and those aging adults with limited functioning. This challenge then requires more staff assistance; however, funding is not available to provide safe ratios utilizing trained and experienced staffing to meet the needs of those who need individual supports. Many volunteers are used during the school year, however, summer sessions become a challenge when college students are not around to volunteer or high school students are working.
 - S.O.A.R. has also had many requests for inclusion aides at general parks & recreation programs for both Normal and Bloomington programs. While this process connects the parent and child directly to the S.O.A.R. program and awareness of the services offered, it has become difficult to meet the demand of requests. The challenge is being able to provide staff that are available and also the cost of the labor required for these programs. Also, the cost of providing a one on one inclusion aide for a weekly program adds up quickly, making a great impact on our budget. In the summer of 2016, we had a request for a child with Autism to have an inclusion aide at day camp for all 8 weeks of camp. That resulted in approximately 35 hours each week of unexpected seasonal labor cost, in addition to regular programming.
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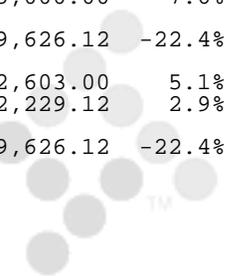
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

SOAR		2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10014170	53350							
10014170	54910							
10014170	57310							
10014170	61100							
10014170	61130							
10014170	61150							
10014170	61190							
10014170	62101							
10014170	62102							
10014170	62104							
10014170	62106							
10014170	62108							
10014170	62109							
10014170	62110							
10014170	62115							
10014170	62120							
10014170	62130							
10014170	62140							
10014170	62160							
10014170	70420							
10014170	70610							
10014170	70610	46000						
10014170	70611							
10014170	70630							
10014170	70631							
10014170	70632							
10014170	70632	46000						
10014170	70690							
10014170	70690	46000						
10014170	71010							
10014170	71010	46000						
10014170	71017	46000						
10014170	71060							
10014170	71060	46000						
10014170	71073							
10014170	71190							
10014170	71190	46000						
10014170	71340							
10014170	71420							
10014170	72130							
10014170	79980							
10014170	85100							
10014170	89100							
TOTAL SOAR		-19,911.89	25,291.56	25,291.56	-53,970.66	9,633.98	19,626.12	-22.4%
TOTAL REVENUE		-298,653.25	-297,495.00	-297,495.00	-265,851.63	-298,944.00	-312,603.00	5.1%
TOTAL EXPENSE		278,741.36	322,786.56	322,786.56	211,880.97	308,577.98	332,229.12	2.9%
GRAND TOTAL		-19,911.89	25,291.56	25,291.56	-53,970.66	9,633.98	19,626.12	-22.4%



230

Police Department

10015110



Purpose
(Why does this
department exist?)

As an exemplary law enforcement agency, the City of Bloomington Police Department is committed to the citizens to proactively fight crime and discourage wrongdoing. The Police Department will enforce laws fairly and equally, upholding the rights of all, and promote transparency and accountability. We will continue to further develop and strengthen community relationships.

The goals for the Bloomington Police Department are:

- 1) Reduce crime and fear of crime
- 2) Improve the quality of life in neighborhoods
- 3) Enhance community and police partnerships
- 4) Develop personnel and improve departmental efficiencies

In order to accomplish the aforementioned goals, the police department has various divisions and units specializing in disciplines which focus on the patterns and components of crime to respond to it appropriately or prevent its occurrence. The complexity of crime and criminals today requires specific training and equipment to address the myriad of ways people can be victimized. The department has made significant strides in training members of the department in Crisis Intervention. 63% of the department has already attended this training and more will be sent as the training and call load allows.

Training falls under professional development and represents a significant commitment by the police department in both time and finances. In addition to State mandated training, the department continuously seeks out quality training to prepare us to address emerging issues.

The department will be investigating the purchase of a firearms simulator. Simulators have been effective in training officers using scenario based situations. Scenario based training is one of the pillars identified in the President's Task Force on Policing in the 21st Century. Scenarios provide officers the opportunity to learn de-escalation techniques, proper tactics and the appropriate use of force.

It is important to note, these services are interdependent on one another and are consistently delivered via a team approach. The core services the department provides are:

- **The Patrol Division** - The Patrol Division is one of several core components of the police department. The Patrol Division requires the most personnel, training, and equipment to accomplish the mission. The many ways in which the Patrol Division serves the community is impossible to quantify due to the fact that what is deterred cannot be measured. The Patrol Division's primary responsibility is providing safety, security, crime reporting, crime prevention, and crime solving to the community on a 24/7 basis. Patrol officers are the first responders to any incident from basic incident reports, to crashes, to an active shooter. Patrol collects initial information to properly document an event for analysis, prosecution, and investigative follow up, if needed. Patrol is a core function of the police department. The number of officers allotted to a shift is determined by considering several variables. Some of the considerations are existing manpower, calls for service for the shift, day of the week, and the season of the year.

**The cost of this division is estimated to be \$9,200,000*

- **The Criminal Investigation Division (CID)** - CID is another core competency in the police department. CID is subject to being called in around the clock. CID is responsible for the investigation of crimes which require additional work beyond the Patrol Division response due to offense complexity, severity, and demand for specialized resources. These crimes can range from simple offenses to homicide. CID also initiates various other investigations without involving the Patrol Division. All detectives in CID are general investigators in addition to some having advanced training in different specialties. This advanced training is necessary (some being mandatory) to understand the nuances and sometimes grand differences associated with particular offenses. There are times when all detectives are needed to investigate a particular crime due to the need for general resources or multiple specialties. CID has detectives with specialized training in the following areas:
 - Cyber Crimes
 - Financial Crimes
 - Sexual Crimes involving children
 - Arson
 - Domestic Violence
 - Crime Scenes

The various disciplines within CID complement one another and contribute to overall effectiveness.

**The cost of this division is estimated to be \$2,400,000*

- **The Street Crimes Division** - The Street Crimes Divisions conducts proactive investigations and problem focused patrols in order to stop crimes serial in nature and deter future crimes. The detectives and officers assigned to the Street Crimes Division focus predominantly on drug and gang related offenses resulting in a reduction of collaterally associated violence and property crimes. The officers assigned to the Street Crimes division are not subject to calls for service allowing

them to focus enforcement on crimes which have been identified as a priority given current trends. Additionally, the officers assigned to the division are available to provide immediate support for the detectives in the division with regards to arrests and other enforcement tasks. This partnership removes the need to pull officers from patrol to assist. The officers and detectives of the Street Crimes Division work closely together day after day promoting efficiency and understanding of specific tasks, something difficult to attain if pulling together an ad-hoc team from patrol not familiar with the current investigation or division procedures. One detective in the division serves on the U.S. Marshals Violent Fugitive Task force. This officer has access to additional personnel resources from other agencies should they be needed to locate and arrest violent fugitives, making our community safer. The existence of the Street Crimes Division and its structure allows for flexibility to assist the other divisions in the event situations occur outside the norm, and also provide additional staffing for special events reducing overtime cost in many situations.

**The cost of this division is estimated to be \$1,600,000*

- **Special Weapons and Tactics (SWAT)** - The SWAT team is comprised of officers from other assignments and responds on an as needed basis. SWAT is used for the service of high risk search warrants and responding to incidents of violence and ongoing threats such as hostage situations, barricaded subjects, and active shooter scenarios.

**The cost of this unit is estimated to be \$50,000*

- **Crisis Negotiations Unit (CNU)** - CNU is also comprised of officers from other assignments. These officers are specially trained in negotiations and establishing rapport with individuals who have taken hostages and/or barricaded themselves while threatening harm to hostages, themselves, the general public, or officers. CNU often responds with SWAT for such situations.

**The cost of this unit is estimated to be \$15,000*

- **Public Information Officer (PIO)** - The PIO is tasked with establishing and nurturing relationships with the media and the public through information. This is accomplished through social media, interviews, public meetings, training classes, publications, etc. The Bloomington Police Department has a very successful social media program in part due to the hard work of the PIO along with the Crime Intelligence and Analysis Unit. Social media has a huge influence in promoting citizen engagement. As a result, citizens have assisted the police department with the solving of crimes via social media. The PIO plays a critical role in keeping citizens informed in both the day to day business of the police department and during critical incidents. In order for the police department to be effective, legitimate, and supported, it is critical to keep the public informed and strive to promote partnerships. This mission is constantly ongoing and does not only occur during critical incidents. The more the public is informed, the more effective the police department can be by building trust and understanding on both sides. Unanswered questions create anxiety and animosity. Educating the public with regards to the police department's abilities and limitations creates understanding

and fosters relationships. These relationships provide a greater ability to jointly address grievances and concerns voiced. The PIO provides a vital conduit for information exchange between the police department and the public.

**The cost of this unit is estimated to be \$125,000*

- **Crime Intelligence and Analysis Unit (CIAU)** - CIAU is a unit in the department tasked with monitoring crime within the city and identifying trends. This information is used to assess the effectiveness of strategies currently in use to achieve department goals. The information obtained is used to modify approaches, and coordinate resources appropriately. This unit also tracks statistics and provides the resources necessary to fulfill many of the unfunded mandates placed on the police department, a trend not expected to end anytime soon. As noted above, social media has become a critical component of police work, CIAU capitalizes on the utility of social media and works with our PIO to promote the police department and solve crimes using social media. CIAU contributes to overall effectiveness of the police department.

**The cost of this unit is estimated to be \$300,000*

- **School Resource Officers (SRO)** - The police department currently has 3 SROs. These officers are currently assigned duties relative to the schools and about two-fifths the cost of these officers is paid by the school districts. They promote the safety and security of the students and faculty at the schools. They also handle most incidents related to the schools, eliminating the need for a patrol response to the schools.

**The cost of this unit is estimated to be \$150,000 (after payment from schools is received).*

- **Neighborhood Focus Team (NFT)** - NFT is tasked with managing recurring issues in neighborhoods. These issues could be abandoned vehicles and towing, dog bites, neighbor disputes, code violations, and sex offender compliance enforcement. These duties require dedicated officers in order to be competent and efficient overseeing the investigation of a dog bite, the auctioning of unclaimed vehicles, the inventorying of impounded vehicles, coordination with code enforcement for property issues, and face to face contact with individuals having problems. Also, this unit provides police presence as both witness and security during administrative hearings at the PD. In addition, NFT inspect cabs, shuttles, and vehicles for hire inspections for permit issuance.

**The cost of this unit is estimated to be \$280,000*

- **Community Service Officers (CSO)** - These civilian positions staff the front desk and take walk in reports and administer tow releases, sex offender registrations, fingerprinting, and phone calls. This allows officers to tend to other matters.

**The cost of this unit is estimated to be \$225,000*

- **Evidence and Records Unit** - The Evidence and Records unit is responsible for the records and evidence generated by the police department. This includes receipt, storage, retention, and destruction, a never ending process. In addition to records and evidence, this unit is responsible for fulfilling FOIA requests and entry of certain records into various databases, along with monitoring and preparing for

relevant administrative hearings. The functions of this unit are essential for the police department.

**The cost of this unit is estimated to be \$250,000*

- **Downtown Hire back** - The department provides additional patrols for the downtown area in response to an increase in calls generated in the downtown on Thursday, Friday, and Saturday nights. In addition to the two or three two-person teams assigned to the downtown on Thursday, Friday, and Saturday nights, two officers and a sergeant from third shift patrol also focus on issues downtown. Without officers being specifically assigned to the downtown to cover the noted peak days and hours, outlying patrols will have to respond to the downtown resulting in decreased coverage and increased response times for the rest of the city.
**The cost of this program is estimated to be \$130,000*
- **Animal Control** - The department contracts with McLean County Animal control for animal control services 24 hours a day. Animal control will remove stray dogs and cats and deceased animals from the public right of way. They will take custody of dogs and cats in the following circumstances:
 - Impoundment pursuant to the arrest of the owners.
 - Impound dogs or cats present during the execution of a search warrant.
 - Impound dogs for bite quarantine.
 - Remove wild animals when they have entered the living space and there is a threat of rabies.**The cost of this program is estimated to be \$146,000*
- **McLean County Jail Booking Services** - The City has an intergovernmental agreement with the McLean County Jail to provide booking services. This service includes intake and booking of persons who have been arrested by the police. **The cost of this program is estimated to be \$28,000*

**These annual cost estimates are extremely rough projections and should not be considered as detailed or comprehensive.*

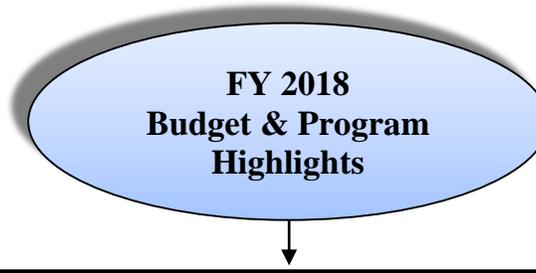


The City of Bloomington Police Department is authorized the following staffing, the Police Chief, 3 Assistant Police Chiefs, 6 Lieutenants, 15 Sergeants, 103 Patrol Officers, 16 Professional Support Staff, 1 seasonal support staff, and 3 seasonal background investigators.



**What we
accomplished in
FY 2017**

-
- Body worn cameras - Following the results of a pilot program, a decision will be made on equipping patrol officers with body worn cameras. The expense associated will be dependent on which system is chosen, but regardless the program will be costly. There are many facets to explore with this implementation and costs will be realized for equipment, data management, and Freedom of Information requests for videos.
 - Continue to support professional development by funding the expansion of training allowing officers to maintain subject knowledge on the myriad of ever changing laws and demands of the profession.
-



**FY 2018
Budget & Program
Highlights**

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- Continue working to restore the condition of the police firing range as funds are available. Incremental progress is being made yearly, funding is regulating the speed at which the project can be completed. Currently the restoration is being done one project at a time. Mold and lead mitigation for the indoor range was completed during FY 2016. For the coming year, the plan is to restore drywall, electric, HVAC, and reopen the indoor range for use provided sufficient funding is authorized.
 - The Bloomington Police Department's extensive use of social media continues to promote community awareness and involvement with the department both socially and professionally. To say social media has been hugely successful is an understatement! At the time of this writing, the department's weekly average viewership is 15,000. Peak stories have reached 100,000+ citizens (up from the prior record of 45,000+ last year).
 - The Bloomington Police Department will continue to work with recognized community organizations with an established track record of community service to develop, implement and evaluate community programs. These programs will be designed in such a way as to promote police community partnerships in addressing safety and chronic problems affecting neighborhoods.
-

Bloomington Police Department Recruitment Plan



Statement of Support from the Chief of Police

The Chief of Police shall ensure full departmental support of the department's recruitment efforts in order to attract the highest quality and diverse applicant pool possible.

Objectives

1. To attain actual sworn officer strength as close as possible to the authorized budgeted strength by maintaining an eligible pool of applicants.
2. To actively recruit the best available candidates for actual and forecasted vacancies in the department.
3. To actively recruit female and minority candidates.
4. To present the department as an equal opportunity employer.



Sworn Officer Strength

The Bloomington Police Department has an authorized strength of 128 sworn officers. The current actual strength of the department is 122 sworn officers.

Recruitment Action Plan

Maintaining the authorized sworn strength would be accomplished by working cooperatively with the City Manager's Office, City Council, Board of Fire and Police Commissioners, and the Human Resources Department, to conduct initial police applicant testing. The testing would take place yearly in an effort to maintain a fresh pool of qualified eligible candidates.

The department will, simultaneously, continue to recruit quality experienced officers from other law enforcement agencies. By recruiting from both experienced officers, and the general population, we ensure that all possible candidates for employment are being reached.

Recruitment Options

1. Attend job fairs, when possible.
2. Disseminate police test information to potential applicants via e-mail and recruitment brochures.
3. Post police job ads within the local business community via the Pantagraph, local cable channels or radio stations.
4. Post in professional journals or on-line publications, i.e. The Blue Line, Police One, etc...
5. Post job ads on social media sites, B.P.D. Facebook page, City website, Twitter, etc...

6. Disseminate police test information to the community through public speaking engagements or community meetings i.e. Not in Our Town, Minority and Police Partnership, Youthbuild, etc.
7. Posting job ads at women's health clubs, and female collegiate sports team facilities.
8. Sending job announcements and recruitment information to colleges and universities catering to females and minorities.
9. Enlisting our existing minority and female officers to participate in job fairs.
10. Providing our recruitment brochure to our officers to disseminate to potential applicants throughout our community.
11. Disseminate police test information through our local detachment of the Illinois National Guard.

Evaluate/Revise

At least every two years, the Assistant Chief of Professional Standards shall review and evaluate the progress made towards this plan's objectives. Any revisions of the plan will be made at that time to ensure the recruitment of quality candidates continues. At the request of the Chief of Police the plan and any revision shall be condensed into a written report and disseminated at the Chief's discretion.



The department will continue to strive to reach goals outlined above in the recruitment plan striving to increase diversity within, and reach full authorized staffing. The department will also implement an incentives plan to recruit officers from other agencies.

**Revenues &
Expenditures**

Police	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$12,427,383	\$12,550,771	\$13,024,044	\$13,795,366
Benefits	\$3,040,871	\$2,973,345	\$3,293,737	\$3,110,837
Contractuals	\$1,628,510	\$1,702,817	\$1,719,741	\$2,065,635
Commodities	\$371,695	\$452,250	\$428,319	\$441,465
Capital Expenditures	\$43,737	\$0	\$40,850	\$0
Principal Expense	\$102,091	\$255,720	\$79,571	\$188,810
Interest Expense	\$3,582	\$29,208	\$3,382	\$24,857
Other Intergov Exp	\$20,000	\$29,052	\$25,945	\$50,000
Other Expenditures	\$104,031	\$125,000	\$128,818	\$115,936
Department Total	\$17,741,901	\$18,118,163	\$18,744,405	\$19,792,907
Total Revenue	\$1,092,456	\$985,700	\$857,046	\$687,389
Percent of General Taxation	93.84%	94.56%	95.43%	96.53%

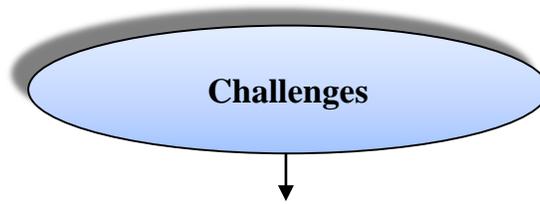
*Pension contribution has its own organization and is not technically a part of the Police Administration fund.

**Performance
Measurements**



Police Department	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Inputs:				
Sworn Full Time Employees	127	128	127	127
Civilian Full Time Employees	16	16	15	15
Number of Crime Investigation Division (CID) Officers Assigned	19	20	19	19
Number of Crime Intelligence & Analysis Unit (CIAU) Officers Assigned	3	3	3	3
Number of Cyber Crimes Officers Assigned	2	2	2	2
Number of Street Crime Unit (SCU) Officers Assigned	14	14	14	15
**Number of Squad Cars		84		
Department Expenditures	\$17,741,901	\$18,118,163	\$18,744,405	\$19,792,907
Outputs:				
Percentage of Uniformed Crime Reporting (UCR) Part I Crimes Cleared	32%	25%	28.25%	28.25%
UCR Part I Crimes Cleared per Sworn FTE	4.5	3.0	4.46	4.152
Injury-Producing Traffic Accidents per 1,000 Population	5.5	7.6	5.7	5.86
DUI Arrests per 1,000 Population	3.4	4.3	2.92	3.064
Response Time in minutes to Top Priority Calls	2:17	3:02	2:15	2:15
Citizen Complaints Filed Against Sworn Personnel	31	38	27	27
Total Police Reports	7772	8976	8188	8257
Calls for Service by Shift	74369	76,392	75186	75186
Shift 1	22788	24,260	21477	21722
Shift 2	28076	32,015	28400	28490
Shift 3	23505	35,102	25452	25876
CID Assigned Cases	1742	3,536	1771	1952
Training Hours	18882	25,992	18186	19100
Property Uniform Crime	1512	1,281	1643	1620
Burglary	277	128	320	311
Theft	1161	1,077	1258	1245
Motor Vehicle Theft	65	73	54	55
Arson	9	5.90	10	9
Violent Uniform Crime Total	292	312	344	336
Homicide	0	2.5	1	1
Forcible Rape	57	49.5	56	53
Robbery	42	22.5	46	44
Aggravated Assault/Battery	193	236	241	238

**Vehicles are replaced relative to their mileage, hours, condition, age, maintenance costs and what the vehicle is used for. The department does not limit the fleet to one particular make and model of vehicle in an attempt to reduce the impact of any safety recalls which could otherwise put the whole fleet out of service. Vehicles are purchased via a state bid or the Northwest Municipal Suburban Contract. The advantage to this purchasing practice is it provides competitive pricing via the bidding process employed, and standard specifications are established.



Staffing - As the responsibilities for the department increase, so does the necessity to have officers with a broad understanding of all nuances of the job. This results in an increased need for training to provide knowledge in those areas. Furthermore, the department will strive to recruit the best possible employees to provide exceptional service to the citizens of Bloomington.

New Technology - As new law enforcement technology continues to be developed, the department needs to take a proactive approach to review and research new technologies in order to make informed decisions on what items would best assist the police in becoming more effective and efficient in the service to our citizens. An additional consideration resulting from the proliferation of technology based solutions to law enforcement is supporting this equipment software post purchase. The maintenance agreements and other fees associated will continue to grow and impact the police department budget. Mandates and recommendations are being directed to law enforcement which will require exploring, adopting, and embracing new technologies to accomplish.

The President's Task Force on 21st Century Policing - President Barack Obama commissioned this task force to produce recommendations to improve police and community relations. Six pillars were identified by the commission with each having several sub categories some of which are already in place at the Bloomington Police Department. The department is evaluating each of the 6 pillars to determine how best to implement the appropriate segments and to secure training.

High Crime Areas - Citizen calls for service are a significant indicator of a high crime area. Areas where a sustained higher call for service is identified, the police will respond with appropriate resources as they are available. These areas can move and shift in response to police presence and activity. The department will continue to use technology and community involvement to identify and respond to areas where a higher call for service exists.

Police Firing Range - Following several years of reduced funding the police firing range fell into dis-repair. Recently, Council recognized this state of dis-repair and authorized funding to rehabilitate the indoor range. The indoor range project is ongoing and once completed the next phase will be to consider a solution for the Lodge and the outdoor range. Once these projects are completed, the department will be in a better position to market the range and services available to other area agencies.



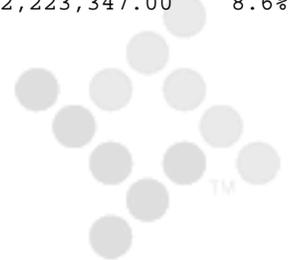
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Police Administration			2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10015110	53110	Fd Grnt	-60,244.93	.00	.00	-21,540.26	.00	.00	.0%
10015110	53120	St Grnt	.00	.00	.00	.00	.00	.00	.0%
10015110	53155	JAG Grant	-21,553.30	-25,000.00	-25,000.00	-28,818.00	-28,818.00	-30,936.00	23.7%
10015110	53311	IL Pull Tb	.00	.00	.00	.00	.00	.00	.0%
10015110	53312	IL Veh Use	-11,798.06	-10,000.00	-10,000.00	-7,906.25	-10,000.00	-10,000.00	.0%
10015110	53320	Mc Cnty	-8,221.98	-8,050.00	-8,050.00	.00	-8,050.00	-8,050.00	.0%
10015110	53320	36000 Mc Cnty	.00	.00	.00	-7,265.89	-10,000.00	.00	.0%
10015110	53330	Hsng Auth	.00	.00	.00	.00	.00	.00	.0%
10015110	53350	Tn of Nrml	-8,221.98	-8,050.00	-8,050.00	.00	-8,050.00	-8,050.00	.0%
10015110	54430	Fac Rntl	.00	.00	.00	.00	.00	.00	.0%
10015110	54440	FngrPt Fee	-6,940.00	-12,000.00	-12,000.00	-5,460.00	-8,000.00	-8,000.00	-33.3%
10015110	54442	SO Reg Fee	-4,317.00	-4,500.00	-4,500.00	-3,015.00	-4,500.00	-4,500.00	.0%
10015110	54443	SpPlc Serv	-304,142.04	-292,600.00	-292,600.00	-217,299.19	-210,000.00	-72,600.00	-75.2%
10015110	54444	SchResOff	-200,000.00	-200,000.00	-200,000.00	-150,000.00	-150,000.00	-150,000.00	-25.0%
10015110	54445	RngFac Fee	.00	.00	.00	.00	.00	.00	.0%
10015110	54450	AnRls Fee	-4,971.00	-8,000.00	-8,000.00	-4,079.00	-8,000.00	-8,000.00	.0%
10015110	54460	Auto Rls	-9,520.00	-10,000.00	-10,000.00	-6,070.00	-10,000.00	-10,000.00	.0%
10015110	54480	Report Fee	-12,095.00	-10,000.00	-10,000.00	-8,475.00	-10,000.00	-10,000.00	.0%
10015110	54910	ActPgm Inc	.00	.00	.00	.00	.00	.00	.0%
10015110	54990	Othr Chgs	-7,309.83	-8,000.00	-8,000.00	-5,065.25	-8,000.00	-8,000.00	.0%
10015110	55035	Twg Viol	-277,700.00	-240,000.00	-240,000.00	-178,400.00	-240,000.00	-240,000.00	.0%
10015110	57114	Equip Sale	-8,389.97	-8,000.00	-8,000.00	-4,178.11	-2,875.01	-8,000.00	.0%
10015110	57120	Pol Auto	-47,171.21	-80,000.00	-80,000.00	-26,123.27	-40,000.00	-40,000.00	-50.0%
10015110	57350	Priv Grant	-6,977.64	-10,000.00	-10,000.00	.00	-7,500.00	-4,000.00	-60.0%
10015110	57350	31000 Priv Grant	-24,003.47	.00	.00	.00	.00	.00	.0%
10015110	57390	Othr Cont	.00	.00	.00	.00	.00	.00	.0%
10015110	57420	PropDam CL	-5,211.00	.00	.00	-4,800.00	-6,000.00	.00	.0%
10015110	57445	Mshl OT Rb	-12,183.38	-17,500.00	-17,500.00	-14,414.06	-17,500.00	-17,500.00	.0%
10015110	57446	FBI OT	.00	.00	.00	-574.80	-17,753.00	-17,753.00	.0%
10015110	57447	DEA OT	.00	.00	.00	.00	.00	.00	.0%
10015110	57490	Othr Reimb	-12,244.62	-10,000.00	-10,000.00	-30,808.26	-32,000.00	-12,000.00	20.0%
10015110	57985	Cash StOvr	.00	.00	.00	.00	.00	.00	.0%
10015110	57990	OMisc Rev	-39,239.25	-24,000.00	-24,000.00	-2,408.90	-20,000.00	-20,000.00	-16.7%
10015110	61100	Salary FT	11,504,813.21	11,747,750.83	11,747,750.83	8,957,472.87	11,895,521.13	12,755,345.58	8.6%
10015110	61101	Allowance	.00	-250,000.00	-250,000.00	.00	.00	.00	-100.0%
10015110	61110	Salary PT	.00	.00	.00	.00	.00	.00	.0%
10015110	61130	Salary SN	74,470.69	85,020.00	63,425.95	45,810.63	83,201.47	40,020.00	-36.9%
10015110	61130	31000 Salary SN	17,506.29	.00	.00	.00	.00	.00	.0%
10015110	61150	Salary OT	771,173.76	960,000.00	960,000.00	735,753.82	1,025,287.29	1,000,000.00	4.2%
10015110	61190	Othr Salry	59,419.44	8,000.00	8,000.00	30,927.89	20,033.73	.00	-100.0%
10015110	62101	Dent Ins	57,965.86	64,492.55	64,492.55	48,841.50	65,804.63	64,635.00	.2%
10015110	62102	Visn Ins	10,658.48	11,153.88	11,153.88	9,039.31	12,268.58	12,920.00	15.8%
10015110	62104	BCBS 400	153,424.19	167,740.67	167,740.67	107,626.72	95,251.65	.00	-100.0%
10015110	62105	PolicePlan	1,886,879.94	2,046,515.00	2,046,515.00	1,521,512.68	2,087,206.23	2,223,347.00	8.6%



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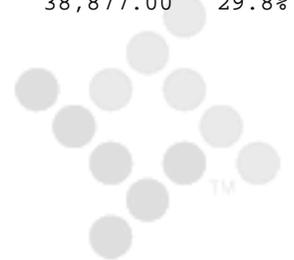
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Police Administration			2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10015110	62106	HAMP-HMO	27,558.96	19,889.00	19,889.00	26,095.36	27,727.91	.00	-100.0%
10015110	62108	BCBS17PPO	.00	.00	.00	.00	49,499.16	140,657.18	.0%
10015110	62109	BCBS HMO	.00	.00	.00	4,858.38	12,932.68	39,190.93	.0%
10015110	62110	Grp Lif In	4,809.33	5,262.94	5,262.94	3,350.52	3,757.16	3,201.00	-39.2%
10015110	62115	RHS Contrb	82,081.47	66,164.00	66,164.00	48,581.76	61,949.74	71,242.68	7.7%
10015110	62120	IMRF	97,275.36	111,685.97	111,685.97	84,008.50	107,439.66	106,841.00	-4.3%
10015110	62130	SS Medicre	45,930.02	51,026.60	51,026.60	37,465.26	53,218.31	50,066.00	-1.9%
10015110	62130	31000 Soc Securi	1,085.35	.00	.00	.00	.00	.00	.0%
10015110	62140	Medicare	163,684.73	169,219.99	169,219.99	132,526.97	184,118.92	187,759.61	11.0%
10015110	62140	31000 Medicare	253.79	.00	.00	.00	.00	.00	.0%
10015110	62150	UnEmpl Ins	15,444.00	26,389.88	26,389.88	874.00	15,000.00	15,000.00	-43.2%
10015110	62160	Work Comp	-62,675.51	.00	.00	62,723.40	26,824.97	.00	.0%
10015110	62170	UniformAll	23,750.00	35,000.00	35,000.00	30,250.00	35,000.00	35,500.00	1.4%
10015110	62190	Uniforms	77,524.39	129,000.00	129,000.00	75,510.73	129,000.00	90,000.00	-30.2%
10015110	62191	Prot Wear	84,654.05	27,150.00	27,150.00	18,101.41	27,150.00	31,400.00	15.7%
10015110	62200	Hlth Fac	375.00	1,500.00	1,500.00	225.00	1,500.00	1,500.00	.0%
10015110	62210	Tuit Reimb	11,670.80	15,000.00	15,000.00	7,857.76	15,000.00	15,000.00	.0%
10015110	62330	LIUNA Pen	4,570.51	4,577.00	4,577.00	3,520.00	4,128.00	4,577.00	.0%
10015110	62990	Othr Ben	353,950.29	21,578.00	21,578.00	283,546.43	278,959.00	18,000.00	-16.6%
10015110	70220	Oth PT Sv	41,743.56	72,100.00	93,694.05	62,197.03	74,206.00	182,934.00	95.2%
10015110	70410	Janitor Sv	1,723.00	10,000.00	10,000.00	628.10	8,000.00	3,000.00	-70.0%
10015110	70420	Rentals	640.70	2,000.00	2,000.00	.00	2,000.00	2,000.00	.0%
10015110	70430	MFD Lease	13,811.65	13,567.70	13,567.70	10,243.53	13,675.19	13,675.19	.8%
10015110	70510	RepMaint B	10,648.07	10,000.00	10,000.00	1,788.94	10,000.00	8,000.00	-20.0%
10015110	70520	RepMaint V	87,900.35	100,000.00	100,000.00	74,830.13	110,000.00	110,000.00	10.0%
10015110	70530	RepMaint O	6,736.23	7,000.00	7,000.00	5,090.67	13,176.35	7,000.00	.0%
10015110	70540	RepMt Othr	977.77	9,000.00	9,000.00	1,170.42	9,000.00	4,000.00	-55.6%
10015110	70590	Oth Repair	.00	13,050.00	13,050.00	.00	13,050.00	.00	-100.0%
10015110	70610	Advertise	6,968.99	25,000.00	25,000.00	11,488.24	25,000.00	17,500.00	-30.0%
10015110	70610	31000 Advertise	371.50	.00	.00	.00	.00	.00	.0%
10015110	70611	PrintBind	4,800.39	11,000.00	11,000.00	3,960.89	11,000.00	8,000.00	-27.3%
10015110	70611	31000 PrintBind	.00	.00	.00	.00	.00	.00	.0%
10015110	70620	Towing	10,477.00	20,000.00	20,000.00	4,952.83	15,000.00	15,000.00	-25.0%
10015110	70630	Travel	.00	.00	.00	.00	.00	.00	.0%
10015110	70631	Dues	4,671.00	15,500.00	15,500.00	11,357.00	15,000.00	15,240.00	-1.7%
10015110	70632	Pro Develop	91,399.55	125,270.00	125,270.00	88,636.67	125,270.00	106,100.00	-15.3%
10015110	70632	31000 Pro Develop	.00	.00	.00	.00	.00	.00	.0%
10015110	70641	Temp Sv	11,011.32	4,500.00	4,500.00	700.48	4,500.00	4,500.00	.0%
10015110	70649	Car Wash	7,031.75	6,000.00	6,000.00	4,699.44	6,000.00	7,000.00	16.7%
10015110	70690	Purch Serv	283,348.21	342,260.00	342,260.00	225,643.37	348,294.00	178,000.00	-48.0%
10015110	70690	31000 Purch Serv	185.56	.00	.00	.00	.00	.00	.0%
10015110	70702	WC Prem	74,719.26	69,932.00	69,932.00	52,452.00	69,932.00	79,619.00	13.9%
10015110	70703	Liab Prem	111,602.16	99,413.00	99,413.00	74,556.00	99,413.00	111,821.00	12.5%
10015110	70704	Prop In Pr	33,146.45	29,957.00	29,957.00	22,464.00	29,957.00	38,877.00	29.8%



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CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Police Administration			2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10015110	70711	WC Prem Pr	.00	.00	.00	.00	.00	.00	.0%
10015110	70712	WC Claim	534,039.85	507,910.00	507,910.00	380,934.00	507,910.00	741,372.00	46.0%
10015110	70713	Liab Claim	72,634.85	57,586.00	57,586.00	43,191.00	57,586.00	68,646.00	19.2%
10015110	70714	Prop Claim	60,063.43	45,246.00	45,246.00	33,939.00	45,246.00	82,375.00	82.1%
10015110	70715	Veh Claim	.00	.00	.00	.00	.00	.00	.0%
10015110	70720	Ins Admin	157,857.06	106,525.24	106,525.24	79,893.00	106,525.24	110,276.00	3.5%
10015110	70725	LssCtl Sv	.00	.00	.00	.00	.00	.00	.0%
10015110	70800	AnmalWardn	.00	.00	.00	.00	.00	150,700.00	.0%
10015110	71010	Off Supp	16,139.81	18,000.00	18,000.00	12,754.66	18,000.00	17,000.00	-5.6%
10015110	71010	31000 Off Supp	95.96	.00	.00	.00	.00	.00	.0%
10015110	71013	Com Supp	.00	.00	.00	.00	.00	.00	.0%
10015110	71017	Postage	4,114.97	4,500.00	4,500.00	2,655.28	4,500.00	4,500.00	.0%
10015110	71024	Janit Supp	19,094.67	14,000.00	14,000.00	8,804.44	14,000.00	14,000.00	.0%
10015110	71040	Animal Fd	906.80	1,000.00	1,000.00	599.85	1,000.00	1,000.00	.0%
10015110	71060	Food	1,796.32	2,000.00	2,000.00	1,150.70	1,500.00	2,000.00	.0%
10015110	71060	31000 Food	1,169.97	-1,000.00	-1,000.00	.00	.00	.00	-100.0%
10015110	71070	Fuel	126,790.49	158,400.00	158,400.00	94,169.47	150,500.00	155,315.00	-1.9%
10015110	71073	FuelNonCit	1,465.11	2,000.00	2,000.00	1,321.94	2,000.00	2,000.00	.0%
10015110	71080	Maint Supp	2,085.67	9,000.00	9,000.00	2,142.20	9,000.00	20,000.00	122.2%
10015110	71190	Other Supp	114,033.19	150,150.00	109,300.00	95,507.38	136,553.00	126,150.00	15.4%
10015110	71190	36000 Other Supp	.00	.00	.00	7,313.55	10,000.00	7,500.00	.0%
10015110	71310	Natural Gs	.00	4,000.00	4,000.00	.00	.00	2,000.00	-50.0%
10015110	71320	Electricity	1,762.59	4,000.00	4,000.00	1,551.32	2,000.00	2,000.00	-50.0%
10015110	71340	Telecom	81,931.19	85,000.00	85,000.00	62,848.86	78,466.00	87,000.00	2.4%
10015110	71420	Periodicls	307.89	1,200.00	1,200.00	527.00	800.00	1,000.00	-16.7%
10015110	72120	CO Comp Eq	21,553.30	.00	.00	.00	.00	.00	.0%
10015110	72130	CO Lcn Veh	22,183.75	.00	.00	28,712.00	.00	.00	.0%
10015110	72140	CO Other	.00	.00	40,850.00	40,850.00	40,850.00	.00	-100.0%
10015110	72190	Other CO	.00	.00	.00	.00	.00	.00	.0%
10015110	72520	Buildings	.00	.00	.00	.00	.00	.00	.0%
10015110	73401	Lease Prin	102,091.32	255,720.08	255,720.08	62,897.20	79,570.78	188,810.34	-26.2%
10015110	73701	Lease Int	3,582.22	29,207.50	29,207.50	3,228.18	3,381.57	24,857.27	-14.9%
10015110	75910	To Oth Gov	20,000.00	.00	.00	72.29	.00	.00	.0%
10015110	75910	31000 To Oth Gov	.00	29,052.00	29,052.00	25,945.00	25,945.00	50,000.00	72.1%
10015110	79050	Invst Exp	64,805.25	90,000.00	90,000.00	54,784.85	90,000.00	75,000.00	-16.7%
10015110	79110	Com Relatn	.00	.00	.00	.00	.00	.00	.0%
10015110	79134	JAG Grant	28,818.00	25,000.00	25,000.00	.00	28,818.00	30,936.00	23.7%
10015110	79150	Bad Debt	.00	.00	.00	.00	.00	.00	.0%
10015110	79990	Othr Exp	10,408.22	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	.0%
10015110	89208	To Drug En	.00	.00	.00	.00	.00	.00	.0%
10015110	89625	To Hlthcar	.00	.00	.00	.00	.00	.00	.0%
TOTAL Police Administration			16,649,445.09	17,132,462.83	17,132,462.83	13,262,432.57	17,887,359.34	19,105,517.78	11.5%
TOTAL REVENUE			-1,092,455.66	-985,700.00	-985,700.00	-726,701.24	-857,046.01	-687,389.00	-30.3%
TOTAL EXPENSE			17,741,900.75	18,118,162.83	18,118,162.83	13,989,133.81	18,744,405.35	19,792,906.78	9.2%
GRAND TOTAL			16,649,445.09	17,132,462.83	17,132,462.83	13,262,432.57	17,887,359.34	19,105,517.78	11.5%

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Communications Center



10015118

Purpose
(Why does this division exist?)

The Bloomington Communications Center is the public safety answering point (PSAP) and dispatch center for all emergency and non-emergency calls for the City of Bloomington. The Communications Center serves as a vital link between the public and the City's public safety first responders. The Communication Center enables and enhances interaction with the public, between City Departments, other public safety agencies, and numerous support service agencies.

Key Services

The Communications Center is a 24/7/365 environment, and is currently staffed with 1 full-time Communications Center Manager, 16 full-time Telecommunicators, and 2 seasonal Telecommunicators. The Communications Center staff provides the following key services:

- Answers 911 Emergency calls
- Answers non-emergency and administrative calls
- Dispatches police, fire, and emergency medical services
- Maintain an automated vehicle location (AVL) system that tracks the location of all police, fire, and ambulance units in the City. This system allows staff to send the closest available fire or ambulance units to emergencies.
- Tracks dispatched unit status and maintains contact to assure responder safety
- Provides post-dispatch and pre-arrival instructions to callers utilizing emergency medical dispatch protocols, including instructions for CPR, choking, and childbirth
- Controls access to the Police facility after hours and on weekends

- Maintains detailed and accurate computer records pertaining to stolen and missing items, sex offender registrations, and criminal history information
 - Tracks false alarm dispatches and issues ordinance violations when appropriate
 - Passive monitoring of approximately 20 video cameras located throughout the City
 - Continually provide training opportunities for telecommunications staff that is based on national best practices.
-



**FY 2018
Budget & Program
Highlights**

-
- Maintain Computer-Aided Dispatch system through standard software maintenance agreement. Current platform purchased in 2005.
 - Maintain Console Radio Equipment through life cycle support, software upgrades, and preventative maintenance. Current platform purchased in 2014.
 - Maintain 911 phone system through scheduled service agreement and preventative maintenance. Current platform purchased in 2015.
 - Explore migration of the Computer-Aided Dispatch system from the current platform to the Enterprise edition.
 - Work with other City Departments on their radio communications needs.
 - Explore implementation of the Police Priority Dispatch System.
 - Collaborate with the McLean County 911 to on Next Generation 911 (NG-911) technology, including text-to-911.
-

**What we
accomplished in FY
2017**



- Maintained the computer-aided dispatch (CAD) system by successfully applying the terms and conditions of our Standard Software Maintenance Agreement. Upgraded CAD client workstations in the Center.
- Optimized the new 911 phone system via patches and upgrades. Continued to explore new reporting functionality and received advanced reporting training from the vendor.
- Maintained effective and efficient radio communication by closely monitoring radio console equipment for peak performance. Successfully upgraded radio console software from version 7.14 to 7.16.
- Assisted the Water Department with procurement and implementation of 67 Starcom radios to address their communications needs.
- Assisted the Public Works Department with the procurement and implementation of 103 Starcom radios.
- Certified Communications Center Manager in Fire Priority Dispatch System Quality Assurance and upgraded the quality assurance software program used to review medical and fire calls for service.

**Revenue &
Expenditures**

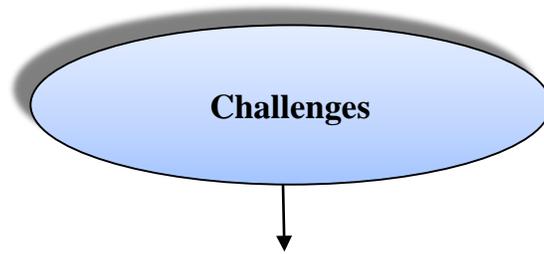


Communications	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$994,732	\$1,045,097	\$1,051,335	\$1,113,065
Benefits	\$400,423	\$470,466	\$402,993	\$428,969
Contractuals	\$219,020	\$331,893	\$258,355	\$319,106
Commodities	\$60,938	\$63,790	\$55,368	\$61,506
Capital Expenditures	\$34,152	\$0	\$0	\$0
Principal Expense	\$104,552	\$101,753	\$101,836	\$103,874
Interest Expense	\$4,911	\$8,290	\$8,297	\$6,139
Other Expenditures	\$892	\$1,750	\$1,500	\$1,500
Department Total	\$1,819,618	\$2,023,039	\$1,879,684	\$2,034,158
Total Revenue	\$0	\$0	\$0	\$0
Percent of General Taxation	100.00%	100.00%	100.00%	100.00%

**Performance
Measurements**



COMMUNICATIONS CENTER	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Inputs:				
Number of Telecommunicators authorized positions	16	16.0	16	16
Number of Seasonal Telecommunicators authorized positions	1.59	1.59	1.59	1.59
Department Expenditures	\$1,819,618	\$2,023,039	\$1,879,684	\$2,034,158
Outputs:				
Police Calls Dispatched	70,118	82,561	67,568	67,568
Fire & EMS Calls Dispatched	10,808	10,167	11,100	11,100
ALL Calls Dispatched	80,926	92,727	78,668	78,668
Wire line 911 Calls Received	6,653	5,083	6,060	6,060
Wireless 911 Calls Received	19,438	20,820	20,624	20,624
Total 911 Calls Received	26,091	25,903	26,684	26,684
Non-Emergency Calls Received	81,167	90,745	88,184	88,184
Total ALL Calls Received	107,258	116,648	114,868	114,868
Daily Call Averages:				
Administrative (non-emergency)	222	249	242	242
7911 Calls – Wire line and Wireless	71	71	73	73
All Calls per day Average	293	320	315	315
Police Dispatches	192	226	185	185
Fire and EMS Dispatches	30	28	30	30
Average Dispatches per day	222	254	216	216
Efficiency:				
Ring Time Ranges (9-1-1 Incoming)				
% of Total Calls Answered within 10 Seconds **State Mandate ID 90% within 10 Seconds	99%	99.8%	99%	99%



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- Quality Assurance - need a continued focus on quality improvement and quality assurance in the dispatch environment. The entire quality assurance system is being updated. The addition of a supervisor will assist in this program.
 - Hiring - hiring and retaining staff is a constant challenge. We will continue to work with Human Resources to streamline our hiring process and make quality hires.
 - Supervision - the current span of control for the Communications Center Manager is approximately 20 telecommunicators that are spread across three shifts. This makes proper oversight of critical emergency communications operations difficult.
 - The McLean County Emergency Telephone System Board (ETSB) provides limited funding to the Bloomington Public Safety Answering Point. In FY 2017, funding was provided towards our 911 network. The funding consisted of approximately \$50,000 that was used for a redundant circuit that increased the 911 systems disaster recovery profile. In FY 2018, the ETSB is exploring Next Generation 911 (NG-911) technology and would be paying for the costs associated with that technology. That technology would include text-to-911 capability and call routing based on cell phone location. Additionally, the two 911 centers would be collaborating on system-wide training initiatives for telecommunicators.
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CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Police Communication Center			2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10015118	61100	Salary FT	786,514.99	883,463.46	883,463.46	589,739.84	839,475.90	963,091.00	9.0%
10015118	61130	Salary SN	26,044.26	35,000.00	35,000.00	14,265.74	23,908.66	23,340.00	-33.3%
10015118	61150	Salary OT	172,217.30	126,634.00	126,634.00	150,000.46	184,967.78	126,634.00	.0%
10015118	61190	Othr Salry	9,954.95	.00	.00	5,001.73	2,982.79	.00	.0%
10015118	62101	Dent Ins	5,978.31	7,251.00	7,251.00	4,024.12	5,275.69	5,710.72	-21.2%
10015118	62102	Visn Ins	1,019.43	1,164.00	1,164.00	716.07	1,012.45	1,176.18	1.0%
10015118	62104	BCBS 400	85,001.37	105,702.00	105,702.00	64,623.91	61,739.05	.00	-100.0%
10015118	62106	HAMP-HMO	94,863.24	117,198.00	117,198.00	47,837.05	52,492.49	.00	-100.0%
10015118	62108	BCBS17PPO	.00	.00	.00	.00	33,964.84	118,066.12	.0%
10015118	62109	BCBS HMO	.00	.00	.00	10,086.03	24,484.28	81,360.64	.0%
10015118	62110	Grp Lif In	1,637.69	1,786.00	1,786.00	979.41	965.58	1,217.00	-31.9%
10015118	62115	RHS Contrb	10,382.40	22,495.00	22,495.00	.00	.00	.00	-100.0%
10015118	62120	IMRF	131,624.88	135,497.00	135,497.00	103,555.05	138,010.54	138,292.33	2.1%
10015118	62130	SS Medicare	57,759.71	58,835.00	58,835.00	43,974.87	63,434.66	65,182.88	10.8%
10015118	62140	Medicare	13,508.38	13,760.00	13,760.00	10,284.52	14,835.57	15,251.00	10.8%
10015118	62190	Uniforms	30.00	1,510.00	1,510.00	131.92	1,510.00	.00	-100.0%
10015118	62200	Hlth Fac	300.00	.00	.00	150.00	.00	.00	.0%
10015118	62210	Tuit Reimb	-1,682.76	5,268.00	5,268.00	.00	5,268.00	2,712.00	-48.5%
10015118	70220	Oth PT Sv	28,487.32	49,500.00	49,500.00	34,550.33	48,500.00	94,646.00	91.2%
10015118	70530	RepMaint O	135,589.42	196,663.00	196,663.00	121,625.00	125,000.00	131,244.00	-33.3%
10015118	70540	RepMt Othr	.00	.00	.00	.00	.00	.00	.0%
10015118	70590	Oth Repair	.00	.00	.00	.00	.00	.00	.0%
10015118	70611	PrintBind	.00	.00	.00	.00	.00	.00	.0%
10015118	70630	Travel	.00	.00	.00	.00	.00	.00	.0%
10015118	70631	Dues	1,709.00	2,975.00	2,975.00	2,100.00	2,500.00	2,775.00	-6.7%
10015118	70632	Pro Develop	5,430.00	5,450.00	5,450.00	3,487.12	5,250.00	5,100.00	-6.4%
10015118	70690	Purch Serv	630.50	1,200.00	1,200.00	671.95	1,000.00	1,200.00	.0%
10015118	70702	WC Prem	3,368.38	6,367.00	6,367.00	4,779.00	6,367.00	7,076.00	11.1%
10015118	70703	Liab Prem	5,031.08	9,051.00	9,051.00	6,786.00	9,051.00	9,938.00	9.8%
10015118	70704	Prop Prem	1,494.26	2,727.00	2,727.00	2,043.00	2,727.00	3,455.00	26.7%
10015118	70712	WC Claim	24,160.22	40,115.00	40,115.00	30,087.00	40,115.00	44,754.00	11.6%
10015118	70713	Liab Claim	3,286.04	4,565.00	4,565.00	3,420.00	4,565.00	4,144.00	-9.2%
10015118	70714	Prop Claim	2,717.30	3,587.00	3,587.00	2,691.00	3,587.00	4,973.00	38.6%
10015118	70720	Ins Admin	7,116.28	9,692.85	9,692.85	7,272.00	9,692.85	9,801.00	1.1%
10015118	70725	LssCtl Sv	.00	.00	.00	.00	.00	.00	.0%
10015118	71010	Off Supp	1,448.22	8,000.00	8,000.00	1,266.37	2,000.00	5,000.00	-37.5%
10015118	71190	Other Supp	164.38	.00	.00	.00	.00	.00	.0%
10015118	71340	Telecom	59,325.28	55,790.00	55,790.00	46,292.74	53,368.00	56,506.00	1.3%
10015118	71420	Periodicls	.00	.00	.00	81.00	.00	.00	.0%
10015118	72120	CO Comp Eq	.00	.00	.00	.00	.00	.00	.0%
10015118	72140	CO Other	34,152.00	.00	.00	.00	.00	.00	.0%
10015118	73401	Lease Prin	104,551.59	101,752.70	101,752.70	101,835.57	101,835.57	103,873.67	2.1%
10015118	73701	Lease Int	4,910.69	8,290.14	8,290.14	8,296.87	8,296.87	6,138.65	-26.0%
10015118	79990	Othr Exp	892.04	1,750.00	1,750.00	1,033.24	1,500.00	1,500.00	-14.3%
TOTAL Police Communication C			1,819,618.15	2,023,039.15	2,023,039.15	1,423,688.91	1,879,683.57	2,034,158.19	.5%
TOTAL REVENUE			.00	.00	.00	.00	.00	.00	.0%
TOTAL EXPENSE			1,819,618.15	2,023,039.15	2,023,039.15	1,423,688.91	1,879,683.57	2,034,158.19	.5%
GRAND TOTAL			1,819,618.15	2,023,039.15	2,023,039.15	1,423,688.91	1,879,683.57	2,034,158.19	.5%

Fire Department

10015210/10015212



Purpose

The Fire Department provides the following services:

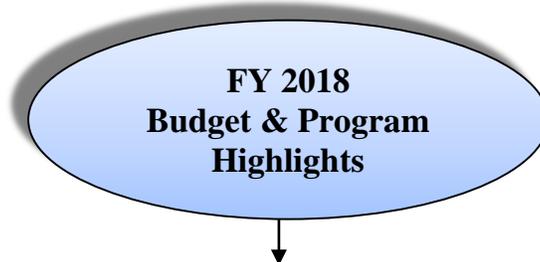
- **Emergency medical services and transportation** – Basic, intermediate and advanced life support are provided by Department personnel on fire apparatus, ambulances and single personnel response vehicles (chase). EMS is provided under the direction of both Illinois Department of Public Health and local EMS system rules under the direction of the system Medical Director. Personnel performing these duties also respond on fires and other emergencies as part of the overall emergency response system. **The cost of this program is estimated to be \$4,455,000.*
- **Fire suppression and rescue operations** - These services encompass all responses not considered to be EMS related, including fires, hazardous conditions, service calls, alarms, etc. Personnel performing these duties also respond to EMS calls as part of the emergency response system. Personnel assigned to both these duties are also responsible for performing associated tasks such as fire hydrant maintenance, equipment maintenance, fire station maintenance, public fire safety education and other related tasks. **The cost of this program is estimated to be \$9,780,000.*
- **Fire cause and origin investigations** – Illinois State Statute requires the investigation of all fires within the City. If the cause is not obvious, or is suspicious in nature, specially trained staff conducts a thorough investigation. Personnel performing this function are also assigned to a regular response position. **The cost of this program is estimated to be \$325,000.*
- **Hazardous Materials response** -The Department is the regional response team for Hazardous Materials and received State funding for training and equipping the team. The Town of Normal is the Regional Technical Rescue Team (TRT) and received the same State funding for that portion. **The cost of this program is estimated to be \$250,000.*
- **Fire and safety public education** – Fire safety and community education is considered to be the most cost effective way to mitigate fires in a community. Specialized programs target specific audiences such as pre-school, elementary, and high school ages as well as adults. We provide public safety information and training on such topics as fire extinguisher training, holiday safety, school programs and group presentations through our Public Education Officer. **The cost of this program is estimated to be \$245,000.*

- **Aircraft Rescue and Firefighting (ARFF) services for Central Illinois Regional Airport (CIRA)** – We supply an ARFF qualified Engineer for response to CIRA 24/7, as well as maintenance of equipment and facilities by agreement to keep the Airport operating under Federal Aviation Administration (FAA) Part 139 compliance. These responses involve aircraft emergency situations, fuel spills, in-flight medical events and other responses requested by airport authorities, including responses to fire and EMS related incidents throughout airport property. The equipment, facility to operate out of, and a yearly training stipend are provided to the City for providing these services. The current agreement between the City and CIRA is set to expire in 2015; therefore the parties are in ongoing discussions regarding fire stations #3 and #6 along with future cost sharing initiatives. **The cost of this program is estimated to be \$480,000.*

**These cost estimates are extremely rough projections and should not be considered as a detailed report*



The City of Bloomington Fire Department consists of 1 Fire Chief, 2 Deputy Chiefs, 3 Battalion Chiefs, 1 Training Officer, 1 Public Education Officer, 18 Captains, 3 EMS Shift Supervisors, 21 Engineers, 63 Firefighters and 5 Civilian Support Staff. The City operates 5 fire stations and provides emergency response for fire and rescue, emergency medical, auto extrication, hazardous materials, and airport rescue firefighting.



-
- Begin Station #3 renovation project to address needs identified in Fire Station Master Plan (Goal 2-Upgrade City Infrastructure and Facilities)
 - Acquire property for a Northeast Fire Station (Goal 2-Upgrade City Infrastructure and Facilities)
 - Continue process of repair/replacement/addition of Outdoor Warning Sirens (Goal 2-Upgrade City Infrastructure and Facilities)
 - Improve interoperability of response with Normal Fire Department by linking CAD software to allow closest available unit to respond across geographical boundaries. (Goal 1-Financially Sound City Providing Quality Basic Services)
 - Reinstigate a sustainable vehicle replacement program with Fleet management (Goal 2-Upgrade City Infrastructure and Facilities)
 - Replace 1 Fire Engine (Goal 2-Upgrade City Infrastructure and Facilities)
 - Replace EMS Chase vehicle (Goal 2-Upgrade City Infrastructure and Facilities)
-

**What we
accomplished in
FY 2017**



-
- Firehouse incident report management software migration to cloud services to improve efficiency and provide better data analysis. (Goal 1-Financially Sound City Providing Quality Basic Services)
 - Developed long distance learning and video conferencing at multiple stations to improve the efficiency of providing training and improve response times by keeping resources in primary response district. (Goal 1-Financially Sound City Providing Quality Basic Services)
 - Developed a Roof Simulator Prop on Training Grounds to provide a safe realistic training experience and improve in house training program (Goal 2-Upgrade City Infrastructure and Facilities)
 - Developed long term agreement with Central Illinois Regional Airport for facilities and service (Goal 2-Upgrade City Infrastructure and Facilities)
 - Updated the City's Emergency Operation Plan and instituted staff training (Goal 2-Upgrade City Infrastructure and Facilities)
 - Upgraded Fire Station Alerting equipment to improve response times and improve Health and Safety of Firefighters (Goal 2-Upgrade City Infrastructure and Facilities)
 - Upgraded to Electronic Patient Care Reporting (EPCR) to increase efficiency and accuracy, and provide better patient care (Goal 2-Upgrade City Infrastructure and Facilities)
 - Identified problems with Traffic Signal Preemption and worked with Public Works to improve existing system (Goal 2-Upgrade City Infrastructure and Facilities)
 - Established a computer based training program (Target Solutions) to track individual staff training within defined departmental benchmarks (Goal 1-Financially Sound City Providing Quality Basic Services)
 - Upgrade pre-emptive equipment on emergency response units (Goal 1-Financially Sound City Providing Quality Basic Services)
-

**Revenue &
Expenditures**



Fire	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$10,276,190	\$10,786,187	\$10,784,854	\$11,738,077
Benefits	\$2,074,753	\$2,244,557	\$2,455,479	\$2,152,183
Contractuals	\$1,504,941	\$1,721,772	\$1,706,404	\$2,250,532
Commodities	\$446,785	\$525,364	\$521,357	\$483,168
Capital Expenditures	\$26,337	\$0	\$0	\$0
Principal Expense	\$737,394	\$954,659	\$788,833	\$656,727
Interest Expense	\$37,758	\$117,513	\$57,460	\$97,586
Other Expenditures	\$2,586,375	\$2,738,500	\$2,797,334	\$84,250
Department Total	\$17,690,532	\$19,088,552	\$19,111,721	\$17,462,523
Total Revenue	\$4,991,280	\$4,800,294	\$5,022,129	\$81,150
Percent of General Taxation	71.79%	74.85%	73.72%	99.54%

* Fire Pension contributions have its own organization and are not technically a part of the Fire Department organization.

Fire Ambulance Program	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Other Expenditures	\$0	\$0	\$0	\$2,643,443
Department Total	\$0	\$0	\$0	\$2,643,443
Total Revenue	\$0	\$0	\$0	\$4,483,847
Percent of General Taxation	-	-	-	-69.62%

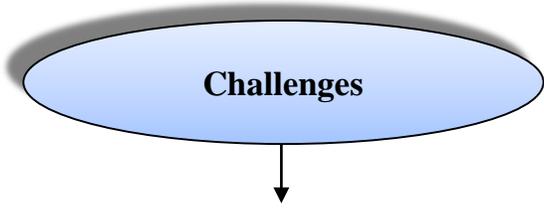
Note: In FY 2018, the Fire Ambulance Program has been separated out from the Fire Department into a new organization.

**Performance
Measurements**

Fire	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
<i>Inputs:</i>				
Sworn Fire Department members	113	113	113	113
Number of Firefighters	63	63	63	63
Number of Engineers	21	21	21	21
Number of EMS Supervisors	3	3	3	3
Number of Captains	18	18	18	18
Number of Battalion Chiefs	3	3	3	3
Number of Public Education Officers	1	1	1	1
Training Officer	1	1	1	1
Staff Officers (Chief, Deputy Chiefs)	3	3	3	3
Administrative staff (civilians)	5	5	5	5
Number of firefighting apparatus	15	15	15	15
Department Expenditures	\$17,690,532	\$19,088,552	\$19,111,721	\$17,462,523
<i>Outputs:</i>				
<i>Fire Responses:</i>				
Total Alarm Responses	10,859	11,250	10,750	10,800
Alarms out of the City	410	450	320	450
Multiple Alarms	105	85	100	100
<i>EMS Responses:</i>				
EMS Responses	8,968	9,000	8,700	9,000
EMS Patients	7,796	8,500	7,900	8,000
<i>Operations:</i>				
Number vehicles maintained by Fire Service Personnel	34	34	34	34
Total man hours at fires	4,548	2,800	4,849	3,500
Fire Hydrant maintenance (man hours)	1,426	1,723	1,344	1,500
<i>Fire Prevention:</i>				
Fire Prevention Presentations		165	130	200
Total Audience		5,900	5,500	6,000
In House Training Hours Total:	23,990	25,000	25,000	25,000
<i>Effective Measures:</i>				
<i>Structure Fire Spread:</i>				
Percentage of fire spread at structure fires being contained to the Area (object or room) of Origin	56%	98%	61.22%	75%
Confined to Object of Origin	14%	25%	14.29%	25%
Confined to Room of Origin	42%	73%	46.93%	50%
Confined to Building of Origin	92%	100%	79.69%	100%
Average Fire Response times (minutes)	6:14	5:45	5:51	6:00
Average EMS Response times (minutes)	6:20	6:00	6:03	6:00
Turnout Time (Dispatch to Roll-out, falls within Response time)	1:04	1:30	1:07	1:30
Estimated property loss due to fire	1,458,195	1,500,000	3,190,555	1,500,000
<i>Efficiency Measures:</i>				
Total Personnel and Operating Expenditures per capita	\$230.92	\$249.17	\$250.46	\$250.05
Number of firefighters per 1,000 residents	1.43	1.43	1.43	1.43
Number of firefighters per square miles	4.1	5.1	4.1	4.1

**Program
Performance
Measurements**

Performance measures-Fire/EMS and Hazardous incident response	FY 2016 Actual	FY 2017 Projected	FY 2018 Proposed
Response time 6 minutes or less by first arriving unit at scene of structure fire incident on 90% of occurrences	89%	85%	85%
Response time 9 minutes or less for full alarm at scene of structure fire on 90% of occurrences	85%	95%	85%
First arriving unit on scene 6 minutes or less on any emergency (bravo) level call 90% of occurrences	67%	65%	65%
ALS unit on scene 9 minutes or less Delta level EMS call 90% of occurrences	90%	95%	90%
Performance Measures-EMS Training	FY 2016 Actual	FY 2017 Projected	FY 2018 Proposed
EMT-Basic and Intermediates re-certified in compliance with IDPH requirements	100%	100%	100%
Paramedics re-certified in compliance with IDPH requirements	100%	100%	100%
Assigned personnel completed required annual training	100%	100%	100%
Performance Measures-ARFF	FY 2016 Actual	FY 2017 Projected	FY 2018 Proposed
Compliance with FAA response time requirements (emergency and time drills)	100%	100%	100%
Compliance with minimum daily staffing of ARFF units as required by FAA	100%	100%	100%
Assigned personnel completed FAA required annual training including live fire	100%	100%	100%
Performance Measures-Fire Investigations	FY 2016 Actual	FY 2017 Projected	FY 2018 Proposed
Reportable Fire Investigations reports completed	100%	100%	100%
Assigned personnel completed the required annual fire investigation training	100%	100%	100%
Reportable Fire Investigations responded to by Fire Investigation Staff		25	25
Performance Measures-Public Education	FY 2016 Actual	FY 2017 Projected	FY 2018 Proposed
Fire and Life Safety Presentations given Total Audience		130 5,500	200 6000
Fire Extinguisher Training programs given Total Trained		25 300	25 300
CPR/AED Training Sessions given Total Trained		10 100	10 100



Challenges

Fire Operations

- Addition of an Ambulance to HQ Station to handle the heavy call volume and reduce response times
- Add an Engine Company to Station #3 to provide adequate fire protection for core commercial and residential areas of community
- Continue to coordinate with Town of Normal for station locations and staffing to provide adequate coverage for geographical area of both communities
- Working with Town of Normal and County agencies on joint use of Automatic Vehicle Location (AVL) technology to allow closest vehicle response to emergencies regardless of jurisdiction
- Creation of a long-term plan for traffic signal preemption in the City to provide safety for both responders and the public
- Consideration of Paramedic Engine/Truck Companies to enhance overall service
- Adding shift personnel to reduce overtime expenditures and reduce staff workload
- Instituting a Health and Wellness Initiative to decrease on the job injuries
- Focus more Department resources on recruitment to attract the highest quality applicants
 - Focus recruitment efforts to the local Junior High and High schools to actively recruit both females and minorities
 - Attend local and targeted Job Fairs with Human Resource department
 - Post open application period at over 30 collegiate institutions offering EMS / Paramedic training
 - Post open application period on select strategic website such as the Illinois Fire Marshal's Office
- Maintain an eligibility list that will allow the department to reach full staffing to reduce overtime and improve work/life balance

Fire Department Equipment and Facilities

- Work with Normal Fire Department to develop a Mutual aid agreement to help each other meet NFPA 1710 recommendations to assemble an Effective Response Force on scene in less than 10 minutes from time of call
- Begin work to address station renovation needs outlined in Fire Station Master Plan
- Designate funding to maintain or replace technical equipment and protective wear for Hazardous Materials Response team
- Identifying proper location and facility for Fire Department vehicle maintenance and assign one individual as the Fire Department mechanic

Fire Department Training

- Expanding training facilities and props at Station #2 to incorporate hands-on training requirements and needs for an all hazards approach
- Adding a classroom facility at Training Tower location
- Increasing the capability of personnel in specified areas (such as Technical Rescue Operations, Automobile Extrication Technician, Ice/Water rescue)
- Enabling video conferencing and distance learning capabilities in all Station training rooms

Fire Technology

- Replacing Information Service representative to maintain critical infrastructure in Department, and to help identify system technology improvements to provide more accurate and reliable data for all operations, including training
 - Enhancing use of GIS to allow routing capability to closest unit technology and assist in future station planning
 - Incorporation of new Computer Aided Dispatch (CAD) technologies for response time calculations, optimal routing for responses and future station location analysis functions
 - Integration of Pre-plan information with the CAD to support responding units
-



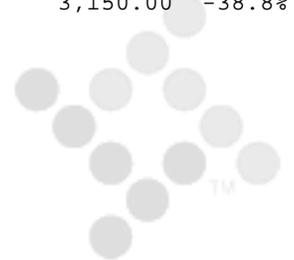
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

10015210	Fire	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10015210	53120							
10015210	53310							
10015210	54480							
10015210	54910							
10015210	54990							
10015210	57114							
10015210	57310							
10015210	57440							
10015210	57490							
10015210	57750							
10015210	57990							
10015210	61100							
10015210	61101							
10015210	61130							
10015210	61150							
10015210	61190							
10015210	62101							
10015210	62102							
10015210	62104							
10015210	62106							
10015210	62108							
10015210	62109							
10015210	62110							
10015210	62115							
10015210	62120							
10015210	62130							
10015210	62140							
10015210	62160							
10015210	62170							
10015210	62190							
10015210	62191							
10015210	62200							
10015210	62330							
10015210	62990							
10015210	70093							
10015210	70095							
10015210	70220							
10015210	70430							
10015210	70510							
10015210	70520							
10015210	70530							
10015210	70540							
10015210	70590							
10015210	70611							



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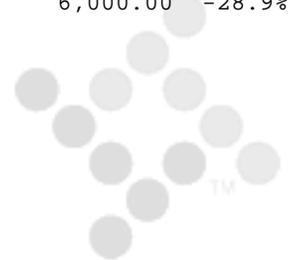
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

10015210	Fire	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10015210	70630							
10015210	70631							
10015210	70632							
10015210	70641							
10015210	70642							
10015210	70643							
10015210	70649							
10015210	70690							
10015210	70702							
10015210	70703							
10015210	70704							
10015210	70711							
10015210	70712							
10015210	70713							
10015210	70714							
10015210	70715							
10015210	70720							
10015210	71010							
10015210	71017							
10015210	71024							
10015210	71026							
10015210	71030							
10015210	71032							
10015210	71035							
10015210	71070							
10015210	71073							
10015210	71076							
10015210	71080							
10015210	71190							
10015210	71310							
10015210	71320							
10015210	71330							
10015210	71340							
10015210	71410							
10015210	71420							
10015210	71470							
10015210	71710							
10015210	72120							
10015210	72130							
10015210	72140							
10015210	73401							
10015210	73701							
10015210	79050							
10015210	79110							



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CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

10015210 Fire		2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10015210 79150	Bad Debt	483,481.55	582,815.00	582,815.00	333,393.50	580,435.30	.00	-100.0%
10015210 79155	Ins WritOf	2,073,822.24	2,035,994.00	2,035,994.00	1,500,215.23	2,097,207.75	.00	-100.0%
10015210 79990	Othr Exp	23,332.89	110,000.00	110,000.00	30,967.63	110,000.00	77,000.00	-30.0%
10015210 89625	To Hlthcar	.00	.00	.00	.00	.00	.00	.0%
TOTAL 10015210 Fire		12,699,252.81	14,288,258.15	14,288,258.15	11,079,416.71	14,089,592.67	17,381,372.94	21.6%
TOTAL REVENUE		-4,991,279.68	-4,800,294.00	-4,800,294.00	-3,052,210.30	-5,022,128.51	-81,150.00	-98.3%
TOTAL EXPENSE		17,690,532.49	19,088,552.15	19,088,552.15	14,131,627.01	19,111,721.18	17,462,522.94	-8.5%
GRAND TOTAL		12,699,252.81	14,288,258.15	14,288,258.15	11,079,416.71	14,089,592.67	17,381,372.94	21.6%





CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

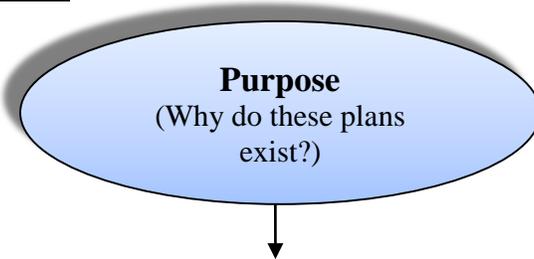
Fire - Ambulance	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10015212 54910 ActPgm Inc	.00	.00	.00	.00	.00	-4,483,847.00	.0%
10015212 79150 Bad Debt	.00	.00	.00	.00	.00	529,028.00	.0%
10015212 79155 Ins WritOf	.00	.00	.00	.00	.00	2,114,415.00	.0%
TOTAL Fire - Ambulance	.00	.00	.00	.00	.00	-1,840,404.00	.0%
TOTAL REVENUE	.00	.00	.00	.00	.00	-4,483,847.00	.0%
TOTAL EXPENSE	.00	.00	.00	.00	.00	2,643,443.00	.0%
GRAND TOTAL	.00	.00	.00	.00	.00	-1,840,404.00	.0%



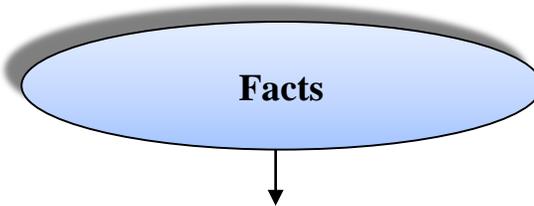
Police and Firefighter Pension Plans



10015111 10015211



These plans account for the payment of the annual pension contributions to the Police and Firefighter Pension plans.



-
- These single-employer defined benefit pension plans are mandated by Illinois Compiled Statutes (40 ILCS 5/The Illinois Pension Code) and may be amended only by the action of the Illinois Legislature.
 - The plan assets are separately managed by the Police and Fire Pension Boards.
 - The City contributions to the plans are based on actuarially-determined amounts.
 - Police sworn personnel are required by State Statute to contribute 9.91% of their base salary to the plan, while Fire sworn personnel are required to contribute 9.45% of their base salary to the plan.
-

Defined Benefit Plan
Payment of benefits is guaranteed by the employer to an employee at retirement, providing a fixed monthly income for life.

Authorization



-
- Funding for the Police and Firefighter Pension Plans is established by an Ordinance in City Code Chapter 16, Article III, and Section 46.
 - Required funding of Police and Firefighter Pension Plans is mandated by State law under Articles 3 and 4 of the Illinois Pension Code.
-

Funding Source



Property Taxes, Replacement Taxes and the portion of Utility Taxes that are a result of the rate increases.

**FY 2017
Funding Status**
(May 1, 2016)

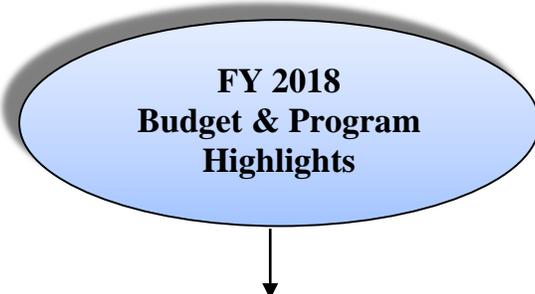


Firefighter Pension

Actuarial Value Assets - \$53,150,171
Actuarial Accrued Liability - \$109,385,429
Underfunded Actuarial Accrued Liability - \$56,235,258
Percent Funded:
Actuarial Value of Assets – 48.59%
Market Value of Assets – 45.41%

Police Pension

Actuarial Value Assets - \$66,920,059
Actuarial Accrued Liability - \$128,677,076
Underfunded Actuarial Accrued Liability - \$61,757,017
Percent Funded:
Actuarial Value of Assets – 52.01%
Market Value of Assets – 49.80%



**FY 2018
Budget & Program
Highlights**

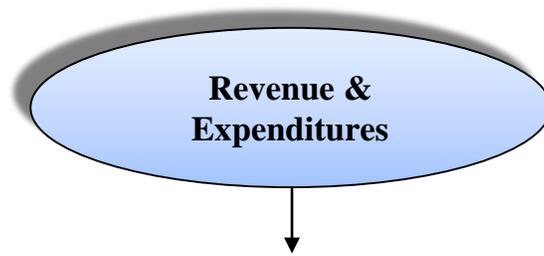
Legislation passed in 2011 now requires Police and Firefighter Pension Plans to be funded at 90% by Fiscal Year 2040. To achieve this goal the State recommends a minimum annual contribution. An analysis of this legislation showed that the annual contributions were minimal in the early years, but would then increase substantially in the last several years. These increases were determined to be unsustainable for the City's finances and would cause an inequitable tax burden on a future generation of taxpayers.

The Finance Department worked with the City Council, Police and Fire Pension Boards, its independent actuary, the Administration and Finance Committee (now the Committee of the Whole) and the public to develop a Pension Funding Policy. After 15 months of input and analysis, an improved approach was identified, resulting in full funding for both Police and Firefighter Pension plans, and estimated savings of \$88M over the life of the plan.

Police Pension Tax Levy – The 2016 Tax Levy for the Police Pension Plan stayed flat at \$4,008,000.

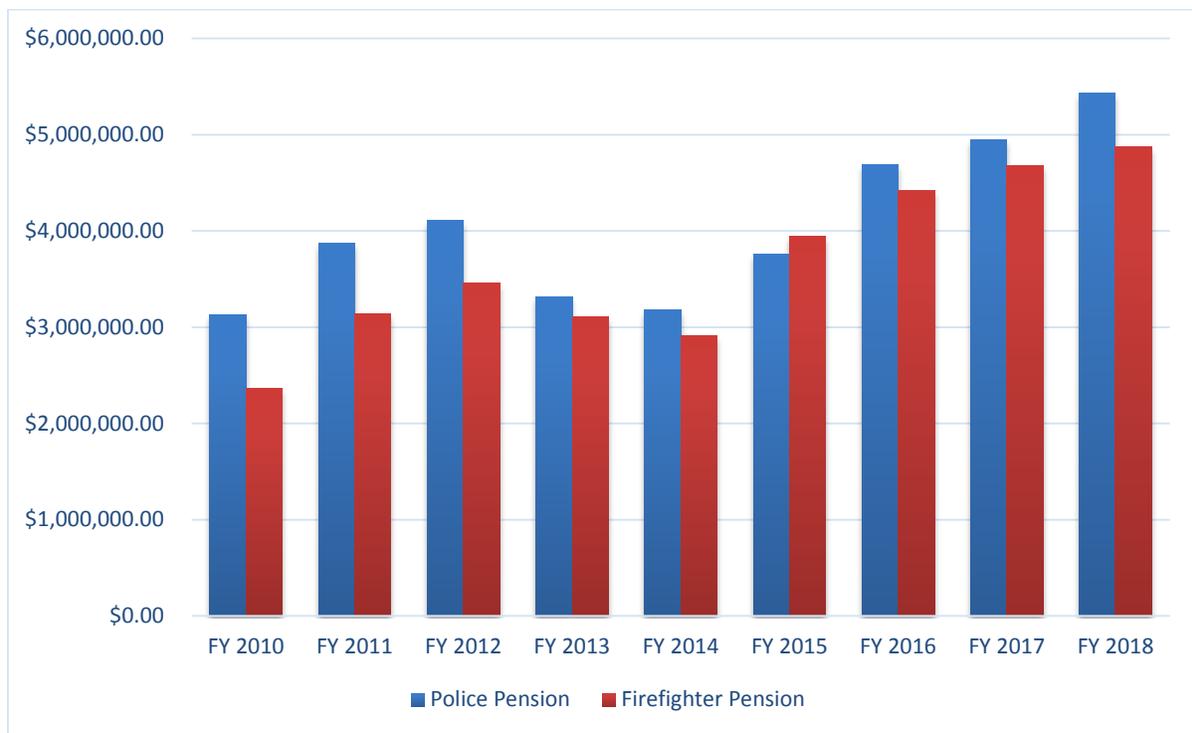
Firefighter Pension Tax Levy – The 2016 Tax Levy for the Firefighter Pension Plan stayed flat at \$4,196,000.

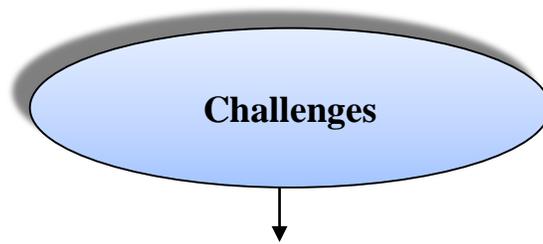
The combined tax levies for the Police and Firefighter Pension Plans total \$8,204,000. These tax levies account for approximately 40.89% of the total City (non-library) Tax Levy of \$20,061,384. The remaining portion of the public safety pensions will be paid by utility taxes.



Police & Fire Pensions	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Police Pension	\$4,690,383	\$4,947,245	\$4,947,245	\$5,429,839
Firefighter Pension	\$4,416,291	\$4,678,635	\$4,678,635	\$4,873,683

Revenues equal expenditures, reflecting only the dollars received and disbursed to the Police and Firefighter Pension Plans.





Police and Fire pension benefits are legislatively mandated leaving the City unable to manage a large driver of expense. In addition, investments are managed each pension boards which are a separate legal entity. The City can control the number of firefighters and officers hired and their salaries however, demand for public safety services continues to increase.



CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Police Pension	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10015111 50190 PTx Other	-4,006,359.21	-4,008,000.00	-4,008,000.00	-3,998,377.63	-3,998,377.63	-4,008,000.00	.0%
10015111 53020 Repls Tx	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	.0%
10015111 56020 Int Fm Tx	-23.36	.00	.00	-23.83	.00	.00	.0%
10015111 75910 To Oth Gov	4,690,382.57	4,947,245.00	4,947,245.00	4,947,245.00	4,947,245.00	5,429,839.00	9.8%
TOTAL Police Pension	679,000.00	934,245.00	934,245.00	943,843.54	943,867.37	1,416,839.00	51.7%
TOTAL REVENUE	-4,011,382.57	-4,013,000.00	-4,013,000.00	-4,003,401.46	-4,003,377.63	-4,013,000.00	.0%
TOTAL EXPENSE	4,690,382.57	4,947,245.00	4,947,245.00	4,947,245.00	4,947,245.00	5,429,839.00	9.8%
GRAND TOTAL	679,000.00	934,245.00	934,245.00	943,843.54	943,867.37	1,416,839.00	51.7%



**CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS**
PROJECTION: 20184 FY 2018 BUDGET LEVEL 4
FOR PERIOD 12
ACCOUNTS FOR:

Fire Pension	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10015211 50190 PTx Other	-4,194,266.28	-4,196,000.00	-4,196,000.00	-4,185,965.53	-4,185,965.53	-4,196,000.00	.0%
10015211 53020 Repls Tx	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	.0%
10015211 56020 Int Fm Tx	-24.46	.00	.00	-24.95	.00	.00	.0%
10015211 75910 To Oth Gov	4,416,290.74	4,678,635.00	4,678,635.00	4,678,635.00	4,678,635.00	4,873,683.00	4.2%
TOTAL Fire Pension	217,000.00	477,635.00	477,635.00	487,644.52	487,669.47	672,683.00	40.8%
TOTAL REVENUE	-4,199,290.74	-4,201,000.00	-4,201,000.00	-4,190,990.48	-4,190,965.53	-4,201,000.00	.0%
TOTAL EXPENSE	4,416,290.74	4,678,635.00	4,678,635.00	4,678,635.00	4,678,635.00	4,873,683.00	4.2%
GRAND TOTAL	217,000.00	477,635.00	477,635.00	487,644.52	487,669.47	672,683.00	40.8%



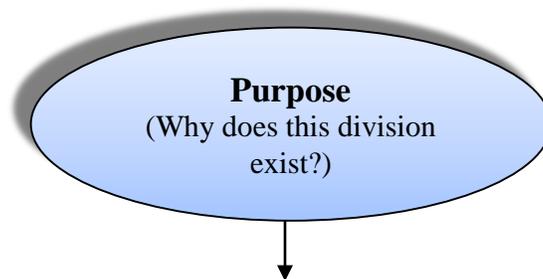
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Building Safety Division



10015410



The Building Safety Division focuses primarily on the review and inspection of the built environment. Services include plan review and inspection of construction, plumbing, electrical, heating/ventilating, fire prevention and air-conditioning (HVAC) systems. Routine fire inspections ensure public safety and provide information about current uses and layouts. The City adopted the 2012 International Code Council regulations, which set minimum building-related life-safety rules and are enforced primarily through the Building Safety Division. Other state and national codes also come into play, as noted below.

The Division consists of 12 positions, including four support staff with some cross-division responsibilities. Staffing is provided to the Building Board of Appeals. One or two positions could go vacant during the upcoming year due to retirements.

Key Services Provided

Building Review and Inspection: This category represents work traditionally considered when thinking about building safety. Applications and plans are received which typically lead to issuance of a permit before any construction can begin. Residential and commercial structural reviews are handled separately. In both cases, inspections are conducted at several points during construction, eventually leading to issuance of a certificate of occupancy for each building or unit. Non-residential projects also receive a detailed plan review in advance of issuance of any permit. Two staff members perform nearly all of this work. They are knowledgeable about all aspects of construction, but without the detail represented by inspectors in the next category.

Plumbing, Electrical, Fire Prevention and HVAC: Four specialists conduct plan reviews and inspections related to each of these components. They regularly participate in the review and inspection process for new buildings and major remodeling. However, often the project under review requires the attention of just one specialist. The fire prevention reviews and inspections

are focused on commercial properties, while the others work in both residential and commercial projects. The state of Illinois mandates use of its plumbing code, in place of the ICC code. The National Fire Prevention Code is also commonly referenced, alongside the International Fire Code.

Fire Inspections: Two inspectors perform annual inspections of existing commercial buildings to assure they remain in compliance with the life-safety parameters defined by the staff (and their predecessors) above. While there is a code enforcement aspect to their inspections, maintaining compliance is the true goal. Also, without a City business license, the fire inspectors are one of the primary sources for learning what kinds of businesses are operating in each building.



The City's Cross Connection Program provides safeguards to prevent the contamination of our drinking water by inadvertent and illegal plumbing connections to our water supply. This is done semi-annually by private, qualified inspectors who review commercial buildings and identify sources of possible contamination for correction.

**FY 2018
Budget & Program
Highlights**

Begin review of changes in the 2015 ICC code editions and the updated NFP code.

**What we
accomplished in
FY 2017**

-
- The largest challenge for the division this year was maintaining review and inspection schedules while short staffed. Efficiency improvements to our plan review and inspection procedures were initiated and review time improved from 19 days to nine days, which is better than the ten-day target.
-

**Revenue &
Expenditures**



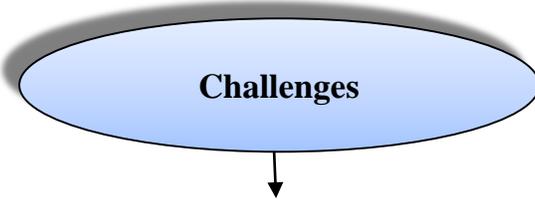
Building Safety Division	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$600,173	\$623,034	\$701,699	\$780,301
Benefits	\$397,397	\$288,547	\$321,971	\$299,071
Contractuals	\$64,098	\$98,023	\$102,767	\$147,865
Commodities	\$25,457	\$27,110	\$26,820	\$28,964
Principal Expense	\$4,146	\$8,685	\$4,223	\$4,050
Interest Expense	\$135	\$715	\$58	\$602
Other Expenditures	\$316	\$200	\$600	\$300
Department Total	\$1,091,723	\$1,046,314	\$1,158,139	\$1,261,153
Total Revenue	\$1,099,892	\$1,002,100	\$1,009,550	\$1,028,550
Percent of General Taxation	0.00%	4.23%	12.83%	18.44%

**Performance
Measurements**



Building Safety Division	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Inputs:				
FTEs per 1,000 population ¹	.13	.13	.13	.13
Department Expenditures	\$1,091,892	\$1,046,314	\$1,158,139	\$1,261,153
Outputs:				
Number of Construction Permits	8,100	8,100	7,800	7,800
Construction Valuation	\$110,000,000	\$110,000,000	\$98,000,000	\$98,000,000
Permit Fees Collected	\$997,200	\$1,140,200	\$1,006,000	\$995,700

¹ City of Bloomington IL Population 78,902



Challenges

- With just two fire inspectors, it is not possible to meet the ordinance requirements for frequency of fire inspections, resulting in a shift to prioritize structures with assembly roles and those that serve larger populations.
 - The lack of adequate residential inspection coverage means that only superficial and simple inspections can be performed and no pre-construction review can take place.
-



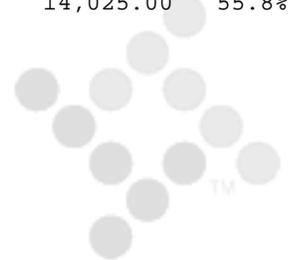
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Building	Safety		2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10015410	51590	Octr Licns	-9,375.00	-2,400.00	-2,400.00	-8,250.00	-2,000.00	-2,000.00	-16.7%
10015410	52010	Bldg Pmt	-398,824.20	-400,000.00	-400,000.00	-291,472.55	-380,000.00	-387,000.00	-3.3%
10015410	52020	Plmb Pmt	-130,957.05	-100,000.00	-100,000.00	-96,050.61	-110,000.00	-110,000.00	10.0%
10015410	52030	Elct Pmt	-104,634.82	-90,000.00	-90,000.00	-86,806.64	-90,000.00	-92,000.00	2.2%
10015410	52040	HVAC Pmt	-172,773.40	-131,500.00	-131,500.00	-154,513.89	-140,000.00	-143,000.00	8.7%
10015410	52060	MbHm Pmt	-8,115.00	-7,500.00	-7,500.00	-1,612.00	-3,000.00	-3,000.00	-60.0%
10015410	52070	Dem Pmt	.00	-3,000.00	-3,000.00	.00	-3,000.00	-3,000.00	.0%
10015410	52080	Sign Pmt	-11,105.02	-9,000.00	-9,000.00	-9,617.71	-10,500.00	-12,500.00	38.9%
10015410	52120	Fire Prote	.00	-2,000.00	-2,000.00	.00	-2,000.00	-2,000.00	.0%
10015410	52990	Other Pmt	-1,500.00	-500.00	-500.00	-1,000.00	-500.00	-500.00	.0%
10015410	54140	CsCon Fee	-118,625.00	-100,000.00	-100,000.00	-93,430.00	-105,000.00	-112,000.00	12.0%
10015410	54470	Insp Fee	-445.50	-200.00	-200.00	-150.00	-200.00	-200.00	.0%
10015410	54690	Exam Fee	.00	.00	.00	.00	.00	.00	.0%
10015410	54710	BofA Fee	-300.00	.00	.00	-100.00	-100.00	-100.00	.0%
10015410	54740	PlnRv Fee	-69,931.52	-90,000.00	-90,000.00	-80,406.64	-98,000.00	-98,000.00	8.9%
10015410	54750	CtrReg Fee	-34,948.00	-35,000.00	-35,000.00	-30,900.00	-35,000.00	-35,000.00	.0%
10015410	55990	Othr Pnlty	-37,953.52	-30,000.00	-30,000.00	-26,920.01	-30,000.00	-28,000.00	-6.7%
10015410	57114	Equip Sale	.00	.00	.00	.00	.00	.00	.0%
10015410	57985	Cash StOvr	-1.15	.00	.00	-.80	.00	.00	.0%
10015410	57990	OMisc Rev	-402.85	-1,000.00	-1,000.00	-100.00	-250.00	-250.00	-75.0%
10015410	61100	Salary FT	600,122.73	620,034.00	620,034.00	457,594.01	699,698.71	778,301.00	25.5%
10015410	61130	Salary SN	.00	.00	.00	.00	.00	.00	.0%
10015410	61150	Salary OT	50.31	3,000.00	3,000.00	1,336.30	2,000.00	2,000.00	-33.3%
10015410	61190	Othr Salry	.00	.00	.00	.00	.00	.00	.0%
10015410	62101	Dent Ins	4,102.00	4,643.00	4,643.00	2,855.48	4,138.74	4,622.00	-.5%
10015410	62102	Visn Ins	651.92	619.00	619.00	580.43	879.26	1,072.00	73.2%
10015410	62104	BCBS 400	101,067.57	106,284.00	106,284.00	73,646.97	70,733.45	.00	-100.0%
10015410	62106	HAMP-HMO	17,981.44	19,889.00	19,889.00	12,871.36	13,676.60	.00	-100.0%
10015410	62108	BCBS17PPO	.00	.00	.00	.00	36,843.52	79,746.02	.0%
10015410	62109	BCBS HMO	.00	.00	.00	4,801.44	6,378.96	38,731.62	.0%
10015410	62110	Grp Lif In	709.59	728.00	728.00	463.19	602.72	525.00	-27.9%
10015410	62115	RHS Contrb	2,889.59	2,896.00	2,896.00	1,695.31	2,496.24	2,895.12	.0%
10015410	62120	IMRF	198,350.86	85,279.00	85,279.00	111,105.40	96,247.20	100,018.00	17.3%
10015410	62130	SS Medicare	34,703.93	35,652.00	35,652.00	26,366.62	42,387.68	44,284.00	24.2%
10015410	62140	Medicare	8,116.56	8,338.00	8,338.00	6,166.21	9,913.13	10,368.00	24.3%
10015410	62150	UnEmpl Ins	4,668.00	8,491.34	8,491.34	.00	.00	.00	-100.0%
10015410	62160	Work Comp	.00	.00	.00	578.32	.00	.00	.0%
10015410	62170	UniformAll	2,375.00	1,250.00	1,250.00	625.00	1,250.00	1,250.00	.0%
10015410	62190	Uniforms	.00	.00	.00	.00	.00	.00	.0%
10015410	62191	Prot Wear	1,197.07	2,500.00	2,500.00	.00	2,000.00	2,000.00	-20.0%
10015410	62200	Hlth Fac	269.88	.00	.00	.00	.00	.00	.0%
10015410	62330	LIUNA Pen	3,485.69	3,578.00	3,578.00	2,740.82	4,208.02	5,159.00	44.2%
10015410	62990	Othr Ben	16,828.03	8,400.00	8,400.00	24,815.85	30,215.85	8,400.00	.0%
10015410	70095	CC Fees	8,823.64	9,000.00	9,000.00	9,556.99	14,025.00	14,025.00	55.8%



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CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Building	Safety		2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10015410	70220	Oth PT Sv	.00	.00	.00	.00	.00	50,000.00	.0%
10015410	70430	MFD Lease	3,037.83	3,120.02	3,120.02	2,259.20	2,839.49	2,839.49	-9.0%
10015410	70510	RepMaint B	.00	.00	.00	.00	.00	.00	.0%
10015410	70520	RepMaint V	1,800.31	4,200.00	4,200.00	1,939.34	3,500.00	3,500.00	-16.7%
10015410	70530	RepMaint O	.00	.00	.00	695.00	1,200.00	1,200.00	.0%
10015410	70540	RepMt Othr	.00	.00	.00	.00	.00	.00	.0%
10015410	70611	PrintBind	2,462.81	3,000.00	3,000.00	2,429.33	2,500.00	2,500.00	-16.7%
10015410	70630	Travel	.00	.00	.00	.00	.00	.00	.0%
10015410	70631	Dues	1,070.00	500.00	500.00	1,143.00	500.00	500.00	.0%
10015410	70632	Pro Develop	8,618.95	10,000.00	10,000.00	5,985.63	10,000.00	11,000.00	10.0%
10015410	70641	Temp Sv	.00	.00	.00	.00	.00	.00	.0%
10015410	70649	Car Wash	56.00	50.00	50.00	28.00	50.00	50.00	.0%
10015410	70690	Purch Serv	.00	7,500.00	7,500.00	142.51	7,500.00	10,000.00	33.3%
10015410	70702	WC Prem	2,726.79	5,023.00	5,023.00	3,771.00	5,023.00	4,374.00	-12.9%
10015410	70703	Liab Prem	4,072.78	7,141.00	7,141.00	5,355.00	7,141.00	6,143.00	-14.0%
10015410	70704	Prop Prem	1,209.64	2,152.00	2,152.00	1,611.00	2,152.00	2,136.00	-.7%
10015410	70711	WC Prem Pr	.00	.00	.00	.00	.00	.00	.0%
10015410	70712	WC Claim	19,590.68	32,155.00	32,155.00	24,120.00	32,155.00	27,864.00	-13.3%
10015410	70713	Liab Claim	2,664.53	3,659.00	3,659.00	2,745.00	3,659.00	2,580.00	-29.5%
10015410	70714	Prop Claim	2,203.36	2,875.00	2,875.00	2,160.00	2,875.00	3,096.00	7.7%
10015410	70715	Veh Claim	.00	.00	.00	.00	.00	.00	.0%
10015410	70720	Ins Admin	5,760.79	7,647.61	7,647.61	5,733.00	7,647.61	6,058.00	-20.8%
10015410	70725	LssCtl Sv	.00	.00	.00	.00	.00	.00	.0%
10015410	71010	Off Supp	4,006.60	5,000.00	5,000.00	2,745.99	4,000.00	5,000.00	.0%
10015410	71017	Postage	5,764.64	6,000.00	6,000.00	2,887.75	4,000.00	6,000.00	.0%
10015410	71070	Fuel	4,126.67	5,060.00	5,060.00	3,286.38	4,815.00	4,959.45	-2.0%
10015410	71190	Other Supp	546.46	300.00	300.00	160.81	200.00	200.00	-33.3%
10015410	71340	Telecom	9,166.34	9,500.00	9,500.00	9,492.05	12,555.00	11,555.00	21.6%
10015410	71420	Periodicls	1,846.72	1,250.00	1,250.00	1,320.54	1,250.00	1,250.00	.0%
10015410	73401	Lease Prin	4,146.41	8,685.02	8,685.02	2,101.86	4,223.06	4,049.65	-53.4%
10015410	73701	Lease Int	135.02	714.79	714.79	38.85	58.37	601.81	-15.8%
10015410	79120	Emp Relatn	192.60	200.00	200.00	247.30	500.00	200.00	.0%
10015410	79150	Bad Debt	.00	.00	.00	.00	.00	.00	.0%
10015410	79990	Othr Exp	123.72	.00	.00	49.00	100.00	100.00	.0%
TOTAL Building Safety			-8,168.57	44,213.78	44,213.78	-61,083.61	148,588.61	232,603.16	426.1%
TOTAL REVENUE			-1,099,892.03	-1,002,100.00	-1,002,100.00	-881,330.85	-1,009,550.00	-1,028,550.00	2.6%
TOTAL EXPENSE			1,091,723.46	1,046,313.78	1,046,313.78	820,247.24	1,158,138.61	1,261,153.16	20.5%
GRAND TOTAL			-8,168.57	44,213.78	44,213.78	-61,083.61	148,588.61	232,603.16	426.1%



276

Planning Division

10015420



Purpose
(Why does this division exist?)

The Planning Division of Community Development provides the City's general short-range planning activities including: zoning designations, variations, special use permits and annexations. Signage applications are also reviewed by the planner, with the City's electrical inspector assisting as needed. The division also provides staff representation to the Planning Commission, Zoning Board of Appeals and Historic Preservation Commission.

- **Planning Commission** – This Commission hears requests for annexation and certain zoning actions by the City. They also review annexation agreements, planned unit developments and text modifications to the City's zoning and subdivision codes. All issues are forwarded with recommendations to the City Council for final action.
- **Zoning Board of Appeals** - This Board hears variation and interpretation requests of the City's Zoning Code, Chapter 44. Additionally, the Board will provide a forum for public input on special use requests and then make a final recommendation to the City Council.
- **Historic Preservation Commission** – This Commission is made up of Bloomington citizens with a passion for preserving historic buildings in the City of Bloomington. They review exterior remodeling plans for buildings in the S-4 Historic District and examine requests for Eugene D. Funk or Harriet Fuller Rust façade grant assistance.

The division also provides representation to McLean County Regional Planning for all long-range planning activities. These include transportation and planning activities within 1½ miles of the City's corporate boundaries, and amendments to the City's comprehensive plan. The division consists of one person.

**FY 2018
Budget & Program
Highlights**

-
- Supportive services will continue to be provided to the City's Economic Development Coordinator.
 - Staff will complete work on the zoning ordinance update with the help of a consultant.
 - Work will be initiated to bring the sign ordinance into compliance with recent Supreme Court cases.
 - Staff will manage new historic preservation survey tasks should the state preservation agency approve a grant request for this work.
 - Staff will continue to provide research and meeting support for various large new projects, and manage additional studies, as needed.
-

**What we
accomplished in
FY 2017**

-
- The Bloomington Comprehensive Plan earned Silver status for sustainable comprehensive plans nationally from the American Planning Association.
 - Hearings and meetings were conducted leading to the eventual FY2018 approval of the rewritten ordinance.
 - Work is underway regarding InvestHealth, a program funded in full by not-for-profits interested removing obstacles in the physical environment to attain better health outcomes in underserved neighborhoods.
 - The One Stop Shop initiative began under the leadership of the City Planner; work towards full implementation continues.
-

**Revenue &
Expenditures**

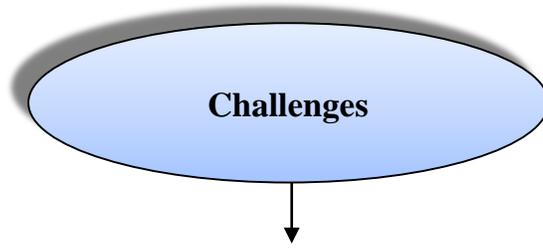


Planning Division	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$51,308	\$62,230	\$63,138	\$125,477
Benefits	\$21,306	\$26,973	\$20,475	\$46,564
Contractuals	\$33,723	\$143,841	\$141,341	\$142,452
Commodities	\$1,613	\$1,950	\$3,113	\$3,213
Other Intergov Exp	\$54,212	\$60,000	\$54,674	\$57,500
Other Expenditures	\$120,638	\$125,000	\$125,000	\$125,000
Department Total	\$282,800	\$419,994	\$407,741	\$500,206
Total Revenue	-\$25	\$6,000	\$2,000	\$5,000
Percent of General Taxation	100.01%	98.57%	99.51%	99.00%

**Performance
Measurements**



Planning Division	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Inputs:				
Department Expenditures	\$282,800	\$419,994	\$407,741	\$500,206
Expenditures / 1,000 pop	\$3.69	\$5.48	\$5.32	\$6.53
Outputs:				
Number of Zoning Board Cases:	35	35	34	35
Planning Commission Activity	22	25	30	30
Historic Preservation Cases:	34	30	45	35



Staffing – The Division consists of one planner with assistance from shared support staff. By comparison, Peoria has five planners.



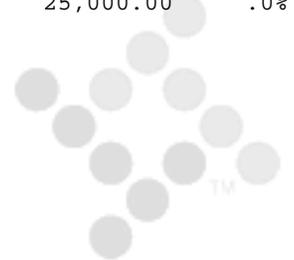
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Planning	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10015420 54710	25.00	-6,000.00	-6,000.00	125.00	-2,000.00	-5,000.00	-16.7%
10015420 57114	.00	.00	.00	.00	.00	.00	.0%
10015420 57990	.00	.00	.00	.00	.00	.00	.0%
10015420 61100	51,307.84	62,230.00	62,230.00	47,100.64	63,138.34	125,477.00	101.6%
10015420 61130	.00	.00	.00	.00	.00	.00	.0%
10015420 62101	293.62	401.00	401.00	157.30	220.25	777.72	93.9%
10015420 62102	61.28	79.00	79.00	39.86	53.35	144.18	82.5%
10015420 62104	9,726.08	12,885.00	12,885.00	4,735.62	4,201.14	.00	-100.0%
10015420 62106	.00	.00	.00	.00	.00	.00	.0%
10015420 62108	.00	.00	.00	.00	2,084.96	19,804.96	.0%
10015420 62110	91.70	112.00	112.00	65.45	84.08	177.00	58.0%
10015420 62115	.00	.00	.00	.00	.00	.00	.0%
10015420 62120	6,910.20	8,501.00	8,501.00	6,530.53	8,474.81	16,036.33	88.6%
10015420 62130	2,936.64	3,562.00	3,562.00	2,812.95	3,854.46	7,312.88	105.3%
10015420 62140	686.79	833.00	833.00	657.93	901.49	1,711.00	105.4%
10015420 62160	.00	.00	.00	.00	.00	.00	.0%
10015420 62200	.00	.00	.00	.00	.00	.00	.0%
10015420 62990	600.00	600.00	600.00	825.05	600.00	600.00	.0%
10015420 70220	.00	.00	.00	.00	.00	.00	.0%
10015420 70520	.00	.00	.00	.00	.00	.00	.0%
10015420 70530	.00	.00	.00	.00	.00	.00	.0%
10015420 70610	874.56	2,000.00	2,000.00	1,987.92	1,500.00	2,000.00	.0%
10015420 70611	1,547.41	2,000.00	2,000.00	855.69	500.00	1,000.00	-50.0%
10015420 70630	.00	.00	.00	.00	.00	.00	.0%
10015420 70631	2,070.00	2,000.00	2,000.00	1,208.00	2,000.00	2,000.00	.0%
10015420 70632	4,752.87	5,000.00	5,000.00	2,709.00	5,000.00	7,500.00	50.0%
10015420 70641	19,500.00	.00	.00	.00	.00	.00	.0%
10015420 70690	421.00	125,500.00	125,500.00	126,500.00	125,000.00	125,000.00	-.4%
10015420 70702	320.80	614.00	614.00	459.00	614.00	416.00	-32.2%
10015420 70703	479.15	873.00	873.00	657.00	873.00	585.00	-33.0%
10015420 70704	142.31	263.00	263.00	198.00	263.00	203.00	-22.8%
10015420 70711	.00	.00	.00	.00	.00	.00	.0%
10015420 70712	2,353.58	3,870.00	3,870.00	2,907.00	3,870.00	2,634.00	-31.9%
10015420 70713	319.64	440.00	440.00	333.00	440.00	244.00	-44.5%
10015420 70714	264.32	346.00	346.00	261.00	346.00	293.00	-15.3%
10015420 70720	677.74	935.09	935.09	702.00	935.09	577.00	-38.3%
10015420 70725	.00	.00	.00	.00	.00	.00	.0%
10015420 71010	90.00	200.00	200.00	149.88	200.00	300.00	50.0%
10015420 71017	967.25	1,500.00	1,500.00	1,768.12	2,000.00	2,000.00	33.3%
10015420 71070	.00	.00	.00	.00	.00	.00	.0%
10015420 71340	555.46	250.00	250.00	581.70	713.00	713.00	185.2%
10015420 71420	.00	.00	.00	23.96	200.00	200.00	.0%
10015420 75025	54,212.00	60,000.00	60,000.00	54,674.00	54,674.00	57,500.00	-4.2%
10015420 79130	20,637.75	25,000.00	25,000.00	6,148.00	25,000.00	25,000.00	.0%



**CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS**
PROJECTION: 20184 FY 2018 BUDGET LEVEL 4
FOR PERIOD 12
ACCOUNTS FOR:

Planning	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10015420 79985 HRustGrant	100,000.00	100,000.00	100,000.00	40,720.00	100,000.00	100,000.00	.0%
TOTAL Planning	282,824.99	413,994.09	413,994.09	305,893.60	405,740.97	495,206.07	19.6%
TOTAL REVENUE	25.00	-6,000.00	-6,000.00	125.00	-2,000.00	-5,000.00	-16.7%
TOTAL EXPENSE	282,799.99	419,994.09	419,994.09	305,768.60	407,740.97	500,206.07	19.1%
GRAND TOTAL	282,824.99	413,994.09	413,994.09	305,893.60	405,740.97	495,206.07	19.6%



Code Enforcement Division

10015430



Purpose
(Why does this division exist?)



The Code Enforcement Division is primarily responsible for the inspection, maintenance and life-safety of existing homes and commercial buildings throughout the City. The basics include:

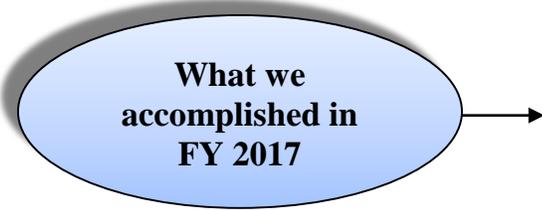
- Complaint-driven code enforcement.
- Proactive rental housing inspection program.
- Mobile Home Park Inspections.
- Community Development Grant activities are also considered a part of the Code Enforcement Division, but are covered under a separate budget narrative.

The Division consists of 11 positions, including one support staff and one imaging tech. The Division also includes one seasonal inspector position, bringing the total to 12 during the summer months.

Key Services Provided:

- **Property Maintenance** - Code Enforcement Division responded to more than 1,800 property maintenance complaints in FY 2015. These complaints can range from weeds and tall grass to debris and life-safety issues. Our staff take the complaints, validate them and work with property owners to resolve any problems in a timely manner. If unsuccessful, our staff will issue tickets and follow-up with court action as necessary to achieve compliance. The Building Safety Division handles an estimated 200 property maintenance cases annually, in addition to those received in Code Enforcement. Building Safety typically responds to zoning, specific mechanical or commercial building complaints. Three regular code officers and one seasonal code officer routinely handle the large caseload.

- **Rental Inspection Program** - The City of Bloomington's rental inspection program addresses approximately 3,000 rental buildings containing approximately 12,000 units. Through this proactive program, the City strives to ensure safe and decent living conditions for its residents and works to keep blighted conditions from creeping through our neighborhoods. During the annual re-inspection period, two inspectors are busy with rental unit reviews.
 - **Mobile Home Inspection** – One inspector focuses on maintaining code compliance in the mobile home parks, with the unique rules and regulations associated with them. Compliance can be sought pad-to-pad or park-wide, depending on the issue. This inspector is able to fill in during absences by other code enforcement personnel.
 - **Community Development Block Grant Program** – Details of this activity are handled elsewhere in the budget. Its location with the Code Enforcement Division relates largely to identification of problem properties and inspectors with lead and asbestos specialized training.
 - **Property Maintenance Review Board** – The division staffs the PMRB which handles amendments to the Property Maintenance Chapter of the municipal code and is available for certain appeals to that code.
-



**What we
accomplished in
FY 2017**

- An additional Rental Inspector paid for by increased fees contributed to more comprehensive coverage and the elimination of the inspection backlog.
- Efforts were made to more routinely visit major corridors to identify and proactively seek compliance with code violations.
- Code compliance cases increased to about 3,500 in FY17, compared with about half that number in FY16 due in part to the clean corridor efforts and to filling vacant code enforcement positions.

**FY 2018
Budget & Program
Highlights**

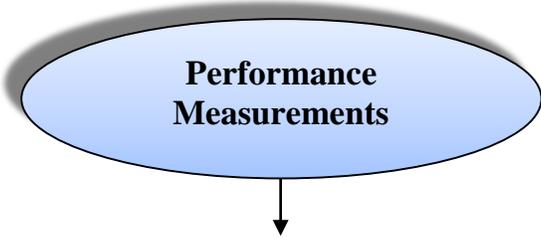
- Increased effort to proactively address major corridors will improve performance and serve an important economic development related appearance goal.

Funding Source

General Fund, Rental Registration Fees and Administrative funding from some Grants.

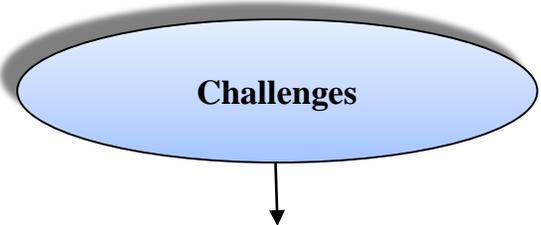
**Revenue &
Expenditures**

Code Enforcement	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$597,802	\$701,058	\$618,451	\$555,546
Benefits	\$347,764	\$352,795	\$276,394	\$245,856
Contractuals	\$72,949	\$107,123	\$110,861	\$112,609
Commodities	\$14,504	\$15,930	\$14,303	\$14,406
Principal Expense	\$0	\$3,274	\$0	\$2,972
Interest Expense	\$0	\$482	\$0	\$442
Other Expenditures	\$39,069	\$35,000	\$44,120	\$18,000
Department Total	\$1,072,088	\$1,215,662	\$1,064,129	\$949,831
Total Revenue	\$180,924	\$330,327	\$316,752	\$313,252
Percent of General Taxation	83.12%	72.83%	70.23%	67.02%



Code Enforcement	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Inputs:				
FTEs per 1,000 population	0.11	0.11	0.12	0.12
Department Expenditures	\$1,072,088	\$1,215,662	\$1,064,129	\$949,831
Code Enforcement Expenditures per Capita	\$14.21	\$15.87	\$13.88	\$12.39
Outputs:				
Total Cases Received	2,943	2,000	6,250	7,000
Complaints per 1,000 Population	38	26	82	91

NOTE: "Cases" represents the number of calls for service.



-
- **Training** - New staff is requiring more of our time and expenses.
 - **Administrative Court** – Successful implementation has led to significant time/resource demands preparing solid cases and performing follow-up inspections.
 - **National Guidelines** – While significant gains were made, code enforcement staff may be able to double the current caseload to meet typical performance levels.
 - **Corridor Compliance** – Recognizing code enforcement’s role in economic development means working to provide attractive pathways through the community, which may reduce some code compliance efforts in less visible areas.
-



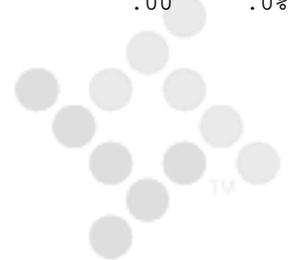
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Code	Enforcement	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10015430	52010							
	Bldg Pmt	.00	.00	.00	.00	.00	.00	.0%
10015430	52080							
	Sign Pmt	.00	.00	.00	.00	.00	.00	.0%
10015430	54050							
	Wd Mowing	-12,203.05	-50,000.00	-50,000.00	-13,909.45	-40,000.00	-35,000.00	-30.0%
10015430	54140							
	CsCon Fee	.00	.00	.00	.00	.00	.00	.0%
10015430	54472							
	RRnt Reg	-97,646.00	-223,800.00	-223,800.00	-246,053.00	-250,000.00	-250,000.00	11.7%
10015430	54475							
	RRnt Insp	-34,405.00	-25,000.00	-25,000.00	-6,650.00	-10,000.00	-9,000.00	-64.0%
10015430	54680							
	Admin Fee	.00	-500.00	-500.00	-30.00	-500.00	-500.00	.0%
10015430	55990							
	Othr Pnlty	-3,571.00	-4,000.00	-4,000.00	-1,319.00	-2,000.00	-2,000.00	-50.0%
10015430	56030							
	Int Fm Lns	-402.78	-100.00	-100.00	-150.78	-125.00	-125.00	25.0%
10015430	56090							
	Othr Int	-1,134.50	-500.00	-500.00	-120.00	-200.00	-200.00	-60.0%
10015430	57005							
	Elec Agreg	.00	.00	.00	.00	.00	.00	.0%
10015430	57114							
	Equip Sale	-981.15	.00	.00	.00	.00	.00	.0%
10015430	57581							
	Ln Repmt	-10,323.15	-15,000.00	-15,000.00	-11,650.06	-2,500.00	-5,000.00	-66.7%
10015430	57985							
	Cash StOvr	.56	.00	.00	.00	.00	.00	.0%
10015430	57990							
	OMisc Rev	-13,830.78	-5,000.00	-5,000.00	-4,683.98	-5,000.00	-5,000.00	.0%
10015430	61100							
	Salary FT	593,555.01	689,498.00	689,498.00	515,034.47	599,625.70	543,986.00	-21.1%
10015430	61130							
	Salary SN	1,410.00	10,560.00	10,560.00	4,251.00	10,560.00	10,560.00	.0%
10015430	61150							
	Salary OT	453.21	1,000.00	1,000.00	453.44	1,000.00	1,000.00	.0%
10015430	61190							
	Othr Salry	2,383.75	.00	.00	7,265.00	7,265.00	.00	.0%
10015430	62101							
	Dent Ins	3,857.02	5,834.00	5,834.00	2,869.86	3,206.74	2,831.00	-51.5%
10015430	62102							
	Visn Ins	781.20	1,114.00	1,114.00	584.64	649.14	584.00	-47.6%
10015430	62104							
	BCBS 400	74,533.66	130,552.00	130,552.00	61,016.55	52,086.32	.00	-100.0%
10015430	62106							
	HAMP-HMO	52,544.69	60,212.00	60,212.00	35,300.80	37,509.38	.00	-100.0%
10015430	62108							
	BCBS17PPO	.00	.00	.00	.00	25,813.88	85,392.60	.0%
10015430	62109							
	BCBS HMO	.00	.00	.00	4,177.05	17,494.76	33,694.87	.0%
10015430	62110							
	Grp Lif In	775.44	926.00	926.00	597.70	615.99	458.20	-50.5%
10015430	62115							
	RHS Contrb	826.06	206.00	206.00	458.17	788.51	1,028.64	399.3%
10015430	62120							
	IMRF	148,314.73	94,322.00	94,322.00	72,683.94	82,392.85	69,942.00	-25.8%
10015430	62130							
	SS Medicare	33,816.83	39,256.00	39,256.00	29,806.11	36,756.97	32,466.00	-17.3%
10015430	62140							
	Medicare	7,908.89	9,181.00	9,181.00	6,970.97	8,596.57	7,598.00	-17.2%
10015430	62160							
	Work Comp	.00	.00	.00	.00	.00	.00	.0%
10015430	62170							
	UniformAll	1,125.00	.00	.00	1,125.00	1,125.00	2,250.00	.0%
10015430	62191							
	Prot Wear	1,713.79	1,000.00	1,000.00	196.98	1,000.00	1,000.00	.0%
10015430	62200							
	Hlth Fac	300.00	150.00	150.00	.00	150.00	150.00	.0%
10015430	62330							
	LIUNA Pen	4,196.80	5,242.00	5,242.00	4,021.99	3,407.98	3,661.00	-30.2%
10015430	62990							
	Othr Ben	17,070.25	4,800.00	4,800.00	4,676.82	4,800.00	4,800.00	.0%
10015430	70220							
	Oth PT Sv	.00	.00	.00	.00	.00	.00	.0%
10015430	70430							
	MFD LEASE	4,239.22	3,757.51	3,757.51	3,995.35	4,775.23	4,775.23	27.1%
10015430	70520							
	RepMaint V	2,413.91	3,800.00	3,800.00	1,571.24	2,900.00	3,300.00	-13.2%
10015430	70530							
	RepMaint O	.00	.00	.00	.00	400.00	400.00	.0%
10015430	70590							
	Oth Repair	.00	.00	.00	.00	.00	.00	.0%
10015430	70611							
	PrintBind	1,576.31	1,000.00	1,000.00	1,026.18	1,000.00	1,000.00	.0%
10015430	70632							
	Pro Develp	2,305.50	5,000.00	5,000.00	3,650.85	5,000.00	5,000.00	.0%
10015430	70641							
	Temp Sv	.00	.00	.00	4,720.32	4,720.32	.00	.0%



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CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Code Enforcement	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE	
10015430 70642	Recdg Fee	2,025.00	3,000.00	3,000.00	1,396.00	2,000.00	2,000.00	-33.3%
10015430 70649	Car Wash	91.00	200.00	200.00	63.00	200.00	200.00	.0%
10015430 70690	Purch Serv	26,521.80	37,500.00	37,500.00	32,767.31	37,000.00	37,500.00	.0%
10015430 70702	WC Prem	2,352.52	4,414.00	4,414.00	3,312.00	4,414.00	4,830.00	9.4%
10015430 70703	Liab Prem	3,513.77	6,274.00	6,274.00	4,707.00	6,274.00	6,783.00	8.1%
10015430 70704	Prop Prem	1,043.61	1,891.00	1,891.00	1,422.00	1,891.00	2,358.00	24.7%
10015430 70711	WC Prem Pr	.00	.00	.00	.00	.00	.00	.0%
10015430 70712	WC Claim	16,905.28	27,897.00	27,897.00	20,925.00	27,897.00	31,380.00	12.5%
10015430 70713	Liab Claim	2,299.29	3,175.00	3,175.00	2,385.00	3,175.00	2,906.00	-8.5%
10015430 70714	Prop Claim	1,901.34	2,495.00	2,495.00	1,872.00	2,495.00	3,487.00	39.8%
10015430 70715	Veh Claim	.00	.00	.00	.00	.00	.00	.0%
10015430 70720	Ins Admin	5,760.79	6,719.62	6,719.62	5,040.00	6,719.62	6,690.00	-.4%
10015430 70725	LssCtl Sv	.00	.00	.00	.00	.00	.00	.0%
10015430 71010	Off Supp	2,710.77	3,000.00	3,000.00	1,170.81	2,000.00	2,000.00	-33.3%
10015430 71017	Postage	1,930.36	3,000.00	3,000.00	3,186.82	2,500.00	2,500.00	-16.7%
10015430 71070	Fuel	2,873.10	4,180.00	4,180.00	2,190.53	3,424.00	3,526.72	-15.6%
10015430 71190	Other Supp	839.17	500.00	500.00	273.60	600.00	600.00	20.0%
10015430 71340	Telecom	6,150.14	5,000.00	5,000.00	4,514.22	5,629.00	5,629.00	12.6%
10015430 71420	Periodicls	.00	250.00	250.00	62.15	150.00	150.00	-40.0%
10015430 73401	Lease Prin	.00	3,273.67	3,273.67	.00	.00	2,972.34	-9.2%
10015430 73701	Lease Int	.00	481.78	481.78	.00	.00	441.71	-8.3%
10015430 79010	Prop Tx	5,945.22	10,000.00	10,000.00	337.48	5,000.00	8,000.00	-20.0%
10015430 79020	Loans	.00	.00	.00	.00	.00	.00	.0%
10015430 79130	Grants	24,987.26	25,000.00	25,000.00	23,120.00	23,120.00	10,000.00	-60.0%
10015430 79150	Bad Debt	8,136.24	.00	.00	11,500.78	16,000.00	.00	.0%
10015430 79990	Othr Exp	.00	.00	.00	.00	.00	.00	.0%
10015430 85224	Fm CD COC	-6,426.75	-6,427.00	-6,427.00	.00	-6,427.00	-6,427.00	.0%
10015430 85225	Fm IHDA	.00	.00	.00	.00	.00	.00	.0%
TOTAL Code Enforcement	891,164.33	885,334.58	885,334.58	602,133.86	747,376.96	636,579.31	-28.1%	
TOTAL REVENUE	-180,923.60	-330,327.00	-330,327.00	-284,566.27	-316,752.00	-313,252.00	-5.2%	
TOTAL EXPENSE	1,072,087.93	1,215,661.58	1,215,661.58	886,700.13	1,064,128.96	949,831.31	-21.9%	
GRAND TOTAL	891,164.33	885,334.58	885,334.58	602,133.86	747,376.96	636,579.31	-28.1%	

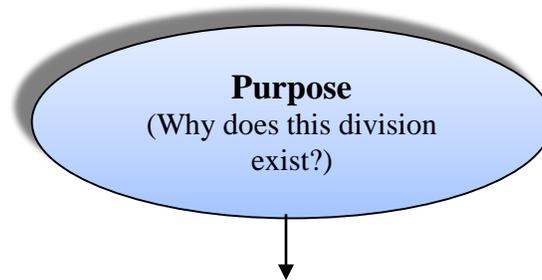


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Facilities Maintenance **Division**



10015480



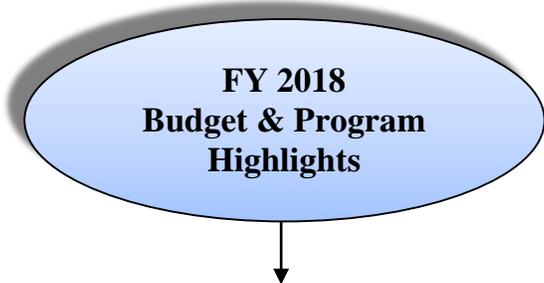
The Facilities Maintenance Division manages building operations, maintenance and energy consumption for various city owned buildings including:

- City Hall
- City Hall Annex (currently vacant and to be demolished)
- The Police Building
- Public Works Buildings (East Street)
- Water Building (Division Street)
- Records Storage Building (301 E. Jackson)
- Old Engineering Building (S. East St)
- Salt Dome (S. East St.)
- Downtown Parking Facilities (budgeted separately from Facilities Maintenance)

This division also provides support to other departmental buildings and operations (fire stations, parks facilities, water treatment facilities, the Bloomington Center for the Performing Arts and the Coliseum) not necessarily under direct control of the Facilities Maintenance Division.

Key Services Provided:

- Review and payment of utility bills for all City facilities, traffic lights and some street lighting
 - Monitor maintenance of City buildings to ensure regular maintenance is done in a timely manner
 - Provide technical assistance to other departments on building maintenance outside our normal facilities
 - Provide oversight to third-party cleaning contractors
 - Oversee the bidding process for major City facility maintenance projects
 - Project management for major City facility maintenance and repair projects
-



**FY 2018
Budget & Program
Highlights**

Facilities will be actively involved in overseeing and helping to facilitate many projects throughout the City. A few of the larger projects are listed below.

- Planning, design and construction of office renovations and safety improvements at City Hall and the Government Center.
 - Administration of the design and construction of an addition and rehabilitation to the Police Department Indoor Training Facility.
 - Planning, design and construction of additional window repairs at the Police Department Administration Building.
 - Administration of the design and construction of a new Emergency Alerting System at the Fire Department Facilities.
 - Planning, design and construction of Fire Department exterior improvements.
 - Planning, design and construction of a new roof for the Lake Bloomington Water Treatment Plant Annex.
 - Planning, design and construction of a new natural gas service line to the Lake Bloomington Water Treatment Plant.
 - Planning, design and construction of ongoing American with Disabilities Act improvements at the Coliseum.
 - Contract administration of the City Hall Annex Demolition.
 - Evaluation of emergency facility repairs will occur as needed.
-



**What we
accomplished in
FY 2017**

- Replacement of one of four heating boilers at the Police Department Administration Building was completed to ensure safe and comfortable operation of the facility.
 - Repairs to the Police Department windows with the most prevalent leaks was completed. The work involved removal of multiple windows and re-installation with appropriate flashing and sealants. In addition, the horizontal expansion joint and joint adjacent to the stone facade were cleaned and resealed. The caulk in these joints was severely deteriorated and contributing to the infiltration of storm water.
 - Demolition of the Sugar Creek Packing Plant and HAVCO building was completed. The packing plant was acquired in March 2015 with the intent of demolition for future development. The HAVCO building was an obsolete storage area for Public Works. Both buildings had asbestos, severely deteriorated roofs and other issues. The vacant site is now used for Public Works equipment storage.
 - Assisted Coliseum Management with improvements to the fall protection system in the building. The system provides a method for riggers to “tie-off” when they are installing temporary equipment above the event area of the arena. Modifications were needed in order to have complete protection in all areas.
 - Coliseum Building Automation System (BAS) upgrade and Energy Reduction improvements were completed. These improvements provide more efficient operation of the climate and lighting control systems which will reduce energy use and associated expenses.
 - Coliseum emergency smoke exhaust improvements were completed. These improvements followed the BAS and Energy Reduction project and provided a more efficient operation of the smoke exhaust system in conformance with fire codes.
 - Implementation of a Work Order system which allows City staff to input work requests and track their progress. A database of all works orders is maintained for records.
-

**Revenue &
Expenditures**



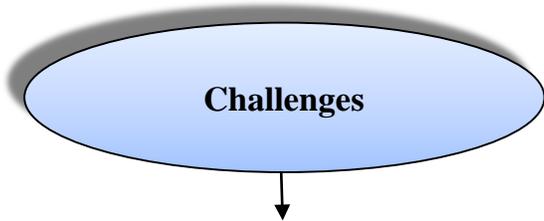
Facilities Maintenance	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$198,414	\$274,269	\$239,300	\$381,222
Benefits	\$65,304	\$98,848	\$76,630	\$117,370
Contractuals	\$271,692	\$387,675	\$377,517	\$383,687
Commodities	\$185,385	\$217,710	\$217,300	\$186,982
Capital Expenditures	\$0	\$0	\$12,159	\$0
Principal Expense	\$4,442	\$40,300	\$29,238	\$43,953
Interest Expense	\$209	\$5,319	\$2,648	\$4,156
Other Expenditures	\$0	\$0	\$26,000	\$0
Department Total	\$725,445	\$1,024,121	\$980,792	\$1,117,370
Total Revenue	\$2,375	\$0	\$39,983	\$40,000
Percent of General Taxation	99.67%	100.00%	95.92%	96.42%

**Performance
Measurements**



Facilities Maintenance	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Inputs:				
Department Expenditures	\$725,445	\$1,024,121	\$980,792	\$1,117,370
Outputs:				
Number of Maintenance Items Completed	n/a	225	250	400
Number of Projects Completed	n/a	30	50	75

* N/A represents unavailable data.



Challenges

- **How can the Facilities Maintenance division reduce the backlog of deferred facility repairs while keeping up with ongoing routine maintenance?** The largest challenge for the Facilities Maintenance Division is the backlog of deferred repair issues identified in the facility condition assessment. Addressing these issues is even more difficult with the current staffing levels. The International Facility Management Association (IFMA) tracks industry standards and other records regarding facility maintenance. According to these standards, for every 40,000 square feet of building space a full time employee is required to ensure adequate maintenance. The current Facilities Maintenance staff of five are responsible for maintaining nearly 1,000,000 square feet. The industry standard suggests that about 22 full time staff are actually needed to provide adequate maintenance. During the first nine months of FY2017, nearly 800 work orders were completed by the five full time Facilities Maintenance staff and one external janitorial contractor. Despite this substantial work effort, reduction of the deferred repairs backlog was minimal. Additional staff, especially those who actually perform maintenance and repairs, are still needed to allow the Facilities Maintenance manager and supervisor to focus their attention on long term projects, energy management and facility planning. The additional staff are also needed to address deferred repairs while continuing ongoing maintenance.
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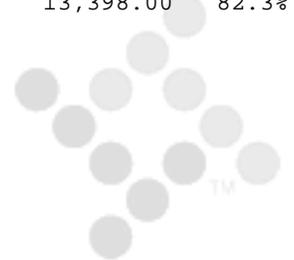
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Facilities Maintenance			2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10015480	53310	St of IL	.00	.00	.00	.00	.00	.00	.0%
10015480	57005	Elec Agreg	.00	.00	-40,000.00	-37,329.47	-40,000.00	-40,000.00	.0%
10015480	57114	Equip Sale	-2,375.00	.00	.00	.00	.00	.00	.0%
10015480	57985	Cash StOvr	.00	.00	.00	.00	.00	.00	.0%
10015480	57990	OMisc Rev	.00	.00	.00	-17.40	17.40	.00	.0%
10015480	61100	Salary FT	195,069.41	257,269.20	257,269.20	164,938.62	223,090.59	326,222.40	26.8%
10015480	61130	Salary SN	.00	7,000.00	7,000.00	11,540.00	9,880.00	35,000.00	400.0%
10015480	61150	Salary OT	2,077.32	10,000.00	10,000.00	3,275.35	6,329.69	20,000.00	100.0%
10015480	61190	Othr Salry	1,266.97	.00	.00	.00	.00	.00	.0%
10015480	62101	Dent Ins	744.40	1,205.55	1,205.55	610.59	822.71	1,311.69	8.8%
10015480	62102	Visn Ins	156.80	236.88	236.88	149.89	198.41	335.68	41.7%
10015480	62104	BCBS 400	5,635.12	18,954.67	18,954.67	4,735.62	4,201.14	.00	-100.0%
10015480	62106	HAMP-HMO	12,997.04	14,376.00	14,376.00	9,303.20	9,885.34	.00	-100.0%
10015480	62108	BCBS17PPO	.00	.00	.00	.00	2,084.96	20,367.38	.0%
10015480	62109	BCBS HMO	.00	.00	.00	1,735.20	4,610.52	13,997.28	.0%
10015480	62110	Grp Lif In	274.56	336.00	336.00	206.01	219.57	252.00	-25.0%
10015480	62115	RHS Contrb	2,143.54	2,171.00	2,171.00	1,436.08	1,974.61	2,154.12	-.8%
10015480	62120	IMRF	26,683.71	37,192.20	37,192.20	23,213.98	30,648.53	46,294.28	24.5%
10015480	62130	SS Medicre	11,565.10	16,472.72	16,472.72	10,614.90	14,535.58	23,791.81	44.4%
10015480	62140	Medicare	2,704.92	3,853.77	3,853.77	2,482.58	3,399.48	5,566.93	44.5%
10015480	62160	Work Comp	.00	.00	.00	.00	.00	.00	.0%
10015480	62170	UniformAll	.00	1,500.00	1,500.00	.00	1,500.00	750.00	-50.0%
10015480	62200	Hlth Fac	.00	.00	.00	.00	.00	.00	.0%
10015480	62330	LIUNA Pen	748.80	749.00	749.00	576.00	748.80	749.00	.0%
10015480	62990	Othr Ben	1,650.00	1,800.00	1,800.00	1,650.00	1,800.00	1,800.00	.0%
10015480	70050	Eng Sv	.00	.00	.00	.00	.00	50,000.00	.0%
10015480	70220	Oth PT Sv	55,144.12	80,000.00	80,000.00	55,100.00	80,000.00	.00	-100.0%
10015480	70410	Janitor Sv	22,834.40	70,000.00	47,432.99	27,578.76	44,000.00	70,000.00	47.6%
10015480	70510	RepMaint B	91,822.95	120,000.00	107,841.00	24,149.71	100,000.00	90,000.00	-16.5%
10015480	70520	RepMaint V	2,585.40	1,500.00	1,500.00	348.47	1,500.00	1,500.00	.0%
10015480	70530	RepMaint O	.00	.00	.00	.00	.00	.00	.0%
10015480	70540	RepMt Othr	36,732.44	50,000.00	50,000.00	23,165.67	45,000.00	50,000.00	.0%
10015480	70611	PrintBind	517.50	2,500.00	2,500.00	.00	2,000.00	1,500.00	-40.0%
10015480	70630	Travel	.00	2,500.00	.00	.00	.00	.00	.0%
10015480	70631	Dues	427.00	1,000.00	1,000.00	.00	1,500.00	1,500.00	50.0%
10015480	70632	Pro Develop	2,539.79	3,000.00	5,500.00	1,279.00	5,000.00	5,000.00	-9.1%
10015480	70641	Temp Sv	4,867.96	.00	.00	.00	.00	.00	.0%
10015480	70649	Car Wash	.00	.00	.00	7.00	42.00	84.00	.0%
10015480	70690	Purch Serv	30,620.99	43,700.00	43,700.00	67,118.02	85,000.00	89,031.00	103.7%
10015480	70702	WC Prem	1,684.19	1,060.00	1,060.00	792.00	1,060.00	2,091.00	97.3%
10015480	70703	Liab Prem	2,515.54	1,506.00	1,506.00	1,134.00	1,506.00	2,936.00	95.0%
10015480	70704	Prop In Pr	747.13	454.00	454.00	342.00	454.00	1,021.00	124.9%
10015480	70711	WC Prem Pr	.00	.00	.00	.00	.00	.00	.0%
10015480	70712	WC Claim	12,090.13	7,349.00	7,349.00	5,508.00	7,349.00	13,398.00	82.3%



CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

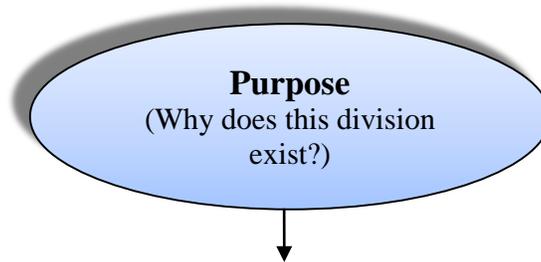
Facilities Maintenance	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10015480 70713 Liab Claim	1,644.38	836.00	836.00	630.00	836.00	1,241.00	48.4%
10015480 70714 Prop Claim	1,359.78	657.00	657.00	495.00	657.00	1,489.00	126.6%
10015480 70715 Veh Claim	.00	.00	.00	.00	.00	.00	.0%
10015480 70720 Ins Admin	3,558.14	1,613.05	1,613.05	1,206.00	1,613.05	2,896.00	79.5%
10015480 70725 LssCtl Sv	.00	.00	.00	.00	.00	.00	.0%
10015480 71010 Off Supp	710.47	1,500.00	1,500.00	685.73	1,500.00	1,500.00	.0%
10015480 71017 Postage	918.99	1,000.00	1,000.00	347.40	600.00	600.00	-40.0%
10015480 71024 Janit Supp	2,364.49	3,000.00	3,000.00	2,537.04	3,000.00	3,000.00	.0%
10015480 71030 UniformSup	470.77	500.00	500.00	278.46	500.00	500.00	.0%
10015480 71070 Fuel	738.32	1,210.00	1,210.00	824.32	856.00	881.68	-27.1%
10015480 71073 FuelNonCit	.00	.00	.00	.00	.00	.00	.0%
10015480 71080 Maint Supp	1,991.57	2,500.00	2,500.00	4,089.08	4,500.00	2,500.00	.0%
10015480 71094 TCtl Sign	.00	.00	.00	.00	.00	.00	.0%
10015480 71310 Natural Gs	8,863.74	15,000.00	15,000.00	1,748.00	15,000.00	15,000.00	.0%
10015480 71320 Electricity	149,887.32	165,000.00	165,000.00	120,167.29	165,000.00	140,000.00	-15.2%
10015480 71330 Water	18,312.55	25,000.00	25,000.00	12,707.34	25,000.00	20,000.00	-20.0%
10015480 71340 Telecom	950.30	2,500.00	2,500.00	708.95	944.00	2,500.00	.0%
10015480 71420 Periodicls	176.89	500.00	500.00	159.99	400.00	500.00	.0%
10015480 72140 CO Other	.00	.00	12,159.00	12,159.00	12,159.00	.00	-100.0%
10015480 72190 Other CO	.00	.00	.00	.00	.00	.00	.0%
10015480 72520 Buildings	.00	.00	.00	.00	.00	.00	.0%
10015480 73401 Lease Prin	4,441.91	40,299.85	40,299.85	24,270.94	29,237.65	43,952.68	9.1%
10015480 73701 Lease Int	208.63	5,319.31	5,319.31	2,168.74	2,648.37	4,155.84	-21.9%
10015480 79990 Othr Exp	.00	.00	22,567.01	21,856.71	26,000.00	.00	-100.0%
TOTAL Facilities Maintenance	723,070.48	1,024,121.20	984,121.20	612,683.77	940,809.40	1,077,369.77	9.5%
TOTAL REVENUE	-2,375.00	.00	-40,000.00	-37,346.87	-39,982.60	-40,000.00	.0%
TOTAL EXPENSE	725,445.48	1,024,121.20	1,024,121.20	650,030.64	980,792.00	1,117,369.77	9.1%
GRAND TOTAL	723,070.48	1,024,121.20	984,121.20	612,683.77	940,809.40	1,077,369.77	9.5%



Government Center



10015485



-
- Located at 115 E. Washington, the Government Center building is shared by both the City and McLean County. The City's Parks and Recreation (Floor 1), PACE (Floor 2), and Public Works (Floor 3) offices are located in this building. The Government Center is a 126,300 square-foot building. The City occupies 63,150 square feet of space.
 - The Government Center is a leased building. The lease runs until November 30, 2022 and is split equally with McLean County who shares the building. The City does not have any direct ownership in the building. The owner is the McLean County Public Building Commission. The lease with McLean County Public Building Commission was entered into on November 20, 2001 and amended on December 12, 2003, October 4, 2005, January 9, 2012 and November 1, 2013. The lease calls for both a rent payment and a maintenance and operations payments to be made to the McLean County Public Building Commission each year.
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**FY 2018
Budget & Program
Highlights**



- The principal, interest and lease payments are based on the bond payments for the purchase and renovation of the building and are split evenly between the City and the County. The payment for FY 2018 is \$411,332.
- The maintenance and operations payment varies annually. The County operates and maintains the building for the McLean County Public Building Commission. The County determines a budget each year around November or December. The Commission approves this budget and distributes the cost evenly between the County and the City. For FY 2018, the maintenance and operations portion of the lease is budgeted at \$438,636. Maintenance and operation expenses include janitorial service, repairs and utility services in the Government Center.
- In FY 2018, the City's portion of the annual lease and maintenance and operations payments equates to a cost of \$13.46 per square foot.

Expenditures



Government Center	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Contractuals	\$401,438	\$434,006	\$354,126	\$358,648
Principal Expense	\$332,500	\$345,000	\$345,000	\$357,500
Interest Expense	\$77,895	\$65,945	\$65,945	\$53,833
Other Expenditures	\$0	\$0	\$0	\$15,000
Department Total	\$811,833	\$844,951	\$765,071	\$784,980
Total Revenue	\$0	\$0	\$0	\$0
Percent of General Taxation	100.00%	100.00%	100.00%	100.00%

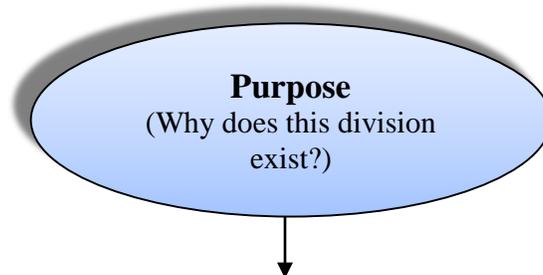
**CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS**
PROJECTION: 20184 FY 2018 BUDGET LEVEL 4
FOR PERIOD 12
ACCOUNTS FOR:

Gov Center Bldg Maint	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10015485 50190 PTx Other	.00	.00	.00	.00	.00	.00	.0%
10015485 70425 RepMaint B	18,781.00	18,231.00	18,231.00	18,231.00	18,231.00	16,998.50	-6.8%
10015485 70510 RepMaint B	382,657.00	415,775.00	415,775.00	335,895.00	335,895.00	341,649.00	-17.8%
10015485 73401 Lease Prin	332,500.00	345,000.00	345,000.00	345,000.00	345,000.00	357,500.00	3.6%
10015485 73701 Lease Int	77,895.00	65,945.00	65,945.00	65,945.00	65,945.00	53,832.50	-18.4%
10015485 79020 Loans	.00	.00	.00	.00	.00	15,000.00	.0%
TOTAL Gov Center Bldg Maint	811,833.00	844,951.00	844,951.00	765,071.00	765,071.00	784,980.00	-7.1%
TOTAL REVENUE	.00	.00	.00	.00	.00	.00	.0%
TOTAL EXPENSE	811,833.00	844,951.00	844,951.00	765,071.00	765,071.00	784,980.00	-7.1%
GRAND TOTAL	811,833.00	844,951.00	844,951.00	765,071.00	765,071.00	784,980.00	-7.1%



Parking

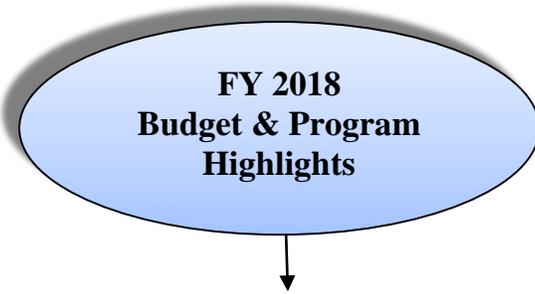
10015490



The City of Bloomington began addressing downtown parking needs with parking controls (meters) in the streets and has progressed to construction of parking decks to house the ever-increasing Downtown parking needs. The City currently owns two parking decks and one surface lot. We also manage the Abraham Lincoln Parking Deck for the Public Building Commission.

The Parking budget accounts for operations and maintenance of the Market Street Parking Deck, Pepsi Ice Center Parking Deck and the Major Butler surface lot. These facilities do not have dedicated personnel operating the parking areas on a regular basis as we do at the Abraham Lincoln Parking Deck. This budget accounts for all parking operations and enforcement. Parking attendant expenses, while budgeted here, are supervised by the Police Department.

- **Market Street Parking Deck** – Built in 1974, this 39-year-old facility has 550 parking spaces within the garage with 492 spaces available for rent on a monthly basis. The City currently rents 387 of those spaces. The condition of this facility was rated poor by the City’s Facility Maintenance division. Carl Walker Inc., a company that specializes in parking facility design, construction and maintenance, recommended approximately one million dollars’ worth of structural repairs. These repairs would extend the useful life of the garage 10 to 15 years. Phase one of the restoration project was completed December 2010 at a cost of about \$250,000. Phases two and three were completed in 2013 at a total combined cost of nearly \$750,000. A complete replacement of this garage will need to happen in 10 years.
- **Pepsi Ice Center Parking Deck** – Built in 2005 in conjunction with US Cellular Coliseum, this seven-year-old facility has 330 parking spaces, 33 of which are available for rent on a monthly basis. The City currently rents approximately 3 spaces. Serious structural defects were discovered during the City’s facility study. The defects were addressed in 2014 and the facility is currently rated in good condition.
- **Major Butler Surface Lot** – There are 71 parking spaces within the lot. Monthly parking was eliminated in January 2011 and brought back in July 2015. There are 18 spaces available for rent. Currently, 4 monthly parking passes are issued in this lot. In July 2015, the lot was also converted to free four-hour parking in all areas except the rental spaces.



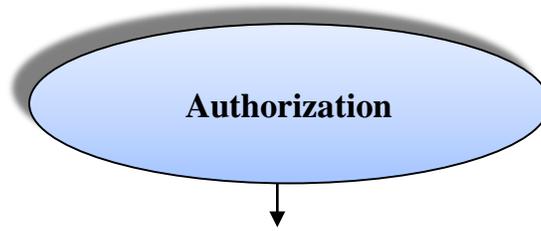
**FY 2018
Budget & Program
Highlights**

- Staff will continue to work through issues related to the software conversion from ScanNet to T2 Parking Systems which was done in 2015. Ongoing updates and minor improvements to the software will be implemented.
 - Routine general maintenance of the parking facilities will be performed to ensure safety of parking customers and efficient operations. Planning for additional garage improvements will also be performed.
 - The parking gates and access control software at the facility are obsolete and no longer supported by maintenance agreements. Most repairs are performed using components from other City facilities or purchasing used components from maintenance companies or other organizations. Staff have been researching potential upgrades to the systems and will continue to evaluate options. Complete failure of the existing access control system will result in substantial revenue loss or manual operation of the facility.
 - Parking Enforcement staff levels were reduced during most of FY2017 due to an employee transition to Facilities Maintenance. The lost enforcement employee will be replaced with a Parking Enforcement Crew Leader. The crew leader will assist with administrative duties, as well as, issue parking citations.
-

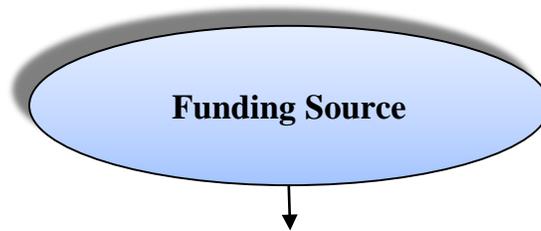


**What we
accomplished in
FY 2017**

- Lighting upgrades at the Market Street Garage will be completed by the end of 2016. The new LED lights are brighter and reduce energy costs. The lighting upgrade cost will be recouped in about 2 years due to the lower energy use.
 - Staff continue to operate the parking decks to provide Downtown residents and facilities a clean and safe place to park their vehicles.
 - Staff continue to pursue the collection of unpaid parking violations through the Legal Department and to explore other methodologies to collect unpaid fines.
-



The Parking Division and its related activities have been codified in Chapter 29 of the City Code.



-
- Fees are collected for parking in the parking deck and fines are assessed for parking violations issued in Downtown Bloomington.
 - The City offers a portion of the Market Street Parking Deck, Pepsi Ice Center Parking Deck and Major Butler Surface Lot for timed general public parking as well as reserved monthly parking. Monthly parking passes are available to the general public at a current rate of \$50 per month. All facilities are open for free general parking on Saturdays, Sundays and Holidays and after 6:00 PM on weekdays.
 - Multiple parking spaces in Downtown Bloomington have time limits. Three parking attendants patrol Downtown Bloomington to monitor compliance with regulations and one parking attendant works in the Lincoln Parking Deck pay booth. The City issues parking violations for vehicles which exceed the time limits. The fines for these infractions range from \$10 to \$25 per violation.

Parking Facilities

Parking Facility	Total Spaces	Lease Spaces	Currently Leased	Available for Lease
Market Street Garage	550	492	387	105
Pepsi Ice Garage	330	33	3	30
Major Butler Lot	71	18	4	14

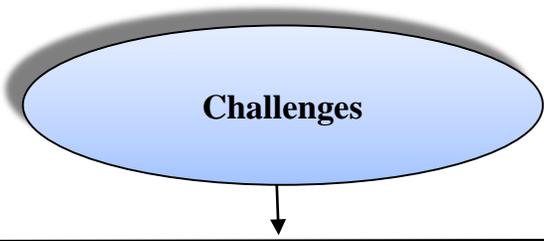
**Revenue &
Expenditures**

Parking Maintenance	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$199,360	\$217,813	\$177,038	\$185,223
Benefits	\$105,345	\$109,706	\$73,380	\$63,820
Contractuals	\$54,940	\$146,151	\$150,207	\$114,789
Commodities	\$60,569	\$61,370	\$75,437	\$71,404
Principal Expense	\$9,336	\$12,141	\$6,693	\$5,112
Interest Expense	\$328	\$1,671	\$418	\$302
Transfer Out	\$289,699	\$283,195	\$283,195	\$303,046
Department Total	\$719,578	\$832,047	\$766,368	\$743,695
Total Revenue	\$432,094	\$413,800	\$378,804	\$369,560
Percent of General Taxation	39.95%	50.27%	50.57%	50.31%

**Performance
Measurements**

Parking Maintenance & Operation & Pepsi Ice Center Parking Deck	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Inputs:				
Department Expenditures	\$719,578	\$832,047	\$766,368	\$743,695
Outputs:				
Service Calls	n/a	200	120	125
Walk-In Customers	n/a	200	91	95
Number of Parking Permits Issued	n/a	150	86	90
Number of Parking Citations Issued	n/a	6,000	5630	6000

* N/A represents unavailable data.

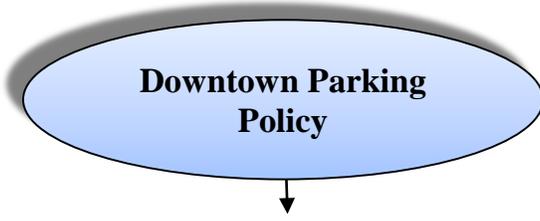


Challenges

- **Aging Infrastructure** – The Market Street Parking facility underwent major repairs in 2010 and 2013. These repairs are estimated to extend the useful life of the facility another 10-15 years. However, within 5-10 years the City will need to consider the long-range viability of the facility and plan for its replacement in Downtown Bloomington. This replacement parking facility is included in the 20 year Capital Plan, but there are currently no funds earmarked for this venture.
 - The parking gates and access control software at the facility are obsolete and no longer supported by maintenance agreements. Most repairs are performed using components from other City facilities or purchasing used components from maintenance companies or other organizations. Staff have been researching potential upgrades to the systems and will continue to evaluate options. Complete failure of the existing access control system will result in substantial revenue loss or manual operation of the facility.
-



The complete replacement of the Market Street Parking Facility is estimated to cost between \$10 and \$15 million dollars.



Downtown Parking Policy

Downtown Parking Policy: Over the years, parking in downtown (street and parking facilities) has been handled as the perceived need dictated at the time. Length of time on the streets, parking meters and public parking facilities are in a constant state of flux. In early 2010, Farr Associates, as part of their proposed strategic plan for Downtown, provided the City with a parking policy framework (<http://www.cityblm.org/Modules/ShowDocument.aspx?documentid=9105>) to guide an overall plan for parking in the downtown. The plan has three major parts:

1. Shift to an emphasis on public, rather than private, parking in support of a vibrant Downtown
2. Use performance-targets to manage existing parking spaces
3. Convert excess parking revenues into Downtown improvements

Implementation of the plan awaits Council action.



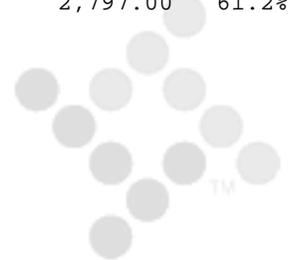
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Parking Operations			2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10015490	54430	Fac Rntl	-13,800.00	-13,800.00	-13,800.00	-10,856.64	-13,800.00	-14,560.00	5.5%
10015490	54520	MPkg Fee	-236,783.53	-240,000.00	-240,000.00	-170,834.65	-240,000.00	-240,000.00	.0%
10015490	54530	OPkg Fee	-43,894.00	-60,000.00	-60,000.00	-17,368.50	-45,000.00	-15,000.00	-75.0%
10015490	55010	Pkg Viol	-137,597.27	-100,000.00	-100,000.00	-55,146.78	-80,000.00	-100,000.00	.0%
10015490	57114	Equip Sale	.00	.00	.00	-50.00	.00	.00	.0%
10015490	57985	Cash StOvr	.00	.00	.00	.00	.00	.00	.0%
10015490	57990	OMisc Rev	-19.00	.00	.00	-3.60	-3.60	.00	.0%
10015490	61100	Salary FT	187,865.01	207,813.00	207,813.00	118,603.32	170,225.44	178,222.80	-14.2%
10015490	61130	Salary SN	.00	.00	.00	.00	.00	.00	.0%
10015490	61150	Salary OT	4,344.98	10,000.00	10,000.00	5,240.05	6,812.30	7,000.00	-30.0%
10015490	61190	Othr Salry	7,150.46	.00	.00	.00	.00	.00	.0%
10015490	62101	Dent Ins	1,297.90	1,806.00	1,806.00	601.44	1,005.14	1,047.50	-42.0%
10015490	62102	Visn Ins	291.35	366.00	366.00	141.86	237.17	260.50	-28.8%
10015490	62104	BCBS 400	25,180.78	33,115.00	33,115.00	10,602.52	11,547.28	.00	-100.0%
10015490	62106	HAMP-HMO	12,508.80	22,391.00	22,391.00	5,190.40	5,351.64	.00	-100.0%
10015490	62108	BCBS17PPO	.00	.00	.00	.00	8,974.00	18,997.97	.0%
10015490	62109	BCBS HMO	.00	.00	.00	.00	2,572.32	.00	.0%
10015490	62110	Grp Lif In	265.44	280.00	280.00	161.15	186.93	149.00	-46.8%
10015490	62115	RHS Contrb	.00	.00	.00	.00	.00	.00	.0%
10015490	62120	IMRF	39,587.32	29,753.00	29,753.00	17,148.05	23,630.08	22,780.23	-23.4%
10015490	62130	SS Medicare	11,737.95	12,175.00	12,175.00	7,207.75	10,711.36	11,031.68	-9.4%
10015490	62140	Medicare	2,745.02	2,849.00	2,849.00	1,685.91	2,505.21	2,581.79	-9.4%
10015490	62160	Work Comp	-3,589.83	.00	.00	.00	.00	.00	.0%
10015490	62170	UniformAll	1,925.00	1,350.00	1,350.00	200.00	1,350.00	1,350.00	.0%
10015490	62190	Uniforms	.00	.00	.00	.00	.00	.00	.0%
10015490	62330	LIUNA Pen	2,560.80	2,621.00	2,621.00	1,554.15	2,308.80	2,621.00	.0%
10015490	62990	Othr Ben	10,834.48	3,000.00	3,000.00	2,395.09	3,000.00	3,000.00	.0%
10015490	70050	Eng Sv	.00	15,000.00	15,000.00	.00	15,000.00	10,000.00	-33.3%
10015490	70095	CC Fees	1,686.02	1,000.00	1,000.00	960.62	1,520.00	1,500.00	50.0%
10015490	70220	Oth PT Sv	.00	.00	.00	.00	.00	.00	.0%
10015490	70510	RepMaint B	10,659.94	40,000.00	40,000.00	6,367.73	40,000.00	20,000.00	-50.0%
10015490	70520	RepMaint V	4,375.81	5,463.64	5,463.64	7,977.03	9,500.00	9,000.00	64.7%
10015490	70530	RepMaint O	.20	20,000.00	20,000.00	5,500.00	20,000.00	10,000.00	-50.0%
10015490	70540	RepMt Othr	2,383.00	1,700.00	1,700.00	1,141.57	1,700.00	7,500.00	341.2%
10015490	70611	PrintBind	454.22	1,500.00	1,500.00	.00	1,000.00	500.00	-66.7%
10015490	70649	Car Wash	.00	50.00	50.00	.00	50.00	112.00	124.0%
10015490	70690	Purch Serv	11,727.69	32,000.00	32,000.00	4,392.15	32,000.00	20,000.00	-37.5%
10015490	70702	WC Prem	1,684.19	1,394.00	1,394.00	1,044.00	1,394.00	1,375.00	-1.4%
10015490	70703	Liab Prem	2,515.54	1,982.00	1,982.00	1,485.00	1,982.00	1,931.00	-2.6%
10015490	70704	Prop Prem	747.13	597.00	597.00	450.00	597.00	671.00	12.4%
10015490	70711	WC Prem Pr	.00	.00	.00	.00	.00	.00	.0%
10015490	70712	WC Claim	12,133.12	19,399.00	19,399.00	14,553.00	19,399.00	25,169.00	29.7%
10015490	70713	Liab Claim	1,650.23	2,208.00	2,208.00	1,656.00	2,208.00	2,330.00	5.5%
10015490	70714	Prop Claim	1,364.61	1,735.00	1,735.00	1,305.00	1,735.00	2,797.00	61.2%





CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Parking Operations	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10015490 70720 Ins Admin	3,558.14	2,122.35	2,122.35	1,593.00	2,122.35	1,904.00	-10.3%
10015490 70725 LssCtl Sv	.00	.00	.00	.00	.00	.00	.0%
10015490 71010 Off Supp	208.86	600.00	600.00	650.13	600.00	500.00	-16.7%
10015490 71017 Postage	4,114.13	5,500.00	5,500.00	3,458.09	4,500.00	5,000.00	-9.1%
10015490 71030 UniformSup	232.71	700.00	700.00	389.97	700.00	700.00	.0%
10015490 71070 Fuel	1,500.24	1,870.00	1,870.00	1,206.49	2,140.00	2,204.00	17.9%
10015490 71080 Maint Supp	1,948.33	3,200.00	3,200.00	4,194.35	3,200.00	3,500.00	9.4%
10015490 71320 Electricity	42,469.15	40,000.00	40,000.00	38,170.48	55,000.00	50,000.00	25.0%
10015490 71330 Water	2,384.28	2,500.00	2,500.00	1,764.98	2,500.00	2,500.00	.0%
10015490 71340 Telecom	7,711.67	7,000.00	7,000.00	5,947.99	6,797.00	7,000.00	.0%
10015490 72130 CO Lcn Veh	.00	.00	.00	.00	.00	.00	.0%
10015490 73401 Lease Prin	9,335.90	12,140.88	12,140.88	6,692.79	6,692.79	5,111.86	-57.9%
10015490 73701 Lease Int	328.00	1,671.27	1,671.27	417.89	417.89	301.93	-81.9%
10015490 79150 Bad Debt	.00	.00	.00	.00	.00	.00	.0%
10015490 89112 To Gen ERI	.00	.00	.00	.00	.00	.00	.0%
10015490 89307 To 04 MPBd	289,699.00	283,195.00	283,195.00	212,396.22	283,195.00	303,045.75	7.0%
TOTAL Parking Operations	287,483.77	418,247.14	418,247.14	240,186.00	387,564.10	374,135.01	-10.5%
TOTAL REVENUE	-432,093.80	-413,800.00	-413,800.00	-254,260.17	-378,803.60	-369,560.00	-10.7%
TOTAL EXPENSE	719,577.57	832,047.14	832,047.14	494,446.17	766,367.70	743,695.01	-10.6%
GRAND TOTAL	287,483.77	418,247.14	418,247.14	240,186.00	387,564.10	374,135.01	-10.5%

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Public Works Administration

10016110



Purpose
(Why does this division exist?)

Public Works Administration provides the backbone and support for the efforts of the four divisions within Public Works: Engineering, Fleet, Solid Waste, and Streets and Sewers. Director Jim Karch, PE, CFM, works with and responds to the City Council, City Manager, Assistant City Manager and the public. The Director oversees Division superintendents, an office manager, and administrative staff.



Public Works currently has facilities at the Government Center and along East Street south of the Bloomington Public Library. A new building for Public Works was installed in late Fall 2016, north of the railroad tracks, on the far south of the map. The building is used for indoor vehicle storage. City staff is reviewing options for Public Works as it investigates needs and options for City facilities as a whole.

FY 2018 Budget & Program Highlights

- Develop a long-term agreement with the Central Illinois Regional Airport to create an east side 'satellite facility' near the intersection of Towanda-Barnes and Oakland Ave. This facility would have multiple uses. For example, it could be used during snow events to make it easier for salt trucks to refill without having to go downtown.
- Examine City Code updates for the Public Works Department.
- Update an over 10-year-old agreement for the Geographic Information System (GIS) to allow sharing of infrastructure data and related information between governments, other public and private entities, and the public. This will help increase transparency by promoting open data. It will also give Bloomington access to a larger pool of data throughout the county and establish a common platform and standards for Bloomington, Normal, and McLean County.
- Create a Fleet Management Committee to establish citywide policies and procedures such as types of vehicles needed and length of time vehicles are kept before replacement.
- Work to improve utilization of GPS tracking for all city vehicles. 15 percent of city vehicles have the capability.
- We continue to work with the City Council on rate increases.



What we accomplished in FY 2017

- Upgraded radio communications. A capital lease of STARCOM21 radios improved base-to-field communications. It replaced equipment formerly used by the Police Department. The new, digital equipment enabled departmental communications and also radio communications with Police, Fire and Water personnel, which is crucial in an emergency.
- Coordinated Master Planning from various areas within the department.
- Prioritized storm water and sewer projects based on fee levels.
- Continued upgrades and additions to Website content.
- Examined options for short-term and long-term space needs. Continued emphasis on citizen input and customer service.

**Revenue &
Expenditures**

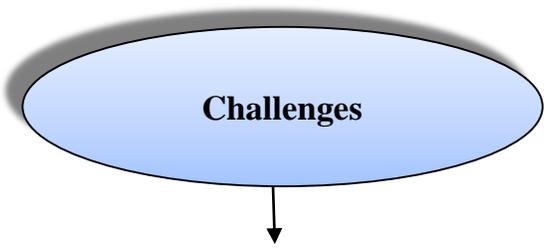


Public Works Administration	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$233,307	\$281,430	\$271,088	\$393,024
Benefits	\$113,632	\$137,643	\$133,596	\$155,631
Contractuals	\$79,427	\$103,690	\$37,861	\$41,233
Commodities	\$17,228	\$21,543	\$20,393	\$20,764
Capital Expenditures	\$0	\$0	\$73,299	\$0
Principal Expense	\$0	\$75,435	\$0	\$68,491
Interest Expense	\$0	\$11,102	\$0	\$10,178
Department Total	\$443,594	\$630,843	\$536,237	\$689,320
Total Revenue	\$0	\$0	\$0	\$0
Percent of General Taxation	100.00%	100.00%	100.00%	100.00%

Performance Measurements



Public Works Administration	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
<i>Inputs:</i>				
Number of Full Time Employees	3	3	3	3
Department Expenditures	\$443,594	\$630,843	\$536,237	\$689,320
<i>Effective Measures:</i>				
Department Expenditures per Capita	\$5.79	\$8.23	\$6.99	\$8.99



Challenges

- The Public Works Department continues to run very lean and many divisions are still operating at the levels reduced in 2009 following the Great Recession. We have accomplished many Council directives while keeping up with daily operations. We are conscious of budgetary issues. However, to continue to keep up with public demand and achieve City directives, more staff will be required.
 - The Public Works garage located along East Street is aging and crowded. Fleet Maintenance lacks indoor vehicle storage and workspace.
 - Public Works facilities do not fit well into the current campus plans, especially those of the Bloomington Public Library. Library expansion to the south would require moving or closing the Public Works drop-off facility. Relocation of the drop-off facility would take, at minimum, 1 year due to permit requirements. Public Works prefers to keep the drop-off service.
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CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

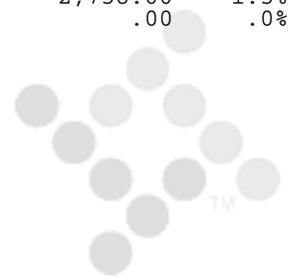
PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Public Works Administration			2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10016110	57985	Cash StOvr	.00	.00	.00	.00	.00	.00	.0%
10016110	61100	Salary FT	211,176.39	216,990.00	216,990.00	161,934.72	233,205.43	328,583.50	51.4%
10016110	61130	Salary SN	21,279.23	62,640.00	62,640.00	9,671.26	36,082.51	62,640.00	.0%
10016110	61150	Salary OT	850.96	1,800.00	1,800.00	136.94	1,800.00	1,800.00	.0%
10016110	61190	Othr Salry	.00	.00	.00	.00	.00	.00	.0%
10016110	62101	Dent Ins	1,364.80	1,613.00	1,613.00	996.37	1,359.77	1,880.00	16.6%
10016110	62102	Visn Ins	215.04	216.00	216.00	184.31	246.93	328.00	51.9%
10016110	62104	BCBS 400	22,159.12	26,644.00	26,644.00	15,288.34	14,239.05	.00	-100.0%
10016110	62106	HAMP-HMO	36,455.52	40,323.00	40,323.00	26,095.36	27,727.91	.00	-100.0%
10016110	62108	BCBS17PPO	.00	.00	.00	.00	9,316.15	26,564.44	.0%
10016110	62109	BCBS HMO	.00	.00	.00	4,858.38	12,932.68	39,190.93	.0%
10016110	62110	Grp Lif In	274.56	280.00	280.00	169.02	220.93	227.20	-18.9%
10016110	62115	RHS Contrb	2,136.21	1,903.00	1,903.00	1,987.28	2,732.51	2,980.92	56.6%
10016110	62120	IMRF	31,476.20	38,443.00	38,443.00	23,460.59	36,118.62	50,231.66	30.7%
10016110	62130	SS Medicare	13,076.00	15,731.00	15,731.00	9,406.43	16,170.93	22,019.73	40.0%
10016110	62140	Medicare	3,058.13	3,741.00	3,741.00	2,298.20	3,781.84	5,291.00	41.4%
10016110	62150	UnEmpl Ins	.00	.00	.00	.00	.00	.00	.0%
10016110	62160	Work Comp	.00	.00	.00	.00	.00	.00	.0%
10016110	62190	Uniforms	.00	.00	.00	.00	.00	.00	.0%
10016110	62191	Prot Wear	360.00	.00	.00	.00	.00	.00	.0%
10016110	62210	Tuit Reimb	2,307.72	8,000.00	8,000.00	6,699.97	8,000.00	6,168.00	-22.9%
10016110	62330	LIUNA Pen	748.80	749.00	749.00	576.00	748.80	749.00	.0%
10016110	62990	Othr Ben	.00	.00	.00	.00	.00	.00	.0%
10016110	70220	Oth PT Sv	.00	.00	.00	.00	.00	.00	.0%
10016110	70425	LS Paymnts	41,812.32	62,718.50	.00	.00	.00	.00	.0%
10016110	70430	MFD Lease	4,884.82	5,083.75	5,083.75	3,552.50	4,761.46	4,761.46	-6.3%
10016110	70510	RepMaint B	342.20	500.00	500.00	359.90	500.00	515.00	3.0%
10016110	70520	RepMaint V	167.41	550.00	550.00	122.80	250.00	250.00	-54.5%
10016110	70530	RepMaint O	.00	.00	.00	.00	.00	.00	.0%
10016110	70540	RepMt Othr	2,110.78	4,000.00	4,000.00	1,601.09	1,500.00	2,500.00	-37.5%
10016110	70611	PrintBind	792.93	618.00	618.00	210.00	300.00	309.00	-50.0%
10016110	70631	Dues	.00	515.00	515.00	693.00	693.00	713.79	38.6%
10016110	70632	Pro Develop	660.42	3,000.00	3,000.00	3,168.27	3,012.24	3,000.00	.0%
10016110	70641	Temp Sv	.00	.00	.00	.00	.00	.00	.0%
10016110	70649	Car Wash	189.00	110.00	110.00	154.00	250.00	257.50	134.1%
10016110	70690	Purch Serv	15,361.79	5,250.00	5,250.00	9,254.55	5,250.00	5,250.00	.0%
10016110	70702	WC Prem	935.66	1,786.00	1,786.00	1,341.00	1,786.00	1,991.00	11.5%
10016110	70703	Liab Prem	1,397.52	2,538.00	2,538.00	1,908.00	2,538.00	2,797.00	10.2%
10016110	70704	Prop In Pr	415.07	765.00	765.00	576.00	765.00	972.00	27.1%
10016110	70712	WC Claim	6,712.69	11,251.00	11,251.00	8,442.00	11,251.00	12,593.00	11.9%
10016110	70713	Liab Claim	912.99	1,280.00	1,280.00	963.00	1,280.00	1,166.00	-8.9%
10016110	70714	Prop Claim	754.98	1,006.00	1,006.00	756.00	1,006.00	1,399.00	39.1%
10016110	70720	Ins Admin	1,976.74	2,718.58	2,718.58	2,043.00	2,718.58	2,758.00	1.5%
10016110	70725	LssCtl Sv	.00	.00	.00	.00	.00	.00	.0%

3/11





CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Public Works Administration		2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10016110	71010 Off Supp	2,439.38	2,387.61	2,387.61	2,446.96	2,387.61	2,459.24	3.0%
10016110	71017 Postage	435.34	600.00	600.00	1,345.72	600.00	1,200.00	100.0%
10016110	71024 Janit Supp	965.75	1,000.00	1,000.00	166.78	200.00	206.00	-79.4%
10016110	71035 SafeEquip	.00	.00	.00	840.45	840.45	.00	.0%
10016110	71060 Food	82.94	257.50	257.50	158.09	500.00	515.00	100.0%
10016110	71070 Fuel	586.67	440.00	440.00	126.23	428.00	440.00	.0%
10016110	71076 Telecom Su	.00	.00	.00	.00	.00	.00	.0%
10016110	71190 Other Supp	565.99	530.45	530.45	.00	200.00	206.00	-61.2%
10016110	71340 Telecom	12,091.65	16,000.00	16,000.00	9,936.67	14,909.00	15,400.00	-3.8%
10016110	71420 Periodicls	60.24	327.82	327.82	216.48	327.82	337.65	3.0%
10016110	72520 Buildings	.00	.00	73,298.90	73,298.90	73,298.90	.00	-100.0%
10016110	73401 Lease Prin	.00	75,434.71	75,434.71	.00	.00	68,491.08	-9.2%
10016110	73701 Lease Int	.00	11,101.66	11,101.66	.00	.00	10,178.35	-8.3%
TOTAL Public Works Administr		443,593.96	630,842.58	641,422.98	387,444.56	536,237.12	689,320.45	7.5%
TOTAL REVENUE		.00	.00	.00	.00	.00	.00	.0%
TOTAL EXPENSE		443,593.96	630,842.58	641,422.98	387,444.56	536,237.12	689,320.45	7.5%
GRAND TOTAL		443,593.96	630,842.58	641,422.98	387,444.56	536,237.12	689,320.45	7.5%



Street Maintenance

10016120



Purpose
(Why does this division exist?)

- Street Maintenance provides general street upkeep, which includes resurfacing, reconstruction, pothole repairs, patching and repairs needed after excavations for work on water or sewer lines.
- Because of the equipment and staffing needs, the City contracts for major street projects, while using employees for innumerable smaller ones.
- City staff also plans and supervises major road construction, reconstruction and resurfacing. The City's annual resurfacing contract is bid to a contractor and falls under capital projects.

**FY 2018
Budget & Program
Highlights**

- Street crews continue to patch and preserve roadways to extend their life. This has been an essential feature of the City's program. These "permanent patches" last far longer than standard pothole fill.
- Crews will again be assigned to larger projects, as needed. An example: The entrance and exit to the Royal Links subdivision off of Airport Road.
- The streets workers also resurface entire blocks and half-blocks at times.

Funding Source

General Fund 91.35%, and funds dedicated for Pavement Repair, Street Maintenance plus other fees and penalties make up the remaining 8.65%

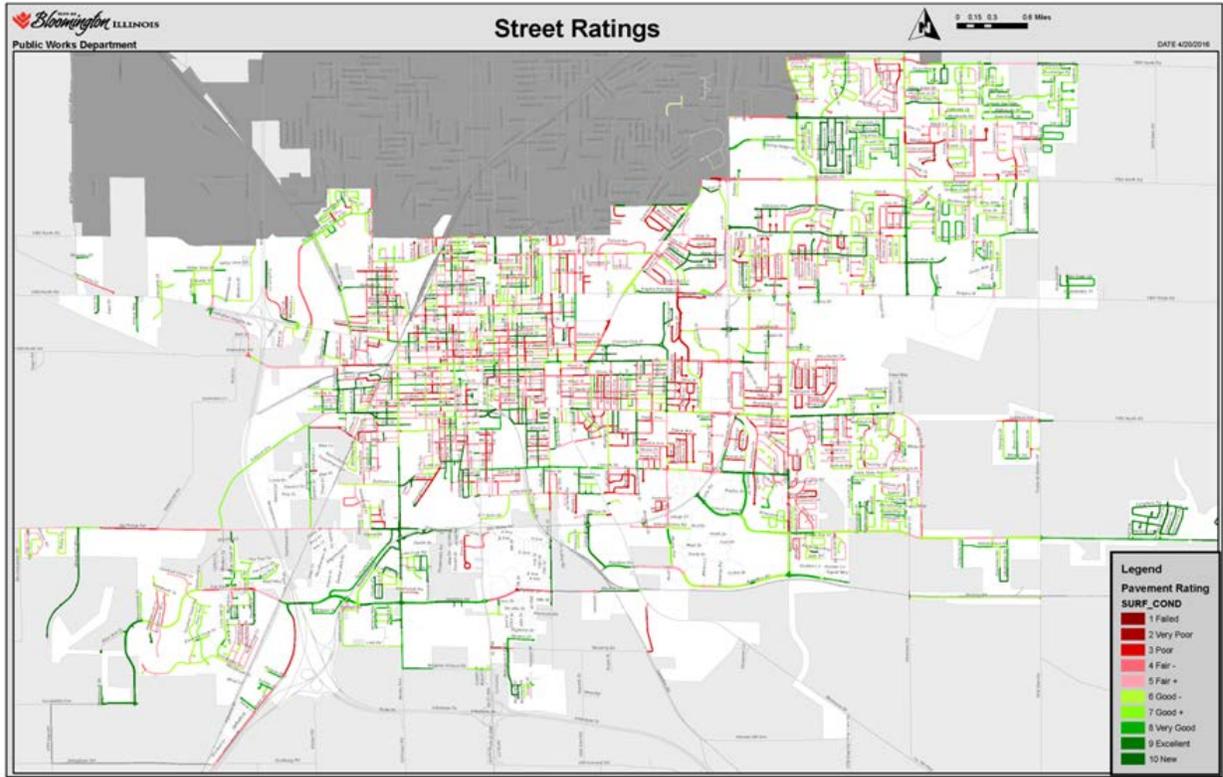
What we accomplished in FY 2017

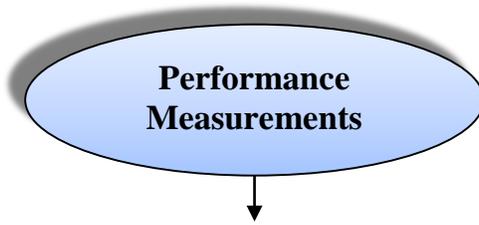
- Street employees completed a half-block repair of West Chestnut Street west of Lee Street (pictured).
- Caught up with grinding from 2012 calendar year onward.
- Started a Sign Inventory Program, which allowed Street Maintenance to be in compliance with federal requirements. This includes tagging signs and keeping sign inventory up-to-date.
- Continued work on concrete street panels and permanent pothole patching.
- The Sign Shop continued its gradual replacement of aging signs with new ones proven to have higher visibility and greater longevity.



Revenue & Expenditures

Street Maintenance	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$1,393,278	\$1,520,524	\$1,440,910	\$1,494,567
Benefits	\$536,059	\$642,208	\$622,614	\$614,274
Contractuals	\$445,256	\$351,807	\$495,986	\$681,408
Commodities	\$703,634	\$843,901	\$780,521	\$780,109
Capital Expenditures	\$8,343	\$0	\$0	\$0
Principal Expense	\$179,221	\$134,416	\$116,846	\$30,699
Interest Expense	\$6,085	\$5,022	\$2,439	\$3,240
Other Expenditures	\$1,549	\$0	\$0	\$0
Department Total	\$3,273,424	\$3,497,877	\$3,459,317	\$3,604,297
Total Revenue	\$338,592	\$309,754	\$311,713	\$311,709
Percent of General Taxation	89.66%	91.14%	90.99%	91.35%





Street Maintenance	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Inputs:				
Number of Full Time Employees*	NA	19	19	19
Road Expenditures per Paved Lane Mile**	NA	\$4,154	\$4,099	\$4,380
Outputs:				
Total paved lane miles of streets and alleys	NA	842	844	845
Paved Lane Miles Assessed in Satisfactory or Better Condition (Includes paved alleys)	NA	622	637	665
Percentage of Assessed Lane Miles Rated Satisfactory or Better	NA	74%	75%	79%
Average Number of Working Days to Repair a Pothole	NA	2	2	2
Tons of Asphalt	NA	2,700	3,298	3,298

*The Streets & Sewers Division assigns two employees to the Sign Shop, three to traffic lane painting (night crew), one to miscellaneous support tasks and three to asphalt work. Three employees work on streets, sidewalks, ditches, etc. to repair infrastructure that is damaged or destroyed by other work – primarily excavation work by the Water Department, which is why the jobs are categorized as “Water ditches.” Four employees are placed in areas needing attention on a given day. Some of those tasks are: response to sewer cave-ins, work on concrete panels, pothole repair, sidewalk and sidewalk ramp repair and detention basin upkeep. The other two employees supervise the Division. Three additional full-time staff members have been requested to assist with these duties.

**Calculated by taking the ‘Department Total’ and dividing it by ‘Total paved lane miles of streets and alleys.’

***Beginning in FY 2018, the performance measures will change what is considered “satisfactory.” For arterial roads, a rating of 5/5 is satisfactory. For collector roads, a rating of 4/5 is considered satisfactory. For residential/local roads and alleys, a rating of 3/5 is considered satisfactory.

Challenges

- Deteriorating road conditions and increasing number of sewer cave-ins cause increases in impromptu care and reactive adjustment.
- The City Council’s increased commitment to street resurfacing is making a difference in bringing overall street conditions to a more acceptable level. This commitment is combined with a Staff-Council commitment to stretching dollars and extending the life of streets through pavement preservation measures. City crews perform permanent patching, and contractors have been hired to use pavement preservation methods, primarily Reclamite overlay that acts in similar ways to seal-coating a wooden porch. These measures have the potential to save millions of dollars. Patching comes out of Street Maintenance while resurfacing and pavement preservation out of Capital Improvement.
- Recommended service levels for roads (below), beginning in Financial Year 2016, are an improvement, but still create a reactive approach rather than a proactive approach. Five times more local streets exist than arterial streets. This means that more time and money will be spent reactively repairing pot holes and other issues by keeping the minimum rating for the majority of roads at 4 and below. A proactive approach would keep all minimum ratings for all roads at 5, but current funding levels don’t support that approach.

Street Classification	Min. Rating	Centerline miles	Expected Life in Years	Area per Year	Projected Cost per year
Arterials	5	54	12	105,892	\$3,282,659
Collectors	4	29	18	32,897	\$1,019,809
Locals	3	238	27	144,525	\$4,480,284
Alleys	3	16	30	3,139	\$97,311
Annual funding to meet recommended ratings					\$8,880,063

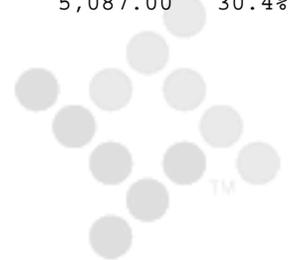
What else do we do?

- Funding for Street Maintenance is used to maintain approximately 320 centerline miles of street pavement. It includes pavement repairs resulting from the work of contractors or the Water Department performing utility repairs. Typically, two crews with three employees each perform street maintenance during the normal construction season (May 1 to November 1). For the remainder of the year, the number of employees on specific duties, including snow plowing, varies depending on need. Usually, three two-person crews work on pothole patching operations during the winter months.
- Street Maintenance also performs work on urban sections of state highways and receives reimbursement through the Illinois Department of Transportation (IDOT).
- **Sign Shop** –The Street Maintenance budget provides funding for the following Sign Shop activities:
 - Maintenance and repair of approximately 25,000 traffic control signs located along the 320 centerline miles of pavement within the City of Bloomington.
 - Purchase of equipment used either directly by the City of Bloomington employees or loaned out to other groups for special events such as the Park to Park Run, the annual Labor Day Parade and other similar events.
 - Field auditing of the installed signs once every 10 years to comply with federal retro-reflectivity requirements.
 - Replacement of damaged traffic control signage.
 - Traffic line painting.
 - Special events sign and barricade posting and removal.



**CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS**
PROJECTION: 20184 FY 2018 BUDGET LEVEL 4
FOR PERIOD 12
ACCOUNTS FOR:

Street Maintenance			2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10016120	54010	Str Maint	-98,931.35	-97,753.80	-97,753.80	-72,508.21	-97,753.80	-99,708.88	2.0%
10016120	54020	Pvmt Repr	-234,062.97	-206,000.00	-206,000.00	-216,483.70	-206,000.00	-206,000.00	.0%
10016120	54030	TfCt Maint	.00	.00	.00	.00	.00	.00	.0%
10016120	55990	Othr Pnlty	.00	.00	.00	.00	.00	.00	.0%
10016120	57114	Equip Sale	-5.00	.00	.00	-1,959.11	-1,959.11	.00	.0%
10016120	57190	Othr Rev	.00	.00	.00	.00	.00	.00	.0%
10016120	57320	POwn Contr	.00	.00	.00	-16,841.05	.00	.00	.0%
10016120	57420	PropDam CL	-3,052.21	-5,000.00	-5,000.00	-1,751.55	-5,000.00	-5,000.00	.0%
10016120	57990	OMisc Rev	-2,540.80	-1,000.00	-1,000.00	-1,092.10	-1,000.00	-1,000.00	.0%
10016120	61100	Salary FT	1,214,477.26	1,330,524.00	1,330,524.00	971,412.83	1,256,324.98	1,284,567.00	-3.5%
10016120	61130	Salary SN	133,445.24	115,000.00	115,000.00	73,322.75	115,865.89	130,000.00	13.0%
10016120	61150	Salary OT	32,494.74	75,000.00	75,000.00	76,508.41	68,719.59	80,000.00	6.7%
10016120	61190	Other Sal	12,860.78	.00	.00	.00	.00	.00	.0%
10016120	62101	Dent Ins	6,705.79	7,860.00	7,860.00	6,116.21	8,097.19	7,932.00	.9%
10016120	62102	Visn Ins	1,433.94	1,467.00	1,467.00	1,333.28	1,803.92	1,840.00	25.4%
10016120	62104	BCBS 400	177,836.36	184,760.00	184,760.00	160,559.62	144,757.98	.00	-100.0%
10016120	62106	HAMP-HMO	54,348.52	68,816.00	68,816.00	49,002.82	50,513.12	.00	-100.0%
10016120	62108	BCBS17PPO	.00	.00	.00	.00	70,708.32	212,045.20	.0%
10016120	62109	BCBS HMO	.00	.00	.00	9,045.98	22,072.72	69,097.05	.0%
10016120	62110	Grp Lif In	1,108.86	1,176.00	1,176.00	886.53	928.46	691.00	-41.2%
10016120	62115	RHS Contrb	.00	.00	.00	.00	.00	.00	.0%
10016120	62120	IMRF	193,147.85	213,822.00	213,822.00	161,252.80	197,255.14	194,722.00	-8.9%
10016120	62130	SS Medicre	80,579.31	92,120.00	92,120.00	64,253.98	86,308.91	88,842.00	-3.6%
10016120	62140	Medicare	18,845.76	21,544.00	21,544.00	15,026.60	20,184.79	20,785.00	-3.5%
10016120	62150	UnEmpl Ins	3,745.00	36,292.63	36,292.63	-147.00	5,000.00	5,000.00	-86.2%
10016120	62160	Work Comp	-22,792.74	.00	.00	2,940.10	633.70	.00	.0%
10016120	62170	UniformAll	10,500.00	12,750.00	12,750.00	.00	12,750.00	12,750.00	.0%
10016120	62990	Othr Ben	10,600.38	1,600.00	1,600.00	200.00	1,600.00	570.00	-64.4%
10016120	70220	Oth PT Sv	.00	.00	.00	.00	.00	.00	.0%
10016120	70420	Rentals	16,987.30	20,600.00	20,600.00	7,081.55	20,600.00	18,000.00	-12.6%
10016120	70510	RepMaint B	553.99	.00	.00	.00	.00	.00	.0%
10016120	70520	RepMaint V	74,496.14	75,000.00	75,000.00	48,227.43	80,000.00	75,000.00	.0%
10016120	70540	RepMt Othr	.00	3,070.24	3,070.24	.00	6,000.00	5,070.24	65.1%
10016120	70541	RepMaint S	.00	.00	.00	.00	.00	.00	.0%
10016120	70550	RepMaint I	.00	10,000.00	10,000.00	.00	10,000.00	200,000.00	1900.0%
10016120	70590	Oth Repair	1,180.00	5,000.00	5,000.00	5,755.40	5,000.00	5,000.00	.0%
10016120	70632	Pro Develp	410.00	1,545.00	1,545.00	1,307.53	1,545.00	1,545.00	.0%
10016120	70641	Temp Sv	19,836.00	.00	.00	129,589.43	110,000.00	120,000.00	.0%
10016120	70650	Lndfl Fees	25,617.30	20,600.00	20,600.00	25,483.90	25,000.00	25,750.00	25.0%
10016120	70661	Agg RkSnd	.00	.00	.00	.00	.00	.00	.0%
10016120	70690	Purch Serv	8,669.08	5,150.00	5,150.00	10,547.15	27,000.00	25,000.00	385.4%
10016120	70702	WC Prem	21,279.62	9,106.00	9,106.00	6,831.00	9,106.00	10,419.00	14.4%
10016120	70703	Liab Prem	31,783.66	12,944.00	12,944.00	9,711.00	12,944.00	14,633.00	13.0%
10016120	70704	Prop In Pr	9,439.92	3,901.00	3,901.00	2,925.00	3,901.00	5,087.00	30.4%





CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

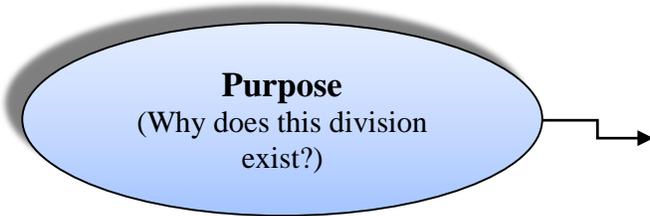
Street Maintenance	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10016120 70711 WC Prem Pr	.00	.00	.00	.00	.00	.00	.0%
10016120 70712 WC Claim	152,221.69	142,142.00	142,142.00	106,605.00	142,142.00	134,147.00	-5.6%
10016120 70713 Liab Claim	20,703.70	16,176.00	16,176.00	12,132.00	16,176.00	12,421.00	-23.2%
10016120 70714 Prop Claim	17,120.37	12,710.00	12,710.00	9,531.00	12,710.00	14,905.00	17.3%
10016120 70715 Veh Claim	.00	.00	.00	.00	.00	.00	.0%
10016120 70716 StpLss Ins	.00	.00	.00	.00	.00	.00	.0%
10016120 70720 Ins Admin	44,956.79	13,862.28	13,862.28	10,395.00	13,862.28	14,431.00	4.1%
10016120 70725 LssCtl Sv	.00	.00	.00	.00	.00	.00	.0%
10016120 71035 SafeEquip	2,724.77	2,060.00	2,060.00	2,754.33	2,060.00	2,121.80	3.0%
10016120 71060 Food	.00	.00	.00	.00	.00	.00	.0%
10016120 71070 Fuel	50,780.70	50,600.00	50,600.00	37,219.38	49,220.00	50,696.00	.2%
10016120 71078 Elect Supp	.00	.00	.00	.00	.00	.00	.0%
10016120 71080 Maint Supp	11,872.43	37,131.50	.00	.00	.00	.00	.0%
10016120 71081 Concrete	151,842.14	225,000.00	225,000.00	222,690.91	225,000.00	225,000.00	.0%
10016120 71082 Asphalt	188,382.69	200,000.00	200,000.00	178,760.00	200,000.00	200,000.00	.0%
10016120 71083 UPM Cold M	31,711.96	25,750.00	25,750.00	18,864.07	25,750.00	25,750.00	.0%
10016120 71084 Agg RkSnd	44,859.19	28,113.85	28,113.85	20,120.45	28,113.85	28,113.85	.0%
10016120 71091 Sign Matrl	5,792.15	15,000.00	15,000.00	3,652.81	8,000.00	9,550.00	-36.3%
10016120 71092 Sign Posts	7,527.55	25,000.00	25,000.00	9,913.40	20,000.00	.00	-100.0%
10016120 71093 StName Sgn	40,439.35	25,000.00	25,000.00	8,845.95	15,000.00	30,900.00	23.6%
10016120 71094 TCtl Sign	18,341.30	50,000.00	50,000.00	24,229.99	30,000.00	40,000.00	-20.0%
10016120 71095 Tfc Paint	525.94	2,000.00	2,000.00	2,524.09	2,000.00	2,000.00	.0%
10016120 71096 Tfc Lpaint	54,923.79	100,000.00	100,000.00	88,976.10	80,000.00	75,000.00	-25.0%
10016120 71098 Pvmt Mark	.00	.00	.00	.00	.00	.00	.0%
10016120 71099 Tfc Baricd	22,288.30	20,000.00	20,000.00	26,413.30	20,000.00	20,600.00	3.0%
10016120 71124 Swr Pipe	124.00	.00	.00	.00	.00	.00	.0%
10016120 71127 ShorngSupp	.00	.00	.00	.00	.00	.00	.0%
10016120 71190 Other Supp	71,497.46	38,245.45	75,376.95	57,793.73	75,376.95	70,376.95	-6.6%
10016120 71710 Veh Equip	.00	.00	.00	.00	.00	.00	.0%
10016120 72130 CO Lcn Veh	.00	.00	.00	.00	.00	.00	.0%
10016120 72140 CO Other	8,343.00	.00	.00	.00	.00	.00	.0%
10016120 73401 Lease Prin	179,221.01	134,416.45	134,416.45	75,145.80	116,845.95	30,698.73	-77.2%
10016120 73701 Lease Int	6,085.07	5,021.53	5,021.53	2,055.86	2,439.49	3,240.39	-35.5%
10016120 79150 Bad Debt	1,548.93	.00	.00	.00	.00	.00	.0%
TOTAL Street Maintenance	2,934,832.01	3,188,123.13	3,188,123.13	2,447,161.75	3,147,604.32	3,292,588.33	3.3%
TOTAL REVENUE	-338,592.33	-309,753.80	-309,753.80	-310,635.72	-311,712.91	-311,708.88	.6%
TOTAL EXPENSE	3,273,424.34	3,497,876.93	3,497,876.93	2,757,797.47	3,459,317.23	3,604,297.21	3.0%
GRAND TOTAL	2,934,832.01	3,188,123.13	3,188,123.13	2,447,161.75	3,147,604.32	3,292,588.33	3.3%



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Snow & Ice Removal

10016124



Snow & Ice Removal operations entail all plowing and salting of the City streets and alleys to maintain safe roadways for residents and to keep commerce moving. During snow events, personnel also are responsible for plowing/salting all City owned parking lots, Fire stations, the Library parking lot and the Lincoln parking lot across from the Government Center.

Snow/Ice response involves personnel from the Streets, Sewers and Solid Waste divisions. Division supervisors rotate management duties. Only properly licensed employees from AFSCME local 699 operate snow- and ice-removal equipment.

Fleet Management provides maintenance and repairs and switches to 12-hour shifts to provide 24-hour coverage during major snow/ice events.



The City had 11 snow events in Winter 2016 compared to 17 in Winter 2015 and 31 in Winter 2014. An event is defined as employees being dispatched to salt and/or plow city streets.



**FY 2018
Budget & Program
Highlights**

-
- The Snow & Ice Removal fund remains one of the more important items for both citizens and the City Council.
 - Staff has developed preliminary plans on the possibility of a satellite facility on the east side. It would include a salt dome. Salt storage would increase efficiency of east-side work.
-



**What we
accomplished
in FY 2017**

-
- Most mailboxes that are damaged during snow/ice removal results from the boxes getting hit by a wave of heavy snow coming off the plow – not from being hit by the snow plow itself. Public Works began experimenting with a bendable mailbox post to reduce the cost of repeated mailbox replacements at select locations. A spring-loaded mailbox post, called a “rebounding mailbox,” was installed on Airport Road at Empire at a spot that goes through multiple mailboxes every year. The test mailbox made it through the winter. The rebounding mailbox and post costs \$125 apiece, counting shipping. A standard mailbox and post costs \$34, plus staff time to install. Expanded use is planned, and limited, strategic placement will be essential because of the extra cost for the spring-loaded boxes.
 - The City historically budgets for an average year. The response policy is to attack snow/ice problems with vigor.
-

Revenue & Expenditures



Snow & Ice Removal	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$123,211	\$305,000	\$305,000	\$230,000
Benefits	\$48,778	\$81,033	\$81,033	\$95,869
Contractuals	\$100,216	\$88,611	\$90,610	\$83,298
Commodities	\$247,579	\$555,773	\$479,200	\$438,917
Principal Expense	\$58,176	\$85,548	\$85,513	\$0
Interest Expense	\$1,409	\$1,182	\$1,182	\$0
Department Total	\$579,370	\$1,117,148	\$1,042,538	\$848,084
Total Revenue	\$10,756	\$10,609	\$10,609	\$10,609
Percent of General Taxation	98.14%	99.05%	98.98%	98.75%

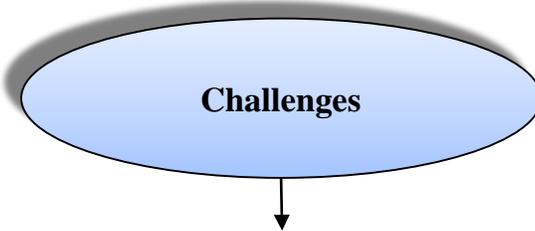
Performance Measurements



Snow & Ice Removal	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Inputs:				
Number of Full Time Employees	-	-	-	-
Department Expenditures	\$579,370	\$1,117,148	\$1,042,538	\$848,084
Cost of Salt per Ton	\$61.60	\$48.97	\$48.97*	\$48.97*
Outputs:				
Number of Snow Events	7	31	31*	31*
Tons of Salt used	3000	8,000	8,000*	8,000*
Mailbox replacement	132	350	350*	350*
Overtime	\$51,504	\$300,000	\$300,000	\$325,000

- ☞ An average winter will include approximately 30 snow events.
- ☞ A response to a snow event will generally involve 25 employees.
- ☞ Public Works ties type of work to a fund. Therefore, a Solid Waste employee will be paid out of the snow-ice fund while performing snow removal.
- ☞ The cost of snow/ice response depends on severity and duration of events, not just the raw number of them, and also timing of winter storms. Night and weekend work require more overtime pay.

*Based on FY 2017 Adopted Budget, as no snow events occurred in FY 2017 prior to the preparation of this document.



Challenges

- Public Works strives to safely, effectively and swiftly remove snow and ice. This is tested by a reduction in staff. The Solid Waste Division lost 6 jobs (through attrition and job transfers) as a cost-saving measure in FY 16. That means 6 fewer employees to clear the roads.
 - Limitations on number of hours worked are intended to promote safety for the drivers. However, it further limits the City's ability to respond to weather emergencies.
 - A second salt dome, in east Bloomington, would improve response time because drivers working on the east side would no longer have to drive to downtown to reload salt. A satellite dome also would add desired capacity; the existing salt dome only provides 75% of average annual usage.
-



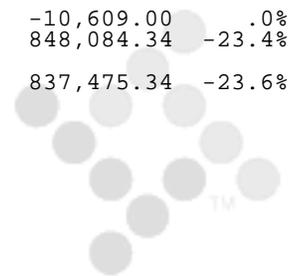
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Snow & Ice Removal	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10016124 57114 Equip Sale	.00	.00	.00	.00	.00	.00	.0%
10016124 57990 OMisc Rev	-10,755.90	-10,609.00	-10,609.00	.00	-10,609.00	-10,609.00	.0%
10016124 61100 Salary FT	69,823.55	5,000.00	5,000.00	48,312.36	5,000.00	5,000.00	.0%
10016124 61130 Salary SN	1,884.00	.00	.00	.00	.00	.00	.0%
10016124 61150 Salary OT	51,503.60	300,000.00	300,000.00	56,220.90	300,000.00	225,000.00	-25.0%
10016124 61190 Othr Salry	.00	.00	.00	.00	.00	.00	.0%
10016124 62101 Dent Ins	646.28	.00	.00	567.02	.00	.00	.0%
10016124 62102 Visn Ins	130.14	.00	.00	100.64	.00	.00	.0%
10016124 62104 BCBS 400	16,890.58	.00	.00	12,102.75	.00	.00	.0%
10016124 62106 HAMP-HMO	4,917.95	.00	.00	3,329.97	.00	.00	.0%
10016124 62108 BCBS17PPO	.00	.00	.00	.00	.00	22,689.44	.0%
10016124 62109 BCBS HMO	.00	.00	.00	802.43	.00	1,819.61	.0%
10016124 62110 Grp Lif In	107.13	.00	.00	81.97	.00	.00	.0%
10016124 62120 IMRF	16,759.57	48,493.00	48,493.00	14,055.03	48,493.00	42,174.00	-13.0%
10016124 62130 SS Medicare	7,152.66	22,320.00	22,320.00	6,118.54	22,320.00	20,687.00	-7.3%
10016124 62140 Medicare	1,672.68	5,220.00	5,220.00	1,430.88	5,220.00	4,839.00	-7.3%
10016124 62160 Work Comp	.00	.00	.00	.00	.00	.00	.0%
10016124 62990 Othr Ben	501.39	5,000.00	5,000.00	360.00	5,000.00	3,660.00	-26.8%
10016124 70220 Oth PT Sv	.00	.00	.00	.00	.00	.00	.0%
10016124 70520 RepMaint V	58,609.78	60,004.50	60,004.50	19,822.80	60,004.00	55,004.00	-8.3%
10016124 70590 Oth Repair	24,856.88	5,000.00	5,000.00	.00	5,000.00	5,000.00	.0%
10016124 70632 Pro Develp	.00	.00	.00	.00	.00	.00	.0%
10016124 70690 Purch Serv	2,064.00	.00	.00	1,213.92	2,000.00	.00	.0%
10016124 70702 WC Prem	1,042.59	1,975.00	1,975.00	1,485.00	1,975.00	1,959.00	-.8%
10016124 70703 Liab Prem	1,557.24	2,807.00	2,807.00	2,106.00	2,807.00	2,751.00	-2.0%
10016124 70704 Prop Prem	462.51	846.00	846.00	630.00	846.00	957.00	13.1%
10016124 70711 WC Prem Pr	.00	.00	.00	.00	.00	.00	.0%
10016124 70712 WC Claim	7,545.27	12,443.00	12,443.00	9,333.00	12,443.00	12,390.00	-.4%
10016124 70713 Liab Claim	1,026.23	1,416.00	1,416.00	1,062.00	1,416.00	1,147.00	-19.0%
10016124 70714 Prop Claim	848.62	1,113.00	1,113.00	837.00	1,113.00	1,377.00	23.7%
10016124 70715 Veh Claim	.00	.00	.00	.00	.00	.00	.0%
10016124 70720 Ins Admin	2,202.66	3,006.49	3,006.49	2,259.00	3,006.49	2,713.00	-9.8%
10016124 70725 LssCtl Sv	.00	.00	.00	.00	.00	.00	.0%
10016124 71035 SafeEquip	.00	.00	.00	130.50	.00	.00	.0%
10016124 71070 Fuel	15,980.98	66,000.00	66,000.00	8,241.10	64,200.00	51,126.00	-22.5%
10016124 71080 Maint Supp	2,080.71	10,815.00	.00	36.35	.00	.00	.0%
10016124 71085 Rock Salt	225,807.04	472,500.00	461,919.60	117,528.00	375,000.00	375,000.00	-18.8%
10016124 71190 Other Supp	3,709.94	6,458.10	17,273.10	70,941.09	40,000.00	12,791.29	-25.9%
10016124 73401 Lease Prin	58,176.46	85,548.40	85,548.40	42,560.76	85,513.08	.00	-100.0%
10016124 73701 Lease Int	1,409.39	1,182.37	1,182.37	786.72	1,181.88	.00	-100.0%
TOTAL Snow & Ice Removal	568,613.93	1,106,538.86	1,095,958.46	422,455.73	1,031,929.45	837,475.34	-23.6%
TOTAL REVENUE	-10,755.90	-10,609.00	-10,609.00	.00	-10,609.00	-10,609.00	.0%
TOTAL EXPENSE	579,369.83	1,117,147.86	1,106,567.46	422,455.73	1,042,538.45	848,084.34	-23.4%
GRAND TOTAL	568,613.93	1,106,538.86	1,095,958.46	422,455.73	1,031,929.45	837,475.34	-23.6%



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Engineering

10016210



Purpose
(Why does this division exist?)

The Engineering Division of Public Works takes a planning and oversight role in many of the City's infrastructure projects. Streets, sewers, storm management, sidewalks, and bicycle lanes fall under Public Works, and engineers and engineering technicians often plan and oversee these efforts.

The division oversees the pavement resurfacing program and programs to improve sidewalks and install ADA-compliant sidewalk ramps. The division oversees plans for roads, bridges, traffic and new subdivisions. It heads the planning effort to upgrade sewers and eliminate overflow of water from combined sewers into streams (CSO elimination). It oversees and inspects the work of contractors on City projects and in new subdivisions. It also:

- Maintains Bloomington's Geographic Information System and GIS-based street, sewer, sidewalk, water and traffic data bases.
- Helps coordinate school walking routes.
- Considers citizen requests and input, conducts engineering studies, and proposes improvements to provide safe and efficient public infrastructure.
- Manages traffic signals and timing, traffic signs, pavement markings, traffic calming, traffic counts, traffic crash reporting and analysis.
- Oversees compliance with City, state and federal regulations, state and national construction standards, and environmental laws.
- Employs four electricians to maintain traffic signals, Downtown decorative street lighting, water and sewer pump stations, and water treatment plant electrical and control systems.
 - Issues dumpster, traffic control, overweight, excavation, curb cut and erosion control permits.
 - Conducts specialized research and analysis.
 - Designs, reviews plans, inspects, approves and manages record drawings of public improvements such as sewers, detention basin, roads, traffic signals and other public infrastructure.
- Manages the public right-of-way.



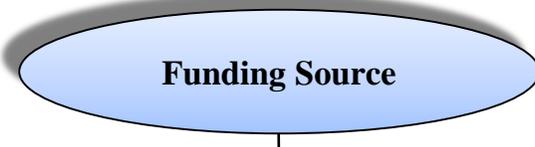
**FY 2018
Budget & Program
Highlights**

A major Engineering Division objective is to quantify needs, which allows objective and systematic setting of priorities. The engineering staff has rated every street and every sidewalk. The ratings help determine which pieces of infrastructure to repair and replace first. Engineering now is turning to systematic ratings of sanitary and combined sewers. By the end of the 2017 contracts, Public Works will have rated about 13 percent of these sewers over a three-year period by documenting pipes with CCTV footage and analyzing that footage. An analysis results in line and manhole repairs where needed. Sometimes, it results in sewer lining to bring piping back to like-new condition.

The Complete Streets Ordinance approved by the City Council in 2016 requires Engineering to take a harder look at potential for multi-modal potential, such as installation of bike lanes, when planning street repairs. All streets will be analyzed for potential rather than relying on the Bicycle Master Plan to determine bicycle routes.

The engineering budget pays for the following 7 staff members:

- The City Engineer and Assistant City Engineer, who oversee high-level planning as well as performing project management.
 - Two of the Division's four electricians, whose duties include traffic signal and downtown lighting maintenance. (The other two are paid from Water and Sanitary Sewer).
 - Two of the Division's six engineering technicians, one of whom oversees street improvement projects and the other who specializes in documents and records.
 - One support staff member, who is essential to recordkeeping.
-



Funding Source

General Fund 90.68%, Maintenance and Fees 9.32%

**What we
accomplished
in FY 2017**

- Street resurfacing exceeded \$3.5 million.
- The Sidewalk Master Plan was being enacted as envisioned by the staff and City Council, with nearly \$1 million going toward repair, installation of ADA-compliant curb ramps and a limited amount of new sidewalk. The plan has been cited by the Illinois Attorney General’s office as a positive example of a community working toward accessibility. The year’s sidewalk gap project was along Ryan Drive, on a school walking route to Oakland School. It opened as the 2015-16 school year began.



- Sewer replacement in southwest Bloomington was underway, and it will allow the City to eventually close two pump stations and work primarily with gravity sewers.

**Revenue &
Expenditures**

Engineering	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$630,690	\$554,247	\$569,878	\$657,860
Benefits	\$251,533	\$216,615	\$230,702	\$258,899
Contractuals	\$489,565	\$623,159	\$622,041	\$508,066
Commodities	\$905,483	\$944,733	\$984,986	\$976,120
Capital Expenditures	\$33,568	\$0	\$0	\$0
Principal Expense	\$18,357	\$22,560	\$18,476	\$8,096
Interest Expense	\$662	\$1,147	\$547	\$810
Other Expenditures	\$13	\$0	\$0	\$0
Department Total	\$2,329,870	\$2,362,461	\$2,426,629	\$2,409,850
Total Revenue	\$266,425	\$224,554	\$224,554	\$224,554
Percent of General Taxation	88.56%	90.49%	90.75%	90.68%

Performance Measurements



Engineering	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
<i>Inputs:</i>				
Division Expenditures	\$2,329,870	\$2,362,461	\$2,426,629	\$2,409,850
<i>Outputs</i>				
<i>Permit Requests Received:</i>				
Curb Cuts	208	150	150	150
Excavation	131	500	500	500
Erosion	160	200	200	200
Traffic Control	34	50	50	50
Dumpster	77	50	70	75
Overweight	135	250	250	250
In-House Plan Reviews	130	150	150	150

Challenges



Future staffing: Staffing is a major challenge. The City Council must determine how to address Stormwater and Sanitary Sewer needs. Engineering is heavily involved in planning and overseeing the needed projects. Engineering Division staffing must increase to bring these projects to fruition. Public Works proposes to gradually add staff as the Stormwater and Sanitary Sewer Master Plans projects and programs are enacted. Salaries and benefits would be divided between Storm Water and Sewer Maintenance funds and would entail the addition of a technician and engineer in Year 1, a technician and engineer in Year 2, a technician in Year 3, and a technician and engineer in Year 4.

If all the hires are approved, Engineering would still have one fewer FTE than it did in 2009, when Recession-driven cuts resulted in the loss of 9 FTEs (one of which has since been added back).

On a similar note, the City will need more staff if the City Council chooses to increase the annual resurfacing budget.

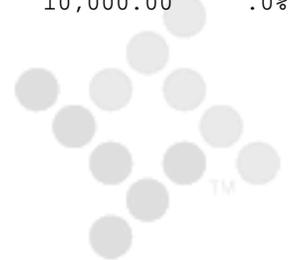
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Engineering Administration	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10016210 52090 CurbEx Pmt	-12,915.00	-21,486.76	-21,486.76	-10,215.00	-21,486.76	-21,486.76	.0%
10016210 52990 Other Pmt	-24,720.00	-27,864.54	-27,864.54	-22,240.00	-27,864.54	-27,864.54	.0%
10016210 53120 St Grnt	.00	.00	.00	.00	.00	.00	.0%
10016210 54010 Str Maint	.00	-20,600.00	-20,600.00	.00	-20,600.00	-20,600.00	.0%
10016210 54020 Pvmt Repr	.00	.00	.00	.00	.00	.00	.0%
10016210 54030 TfCt Maint	-186,642.53	-131,325.00	-131,325.00	-91,432.55	-131,325.00	-131,325.00	.0%
10016210 54420 Cnslt Chg	.00	.00	.00	.00	.00	.00	.0%
10016210 54470 Insp Fee	-19,658.80	-21,218.00	-21,218.00	-44,303.72	-21,218.00	-21,218.00	.0%
10016210 55990 Othr Pnlty	.00	.00	.00	.00	.00	.00	.0%
10016210 57114 Equip Sale	.00	.00	.00	-3,051.00	.00	.00	.0%
10016210 57420 PropDam CL	-22,488.87	-2,060.00	-2,060.00	-1,765.14	-2,060.00	-2,060.00	.0%
10016210 57985 Cash StOvr	.00	.00	.00	.00	.00	.00	.0%
10016210 57990 OMisc Rev	.00	.00	.00	.00	.00	.00	.0%
10016210 61100 Salary FT	574,719.45	484,247.34	484,247.34	377,371.75	499,211.63	587,860.00	21.4%
10016210 61130 Salary SN	28,591.34	40,000.00	40,000.00	35,091.39	40,000.00	40,000.00	.0%
10016210 61150 Salary OT	26,911.45	30,000.00	30,000.00	18,565.16	30,666.79	30,000.00	.0%
10016210 61190 Othr Salry	467.43	.00	.00	.00	.00	.00	.0%
10016210 62101 Dent Ins	2,451.65	2,611.00	2,611.00	2,160.11	3,034.09	4,029.72	54.3%
10016210 62102 Visn Ins	532.18	524.00	524.00	435.56	587.41	704.18	34.4%
10016210 62104 BCBS 400	92,204.82	84,784.00	84,784.00	57,273.52	48,489.61	.00	-100.0%
10016210 62106 HAMP-HMO	9,581.07	.00	.00	13,589.51	14,396.02	.00	.0%
10016210 62108 BCBS17PPO	.00	.00	.00	.00	24,874.84	107,260.38	.0%
10016210 62109 BCBS HMO	.00	.00	.00	7.10	6,553.72	34.12	.0%
10016210 62110 Grp Lif In	744.71	604.00	604.00	378.67	474.01	481.00	-20.4%
10016210 62115 RHS Contrb	3,709.06	3,089.00	3,089.00	3,503.75	4,648.35	5,012.52	62.3%
10016210 62120 IMRF	81,489.35	71,166.00	71,166.00	57,415.74	71,753.99	80,541.65	13.2%
10016210 62130 SS Medicare	36,360.92	32,814.00	32,814.00	25,003.87	34,477.56	38,969.46	18.8%
10016210 62140 Medicare	8,503.75	7,674.00	7,674.00	5,847.62	8,063.27	9,117.06	18.8%
10016210 62150 UnEmpl Ins	.00	.00	.00	.00	.00	.00	.0%
10016210 62160 Work Comp	.00	.00	.00	.00	.00	.00	.0%
10016210 62190 Uniforms	.00	.00	.00	.00	.00	.00	.0%
10016210 62191 Prot Wear	1,914.75	600.00	600.00	247.50	600.00	.00	-100.0%
10016210 62200 Hlth Fac	246.43	.00	.00	150.00	.00	.00	.0%
10016210 62330 LIUNA Pen	748.80	749.00	749.00	576.00	748.80	749.00	.0%
10016210 62990 Othr Ben	13,045.40	12,000.00	12,000.00	10,954.81	12,000.00	12,000.00	.0%
10016210 70050 Eng Sv	92,126.80	53,354.00	53,354.00	28,398.65	53,354.00	54,954.62	3.0%
10016210 70095 CC Fees	.00	.00	.00	.00	.00	.00	.0%
10016210 70220 Oth PT Sv	68,566.85	100,304.52	100,304.52	49,850.47	100,304.52	80,304.52	-19.9%
10016210 70430 MFD Lease	2,186.30	2,455.30	2,455.30	1,678.60	2,211.60	2,211.60	-9.9%
10016210 70510 RepMaint B	.00	3,070.24	3,070.24	.00	3,070.24	3,070.24	.0%
10016210 70520 RepMaint V	3,594.56	6,000.00	6,000.00	944.00	5,000.00	6,000.00	.0%
10016210 70530 RepMaint O	.00	2,883.71	2,883.71	.00	2,883.71	2,970.22	3.0%
10016210 70540 RepMt Othr	412.12	3,090.00	3,090.00	224.69	3,090.00	3,090.00	.0%
10016210 70590 Oth Repair	1,189.98	10,000.00	10,000.00	1,120.08	10,000.00	10,000.00	.0%



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CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

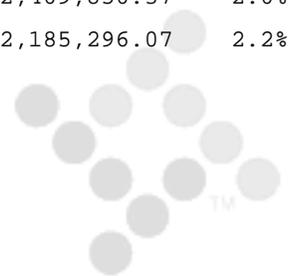
PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

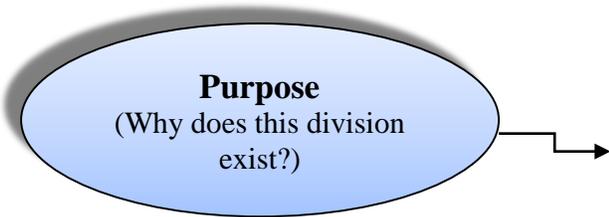
Engineering Administration			2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10016210	70611	PrintBind	70.00	1,591.35	1,591.35	143.00	1,591.35	1,591.35	.0%
10016210	70630	Travel	.00	.00	.00	.00	.00	.00	.0%
10016210	70631	Dues	1,770.00	3,296.00	3,296.00	844.00	3,296.00	3,296.00	.0%
10016210	70632	Pro Develp	7,521.61	10,300.00	10,300.00	3,252.23	10,300.00	10,300.00	.0%
10016210	70641	Temp Sv	59,666.09	80,000.00	80,000.00	40,760.92	80,000.00	60,000.00	-25.0%
10016210	70649	Car Wash	214.00	175.00	175.00	168.00	300.00	300.00	71.4%
10016210	70662	Ctr TS Wrk	200,000.00	206,000.00	206,000.00	-6,431.81	206,000.00	180,000.00	-12.6%
10016210	70690	Purch Serv	15,594.00	83,000.00	83,000.00	2,590.53	83,000.00	40,000.00	-51.8%
10016210	70702	WC Prem	2,619.85	4,511.00	4,511.00	3,384.00	4,511.00	4,040.00	-10.4%
10016210	70703	Liab Prem	3,913.06	6,413.00	6,413.00	4,806.00	6,413.00	5,673.00	-11.5%
10016210	70704	Prop In Pr	1,162.20	1,933.00	1,933.00	1,449.00	1,933.00	1,972.00	2.0%
10016210	70711	WC Prem Pr	.00	.00	.00	.00	.00	.00	.0%
10016210	70712	WC Claim	18,761.22	31,510.00	31,510.00	23,634.00	31,510.00	27,164.00	-13.8%
10016210	70713	Liab Claim	2,551.72	3,586.00	3,586.00	2,691.00	3,586.00	2,515.00	-29.9%
10016210	70714	Prop Claim	2,110.07	2,818.00	2,818.00	2,115.00	2,818.00	3,018.00	7.1%
10016210	70715	Veh Claim	.00	.00	.00	.00	.00	.00	.0%
10016210	70716	StpLss Ins	.00	.00	.00	.00	.00	.00	.0%
10016210	70720	Ins Admin	5,534.88	6,868.14	6,868.14	5,148.00	6,868.14	5,595.00	-18.5%
10016210	70725	LssCtl Sv	.00	.00	.00	.00	.00	.00	.0%
10016210	71010	Off Supp	17,708.88	15,000.00	15,000.00	18,507.30	20,000.00	20,600.00	37.3%
10016210	71017	Postage	943.82	2,000.00	2,000.00	259.87	2,000.00	2,000.00	.0%
10016210	71024	Janit Supp	.00	150.79	150.79	148.21	150.79	150.79	.0%
10016210	71030	UniformSup	.00	.00	.00	.00	850.00	850.00	.0%
10016210	71035	SafeEquip	1,138.51	.00	.00	3,347.50	3,000.00	3,000.00	.0%
10016210	71070	Fuel	3,748.06	5,720.00	5,720.00	3,375.69	5,136.00	5,290.00	-7.5%
10016210	71078	Elect Supp	137,142.06	120,000.00	120,000.00	114,719.50	150,000.00	157,300.00	31.1%
10016210	71080	Maint Supp	835.00	.00	.00	.00	.00	.00	.0%
10016210	71190	Other Supp	2,554.83	34,998.90	34,998.90	25,347.79	34,998.90	30,000.00	-14.3%
10016210	71320	Electricity	722,407.07	750,000.00	750,000.00	497,110.19	750,000.00	740,000.00	-1.3%
10016210	71340	Telecom	18,597.92	16,300.63	16,300.63	16,860.50	18,288.00	16,300.63	.0%
10016210	71420	Periodicls	406.71	562.28	562.28	251.96	562.28	628.28	11.7%
10016210	71710	Veh Equip	.00	.00	.00	.00	.00	.00	.0%
10016210	72130	CO Lcn Veh	.00	.00	.00	.00	.00	.00	.0%
10016210	72140	CO Other	33,568.00	.00	.00	.00	.00	.00	.0%
10016210	73401	Lease Prin	18,357.12	22,560.23	22,560.23	11,357.46	18,476.13	8,095.84	-64.1%
10016210	73701	Lease Int	661.73	1,147.03	1,147.03	481.03	546.52	810.19	-29.4%
10016210	79010	Prop Tx	12.70	.00	.00	5,453.80	.00	.00	.0%
10016210	79150	Bad Debt	.00	.00	.00	454.94	.00	.00	.0%
TOTAL Engineering Administra			2,063,445.08	2,137,907.16	2,137,907.16	1,300,010.75	2,202,074.97	2,185,296.07	2.2%
TOTAL REVENUE			-266,425.20	-224,554.30	-224,554.30	-173,007.41	-224,554.30	-224,554.30	.0%
TOTAL EXPENSE			2,329,870.28	2,362,461.46	2,362,461.46	1,473,018.16	2,426,629.27	2,409,850.37	2.0%
GRAND TOTAL			2,063,445.08	2,137,907.16	2,137,907.16	1,300,010.75	2,202,074.97	2,185,296.07	2.2%

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Fleet Management

10016310



Fleet Management serves as the City’s in-house repair garage, but also provides additional tasks for the City. It develops specifications for vehicles and equipment, and makes recommendations to the City Council for new purchases. The Fleet Management Division of Public Works also purchases all items for equipment fitting, maintenance and repair on behalf of the City. The division purchases all fuels for the mobile fleet through the bid process, Joint Purchasing Contracts or negotiations (depending on the anticipated purchase cost). While the Fleet Management Division does not operate equipment during snow events, its staff provides the maintenance services that keep this equipment on the road. During major snow events, Fleet operates over two 12-hour shifts.



Fleet Management operates two shifts. This allows us to service and repair vehicles and equipment during time they aren’t being used. There are seven full-time technicians, one seasonal employee, one office employee, and an office employee who is shared with Public Works Administration that works mainly out of the Government Center.



The Division oversees most repairs plus routine maintenance for more than 500 pieces of equipment, including more than 300 motorized vehicles with an estimated replacement value of about \$31 million. The Division outsources only transmission, body work and repair/replacement of tires.

**FY 2018
Budget & Program
Highlights**

-
- Fleet will continue to explore “green” options for City vehicles.
-

**What we
accomplished
in FY 2017**

-
- **Online sale of surplus vehicles and equipment has maximized the return on investments.**
 - **Onsite repairs eliminated cost overruns, appointments and service calls for routine repairs.** This included more costly services that were routinely sent out. Our technicians are now making repairs in-house at a lower cost. This does require a higher level of technical expertise, and the technicians work hard to complete these repairs while still meeting other daily workload goals.
 - Staff made timely repairs of City service vehicles. Fleet, when possible, services vehicles during out-of-service hours to reduce the need for additional units.
 - Motor Pool vehicles were provided to all Departments to reduce the number of units in the fleet while making vehicles available for out-of-town travel.
-

**Revenue &
Expenditures**



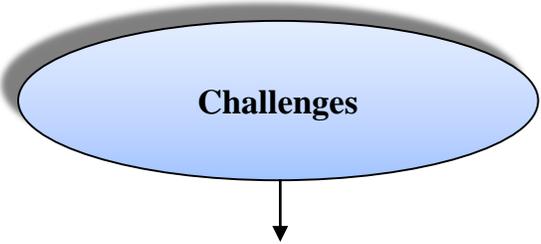
Fleet Management	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$647,351	\$671,368	\$644,827	\$680,566
Benefits	\$239,289	\$247,768	\$258,671	\$254,361
Contractuals	\$447,456	\$496,117	\$514,967	\$517,781
Commodities	\$1,536,195	\$1,846,922	\$1,363,882	\$1,823,271
Principal Expense	\$38,390	\$42,534	\$39,023	\$4,692
Interest Expense	\$1,272	\$1,155	\$640	\$561
Department Total	\$2,909,953	\$3,305,864	\$2,822,011	\$3,281,232
Total Revenue	\$2,254,701	\$2,869,830	\$2,316,986	\$2,297,516
Percent of General Taxation	22.52%	13.19%	17.90%	29.98%

**Performance
Measurements**



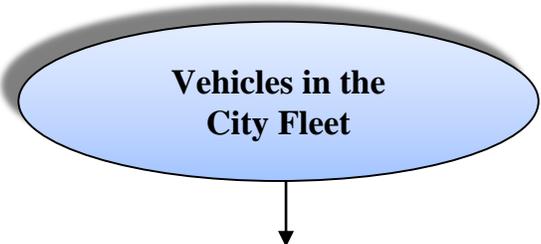
Fleet Management	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Inputs:				
Department Expenditures	\$2,909,953	\$3,305,864	\$2,822,011	\$3,281,232
Outputs:				
Work Order Requests	4,675	4,550	4,609	4,618
Total Repair Orders Closed	4,210	4,150	4,419	4,419
Preventative Maintenance	465	450	460	469
Fuel Consumption:				
City Diesel Fuel	220,962	215,000	229,500	229,500
City Unleaded Fuel	219,292	210,000	228,500	219,292
Efficiency Measures:				
Dollars Saved due to In-House Maintenance	N/A	N/A	N/A	N/A

* N/A represents measures that will be tracked in future Fiscal Year.



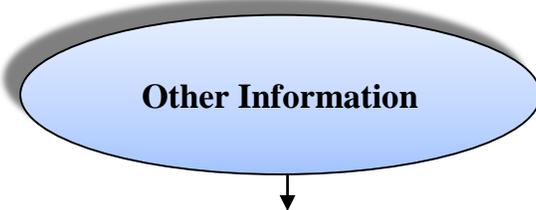
Management of fleet maintenance in a competitive market. The City’s diverse fleet covers over 15 different common and specialized vocational equipment fields.

- Strategic timing of the replacement of City vehicles within the City’s fiscal restraints.
- Enhanced technological training for staff to be able to work on new vehicles.
- The department needs a place to store equipment such as blades, cylinders, and tires once the storage annex is torn down.



Vehicle/equipment type	Number in category
Emergency Vehicles	74
Fire-Rescue Trucks	13
Ambulances	7
Passenger Busses	2
Light Vehicles (<10,000 gross vehicle weight GVW)	96
Medium Duty (10,000-19,500 GVW)	21
Heavy Duty (>20,000 GVW)	69
Equipment/Off Road*	236
Total Vehicles and Equipment in the City Fleet	518

*Wheel Loaders, Backhoes, Tractors, Mowers, trailers, Zambonis, generators, saws, compressors, plows and spreaders, loader buckets, other attachments, skid loaders, leaf vacuums



Other Information

Fleet Labor Rate

- Fleet Management functions in much the same way as auto and truck dealerships and independent repair shops. Fleet's labor rate is calculated by taking the total expense to operate the Fleet Management Division and subtracting revenues, then dividing the total by the available billable hours for the year. **The current labor rate is \$53.00 an hour which has not been raised since 2005.** The division's labor rate is 15% to 45% lower than other repair facilities in the area (reference upon request).
- Fleet Management Division can handle most types of repairs. These include servicing of marked police patrol cars, repairing Zamboni ice refinishers at the US Cellular Coliseum, welding repairs on an end loader bucket, repairing the salt conveyor at the salt dome, repairs to mowers, electrical and hydraulic system repairs on all makes and models of vehicles and equipment, as well as the repair of camera, computer, and emergency equipment in police and fire units. In-house preventive maintenance on City vehicles also saves time and expense.

Fuel

- In addition to repairs, Fleet Management also is responsible for fuel purchases and the maintenance and repair of the fuel dispensing equipment. The division also bills and reports fuel usage to all departments within the City. In the spirit of intergovernmental cooperation and the desire to keep cost down for the residents of McLean County, Fleet Management also sells fuel to McLean County agencies at a slightly increased cost to cover the expenses for this service.
- We have continued our **Risk Management Fuel strategy**. We pooled 50% of the City's diesel fuel purchases with other entities so future contracts could be bought at a time of year when fuel costs are historically at their lowest. This limits the risk of fuel costs exceeding budgeted amounts and could result in cost savings. We also purchased 50% of our no-lead fuel on future contracts.

A Typical Day: A typical work day for a technician might begin with finishing a repair of replacing fuel tank straps that have rusted through. When a sewer vacor truck comes in with the router pump not working, the Tech will be pulled off the repair he is on to diagnose the problem. He troubleshoots the problem and determines if it will be a quick fix or if the unit must be put out of service. In this case, it is a relay that has vibrated loose in the control box. The Tech reinstalls the relay and secures it to its mounting, ensuring it won't vibrate loose again. The sewer vacor crew members are on their way to continue on. The Tech then finishes the fuel tank strap repair and returns the truck to service. He then brings in a street sweeper that had a side broom tilt motor shorted out internally. He replaces the tilt motor, adjusts it, then checks the unit over for defects and lubes it before putting it back into service. He then starts a PM Service on a dump truck that was scheduled in. He notes and repairs defects he finds while also repairing any problems noted by the operator. An ambulance stops by with a headlight out and the Tech replaces the bulb to keep it in service.

Greening the Fleet: Currently the City uses Bio-Diesel in all units that fill up at the Public Works fueling site. When using 20 percent Bio-Diesel these units are considered Alternate Fueled vehicles. The City has many cars and trucks that are E85 compatible. We currently do not use E85 as the City does not have a fuel tank available. At this time offsite fueling of these vehicles is not cost affective. All totaled the city has 191 Alternate Fueled units.



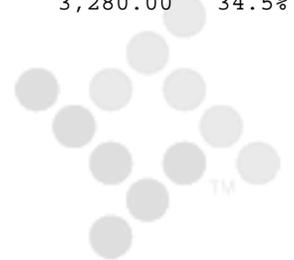
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Fleet Management			2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10016310	54310	Fuel Othr	-113,506.26	-218,728.74	-218,728.74	-96,556.21	-151,269.38	-151,269.38	-30.8%
10016310	54320	Garage Chg	-2,139,006.57	-2,647,823.06	-2,647,823.06	-1,633,452.40	-2,142,968.32	-2,142,968.32	-19.1%
10016310	57114	Equip Sale	-192.40	.00	.00	.00	-200.00	.00	.0%
10016310	57420	PropDam CL	.00	.00	.00	-22,037.43	-22,037.43	.00	.0%
10016310	57990	OMisc Rev	-1,995.73	-3,278.18	-3,278.18	-467.05	-510.72	-3,278.18	.0%
10016310	61100	Salary FT	608,944.64	627,448.00	627,448.00	441,241.80	602,360.14	635,566.00	1.3%
10016310	61130	Salary SN	22,041.96	23,920.00	23,920.00	16,809.52	22,466.83	25,000.00	4.5%
10016310	61150	Salary OT	16,364.28	20,000.00	20,000.00	17,998.14	20,000.00	20,000.00	.0%
10016310	61190	Other Sal	.00	.00	.00	.00	.00	.00	.0%
10016310	62101	Dent Ins	3,337.33	3,422.00	3,422.00	3,152.22	4,098.33	4,252.00	24.3%
10016310	62102	Visn Ins	634.67	603.00	603.00	578.20	764.24	800.00	32.7%
10016310	62104	BCBS 400	79,447.69	86,002.00	86,002.00	66,494.25	58,497.35	.00	-100.0%
10016310	62106	HAMP-HMO	10,840.06	7,514.00	7,514.00	13,248.64	13,733.39	.00	-100.0%
10016310	62108	BCBS17PPO	.00	.00	.00	.00	30,475.44	84,127.67	.0%
10016310	62109	BCBS HMO	.00	.00	.00	2,268.60	6,553.72	18,300.04	.0%
10016310	62110	Grp Lif In	595.10	609.00	609.00	421.62	436.35	361.00	-40.7%
10016310	62115	RHS Contrb	501.94	38.00	38.00	1,236.20	1,685.86	1,839.12	4739.8%
10016310	62120	IMRF	88,276.72	91,709.00	91,709.00	70,390.77	86,021.01	86,981.33	-5.2%
10016310	62130	SS Medicare	38,377.28	39,972.00	39,972.00	27,560.05	38,784.83	40,065.11	.2%
10016310	62140	Medicare	8,975.28	9,349.00	9,349.00	6,445.71	9,070.85	9,374.51	.3%
10016310	62160	Work Comp	.00	.00	.00	-1,460.02	.00	.00	.0%
10016310	62170	UniformAll	.00	.00	.00	.00	.00	.00	.0%
10016310	62180	Tool All	6,300.00	6,300.00	6,300.00	.00	6,300.00	6,300.00	.0%
10016310	62191	Prot Wear	1,943.11	1,750.00	1,750.00	240.00	1,750.00	1,750.00	.0%
10016310	62990	Othr Ben	60.00	500.00	500.00	40.00	500.00	210.00	-58.0%
10016310	70220	Oth PT Sv	.00	.00	.00	.00	.00	.00	.0%
10016310	70430	MFD Lease	1,051.28	1,110.91	1,110.91	766.65	1,021.30	1,021.30	-8.1%
10016310	70510	RepMaint B	12,424.24	3,000.00	3,000.00	1,137.35	3,000.00	3,000.00	.0%
10016310	70520	RepMaint V	367,351.83	418,563.62	418,563.62	323,758.23	418,563.62	431,120.53	3.0%
10016310	70530	RepMaint O	889.60	1,400.00	1,400.00	1,249.01	1,249.01	1,442.00	3.0%
10016310	70540	RepMt Othr	3,295.08	2,702.32	2,702.32	1,084.06	2,702.32	2,783.39	3.0%
10016310	70620	Towing	5,062.50	5,060.42	5,060.42	2,021.00	2,500.00	2,500.00	-50.6%
10016310	70631	Dues	568.00	546.36	546.36	683.00	546.36	562.75	3.0%
10016310	70632	Pro Develop	116.00	1,236.00	1,236.00	90.00	800.00	1,236.00	.0%
10016310	70641	Temp Sv	.00	.00	.00	.00	.00	.00	.0%
10016310	70649	Car Wash	.00	.00	.00	.00	.00	.00	.0%
10016310	70690	Purch Serv	22,621.99	15,913.50	15,913.50	35,685.55	38,000.00	20,000.00	25.7%
10016310	70702	WC Prem	2,405.99	4,018.00	4,018.00	3,015.00	4,018.00	4,343.00	8.1%
10016310	70703	Liab Prem	3,593.63	5,712.00	5,712.00	4,284.00	5,712.00	6,099.00	6.8%
10016310	70704	Prop In Pr	1,067.33	1,721.00	1,721.00	1,287.00	1,721.00	2,120.00	23.2%
10016310	70711	WC Prem Pr	.00	.00	.00	.00	.00	.00	.0%
10016310	70712	WC Claim	17,648.73	23,473.00	23,473.00	17,604.00	23,473.00	29,524.00	25.8%
10016310	70713	Liab Claim	2,340.97	3,104.00	3,104.00	2,331.00	3,104.00	2,734.00	-11.9%
10016310	70714	Prop Claim	1,935.80	2,439.00	2,439.00	1,827.00	2,439.00	3,280.00	34.5%



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**CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS**
PROJECTION: 20184 FY 2018 BUDGET LEVEL 4
FOR PERIOD 12
ACCOUNTS FOR:

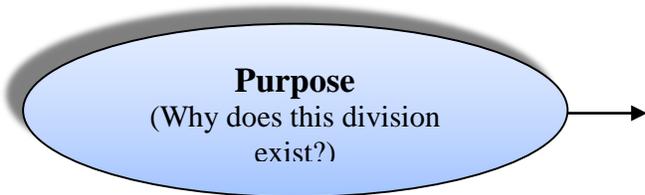
Fleet Management		2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10016310	70715							
	Veh Claim	.00	.00	.00	.00	.00	.00	.0%
10016310	70720	5,083.05	6,117.16	6,117.16	4,590.00	6,117.16	6,015.00	-1.7%
10016310	70725	.00	.00	.00	.00	.00	.00	.0%
	LssCtl Sv	.00	.00	.00	.00	.00	.00	.0%
10016310	71010	.00	.00	.00	.00	.00	.00	.0%
	Off Supp	.00	.00	.00	.00	.00	.00	.0%
10016310	71017	.00	.00	.00	.00	.00	.00	.0%
	Postage	.00	.00	.00	.00	.00	.00	.0%
10016310	71024	13.96	.00	.00	.00	.00	.00	.0%
	Janit Supp	.00	.00	.00	.00	.00	.00	.0%
10016310	71030	.00	.00	.00	.00	.00	.00	.0%
	UniformSup	.00	.00	.00	.00	.00	.00	.0%
10016310	71035	.00	.00	.00	108.75	.00	.00	.0%
	SafeEquip	.00	.00	.00	.00	.00	.00	.0%
10016310	71070	867,347.52	1,175,000.00	1,175,000.00	1,178,981.93	685,000.00	1,125,000.00	-4.3%
	Fuel	51,036.06	70,110.56	70,110.56	52,834.26	72,213.88	72,213.88	3.0%
10016310	71075	18,532.11	3,320.80	3,320.80	4,608.25	8,770.80	8,770.80	164.1%
	Maint Supp	5,940.44	7,077.59	7,077.59	2,001.40	7,077.59	7,289.92	3.0%
10016310	71190	4,264.37	5,328.14	5,328.14	3,615.45	4,735.00	6,328.14	18.8%
	Telecom	589,060.48	586,085.22	586,085.22	372,686.12	586,085.22	603,667.78	3.0%
10016310	71710	.00	.00	.00	.00	.00	.00	.0%
	Veh Equip	.00	.00	.00	.00	.00	.00	.0%
10016310	72140	38,389.61	42,533.51	42,533.51	20,169.52	39,023.10	4,691.89	-89.0%
	CO Other	1,272.14	1,154.63	1,154.63	466.53	639.99	561.42	-51.4%
10016310	73401	.00	.00	.00	.00	.00	.00	.0%
	Lease Prin	.00	.00	.00	.00	.00	.00	.0%
10016310	73701	655,251.81	436,033.76	436,033.76	951,037.67	505,024.84	983,715.70	125.6%
	Lease Int							
10016310	79150							
	Bad Debt							
TOTAL Fleet Management		655,251.81	436,033.76	436,033.76	951,037.67	505,024.84	983,715.70	125.6%
TOTAL REVENUE		-2,254,700.96	-2,869,829.98	-2,869,829.98	-1,752,513.09	-2,316,985.85	-2,297,515.88	-19.9%
TOTAL EXPENSE		2,909,952.77	3,305,863.74	3,305,863.74	2,703,550.76	2,822,010.69	3,281,231.58	-.7%
GRAND TOTAL		655,251.81	436,033.76	436,033.76	951,037.67	505,024.84	983,715.70	125.6%



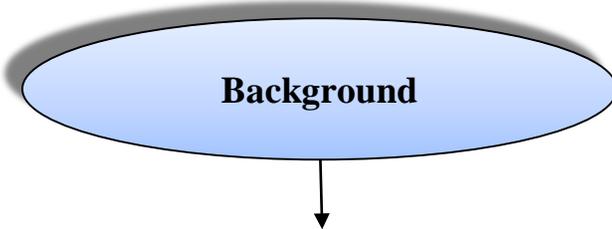
McLean County

Mental Health

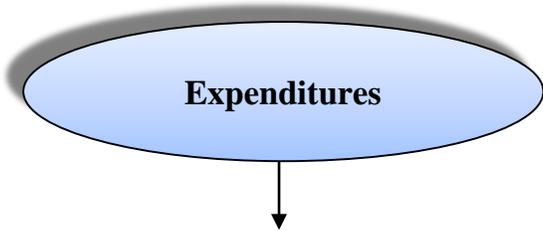
10019140



The City established the McLean County Mental Health division to account for the contribution provided to the County related to mental health. A joint initiative between the City of Bloomington, the Town of Normal and Mclean County whose purpose is to fund mental health services as identified in the McLean County Mental Health Action Plan of 2015.



On September 21, 2015, the City Council took the Mclean County Mental Health Action Plan into consideration while discussing raising the Home Rule Sales Tax. City Council approved the amendment to Chapter 39 – Taxation, Section 130 of the municipal code that increased Home Rule Sales Tax by 1% with 10% of net proceeds or approximately one quarter of a percent earmarked for this initiative. The increase estimated at \$2.4M, will be transferred to McLean County each year for the next twenty years. The Town of Normal also increased their Home Rule Sales Tax 1% and designated 10% of the net proceeds to this joint initiative and is estimated at \$1.675M annually.



McLean County Health	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Mental Health Services	\$503,985	\$2,428,619	\$2,451,845	\$2,440,762
Department Total	\$503,985	\$2,428,619	\$2,451,845	\$2,440,762
Percent of General Taxation	100%	100%	100%	100%



CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

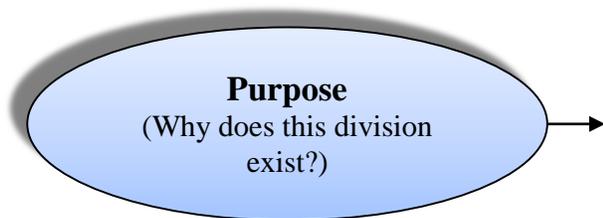
McLean County Mental Health	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10019140 75021 ToMentlHth	503,984.89	2,428,619.35	2,428,619.35	1,650,736.50	2,451,845.09	2,440,762.45	.5%
TOTAL McLean County Mental H	503,984.89	2,428,619.35	2,428,619.35	1,650,736.50	2,451,845.09	2,440,762.45	.5%
TOTAL REVENUE	.00	.00	.00	.00	.00	.00	.0%
TOTAL EXPENSE	503,984.89	2,428,619.35	2,428,619.35	1,650,736.50	2,451,845.09	2,440,762.45	.5%
GRAND TOTAL	503,984.89	2,428,619.35	2,428,619.35	1,650,736.50	2,451,845.09	2,440,762.45	.5%



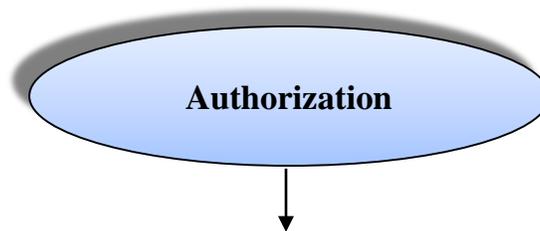
Sister City Committee



10019160



The purpose of the Bloomington-Normal Sister City Committee, also known as Sister Cities Committee, is to further international relations and good will between the Bloomington-Normal Community and Asahikawa, Japan.

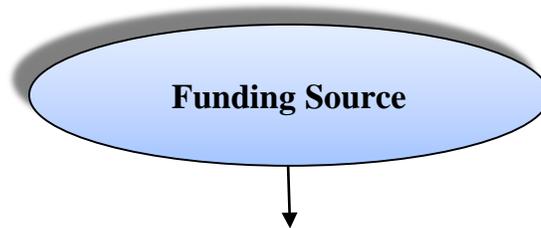


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- This relationship is pursuant of the People to People program instituted by the United States State Department (original ordinance 1982-91).
-

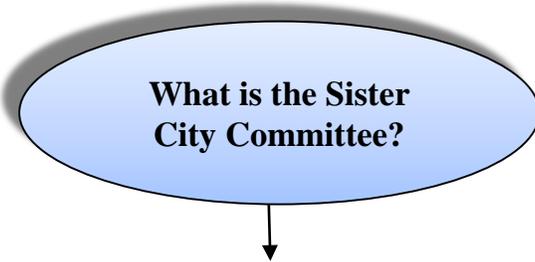
The Sister Cities relationship with Asahikawa began in 1962 and is one of the longest running in the country. It is a joint effort between the City of Bloomington and the Town of Normal. Asahikawa is on the northern island of Hokkaido, Japan.



-
- The City's General Fund will transfer \$12,101 to support the operations of the Sister City Committee in FY 2018.
 - The Town of Normal will transfer \$12,100 to support the operations of the Sister City Committee in FY 2018.
 - Private donations and corporate support provide additional funding for the community activities.
-



The City of Bloomington and Town of Normal provide funds for this organization in addition to private donations.



What is the Sister City Committee?

-
- The Sister City Committee is responsible for preparing an annual budget for its operations and presenting the budget to the City Council on an annual basis.
 - The Committee consists of twenty (20) members, ten (10) approved by the Mayor and Council of each community.
 - The Committee meets on the first Monday of each month at the Central Illinois Regional Airport.
 - The Committee is broken down into sub-committees that focus on educational exchange and community relations activities.
-



What we accomplished in FY 2017

-
- The Committee hosted 15 junior high students and two chaperones from Asahikawa who toured Bloomington/Normal while staying with American host families.
 - 4 area junior high students and 1 adult chaperone stayed with host families while visiting Asahikawa this past summer.
 - 1 student from Bloomington/Normal participated in a high school exchange program which lasted for the entire academic year.
 - The Committee has an active social media presence with some posts reaching over 5,000 people, including links to a monthly blog post by our high school student in Asahikawa. Marketing with Facebook has been pursued as a cost-effective way to reach more people in our community.
 - The committee has contracted with a landscaping company to update the garden over the next year.
-

Revenue & Expenditures

Sister City	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Contractuals	(\$6,356)	\$10,000	\$7,500	\$7,500
Commodities	\$1,024	\$2,000	\$1,500	\$1,500
Other Expenditures	\$13,586	\$17,201	\$17,701	\$20,201
Department Total	\$8,255	\$29,201	\$26,701	\$29,201
Total Revenue	\$27,326	\$29,201	\$29,201	\$29,201
Transfers from General Fund	\$12,101	\$12,101	\$12,101	\$12,101

Upcoming Changes

-
- The Committee held elections in October for the positions of Chairperson, Vice-Chairperson, and Treasurer.
 - Continued emphasis on more aggressively promoting the Jr. High TO program along with increasing the age span of qualified candidates will continue for next summer's trip. This has proven to bring us a larger number of qualified candidates.
 - More focus on Facebook marketing and post boosting will continue in the next year.
 - Tour plans are underway in preparation for the 55th anniversary of the Sister Cities which will be hosted in Asahikawa in summer 2017.
 - The Constitution Trail garden will see some big changes this year, through the introduction of new plants alongside the clearing of unsuccessful plants.
 - Recruitment of new members to the Committee continues, with a focus to attract members with a passion for international exchange programs.
-

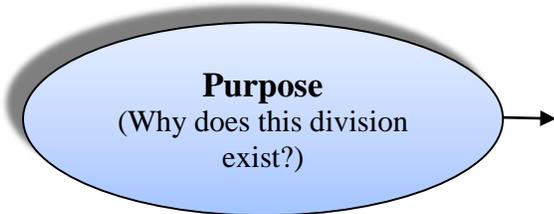
**CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS**
PROJECTION: 20184 FY 2018 BUDGET LEVEL 4
FOR PERIOD 12
ACCOUNTS FOR:

Sister City		2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10019160	53350 Tn of Nrml	-12,100.00	-12,100.00	-12,100.00	-12,100.00	-12,100.00	-12,100.00	.0%
10019160	57310 Donations	-3,125.00	-5,000.00	-5,000.00	-1,050.00	-5,000.00	-5,000.00	.0%
10019160	57540 Comm Proj	.00	.00	.00	.00	.00	.00	.0%
10019160	70630 Travel	-6,355.54	10,000.00	10,000.00	1,429.66	7,500.00	7,500.00	-25.0%
10019160	71010 Off Supp	911.88	1,000.00	1,000.00	139.62	1,000.00	1,000.00	.0%
10019160	71017 Postage	112.15	1,000.00	1,000.00	217.85	500.00	500.00	-50.0%
10019160	79110 Com Relatn	9,134.62	14,025.00	14,025.00	2,357.99	15,601.00	15,601.00	11.2%
10019160	79980 SpProg Exp	4,451.84	3,176.00	3,176.00	5,484.58	2,000.00	4,600.00	44.8%
10019160	79990 Othr Exp	.00	.00	.00	775.00	100.00	.00	.0%
10019160	85100 Fm General	-12,101.00	-12,101.00	-12,101.00	-9,075.78	-12,101.00	-12,101.00	.0%
TOTAL Sister City		-19,071.05	.00	.00	-11,821.08	-2,500.00	.00	.0%
TOTAL REVENUE		-27,326.00	-29,201.00	-29,201.00	-22,225.78	-29,201.00	-29,201.00	.0%
TOTAL EXPENSE		8,254.95	29,201.00	29,201.00	10,404.70	26,701.00	29,201.00	.0%
GRAND TOTAL		-19,071.05	.00	.00	-11,821.08	-2,500.00	.00	.0%



Economic Development

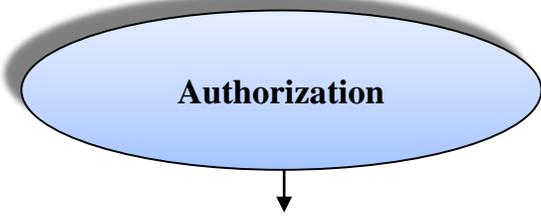
10019170



The City of Bloomington Office of Economic Development seeks to enhance the economic viability of our community through the attraction, retention and expansion of high quality commercial development. The Office of Economic Development makes use of economic development tools and collaboration with other economic development organizations at the local, state and national levels with the goal of improving the City's economic future and quality of life for its residents.

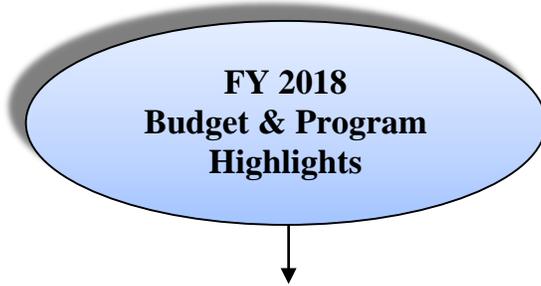
The Office of Economic Development works with property owners, commercial brokers, developers and others to expand and enhance the tax base for Bloomington; retain and attract new retailers and service providers to the community; and to increase employment opportunities for current and future residents of the area. It does so in cooperation with local, county, state and federal officials, regional associations, area units of government and other non-governmental partners.





Authorization

The City of Bloomington Office of Economic Development and its related activities are part of the City Council's Strategic Plan. The Office of Economic Development implements the City's Economic Development Strategic Plan (Resolution No. 2012-33 – October 22, 2012) guided by the Economic Development Incentive Guidelines (Resolution No. 2012-34 – October 22, 2012). The Office of Economic Development and its related activities also seek to implement multiple elements of the City's Comprehensive Plan 2035 (Resolution No. 2015-31 – August 24, 2015), Downtown Bloomington Strategy (Resolution No. 2013-17 – December 9, 2013), and the BN Advantage Economic Development Strategy (Resolution No. 2015-39 – October, 26 2015).



**FY 2018
Budget & Program
Highlights**

This division will continue to:

- Work with City-wide stakeholders to attract retail, commercial and other business to the City of Bloomington.
 - Coordinate with the Economic Development Council of the Bloomington-Normal Area to present one to two major City projects for consideration for State and/or Federal funding as part of the One Voice Program.
 - Identify underutilized commercial spaces and work with various stakeholders to fill those vacant spaces.
-



**What we
accomplished in
FY 2017**



Established in FY2012, the City's Office of Economic Development promotes the sustainable economic development of the City by employing various municipal economic development tools to encourage private sector investment within the City and the greater the McLean County area. These efforts have resulted in capital investment, job creation, an expanded tax base, creative and niche development, recreation and entertainment venues and other developments.

A few highlights of those efforts during FY 2017 include:

- Provided assistance to multiple business owners and developers in the process of opening new businesses in Bloomington.
 - Supported local, regional, and national commercial real estate brokers in the marketing of properties for sale or lease in Bloomington.
 - Partnered with the Bloomington-Normal Economic Development Council in the application process for the new Enterprise Zone.
 - Completed the process to create the Empire Street Corridor TIF District to support the redevelopment of the Empire Crossing Shopping Center (formerly known as Colonial Plaza) and neighboring commercial / retail properties.
 - Initiated and completed the process to create the Downtown-Southwest TIF District with the intention to spur the redevelopment of the properties in this three block area north of the Coliseum.
 - Initiated the process to establish the proposed Main Street / Chestnut Street TIF District to support the redevelopment of the former Electrolux / Mennonite Hospital property at 807 N Main Street.
-

Revenue & Expenditures

Economic Development	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Expenditures				
Salaries	\$63,772	\$65,548	\$64,595	\$68,262
Benefits	\$33,368	\$35,389	\$36,147	\$36,274
Contractuals	\$195,630	\$262,846	\$246,596	\$243,273
Commodities	\$0	\$100	\$100	\$100
Capital Expenditures	\$0	\$0	\$1,359,126	\$0
Other Intergov Exp	\$1,867,036	\$2,416,000	\$2,506,080	\$1,195,420
Other Expenditures	\$30,861	\$30,000	\$50,000	\$436,310
Department Total	\$2,190,667	\$2,809,883	\$4,262,644	\$1,979,639
Total Revenue	\$127,744	\$126,677	\$126,677	\$126,677
Percent of General Taxation	94.17%	95.49%	97.03%	93.60%

Payments to Outside Agencies

Funding for economic development activity was established with the FY 2011 Budget. The funds were drawn from multiple department budgets to improve the use of resources for those departments and to the City as a whole. Outside agencies that currently receive payments from these funds include:

- **Bloomington-Normal Area Convention & Visitors Bureau (CVB)** - The mission of the CVB is to “Enhance the economy of McLean County through the promotion, attraction, and retention of events, conventions and tourism.” The City commits a portion of the Hotel/Motel Tax revenue to the CVB each year. The FY 2018 budget recommends contributing \$475,000 to the CVB.
- **Economic Development Council of the Bloomington-Normal Area (EDC)** - The EDC is a leadership organization that helps businesses in McLean County grow and works to attract new businesses to the area. By investing in McLean County’s assets,

we can improve the community's prosperity and quality of life. The FY 2018 budget recommends contributing \$100,000 to the EDC.

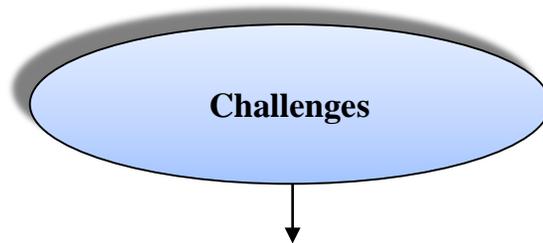
Summary of active incentive / rebate programs administered by the Office of Economic Development and the City's Finance Department:

- **Township payments** – State law requires the City to pay a portion of property taxes received from newly annexed properties to the Townships and Fire Districts that represented the property prior to annexation. The property tax sharing is required for 5 years after annexation on a declining scale and is meant to help offset the losses incurred by the Townships and Fire Districts due to the annexation. The budgeted amount for all township payments related to these annexations for FY 2018 is \$45,420.
- **To Bruegge & Co., Inc. (Ashley Furniture Home Store)** – An economic incentive agreement between the City and Bruegge & Co., Inc. (Ashley Furniture Home Store) was approved by the City Council on June 11, 2012 (Resolution 2012-23). The agreement called for the retailer to enter into a lease for a term of no less than ten (10) years, commence operation of retail furniture and home furnishings and decor business on or before January 1, 2013, and employ no less than fifteen (15) full-time and no less than four (4) part-time positions throughout the term of the agreement. The City will annually reimburse the retailer fifty percent (50%) of Municipal Use and Occupation Taxes generated from the retail operation of the furniture store commencing January 1, 2013. Payment will be made to the retailer annually starting on March 1, 2014 and on March 1 each year thereafter until (i) the retailer has received a total of \$150,000; or, (ii) March 1, 2018. For FY 2018 the budgeted obligation to Bruegge & Co., Inc. is \$30,000.
- **To Green Top Grocery Cooperative** – An economic incentive agreement between the City and Green Top Grocery Cooperative was approved by the City Council on August 24, 2015 (Resolution 2015-32). The agreement calls for the retailer to enter into a lease of 10,000 square feet at “the Foundry” retail development (915 & 921 East Washington Street) for a term of no less than ten (10) years, invest \$1,950,000 in the premises, commence operation of a grocery store on or before May 1, 2017, and employ no less than ten (10) full-time and no less than four (15) part-time positions throughout the term of the agreement. The City will annually reimburse the retailer a defined percentage of all of the sales taxes generated from the retail operations of the grocery store paid to the City commencing the date of the opening of the grocery store or January 1, 2018 (whichever is earlier) for a period of ten (10) years or the payment of \$390,000 or twenty percent (20%) of the actual costs of the project (whichever is less). Payment will be made to the retailer three (3) times per year: April 15th, August 15th, and December 15th, beginning on April 15, 2018. For FY 2018 the budgeted obligation to Green Top Grocery Cooperative is \$43,000 (100% of sales taxes paid to the City for eight (8) of the first twelve (12) months of operation of the grocery store starting May 1, 2017 through December 31, 2017).

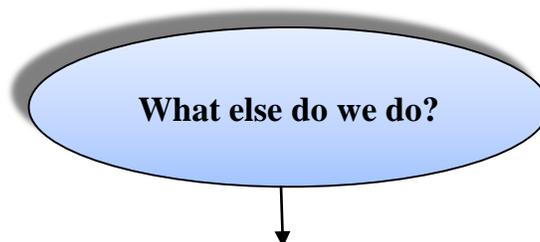
- **To BT Bloomington, LLC (Empire Crossing Shopping Center)** – A redevelopment agreement between the City and BT Bloomington, LLC (the developer / owner of the Empire Crossing Shopping Center at 1500 East Empire Street – formerly known as Colonial Plaza) was approved by the City Council on March 14, 2016 (Ordinance 2016-18). The agreement calls for the developer to invest \$10 million in the subject property, secure a lease for 50,000 square feet of retail space with Dick’s Sporting Goods (DSG) for a term of no less than ten (10) years with the DSG store opening for business on or before December 31, 2016. Upon completion of the project and for so long as the Developer achieves the \$20 million Minimum Gross Annual Sales Requirement, the City shall reimburse the Developer for Redevelopment Project Costs as defined in the TIF Act in an amount equal to the lesser of: (i) 36.52% of the total Project Costs; or (ii) \$4,000,000 in Redevelopment Project Costs as defined in the TIF Act (the “*Reimbursable Project Costs*”) from the following sources:
 - A total amount equal to the lesser of 20% of the Reimbursable Project Costs or \$2,190,008 from 33 1/3% of the 1% Retailers’ Occupation Tax and 33 1/3% of the City’s 2.5% Home Rule Sales Tax, effectively 1.16655% (the “*City’s Sales Taxes*”) for a period of ten (10) years, commencing March 1, 2018 from the sales for the prior calendar year 2017 by DSG and the Tenants New to the City and on March 1 thereafter with the last payment being due March 1, 2027.
 - The Developer shall also receive 75% of the Incremental Taxes generated by the Subject Property as a result of adopting the TIF Act as applicable to the Subject Property, for a term of twenty (20) years to pay the difference of the total amount of City’s Sales Taxes rebated to the Developer and the total of the Reimbursable Project Costs.

For FY 2018 the budgeted obligation to BT Bloomington is \$233,310 (1.16655% in sales tax on \$20 million in gross sales for calendar year 2017).

- **To Sam Leman Toyota Bloomington** – An economic incentive agreement between the City and Sam Leman Toyota Bloomington was approved by the City Council on December 19, 2016 (Resolution 2016-134). The agreement calls for the retailer to acquire the vacant parcel south of the Morrissey Crossing Shopping Center on Morrissey Drive and construct and open a new Toyota automobile dealership building on that parcel by May 31, 2018. The total costs of the project will be approximately \$8 million. To assist in overcoming the extraordinary costs related to the construction of an underground stormwater detention system and relocating an existing sewer line, the City will annually reimburse the retailer 50% of the City’s 1% municipal retail sales tax generated by the Toyota dealership over ten (10) years up to \$700,000. Payment will be made to the retailer once per year beginning on May 31, 2018 sourced from the sales taxes generated by the existing Sam Leman Toyota dealership (1502 Morrissey Drive) for sales made January 1, 2017 through December 31, 2017. For FY 2018, the budgeted obligation to Sam Leman Toyota Bloomington is \$110,000 (50% of the 1% sales tax paid to the City for the eight (8) months of FY18 in the calendar year 2017 and the four (4) months of FY17 in calendar year 2018 – twelve (12) months total).



-
- **Current staffing levels** (one full-time employee) will limit the Office of Economic Development's ability to increase outreach efforts related to business attraction and retention and to properly address all projects, requests and assignments provided by the City Council in pursuit of the goals of the City Council's Strategic Plan, the City's Economic Development Strategic Plan, the City's Comprehensive Plan 2035, the Downtown Bloomington Strategy, and the BN Advantage Economic Development Strategy.
-



The Office of Economic Development serves the community by improving the economic future and quality of life for everyone in Bloomington. In accordance with Council guidelines, the office also contributes to the effort to create a diverse local economy with choices for entertainment and a vital Downtown through the following activities:

- Providing the business community with access to information and resources
 - Offering professional assistance and access to financial institutions and programs
 - Helping to attract new business ventures and job opportunities
 - Diversifying the tax base to relieve the burden on individual taxpayers
 - Promoting positive working relationships with local businesses and organizations
-



CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

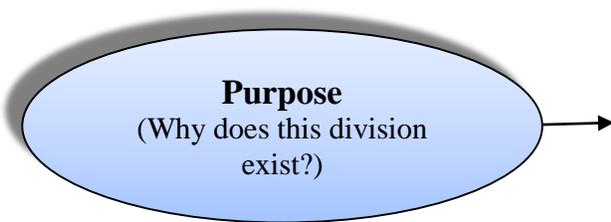
Economic Development	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10019170 53350 Tn of Nrml	-127,744.22	-126,676.61	-126,676.61	-1,096.34	-126,676.61	-126,676.61	.0%
10019170 61100 Salary FT	63,772.43	65,548.00	65,548.00	48,445.99	64,594.63	68,262.00	4.1%
10019170 61190 Othr Salry	.00	.00	.00	.00	.00	.00	.0%
10019170 62101 Dent Ins	560.40	606.00	606.00	478.97	670.98	785.00	29.5%
10019170 62102 Visn Ins	107.52	108.00	108.00	86.68	116.13	120.00	11.1%
10019170 62104 BCBS 400	19,099.04	20,574.00	20,574.00	16,050.57	14,239.05	.00	-100.0%
10019170 62106 HAMP-HMO	.00	.00	.00	.00	.00	.00	.0%
10019170 62108 BCBS17PPO	.00	.00	.00	.00	7,066.48	21,376.11	.0%
10019170 62110 Grp Lif In	109.80	112.00	112.00	65.45	84.08	65.00	-42.0%
10019170 62120 IMRF	8,572.23	8,954.00	8,954.00	6,721.82	8,676.30	8,724.00	-2.6%
10019170 62130 SS Medicare	3,500.04	3,594.00	3,594.00	2,646.44	3,804.69	3,731.00	3.8%
10019170 62140 Medicare	818.47	841.00	841.00	618.83	889.75	873.00	3.8%
10019170 62160 Work Comp	.00	.00	.00	.00	.00	.00	.0%
10019170 62990 Othr Ben	600.00	600.00	600.00	500.00	600.00	600.00	.0%
10019170 70220 Oth PT Sv	188,013.39	221,500.00	221,500.00	145,483.61	221,500.00	210,250.00	-5.1%
10019170 70609 MktngExp	.00	28,000.00	28,000.00	.00	11,750.00	18,430.00	-34.2%
10019170 70630 Travel	.00	.00	.00	.00	.00	.00	.0%
10019170 70631 Dues	50.00	1,550.00	1,550.00	1,749.90	1,550.00	1,550.00	.0%
10019170 70632 Pro Develop	4,584.11	7,000.00	7,000.00	8,329.40	7,000.00	7,000.00	.0%
10019170 70641 Temp Sv	.00	.00	.00	.00	.00	.00	.0%
10019170 70702 WC Prem	213.87	401.00	401.00	297.00	401.00	508.00	26.7%
10019170 70703 Liab Prem	319.43	570.00	570.00	432.00	570.00	714.00	25.3%
10019170 70704 Prop Prem	94.87	172.00	172.00	126.00	172.00	248.00	44.2%
10019170 70712 WC Claim	1,524.04	2,528.00	2,528.00	1,899.00	2,528.00	3,214.00	27.1%
10019170 70713 Liab Claim	207.29	288.00	288.00	216.00	288.00	298.00	3.5%
10019170 70714 Prop Claim	171.41	226.00	226.00	171.00	226.00	357.00	58.0%
10019170 70720 Ins Admin	451.83	610.89	610.89	459.00	610.89	704.00	15.2%
10019170 71010 Off Supp	.00	100.00	100.00	.00	100.00	100.00	.0%
10019170 71017 Postage	.00	.00	.00	209.70	.00	.00	.0%
10019170 72510 Land	.00	.00	.00	1,359,125.60	1,359,125.60	.00	.0%
10019170 75010 To CVB	550,000.00	545,000.00	570,000.00	420,833.30	570,000.00	475,000.00	-16.7%
10019170 75012 To Dwtwn	90,000.00	90,000.00	90,000.00	75,000.00	90,000.00	90,000.00	.0%
10019170 75015 To EDC	125,000.00	490,000.00	490,000.00	83,333.30	490,000.00	490,000.00	.0%
10019170 75026 To McCtyMH	.00	.00	.00	.00	.00	50,000.00	.0%
10019170 75027 To RT66 VC	.00	.00	.00	.00	.00	25,000.00	.0%
10019170 75028 To McLCMHA	.00	.00	.00	.00	.00	20,000.00	.0%
10019170 75040 To Normal	1,058,076.98	1,240,000.00	1,240,000.00	.00	1,310,000.00	.00	-100.0%
10019170 75070 To Townshp	43,958.60	51,000.00	51,000.00	46,080.14	46,080.14	45,420.00	-10.9%
10019170 75910 To Oth Gov	.00	.00	.00	20,000.00	.00	.00	.0%
10019170 79070 Rebates	30,860.92	30,000.00	30,000.00	.00	30,000.00	416,310.00	1287.7%
10019170 79110 Com Relatn	.00	.00	.00	.00	20,000.00	20,000.00	.0%
TOTAL Economic Development	2,062,922.45	2,683,206.28	2,708,206.28	2,238,263.36	4,135,967.11	1,852,962.50	-31.6%
TOTAL REVENUE	-127,744.22	-126,676.61	-126,676.61	-1,096.34	-126,676.61	-126,676.61	.0%
TOTAL EXPENSE	2,190,666.67	2,809,882.89	2,834,882.89	2,239,359.70	4,262,643.72	1,979,639.11	-30.2%
GRAND TOTAL	2,062,922.45	2,683,206.28	2,708,206.28	2,238,263.36	4,135,967.11	1,852,962.50	-31.6%

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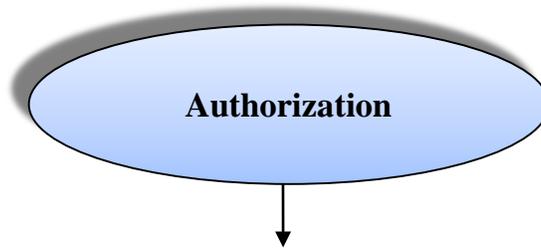
General Fund Transfers



10019180



General Accepted Accounting Principles (GAAP) define inter-fund transfers as a “flows of assets (such as cash or goods) without equivalent flows of assets in return and without a requirement for repayment.” In connection with the City’s financial statements, the term transfer is used exclusively in connection with inter-fund activities which are activities between funds of the primary government. Transactions between the primary government and parties outside the financial reporting entity should be reported as revenues and expenses/expenditures rather than transfers.



-
- The City Manager and Finance Department recommend the budgetary practice of inter-fund transfers in the City’s annual budget.
-



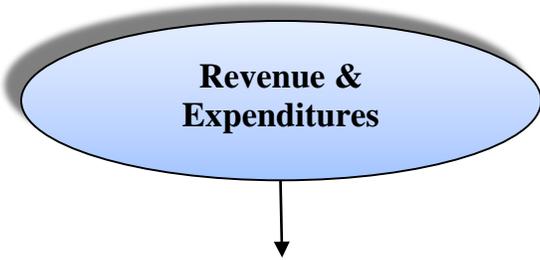
**FY 2018
Budget & Program
Highlights**

-
- The General Fund will be reimbursed \$1,469,027 from the Enterprise funds for services provided to these funds by General Fund departments.
 - The General Fund (FY 2016 Local Motor Fuel Tax & .25% of 1.0% increase of Home Rule Sales tax estimated revenue) will transfer \$4,788,262 for resurfacing, handicap accessible ramps and sidewalk maintenance.
 - The General Fund will transfer a total of \$1,143,177 between the General Bond & Interest Fund and 2004 Variable Bond Redemption Fund for debt service payments.
 - The General Fund will transfer \$2,244,539 to the Coliseum fund for audit cost, City insurance, City Asset replacement, City Capital Lease payments for assets and other miscellaneous cost.
 - The General Fund will transfer \$330,885 to the Solid Waste Fund to support operations.
 - The General Fund will transfer \$12,101 to continue the City's support of the Sister City program.
-



**Transfers made in
FY 2017**

-
- The General Fund was reimbursed \$1,644,030 from the Enterprise funds for services provided to these funds by General Fund departments.
 - The General Fund was reimbursed \$56,609 from the Library and John M. Scott funds for cost incurred through the City's Early Retirement Incentive Program.
 - The General Fund transferred \$6,032,417 to the Capital Improvement Fund to allocate resources for Capital Projects.
 - The General Fund transferred \$2,122,042 to Debt Service Funds.
 - The General Fund transferred \$2,983,306 to subsidize Enterprise Fund(s).
-



General Fund Transfers	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Transfer In	\$1,630,247	\$1,700,639	\$1,700,639	\$3,651,027
Transfer Out	\$9,551,604	\$10,653,569	\$11,149,866	\$9,700,965



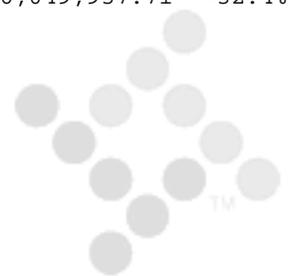
CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

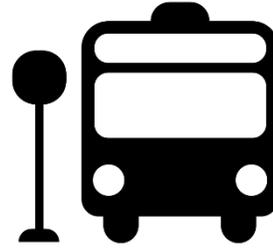
ACCOUNTS FOR:

10019180	General Fund Transfers	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10019180	72900 UnfnCapAd	.00	.00	.00	.00	.00	.00	.0%
10019180	85232 Fm Lib ERI	-36,732.00	-36,732.00	-36,732.00	-36,732.00	-36,732.00	.00	-100.0%
10019180	85330 FR MKTTIF	.00	.00	.00	.00	.00	.00	.0%
10019180	85415 From IceCP	.00	.00	.00	.00	.00	.00	.0%
10019180	85503 Fm WadmFe	-739,193.04	-735,554.84	-735,554.84	-551,666.16	-735,554.84	-687,752.00	-6.5%
10019180	85504 Fm WtrERI	.00	.00	.00	.00	.00	.00	.0%
10019180	85511 Fm Sewer	.00	.00	.00	-216,950.83	.00	.00	.0%
10019180	85513 Fm SadmFe	-217,027.11	-251,881.20	-251,881.20	-188,910.90	-251,881.20	-241,397.00	-4.2%
10019180	85531 Fm StrmWtr	-156,080.22	-143,311.25	-143,311.25	-107,483.40	-143,311.25	-121,647.00	-15.1%
10019180	85540 Fm SWSTAdm	-337,919.87	-373,924.43	-373,924.43	-280,443.33	-373,924.43	-315,766.00	-15.6%
10019180	85556 Fm Pkg ERI	.00	.00	.00	.00	.00	.00	.0%
10019180	85565 Fm GlfAdFe	-123,417.47	-139,358.61	-139,358.61	-104,518.89	-139,358.61	-102,465.00	-26.5%
10019180	85602 Fm EmpIns	.00	.00	.00	.00	.00	-2,182,000.00	.0%
10019180	85721 Fm JMS ERI	-19,877.00	-19,877.00	-19,877.00	-19,877.00	-19,877.00	.00	-100.0%
10019180	89205 To Str Cty	12,101.00	12,101.00	12,101.00	9,075.78	12,101.00	12,101.00	.0%
10019180	89224 To ComDev	18,460.00	.00	.00	216,950.83	.00	.00	.0%
10019180	89225 Trns IHDA	600.00	.00	.00	.00	.00	.00	.0%
10019180	89301 To GBI	1,837,025.49	1,821,715.98	1,821,715.98	1,366,286.94	1,821,715.98	1,077,347.57	-40.9%
10019180	89306 To 04 CsmB	.00	.00	.00	.00	.00	.00	.0%
10019180	89307 To 04 MPBd	298,919.60	300,326.24	300,326.24	225,244.71	300,326.24	65,829.72	-78.1%
10019180	89410 To CIF	3,331,072.35	5,899,119.73	5,899,119.73	4,424,339.79	6,032,417.20	5,970,262.00	1.2%
10019180	89412 To Cap Lea	.00	.00	.00	.00	.00	.00	.0%
10019180	89425 To Pep Ice	.00	.00	.00	.00	.00	.00	.0%
10019180	89504 To WtrAdmn	.00	.00	.00	.00	.00	.00	.0%
10019180	89511 To Sewer	.00	.00	.00	.00	.00	.00	.0%
10019180	89531 To StrmWtr	.00	.00	.00	.00	.00	.00	.0%
10019180	89544 To SWaste	1,495,913.00	1,301,283.35	1,301,283.35	975,962.52	1,301,283.35	330,885.00	-74.6%
10019180	89556 Tran AL Pa	14,582.61	107,514.00	107,514.00	80,635.50	107,514.00	.00	-100.0%
10019180	89564 To GlfDen	147,838.52	414,000.00	414,000.00	310,500.00	414,000.00	.00	-100.0%
10019180	89565 To GLF PV	68,951.40	108,882.52	108,882.52	81,661.86	108,882.52	.00	-100.0%
10019180	89566 To HGC	280,958.08	.00	.00	.00	.00	.00	.0%
10019180	89571 To VenuWks	.00	.00	.00	.00	.00	.00	.0%
10019180	89601 To CsltyIn	.00	.00	.00	.00	.00	.00	.0%
10019180	89625 To Hlthcar	.00	.00	.00	.00	.00	.00	.0%
10019180	89628 To RtHlth	645,529.64	.00	.00	.00	.00	.00	.0%
10019180	89871 To Csm Fnd	1,399,651.81	688,626.08	688,626.08	1,176,469.59	1,051,626.08	2,244,539.42	225.9%
TOTAL 10019180 General Fund		7,921,356.79	8,952,929.57	8,952,929.57	7,360,545.01	9,449,227.04	6,049,937.71	-32.4%
TOTAL REVENUE		-1,630,246.71	-1,700,639.33	-1,700,639.33	-1,506,582.51	-1,700,639.33	-3,651,027.00	114.7%
TOTAL EXPENSE		9,551,603.50	10,653,568.90	10,653,568.90	8,867,127.52	11,149,866.37	9,700,964.71	-8.9%
GRAND TOTAL		7,921,356.79	8,952,929.57	8,952,929.57	7,360,545.01	9,449,227.04	6,049,937.71	-32.4%



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Public Transportation



10019190

Purpose
(Why does this division exist?)

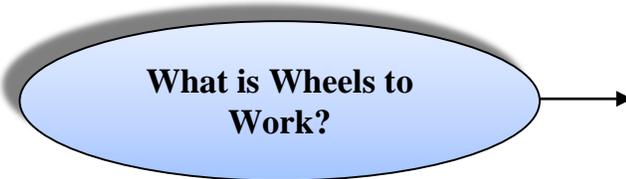
The City established the Public Transportation division to account for the subsidy provided to **Connect Transit**, a joint venture between the City of Bloomington and the Town of Normal whose purpose is to engage in a wide variety of activities necessary for the operation of a transit system within the corporate limits of the two governmental entities.

What is Connect Transit?

Connect Transit operates 42 fixed route buses and 13 para-transit buses. In FY 2016, 2.5 million passengers used this system. The ordinance (1972-69) approved in 1972 by the respective communities sets forth a formula to determine the contribution the City and Town will make to the Transit System to purchase capital equipment. The calculation of this weighted average has led the City's portion used to purchase capital equipment to decrease from 59.1% to 59.0% (the capital equipment cost will vary from year to year). The Connect Transit fiscal year does not coincide with the timeframe of the City's FY 2018 budget. As a result, the contribution amount to the City's budget is calculated by including two months of the prior year contribution (Connect Transit FY 2017 budget) and ten months (Connect Transit FY 2018 budget) of the current contribution.

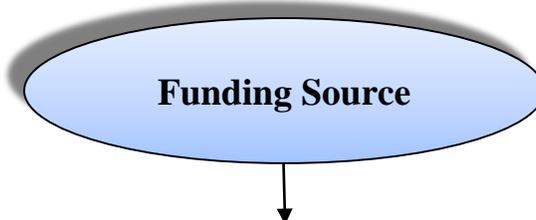
The Bloomington-Normal Public Transit System Board is composed of seven members. The City of Bloomington appoints four trustees and the Town of Normal appoints three trustees. Connect Transit gives a monthly report of its activities to the City Manager through the Board of Trustees meeting. Connect Transit is funded primarily through federal and state governmental assistance. Other revenue sources include fares and contractual fees. The City's annual subsidy will be paid from this division of the budget.

Starting in FY 2016, both the Town of Normal and the City increased their contributions by a total of \$1 million dollars to support operations. The Town of Normal added \$390,000 while the City increased their contribution by \$610,000. Connect Transit operates on Fiscal Year of July 1 to June 30. The total budgeted transit subsidy for FY 2018 is \$1,188,050.



What is Wheels to Work?

Connect Transit offered a collaborative transportation option coordinated by the YWCA McLean County to provide transportation to and from work for residents in areas the Connect Transit did not offer a fixed route and on Sundays when the transit did not offer bus service. The City of Bloomington and the Town of Normal both supported this initiative. This program ended on August 15, 2016 when Connect Transit started providing Sunday service.



Funding Source

Connect Transit is funded primarily through federal and state governmental assistance. The City of Bloomington and the Town of Normal subsidize capital budget deficits of the system in accordance with a prescribed formula. The City of Bloomington and Town of Normal also started providing operating assistance in FY 2017.

**Revenue &
Expenditures**



Public Transportation	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
Capital Bus Subsidy	\$569,050	\$569,050	\$569,050	\$569,050
Operating Subsidy	-	\$610,000	\$610,000	\$610,000
Wheels to Work	\$4,500	\$9,000	\$9,000	\$9,000
Department Total	\$573,550	\$1,188,050	\$1,188,050	\$1,188,050
Percent of General Taxation	100%	100%	100%	100%

Performance Measurements



Public Transportation	FY 2016 Actual	FY 2017 Adopted Budget	FY 2017 Projected	FY 2018 Proposed Budget
<i>Inputs:</i>				
Fixed Route Buses	35	46	42	42
Mobility Buses	13	19	13	17
Operators	81	76	100	100
Maintenance	17	17	20	20
Staff	20	20	22	22
<i>Outputs:</i>				
Fixed Route Passengers	2,427,628	2,605,000	2,400,000	2,520,000
Mobility Passengers	75,531	70,000	77,500	80,000



CITY OF BLOOMINGTON, IL
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20184 FY 2018 BUDGET LEVEL 4

FOR PERIOD 12

ACCOUNTS FOR:

Public Transportation	2016 ACTUAL	2017 ORIG BUD	2017 REVISED BUD	2017 ACTUAL	2017 PROJECTION	2018 PROPOSED	PCT CHANGE
10019190 75060 To BNTrans	573,549.96	1,188,050.00	1,188,050.00	1,181,300.00	1,188,050.00	.00	-100.0%
10019190 75061 To CapCont	.00	.00	.00	.00	.00	578,050.00	.0%
10019190 75062 To Op Exp	.00	.00	.00	.00	.00	610,000.00	.0%
TOTAL Public Transportation	573,549.96	1,188,050.00	1,188,050.00	1,181,300.00	1,188,050.00	1,188,050.00	.0%
TOTAL REVENUE	.00	.00	.00	.00	.00	.00	.0%
TOTAL EXPENSE	573,549.96	1,188,050.00	1,188,050.00	1,181,300.00	1,188,050.00	1,188,050.00	.0%
GRAND TOTAL	573,549.96	1,188,050.00	1,188,050.00	1,181,300.00	1,188,050.00	1,188,050.00	.0%

